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Bwrdd Iechyd Prifysgol
Abertawe Bro Morgannwg
University Health Board



Meeting Date	28th March 2019		Agenda Item	2.3
Report Title	Adult Thoracic Surgery Centre Implementation			
Report Author	Michelle Crossland, Head of Strategic Planning Joanne Abbott-Davies, Assistant Director of Strategy			
Report Sponsor	Siân Harrop-Griffiths, Director of Strategy			
Presented by	Siân Harrop-Griffiths, Director of Strategy			
Freedom of Information	Open			
Purpose of the Report	To provide the Health Board with an update on the progress with developing adult thoracic surgery centre at Morriston Hospital as the single adult thoracic surgical centre for South Wales, in line with the Health boards in South, Mid and West Wales agreement in November, 2018			
Key Issues	All Health Boards in South, Mid and West Wales at their November meetings considered a paper on the outcome of public consultation on the relocation of the adult Thoracic Surgery. All Health Boards supported the recommendations that there should be a single thoracic surgical centre, and that centre should be at Morriston Hospital. There were a number of assurances assigned to the recommendations that require ABMU to respond to by 28 th April, ready for the WHSSC Joint Committee meeting on 14 th May, which will then be formally considered by Health boards at the end of May to ensure these assurances have been met.			
Specific Action Required <i>(please ✓ one only)</i>	Information	Discussion	Assurance	Approval
			✓	
Recommendations	<p>Members are asked to:</p> <ul style="list-style-type: none"> • NOTE the work undertaken to date to address the issues raised by other Health Boards and Community Health Councils in relation to the single adult Thoracic Surgery Centre being located at Morriston Hospital. • NOTE the further work planned to complete the required actions. • NOTE that a report on the conclusion of work to address the required assurances will be presented to the Health Board at its May meeting. 			

THORACIC SURGERY IMPLEMENTATION

1.0 Introduction

This report aims to brief the Health Board on progress made since November 2018, in addressing the assurances required by other Health Boards and Community Health Councils and further actions planned so that these assurances can be given to the WHSSC Joint Committee at the end of April, 2019.

2.0 Background

A public consultation was held between 3rd July and 27th August 2018, on the location of the single adult Thoracic Surgery Centre for South, Mid and West Wales.

In November 2018, the six affected Health Boards considered the report on the outcome of the public consultation and the recommendations for the future service model for thoracic surgery.

Each Health Board approved each of the three recommendations on the future service model subject to a requirement for further assurance. These recommendations were:

- Adult thoracic surgery services for the population of South East Wales, West Wales and southern Powys are delivered from a single site;
- The location of that single site as being Morriston Hospital conditional upon the detailed medical rotas to provide the 24/7 thoracic surgery cover to the Major Trauma Centre being completed and signed-off by WHSSC within 6 months;
- Mitigating actions set out in the consultation report to be delivered in line with the implementation of the service change.

Following discussions with the ABM CHC, ABMU Health Board agreed other areas on which to provide further assurance for final unconditional approval to be confirmed. The Welsh Specialised Services Committee have written to ABMU setting out other areas on which they require further assurance for final unconditional approval to be confirmed. As part of the paper presented to ABMUHB in November, these concerns and proposed responses were included, and agreed by the Health Board.

The outstanding assurance is within the second recommendation of the detailed medical rotas to provide the 24/7 thoracic surgery cover to the Major Trauma Centre being completed and signed-off by WHSSC within 6 months. This work is being led and progressed via the Medical Directors of ABMU and Cardiff and Vale UHBs.

ABMU has established and held its first meeting of the Thoracic Implementation Group, whose membership is extended to all affected Health Boards. Five out of six Health Boards attended the first meeting in February. This group will meet monthly and oversee the extensive planning required for the single adult thoracic surgical centre from clinical pathways, through to capital, finance and workforce. This group will also oversee the work undertaken to address the assurances required to meet the second recommendation outlined above.

