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Health Board

Strategic Partnerships

24th September 2025



Un Bae Ar y Cyd
One Bay Way

Strategic Partnerships Group

Wednesday 24th September 2025: 14:00 – 15:30

Meeting via Teams

Chair: Karen Stapleton, Deputy Director of Planning & Partnerships

Item No:	Topic	Lead	Timings	Purpose
PRELIMINARY MATTERS				
	Welcome and Apologies	Chair	14.00	
	Minutes of previous meeting	Chair	14:05:14:10	Approval
PART 1: KNOWLEDGE AND INFORMATION SHARING (TACTICAL)				
1.2	Regional Partnership Board: - Capital - Regional Integrated Fund - SAB Updates	Heledd Bingham/ Michelle Davies	14:10 – 14:30	Noting/ Discussion
1.3	Public Service Boards	Michelle Davies/ Marc Davies	14:30 – 14:45	Noting/ Discussion
Part 2: DEVELOPING A STRATEGIC PARTNERSHIP APPROACH				
2.1	SPG Sub-Group Update: Local Development Plan (15/09/25)	Michelle Davies	14:45 – 15:00	Noting/ Discussion
2.2	Partnership Tracker	Michelle Davies	15:00 – 15:10	Noting
2.3	Strategic Partnership Reports - Winter Plan – RPB Joint Plan - Wellbeing of Future Generations Act	Heledd Bingham	15:10 – 15:20	Noting
PART 3: ANY OTHER BUSINESS				
3.1	AOB (Any Other Business) Exercise Pegasus	All	15:20 –15:30	Noting



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Part 1: Knowledge and Information Sharing



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Regional Capital Update



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Regional Capital Projects Update- September 2025

- There are two grants available to the region to support capital developments, namely the Housing with Care Fund (HCF) and Integration and Rebalancing Capital Fund (IRCF).
- West Glamorgan's annual HCF allocation is £7,656,000. £765,600 (10%) is automatically allocated to Minor Projects leaving the remaining available to spend on capital schemes that qualify under objectives 1 & 2.
- On 9th April 2025, Welsh Government permitted each region to use up to 5% of its nominal Housing with Care Fund (HCF) allocation to support the Disabled Facilities Grant. West Glam accepted this offer and split the funding 60/40 between Swansea and Neath Port Talbot localities respectively.
- There is no annual allocation for the Integration and Rebalancing Capital Fund and applications are considered on a scheme-by-scheme basis on a national basis.
- Forecast Spend HCF 2025/26 (based on RAG rate) :
- Delivery of all Green and Amber RAG rated Schemes in year- current projected HCF underspend 25-26: £2.1m (68% of allocation)
- Delivering red RAG rated schemes: the overspend would reduce to c£600k.

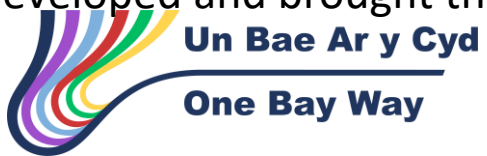
Health Board Scheme Updates

Progressing Schemes

- **Dan y Deri (HCF)** : Following formal Health Board approval, the Business Justification Case and application for this scheme has been submitted to Welsh Government. Communication lines are open with SBUHB who are addressing any queries ahead of the formal HCF panel which is scheduled for the 22nd of October.
- **Croeserw Integrated Community Hub (Cymmer) (IRCF)** – This scheme has been delayed due to a need to decide on the preferred decanting options of the building during construction. Once this has had final approval from the project board the scheme will be prepared for the tender period to take place in November. Due to increased costs the project lead is currently working on an application to Welsh Government for an uplift to the original £160,000 BJC Fees by an additional £100,000. Once the BJC is complete it will progress through regional governance for approval before being submitted to Welsh Government.

Speculative Schemes:

- **Swansea Wellness Centre (IRCF)** - West Glamorgan Capital Team met with SBUHB project lead who confirmed that conversations on this scheme are gaining momentum and an EOI will enter the regional governance in the coming months.
- Utilisation studies have been completed for the **Neath Wellness Centre (IRCF)** . An Expression of interest will be developed and brought through the regional governance in the coming months.



