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Bwrdd Iechyd Prifysgol
Abertawe Bro Morgannwg
University Health Board



Meeting Date	27 th September 2018	Agenda Item	2iv
Report Title	Update on Local Authority Partnerships		
Report Author	Joanne Abbott-Davies, Asst Director of Strategy & Partnerships		
Report Sponsor	Siân Harrop-Griffiths, Director of Strategy		
Presented by	Siân Harrop-Griffiths, Director of Strategy		
Freedom of Information	Open		
Purpose of the Report	This report gives an overview of the progress made over the past six months in relation to the Western Bay Regional Partnership Board and Public Services Boards' plans.		
Key Issues	<p>Progress has been made in terms of implementing the key strategic priorities of the Western Bay Programme and Regional Partnership Board and work is underway to act upon the findings of the review of the Western Bay Programme in light of the Bridgend Boundary changes.</p> <p>Work is underway with Public Service Board (PSB) partners on their wellbeing objectives and ABMU's wellbeing objectives need to be reviewed to more closely align with those of the PSBs.</p>		
Specific Action Required (please ✓ one only)	Information	Discussion	Assurance
			✓
Recommendations	<p>The Board is asked to:</p> <ul style="list-style-type: none"> • NOTE the statutory partnerships within which ABMU works; • NOTE the progress made on implementation of the key strategic priorities of the Western Bay Programme and Regional Partnership Board; • NOTE the work underway to take forward the findings of the review of the Western Bay Programme in the light of the Bridgend Boundary change; • NOTE the work underway with Public Services Boards partners on their wellbeing objectives and the challenge this poses to ABMU; • AGREE that ABMU's Wellbeing Objectives should be reviewed to more closely align with PSBs Wellbeing Objectives and be presented to the Board in November 2018 for agreement as part of the Organisational Strategy. 		

Update on Local Authority Partnerships

1.0 Background

In March 2018 the Board signed off the Western Bay Regional Partnership Board's Area Plan and the three Public Services Boards' Wellbeing Plans as part of the Health Board's statutory requirement to work in partnership as outlined in the Social Service and Wellbeing (Wales) Act 2014 and the Wellbeing of Future Generations (Wales) Act 2015. These are key partnerships for the Health Board, although we also participate in a wider range of partnerships as well, including:

- Supporting People Regional Consultative Committee
- Substance Misuse Area Planning Board
- Together for Mental Health Local Partnership Board
- Sexual Assault Referral Services Steering Group
- Youth Justice and Early Intervention Service Management Board
- Health and Housing Group
- Community Safety Partnerships

This report gives an overview of the progress made over the past six months in relation to the Western Bay Regional Partnership Board and Public Services Boards' plans.

Western Bay Programme & Regional Partnership Board

The Social Services and Wellbeing (Wales) Act 2014 requires that local authorities and Local Health Boards must jointly carry out an exercise known as a Population Assessment and then produce a joint [Western Bay Area Plan](#) in response to the findings in the Population Assessment. The Population Assessment was published by April 2017, as required by the Act, and the Area Plan was published in April 2018. The Area Plan sets out how the Western Bay Regional Partnership Board (of which the Health Board is a statutory partner along with the three Local Authorities in the area) has responded to the findings of the Western Bay Population Assessment. It is the overarching regional plan for integrated health and social care joint working.

The Area Plan is split into two sections. The first section is the longer term five year plan (2018-2023) and includes the regional priorities to be overseen by the Regional Partnership Board. Section 3.0 below outlines each of these priorities and the progress to date with these. Supporting these regional priorities is a one year action plan, instead of a longer term plan due to the Bridgend Boundary Changes.

The Regional Partnership Board decided that it would commission Institute of Public Care (IPC) to undertake a review of the current Western Bay Programme in light of the Bridgend Boundary Change. A draft report has been prepared, and an action plan, including revised governance arrangements, based on the findings of the review will be prepared before the end of the year.

