



Bwrdd Iechyd Prifysgol  
Abertawe Bro Morgannwg  
University Health Board

Our Ref: TCM/SHG/LH/es

Date: 11<sup>th</sup> January 2019

ABMU Health Board  
Headquarters  
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Andrew Goodall  
Director General Health and Social Services  
NHS Wales Chief Executive  
Health & Social Services Group  
Welsh Government  
Cathays Park  
Cardiff  
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Dear Andrew

### **Abertawe Bro Morgannwg University Health Board Plan 2019/20**

I am writing to clarify our Health Board's position in respect of the submission of our three-year plan. We had a very helpful discussion at the Joint Executive Team meeting on 12<sup>th</sup> December in which we discussed the positive progress that the Health Board is making across the full breadth of our 2018/19 Annual Plan and particularly in our leadership, governance, performance, delivery and quality domains. We are also very pleased that the Board approved our Organisational Strategy in November 2018, and that this will form a strong framework for developing our Clinical Services Plan and our future delivery plans.

However, in the discussion we recognised that we may not be ready to submit a fully approvable IMTP in January this year. We will be continuing to develop detailed delivery plans for our Clinical Services Plan which are not able to be fully reflected in the timeline as the Clinical Services Plan will also be presented to the Board for approval in January. We also discussed the fact that we will not be able to submit fully completed mandatory Workforce Templates until the end of February due to the Bridgend transfer and we have more work to do to improve our performance, particularly in unscheduled care.

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• Chairman/Cadeirydd: **Andrew Davies**

• Chief Executive/ Prif Weithredydd: **Tracy Myhill**

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As such I am writing to formally outline that at the end of January we will be asking our Board to approve a financially-balanced Annual Plan for submission to Welsh Government. The narrative will comply with the guidance in the NHS Wales Planning Framework and will describe the three-year context and our plans to deliver our Clinical Services Plan and Organisational Strategy, as well as our one-year delivery actions. The document will also describe our Transformation Programme which will drive delivery of our Clinical Services Plan and high-value efficiency opportunities.

From February onwards we will be working at pace through the Transformation Programme to develop our detailed plans to delivery our Clinical Services Plan and we expect to have a clear critical path for our key service change programmes by the summer of 2019. This will include the submission of further Transformation Fund Bids before the end of the financial year for:

- A Hospital2Home service;
- Digital Transformation (including WCCIS); and,
- Learning Disabilities redesign.

We will also deliver our plans to improve performance and will have moved on from the immediate issues surrounding the Bridgend transfer. Based on our further detailed planning and delivery improvements our intention is to submit an approvable IMTP in the Summer of 2019 and we will continue to engage with you about our next steps and timelines as the Spring progresses.

I hope that this aligns with the conversation that we had on 12<sup>th</sup> December 2018 and I look forward to sharing our plans with you throughout the year.

Yours sincerely



**TRACY MYHILL**  
**CHIEF EXECUTIVE**

c.c. Siân Harrop-Griffiths, Director of Strategy  
Lynne Hamilton, Director of Finance  
Nicola Johnson, Interim Assistant Director of Strategy

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Chairman/Cadeirydd: **Andrew Davies**

Chief Executive/ Prif Weithredydd: **Tracy Myhill**

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