Housing with Care

Project leads are asked to update their RAG rating in regular monthly meetings and the following are currently green and amber RAG rated schemes:

Capital Scheme	Organisation/ Locality	HCF 25/26	RAG Status	Status
Hendy Cottages, CYP Residential Home	Swansea CC	303,387		Approved by WG
Craigle CYP Residential Home	Swansea CC	500,000		Approved by WG
Trem Y Glyn	NPTCBC	625,737		Approved by WG
Maesglas	Swansea CC	455,000		EOI approved. Awaiting application
The Hollies	Swansea CC	100,000		EOI approved. Awaiting pre-tender costs application
Ashleigh Road, Sketty Road, Residential Home	Swansea CC	370,000		Approved by WG
7, Cimla Road, NPT	Pobl (NPTCBC)	320,125	Light amber	Acquisition Approved. Awaiting construction application.
Dan Y Deri	SBUHB	666,583	Light amber	Application approved regionally. Submitted to WG
Pan-disability Extra Care, NPT	Tai Tarian (NPTCBC)	536,778	Light amber	EOI approved. Construction application to be submitted to regional governance imminently
Victoria Wing	Swansea CC	300,000	Light amber	EOI approved. Awaiting application for construction
Leaving Care Supported Housing Swansea	Roots Foundation (Swansea)	219,400	Light amber	EOI approved. Awaiting construction application
TOTAL		£4,397,010		

Housing with Care

Red RAGd HCF Projects

Capital Scheme	Organisation	HCF 25/26	RAG Status	Status
Crown & Sceptre, Pan Disability, NPT	First Choice Housing	326,196		EOI approved. Awaiting planning
51 Ffrwd Vale (Neath) - Integrated Garage Conversion to create an additional bed in an existing LD supported living scheme	United Welsh (NPTCBC)	111,750		EOI received and on the agenda for approval today. Still requires LD Board sign off before proceeding to application
Rhodes Avenue, 8 Supported Living Units EW&MH	Tai Tarian (NPTCBC)	61,600 (25/26) 1,105,475(26/27)		EOI received and on the agenda for approval today. Still requires LD Board sign off before proceeding to application
FCHA 1177, 112 Brookfield EW&MH Scheme, NPT	First Choice Housing (NPTCBC)	545,701		Acquisition/construction application received and currently being considered by regional governance
Residential Wellbeing Centre, EW&MH Scheme	Down to Earth	428,518(25/26) 570,000(26/27)		EOI has been approved in the EW&MH board and is on the agenda for approval today. Following approval, formal application will be considered by regional governance.
Total 25/26		£1,473,765		

Integrated Rebalancing Care Fund (IRCF)

- The Current position of the IRCF schemes is as follows: with a forecasted position for 25 –26 of £1,462,898.

Project	Description	Cohort	Locality	Lead Organisation	Status
Dementia Hwb	Remodelling of the Dementia Hwb to be able to offer a wider range of integrated services that will incorporate both preventative and traditional health and social care provision.	Dementia	Swansea	Dementia Hwb	Completed
Sandfield's Family Hub	Renovate and repurpose a NPTCBC building currently used as offices into a multi-use community resource 'family support hub' which will host several family focused support services	Children with complex needs	Neath Port Talbot	NPTCBC	Construction Nearing Completion
CYP Multi Agency Support Centre	Remodelling of existing buildings and construction of additional building to accommodate a support centre for families and children where multiple agencies can provide their services from one location.	Children with complex needs	Swansea	Swansea CC	In Development BJC fees approved by WG
Bonymaen Community Cwtch	Develop three neighbouring buildings into one physical building that will accommodate an integrated hub.	Children with complex needs	Swansea	Faith in Families	In Development BJC fees approved by WG
Pontardawe Community Wellbeing Hub	Acquire and improve the existing building leased by Pontardawe Community Wellbeing Hub to allow for the development of an integrated health and social care hub. The range and volume of services delivered from the setting will be increased and become more integrated.	People with emotional health and mental well-being needs	Neath Port Talbot	Hwb Lles	In Development
CREST Recovery College	CREST (College of Recovery Education Skills and Training) Integrated Mental Health Recovery and Skills Hub. Remodelling works to enable the development of a more integrated health and social care hub focusing on mental health recovery, skills training and community support.	People with emotional health and mental well-being needs	Swansea	Swansea CC	In Development



Integrated Rebalancing Care Fund (IRCF)