The development of the action plan is an opportunity for the Health Board to consider afresh its own terms of engagement with the Western Bay partners (as well as our broader range of partners). The purpose will be to secure greater clarity of who engages, when and how, and for what purpose, with supporting systems in place to ensure partnership activity results in the necessary action to further the Health Board's strategic priorities, and to deliver on its promises to its partners. A programme of work is being developed to have such systematic strategic partnerships arrangements in place with all our key partners.

The Area Plan is an important planning tool which will be a reference point for future funding decisions and monitoring the work the Regional Partnership. It is clear that Welsh Government are increasingly directing funding via Regional Partnership Boards – in addition to the Integrated Care Fund - allocation (which now includes significant allocations of both revenue and capital funds) which has been allocated via these Boards for a number of years.

“A Healthier Wales” the long term plan for health and social care in Wales was published by Welsh Government in the spring of 2018 in response to the Parliamentary Review of Health and Social Care. The Plan places increasing significance on the role of Regional Partnership Boards, and the Health Board is considering, with our local authority partners, how we can best organise ourselves to meet the requirements of A Healthier Wales. We have jointly prepared, and submitted, a draft proposal to Welsh Government to seek to secure Transformation Fund monies. The proposal is focused on developing a seamless and integrated place based approach to care in two areas within Swansea and Neath Port Talbot. This proposal is required to be signed off by the Regional Partnership Board, and the Board will be kept updated on progress.

Public Services Boards' Wellbeing Plans

There are three Public Services Boards in the Health Board area, whose purpose is to improve the economic, social, environmental and cultural wellbeing by strengthening joint working across all public services. Each Public Services Board (of which the Health Board is a statutory partner alongside the Fire & Rescue Service, Natural Resources Wales and the relevant Local Authority) prepared a wellbeing assessment which was published in May 2017 and based on these developed Wellbeing Plans which were published by May 2018 (web links listed below).

[Neath Port Talbot Well Being Plan](http://www.nptpsb.org.uk/) <http://www.nptpsb.org.uk/>

[Bridgend Well Being Plan](#)

[Swansea Well Being Plan](#)

The table below shows the wellbeing objectives agreed by each of the Public Services Boards in the ABMU area:

Bridgend	Neath Port Talbot	Swansea
Best start in life	Support children in their early years, especially children at risk of adverse childhood experiences	Early years: children have the best start in life to be the best that they can be
Support communities to be safe and cohesive	Create safe, confident and resilient communities, focusing on vulnerable people	Strong communities: to build strong communities with a sense of pride and belonging
Healthy choices in a healthy environment	Value our green infrastructure and the contribution it makes to our wellbeing	Working with nature: to improve health, supporting biodiversity and reduce our carbon footprint
	Put more life into our later years – ageing well	Live well, age well: to make Swansea a great place to live and age well
Reduce social and economic inequalities	Promote wellbeing through work and in the workplace	
	Tackling digital exclusion	

ABMU Health Board's Wellbeing Objectives

In addition to working with its statutory partners and other stakeholders to develop Wellbeing Plans through Public Services Boards the Health Board also has a statutory requirement to publish its own Wellbeing Objectives. It must clearly set out its wellbeing objectives and the steps we are taking to meet them, including how the five ways of working and seven national wellbeing goals have been used to inform the setting of the objectives and steps. Draft wellbeing objectives were developed in 2017, informed by the three Wellbeing Assessments and the Western Bay Population Assessment.

These wellbeing objectives for ABMU Health Board were agreed as:

- Giving every child the best start in life
- Connecting communities with services and facilities
- Maintaining health, independence and resilience of communities of individuals, communities and families

The Board agreed that these objectives should be reviewed and revised as work with the Public Services Boards progressed with the aim of aligning the Public Services Boards' Wellbeing Objectives with those of the Health Board.