ABMU held a Clinical Summit on 15th March with representation from all six health boards across a multitude of discipline. This was the first workshop to facilitate the involvement of all health boards in the development of the clinical model required to ensure a successful single thoracic surgical centre at Morriston Hospital. Key to this

will be clarity over the location of local clinics and preoperative assessments across the 6 Health boards so that the final service model can be agreed, workforce planned and costs developed.

4.0 Conclusion

The Board have supported the recommendations in November paper and the confirmations and assurances on each of the points raised by the CHC. A letter was received from WHSSC on 28th January 2019 requesting assurance from ABMU Health Board regarding taking these issues forward (this is attached as **Appendix 1**). The majority of these assurances were included in a letter to WHSSC outlining the Health Board's agreement to locate thoracic services for adults in south and west Wales and south Powys at a single site in Morriston Hospital (attached as **Appendix 2**). The outstanding condition is being progressed by the Medical Directors and will be submitted to WHSSC by 28th April 2019.

5.0 Recommendation

Members are asked to:

- **NOTE** the work undertaken to date to address the issues raised by other Health Boards and Community Health Councils in relation to the single adult Thoracic Surgery Centre being located at Morriston Hospital.
- **NOTE** the further work planned to complete the required actions.
- **NOTE** that a report on the conclusion of work to address the required assurances will be presented to the Health Board at its May meeting.

Governance and Assurance										
Link to corporate objectives <i>(please ✓)</i>	Promoting and enabling healthier communities		Delivering excellent patient outcomes, experience and access		Demonstrating value and sustainability		Securing a fully engaged skilled workforce		Embedding effective governance and partnerships	
	✓		✓		✓		✓		✓	
Link to Health and Care Standards <i>(please ✓)</i>	Staying Healthy	Safe Care	Effective Care	Dignified Care	Timely Care	Individual Care	Staff and Resources			
		✓	✓		✓		✓			
Quality, Safety and Patient Experience										
Agreeing a single Adult Thoracic Centre for South Wales will improve the access and quality of services provided.										
Financial Implications										
Implementing the new service model outlined in the consultation document is likely to require additional resources and these will need to be secured through agreement by WHSSC and other involved Health Boards.										
Legal Implications (including equality and diversity assessment)										
An EqlA has been completed for the public consultation and revised to take account of responses to the consultation.										
Staffing Implications										
Ensuring appropriate staffing is secured for the proposed new unit.										
Long Term Implications (including the impact of the Well-being of Future Generations (Wales) Act 2015)										
Report History		None								
Appendices		Appendix 1 – WHSSC letter to ABMUHB Appendix 2 – Letter to WHSSC from ABMUHB								



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Pwyllgor Gwasanaethau Iechyd
Arbenigol Cymru (PGIAC)
Welsh Health Specialised
Services Committee (WHSSC)

Your ref/eich cyf:
Our ref/ein cyf: SL/PW/DD
Date/dyddiad: 28th January, 2019.
Tel/ffôn: 01443 443443 ext 8131
Fax/ffacs: 029 2080 7854
Email/ebost: Sian.lewis100@wales.nhs.uk

To: Sian Harrop-Griffiths
Director of Strategy
ABMUHB

Dear Sian

Re: Assurance on the Future Shape of Thoracic Surgery Services in South Wales

Further to discussion at the Joint Committee in January, I am writing in relation to the process for the thoracic surgery review to seek your advice and support for taking this forward.

As you may recall in November 2018, the six affected Health Boards considered the report on the outcome of the public consultation and the recommendations for the future service model for thoracic surgery. Each Health Board approved each of the three recommendations on the future service model subject to a requirement for further assurance.

These recommendations are:

- Thoracic surgery services for the population of South East Wales, West Wales and southern Powys are delivered from a single site;
- The location of that single site as being Morriston Hospital conditional upon the detailed workforce model and medical rotas to provide the 24/7 thoracic surgery cover to the MTC being completed and signed-off by WHSSC within 6 months;
- Mitigating actions set out in the consultation report to be delivered in line with the implementation of the service change.

In addition to the requirement within the second recommendation to agree the rota for the MTC within 6 months, your Board following discussions with the ABMUHB CHC set out other areas on which they require further assurance for final unconditional approval to be confirmed.