Project	Description	Cohort	Locality	Lead Organisation	Status
Croeserw Integrated Hub (Construction)	Development of a Health and Wellbeing Centre in the Upper Afan Valley as a replacement for the outdated Cymmer Health Centre.	Communities and Older People	Neath Port Talbot	SBUHB	In Development BJC fees approved by WG
Linden Wellbeing Hub	Extend and improve the current premises in West Cross to further develop the hub concept that will see the delivery of additional, more efficient integrated services.	Emotional Wellbeing and Mental Health	Swansea	Red Community Project / Linden Church Trust	In Development
CYP Multi Agency City Centre Hub	Source a new site for the youth justice site to develop a multi-purpose and multiagency resource centre to house a variety of teams. The scheme will bring a preventative approach of interventions to support young people and to guide them away from anti-social behaviour, and to become more integrated into the community.	Children with complex needs	Swansea	Swansea CC	In Development
Penderry Early Help Hub	Physically expand and improve buildings that accommodate the existing hubs and co-locate statutory and non-statutory child services under one roof with the aim of integrating services.	Children with complex needs	Swansea	Swansea CC	On Hold
Brynhyfryd House Community Hub	Improve and remodel the existing building leased by Me, Myself and I to allow for the development of an integrated health and social care hub. The range and volume of services delivered from the setting will be increased and become more integrated.	People with emotional health and mental well-being needs	Neath Port Talbot	Me, Myself & I	On Hold
Ty Waunarlwydd - Promoting Independence Hub	Conversion of a day service facility into a specialised Promoting Independence Hub for individuals living with dementia.	Dementia	Swansea	Swansea CC	On Hold
 Un Bae Ar y Cychod Down to Earth - Crofty Hub One Bay Way	To develop a new integrated, vocational rehabilitation facility as part of community-led regeneration facility at Crofty Industrial Estate for the most 'at risk' and vulnerable people in our communities to be at the centre of design and build of future infrastructure- whilst simultaneously delivering integrated health and social care services.	People with emotional health and mental well-being needs	Swansea	Down to Earth	Speculative

Integrated Rebalancing Care Fund (IRCF)

Project	Description	Cohort	Locality	Lead Organisation	Status
Swansea Carers Hub	Development of a city-centre Carers Hub at the Old Bethesda Chapel, improving access to integrated health and social care services	Unpaid Carers	Swansea	Swansea Carers Centre	Speculative
NPT Carers Hub	Relocation of the existing service to enable them to develop the integrated hub concept for the carers of NPT.	Unpaid Carers	Neath Port Talbot	NPT Carers Service	Speculative
Afan Nedd	Refurbishment of a vacant council-owned building in Port Talbot to create an integrated health and social care hub, led by NPTCBC in partnership with Swansea Bay UHB. The hub will offer health, social care, mental health support, and community services, targeting vulnerable groups.	People with emotional health and mental well-being needs	Neath Port Talbot	NPTCBC	Speculative
Gelligron	Large Scale complex care residential unit for individuals with learning disabilities	People with learning disabilities, neuro-diverse and neurodevelopmental conditions	Neath Port Talbot	NPTCBC	Speculative
Swansea Wellness Centre	Project to relocate Central Clinic services, sexual health from Singleton Hospital, and other city centre-based primary care teams into a new city centre building.	People with emotional health and mental well-being needs	Swansea	SBUHB	Speculative
Neath Wellness Centre	Looking at amalgamating Dyfed Road Health Centre (owned by HB) and Alfred Street Primary Care Centre (owned by Coastal Housing, currently leasing ground floor) into one central Neath location.	People with emotional health and mental well-being needs	Neath Port Talbot	SBUHB	Speculative

Expressions of Interest (EOI) -Governance

- Current system presents challenges corporately and to service groups
- Designed at a time where there was a limited pipe-line
- EOI – 3 stages – number of governance checks
- SCPB September 2025 – discussion on EOI process
- Opportunity to streamline the process –welcomed by partners
- Agreed to hold a regional workshop to review:
- EOI process
- Prioritisation Tool
- Draft Interim Strategic Framework for Hubs: Checklist

Governance Process - EOI

There are three separate stages for application sign off currently in the region:

- Expression of Interest (West Glam process): The EOI is an *initial approach* by an organisation of an outline proposal for a funding request; it does not require in depth scrutiny at this stage and approval does not result in any funding allocated.
- The aim of the EOI is
 - Check the scheme meets strategic objectives
 - Flag potential revenue implications
 - Consider any integrated working opportunities.
- The EOI currently requires approval from:
 - West Glamorgan Transformation Manager
 - Local Capital Development Groups
 - Relevant Population Programme Board (meet quarterly)
 - Strategic Capital Board (meet bi-monthly)
- *This stage can take up to three months*

Governance Process – Application form #1

After Expression of Interest has received approval to proceed, the next phase is for the organisation to complete application form #1 (Welsh Gov process). The aim of this stage is to:

- IRCF – request for acquisition/BJC fees
- HCF – request for acquisition fees
- Once received from the organisation applying, the capital project managers review the content and submit through the following stages:
 - Relevant Population Programme Board (meet quarterly)
 - Strategic Capital Board (meet bi-monthly)
 - Steering and Advisory Board (meet monthly)
 - If over £1m, Regional Partnership Board (meet quarterly)

This process can take up to 6 months

Once all approvals have been received the capital project manager send to Welsh Government and update the applying organisation on progress



Governance Process – Application form #2

The next stage is application form #2 (Welsh Gov process) which is for the construction/refurbishment costs for both HCF and IRCF.

- Once received from the organisation applying, the capital project managers review the content and submit through the following stages:
 - Relevant Population Programme Board (meet quarterly)
 - Strategic Capital Board (meet bi-monthly)
 - Steering and Advisory Board (meet monthly)
 - If over £1m, Regional Partnership Board (meet quarterly)

This process can take up to 6 months

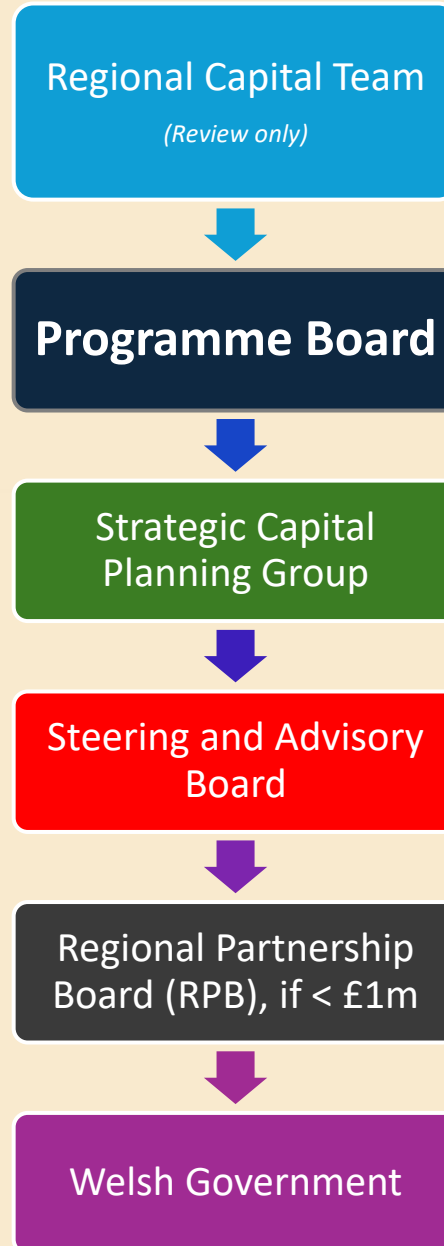
Once all approvals have been received the capital project manager send to Welsh Government and update the applying organisation on progress