2.0 Assessment

Western Bay Programme & Regional Partnership Board

The Western Bay Area Plan has 12 key regional priorities, these are listed below with a summary of progress against each of these, with a particular emphasis on the benefits / key issues for the Health Board:

Key Regional Priority	Summary Update on Progress
Older People:	
Develop & maintain a sustainable range of services that meet demand, enabling individuals to remain at home while maintaining their independence for as long as possible & receiving appropriate support at times of need	<p>Continuation of the joint agency Community Resource Teams, funded from Integrated Care Funding and statutory partner contributions via a Section 33 agreement. Investment of further ICF resources in 2018-19 to put in place additional components of the agreed optimum model for CRTs.</p> <p>In line with "A Healthier Wales" and the opportunities to submit a proposal against the £100m Transformation Fund to take this vision for health and social care forward, a proposal has been developed by ABMU Health Board, Swansea Council and Neath Port Talbot CBC for approval by the Regional Partnership Board prior to submission to Welsh Government in September.</p>
Develop and provide a range of future	The Health & Housing Group has mapped all

accommodation options to meet demand & enable people to remain independent for as long as possible	extra care and supported accommodation across the ABMU area so that the HB can identify potential alternative placements for patients who are unable to return home. A "Your Home, Your Health" symposium is planned for 5 th October 2018 which aims to identify opportunities to further this aim and develop a 3 year ICF capital programme which can be used to develop alternative housing provision.
Develop community resilience and cohesion to tackle social isolation in areas where older people live	The Health Board has targeted some of its voluntary sector grant monies to assist with this, and ICF monies have also been allocated for this purpose.
Develop an optimum model for older people's mental health services (including relevant components of the Welsh Government All Wales Dementia Strategy / Plan	External expert review of Older people's Mental Health services in ABMU was commissioned by the Health Board. The report has been shared with LA colleagues and an Optimum Model working group established as part of the Western Bay programme to agree the future pattern of services, map the current services against this and agree priorities for change. Mapping and gapping of services and support against the All Wales Dementia Action Plan is well underway and agreement reached across all agencies on the best use of funds made available through ICF for dementia in 2018-19.
Children & Young People:	
Develop a better range of services for all children with emotional difficulties & wellbeing or mental health issues including transition and single point of access to services	Planning Group in place to implement changes – funding of liaison workers as part of Primary CAMHS to work in Social Services' Childrens Intake Teams and advise on most appropriate interventions for identified children established – reduction of 73% in the number of patients waiting for PCAMHS assessment and 53% reduction in waiting times in first 3 months of operation.
Develop robust multi-agency arrangements for children with complex needs	External review of current arrangements completed with clear recommendations. Exec lead from Health Board and other partner organisations identified. Steering Group being established to implement changes from review to improve timeliness and consistency of funding of placements.
Mental Health:	
Commence implementation of the agreed optimum model for Adult Mental Health services, as outlined in the Western Bay Strategic Framework for Adults with Mental Health problems	Draft Strategic Framework signed off by Regional Partnership Board and Health Board – further work with service users and Carers to co-produce final version, incorporating findings of external unmet need report for sign off in November 2018. Multi-agency group established to formalise optimum model and agree priorities for implementation. ICF resources agreed for Project Manager to take forward, currently out to recruitment.

Ensure placements for people with complex needs are effective, outcome based & appropriate	Placements with external providers reviewed and contract arrangements standardised, ensuring clients' needs and services provided are aligned, resulting in significant cost savings.
Learning Disabilities:	
Develop age blind, person centred models of care to ensure prevention and early intervention through multi-disciplinary services, by remodelling services away from establishment based care into community based services	Developed plan for implementation of Integrated Autism Service within Western Bay, agreed by WG. ABMU hosting services – Service coordinator appointed, options identified for service base, discussions with Cwm Taf and BCBC underway regarding recruitment of remaining team bearing in mind Bridgend Boundary Change.
Carers (cross cutting theme):	
Ensure work continues to promote early recognition of all Carers so that they are signposted to information and support in a timely manner	Continued use of ICF to support voluntary sector provision including Carers workers in hospitals
Develop and continue to provide information, advice, assistance and support to all Carers enabling them to make informed choices and maintain their own health and wellbeing	ICF used to support a range of Carers events and outreach events to identify Carers and support them in their caring role and looking after themselves
Co-produce with all Carers on an individual and strategic basis so that their contribution is acknowledged and their voices are heard	Carers elected to sit on Regional Partnership Board. Western Bay Citizen's Panel has carers and services users on it and is developing a co-production framework for Western Bay.