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Chair/Cadeirydd: *Professor Vivienne Harpwood*
Managing Director of Specialised and Tertiary Services Commissioning/Rheolwr
Gyfarwyddwr Comisiynu Gwasanaethau Arbenigol a Thrydyddol: *Dr Sian Lewis*

In order to establish absolute clarity on the ownership of the actions the table below details the requirements as communicated to WHSSC together with our assessment of who is required to provide the additional assurance.

Assurance required:	To be provided by;
The CHC has asked that ABMU Health Board provide more detail to assure the public in the ABM area that any further costs identified during implementation would be met by all involved health boards and not solely by ABMU.	WHSSC to ABMUHB
The CHC has asked the Health Board to clarify whether families of thoracic patients would have access to existing family accommodation on the Morriston site and to give further consideration to the issues of transport and accommodation raised by people in the ABM area.	ABMUHB to WHSSC
The CHC have asked that the Health Board provide a response to the issue of parking raised by people in the ABM area.	ABMUHB to WHSSC
Co-dependencies of services: the CHC have asked the Health Board to give further consideration to the issues raised and provide assurance that any impact and necessary mitigation has been considered.	ABMUHB to WHSSC
Staffing: The CHC considered that the response from WHSSC did not fully address concerns about the need for a strong multi-disciplinary team or respond to concerns that staff may not transfer from Cardiff. Therefore the CHC have asked that the Health Board give this further consideration.	ABMUHB to WHSSC

CVUHB and ABMUHB, with the support of WHSSC, are taking forward the work to agree the detail of the consultant surgeon rota arrangements to provide thoracic surgery cover for the MTC. To meet the requirement to address this issue within 6 months, a report setting out these arrangements will be brought to the Joint Committee on 14 May 2019. This report will also outline actions to address the additional assurances required by the Boards.

In view of this, I would be grateful for consideration of the actions detailed above and that you can confirm that we have a shared understanding of the additional assurances required.

Please could you respond by Friday February 15th.

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Gyfarwyddwr Comisiynu Gwasanaethau Arbenigol a Thrydyddol: *Dr Sian Lewis*

Yours sincerely



Dr. Sian Lewis
Managing Director

cc Stuart Davies, Finance Director, WHSSC
Karen Preece, Director of Planning, WHSSC

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Bwrdd Iechyd Prifysgol
Abertawe Bro Morgannwg
University Health Board

Dyddiad/Date: 15th February 2019

Dr Siân Lewis
Managing Director
Welsh Health Specialised Services
Committee
3a Caerphilly Business Park
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Our Ref : SHG/PP

☎ PA – Paula Picton (01639) 683311

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✉ slan.harrop-griffiths@wales.nhs.uk

Please reply to:
ABM Headquarters
1 Talbot Gateway
Baglan
Port Talbot
SA12 7BR

Dear Siân

ASSURANCE ON THE FUTURE SHAPE OF THORACIC SURGERY SERVICES IN SOUTH WALES

Thank you for your letter dated 28th January 2019.

I can confirm that ABM are aware that the six Health Boards approved each of the three recommendations on the future service model subject to a requirement for further assurance. These recommendations being:

- Thoracic surgery services for the population of South East Wales, West Wales and southern Powys are delivered from a single site;
- The location of that single site as being Morriston Hospital conditional upon the detailed workforce model and medical rotas to provide the 24/7 thoracic surgery cover to the MTC being completed and signed-off by WHSSC within 6 months;
- Mitigating actions set out in the consultation report to be delivered in line with the implementation of the service change.

In your letter you outlined additional areas on which the ABMUHB CHC require further assurance before the final unconditional approval to be confirmed. It was very useful for you to outline the requirements and actions and ownership of those, as outlined below.

Assurances required:

- The CHC has asked that ABMU Health Board provide more detail to assure the public in the ABM area that any further costs identified during implementation would be met by all involved health boards and not solely by ABMU.