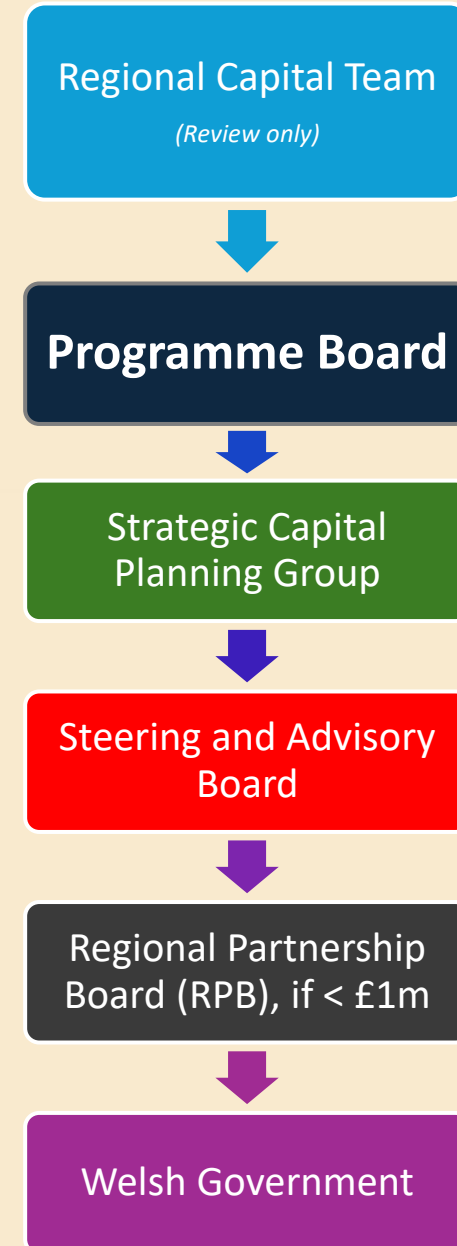
EOIs



App Form #1



App Form #2





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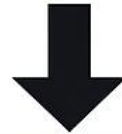
Year 2 Schemes