The review of the Western Bay Programme in light of the Bridgend Boundary Change has been produced by IPC and a workshop has been organised with partner organisations to agree next steps and how this should be reformed going forward.

Public Services Boards' Wellbeing Plans

Each of the Public Services Boards has developed high level plans relating to each of their wellbeing objectives. In spite of the significant overlap in these objectives there is very limited joint working across the three in taking these forward. Most of the work to date has been in bringing together the wide range of partner organisations to understand what different organisations are doing to contribute to each objective and to craft actions from this. ABMU Health Board is contributing to this work, but covering 3 Public Services Boards and the multiple working groups within each Public Services Board has and continues to, prove a significant challenge for us. As part of the governance arrangements included in the Transformation bid proposal outlined above, a commitment has been made by Swansea Council, Neath Port Talbot CBC and the Health Board to revise these arrangements and streamline the Regional Partnership Board and Public Services Boards structures going forward.

One specific area where concentrated and coordinated efforts have been agreed is in relation to Substance Misuse, where the high level of drug related deaths in the Swansea

and Neath Port Talbot areas and the operation of gangs across county lines is giving significant cause for concern. A joint Neath Port Talbot and Swansea Public Services Boards special meeting was held on 10th September 2018 where it was agreed that a Special Action Group would be established to work together to address the issues being faced across the areas in this regard. The Health Board has committed to working with partners to address key issues in this regard, and this is likely to include:

- Better joint management of Looked After Children
- Expansion of homeless nursing service (including RMN input) from Swansea to cover NPT as well
- Alternatives to police responding to patients in mental health crises, particularly where there is dual diagnosis
- Supporting the police to reduce their workload in relation to WAST calls.
- Development of street based solutions to identify service users and provide support.

ABMU Health Board's Wellbeing Objectives

As agreed by the Health Board previously, it is proposed that the Health Board's Wellbeing Objectives should be reviewed in the light of those agreed by the three Public Services Boards and a revised version brought to the Health Board for approval in November as part of the organisational strategy.

3.0 Recommendations

The Health Board is asked to:

- **NOTE** the statutory partnerships which ABMU Health Board works as a part of;
- **NOTE** the progress made on implementation of the key strategic priorities of the Western Bay Programme and Regional Partnership Board to date;
- **NOTE** the work underway to take forward the findings of the review of the Western Bay Programme in the light of the Bridgend Boundary change;
- **NOTE** the work underway with Public Services Boards partners on their wellbeing objectives and the challenge this poses to the Health Board
- **AGREE** that the Health Board's Wellbeing Objectives should be reviewed to more closely align with Public Services Board's Wellbeing Objectives and be presented to the Health Board in November 2018 for agreement as part of the Organisational Strategy.

Link to corporate objectives (please ✓)	Promoting and enabling healthier communities		Delivering excellent patient outcomes, experience and access		Demonstrating value and sustainability		Securing a fully engaged skilled workforce		Embedding effective governance and partnerships	
	✓								✓	
Link to Health and Care Standards (please ✓)	Staying Healthy	Safe Care	Effective Care		Dignified Care		Timely Care	Individual Care	Staff and Resources	
	✓						✓	✓	✓	
Quality, Safety and Patient Experience										
There are no direct implications of this report. However, ensuring that the Board make fully informed decisions is dependent on the quality and accuracy of the information presented and considered by those making decisions. Informed decisions are more likely to impact favourably on the quality, safety and experience of patients and staff.										
Financial Implications										
There are no direct financial implications in this report. However, specific impact, where relevant, will have been considered within individual reports referenced within this update.										
Legal Implications (including equality and diversity assessment)										
There are no direct legal implications in this report. However, this reports provides assurance to the Board in relation to the partnerships in place which was been established in accordance with the Social Services and Wellbeing (Wales) Act 2014 and other partnership requirements.										
Staffing Implications										
There are no direct implications on workforce in this report. However, specific impact, where relevant, will have been considered within individual reports referenced within this update.										
Long Term Implications (including the impact of the Well-being of Future Generations (Wales) Act 2015)										
The five ways of working will be central to the implementation of these changes and to the development of any further plans for change going forward.										
Report History		None								
Appendices		None								