Bwrdd Iechyd ABM yw enw gweithredu Bwrdd Iechyd Lleol Prifysgol Abertawe Bro Morgannwg
ABM University Health Board is the operational name of Abertawe Bro Morgannwg University Local Health Board
Pencadlys ABM / ABM Headquarters, 1 Talbot Gateway, Port Talbot, SA12 7BR. Ffôn / Tel: (01656) 752752

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2.

It has been identified that WHSSC will provide this information to ABMUHB and we look forward to your response.

In your letter, the following assurances have been identified for ABMUHB to provide to WHSSC. The following are the formal responses to those concerns, as agreed by our Board:

- *The CHC has asked the Health Board to clarify whether families of thoracic patients would have access to existing family accommodation on the Morriston site and to give further consideration to the issues of transport and accommodation raised by people in the ABM area.*

I can confirm that the existing accommodation for relatives provided at the bottom of the Morriston site will be available for families of thoracic patients, but that the level of demand required for the expanded thoracic service will be considered and if necessary additional accommodation will be included in the business case which will be developed by ABMU for the provision of the new Thoracic Unit. ABMU Health Board already offers flexible visiting hours which enables families and visitors to attend any time from 11am to 8pm, 7 days a week, which can improve access for them to see relatives / loved ones. I can confirm that assistance with travelling costs for those patients who use their own or a family member's transport will be able to reclaim mileage if they are on any of the recognised benefits under the "help with health costs" scheme (including income support, universal credit, pension credit guarantee credit or if you live permanently in a care home where the Local Authority helps with your costs).

- *The CHC have asked that the Health Board provide a response to the issue of parking raised by people in the ABM area.*

The CHC and ABMU Health Board confirm that over recent months the parking issues at Morriston had greatly improved due to the demolition of empty accommodation and outdated buildings on the site. In addition work is underway to improve access to the Morriston site which will enable planning permission to be sought to further improve car parking on the site.

- *Co-dependencies of services: the CHC have asked the Health Board to give further consideration to the issues raised and provide assurance that any impact and necessary mitigation has been considered.*

I can confirm that the requirement for additional theatres, critical care capacity, pathology, radiology and any other clinical services which will need additional capacity to underpin the new Thoracic Centre, and the costs associated with these, will be incorporated into the business case being developed by ABMU Health Board and the costs therefore incorporated into the WHSSC IMTP so that the costs are shared across the involved Health Boards and not borne only by ABMU.

3.

- *Staffing: The CHC considered that the response from WHSSC did not fully address concerns about the need for a strong multi-disciplinary team or respond to concerns that staff may not transfer from Cardiff. Therefore the CHC have asked that the Health Board give this further consideration.*

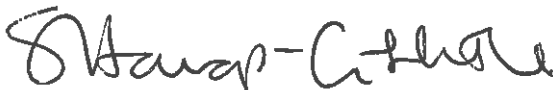
I can confirm that careful formal staff consultation processes will be developed and undertaken jointly by ABMU and Cardiff & Vale Health Boards to ensure that any issues with continuity and sustainability of staffing for the single unit are identified early and actions taken to mitigate appropriately. We will ensure that appropriate staffing options for minimising risks of loss of staffing are included in the business case as appropriate.

For you to be aware, the above responses have been shared with ABM CHC.

I would also like to take this opportunity to confirm that the medical directors of ABM and Cardiff and Vale University Health Boards are working together to agree the detail of the consultant surgeon rota arrangements for the thoracic surgery cover for the thoracic centre and MTC.

I hope this addresses the issues raised in your letter but if you have any queries please do not hesitate to contact me.

Yours sincerely



SIÂN HARROP-GRIFFITHS
DIRECTOR OF STRATEGY

c.c. Stuart Davies, Finance Director, WHSSC
 Karen Preece, Director of Planning, WHSSC
 Joanne Abbott-Davies, Asst Director of Strategy & Partnerships
 Neil Miles, Associate Service Director, Surgery
 Pankaj Kumar, Consultant Cardiothoracic Surgeon
 Michelle Crossland, Head of Strategic Planning