RIF Scheme Evaluation Process

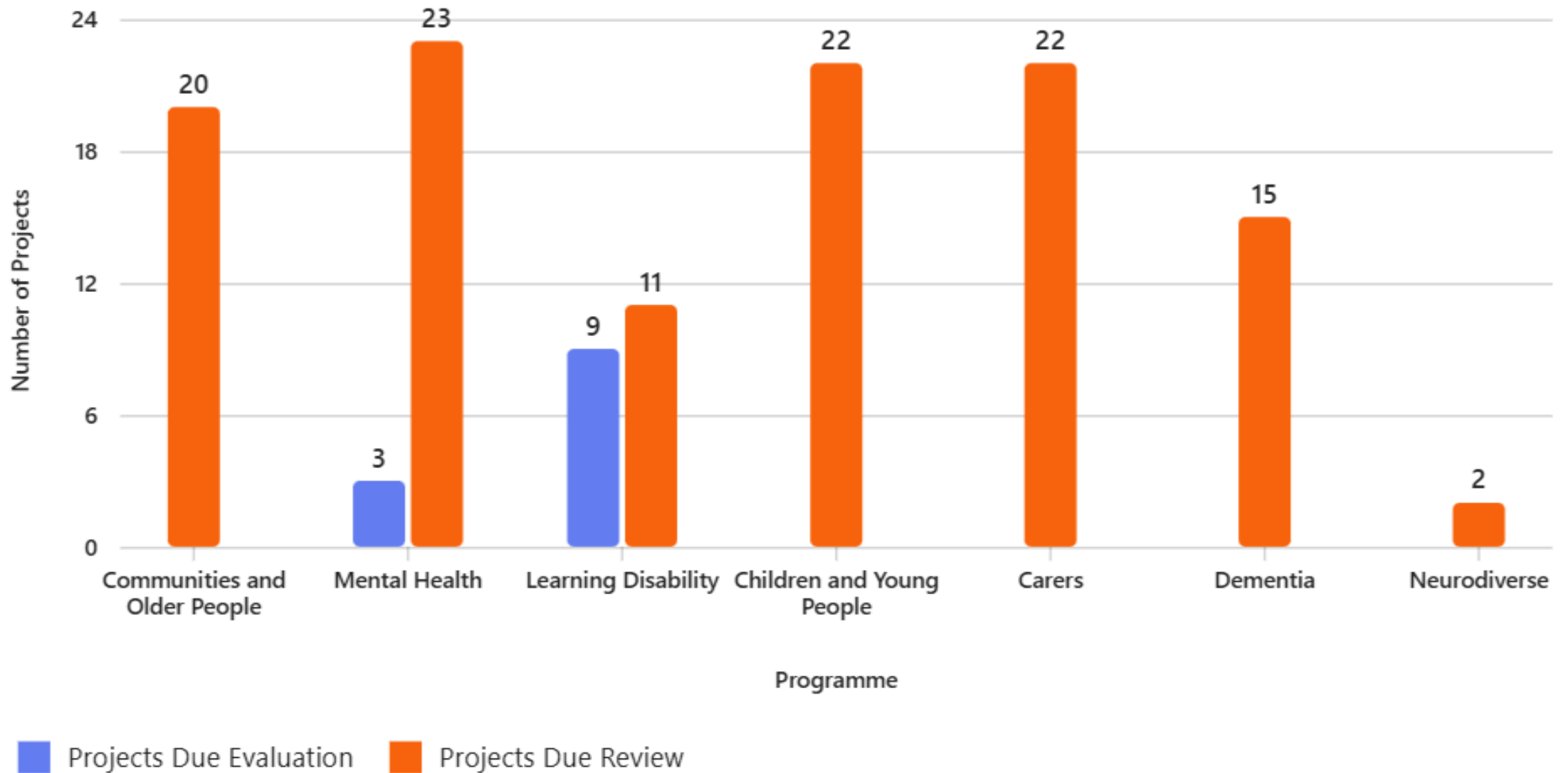


Alignment with:

- Area Plan / Action Plan
- Relevant Strategy Themes
- National Models of Care



Number of Evaluations / Reviews per Programme



Process for Evaluation and Review



Check to ensure schemes align with strategic priorities / themes and national models of any, highlighting any that do not



West Glamorgan Team review quantitative and qualitative information for Quarter 1 and Quarter 2



RAG rated each project based on:

- Performance / Impact
- Finance
- Deliverability



Boards / panels will review:

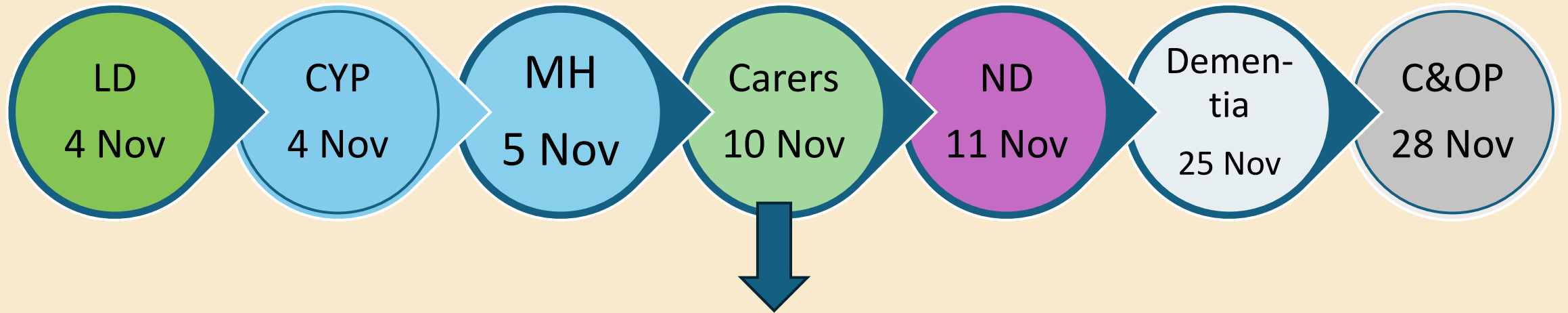
- All schemes in year 2 due an evaluation
- Any scheme not aligned with priorities
- Schemes with amber and red RAG



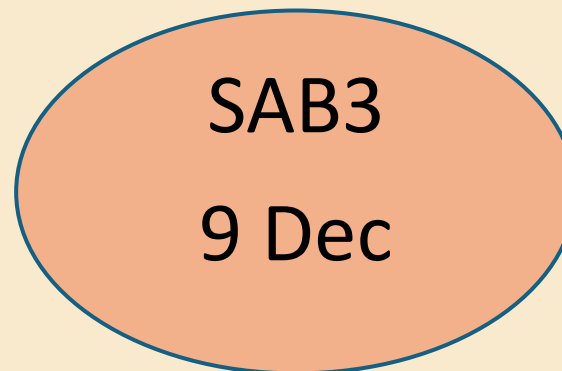
Board makes decisions in terms of whether scheme is funded for another year

RIF Evaluation & Review Timescales 25-26

Board Dates



SAB Date for Final Approval



SBUHB 2025/26 RIF Projects

Programme	Project Ref.	Project Name	Project Year	2024/25 £	2025/26 £	Movement  
Communities & Older People	01D	Proms & Prems		12,500	12,500	
	12RIF-H	Hospital Demand & Response/D2RA Pathway Care 4	1	1,028,085	1,028,085	
	14RIF	Project Support Officer (Patient Flow Facilitator)	4	92,022	92,022	
	38R-H	Optimal Model for Intermediate Care	1	1,356,032	1,356,032	
Dementia	2MA	Advance nurse practitioner in Primary Care of OP	Embedded All Wales Dementia Action Plan	119,228	119,228	
	5MA	Speech & Language therapy in Memory Assessment Service	Embedded All Wales Dementia Action Plan	115,622	115,622	
	9MA	Pre-Memory Assessment Support Project	Embedded All Wales Dementia Action Plan	86,212	86,212	

SBUHB 2025/26 RIF Projects

Programme	Project Ref.	Project Name	Project Year	2024/25 £	2025/26 £	Movement
Learning Disabilities	10LD	Enteral feeding Framework	2	72,899	0	
	12LD	PBS E-Learning Awareness Course	2	19,682	0	
	13LD	Let's Face This Challenge	2	48,000	0	
	6RIF	Joint Working Protocol (CHC Assessment and Process)	4	65,000	65,000	
Mental Health	03MH	Programme Lead	2	55,922	108,844	
Neurodivergent	01AS	Integrated Autism Service	TBC	398,000	398,000	
	01ND	IAS Service	N/A	93,418	24,887	
	02ND	Early Years ND	N/A	72,211	0	
	03ND	ND Service 5-18year old (1)	N/A	50,442	0	
	03NDb	ND Service 5-18year old	N/A	150,227	0	
	10NB	ADHD Waiting List Backlog	N/A	63,424	0	
Total				3,898,926	3,406,432	

SBUHB Risks

Programme	Risk	Mitigation
Learning Disabilities	Enteral Feeding Framework £73k - To deliver a structured competency assessed training programme for social care staff who deliver enteral feeding tasks. Funding due to cease 31 st March 2025 following notification from Welsh Government that the scheme does not fit the Transformational criteria of the RIF	Health Board to continue funding at risk for 2025/26.
	PBS E-Learning Awareness Course £20K - Project funded by RPB for 12months only	N/A
	Let's Face This Challenge £48K - Develop digital platform for families, carers and young people of individuals with learning disabilities to have easy access to resource. Project was funded by RPB for 12months only	N/A
Neurodivergent	IAS Service £93K - Funding reduced to £25K for 25/26 to cover costs incurred for Q1.	1.0wte Band 6 nurse seeking redeployment opportunities 0.20wte Band 8b Clinical Psychology post to continue until March '26 at risk
	Early Years ND £72K - To deliver Waiting List Initiative clinics	Locum post ceased 1.0wte Band 4 post to continue at risk and be managed by NPTS SG to achieve financial balance
	ND Service 5-18year old (03ND) £50k – To reduce ADHD waiting list	Consultant sessions ceased
	ND Service 5-18year old (03NDb) £150K - Develop role of advanced practitioner in diagnostic assessment (Band 8a) and Band 7 support for ALN	Repurpose bid for B7 ALN and some outsourcing suspended
	ADHD Waiting List Backlog £63K - to address ADHD backlog	Consultant sessions ceased



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Update on RPB Steering & Advisory Boards (SABs)



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West Glamorgan Regional Partnership Board

Steering and Advisory Boards and Programme Boards	June	July	Aug	Sept
Regional Partnership Board	10/06			
Steering and Advisory Board 1 (Communities & Older People, Dementia and Carers)		15/07		
Steering and Advisory Board 2 (Emotional Wellbeing & Mental Health and Wellbeing & Learning Disabilities)			05/08	
Steering and Advisory Board 3 (Childre & Young People and Neurodivergence)				16/09

RPB SAB 1 Meeting : 15th July 2025

Chaired by **Dave Howes** and aligned to the following programmes:

- **Communities and Older People (inc Volunteering)** – Meeting of the Board held on the 23rd September 2025
- **Carer's Partnership Board** – Meeting of the Board held on 12th June 2025 (Mgt 14th August stood down)
- **Dementia Board** – Meeting of the Board held 1st July 2025

Communities and Older People Programme Structure

West Glamorgan Regional Partnership Board

Communities & Older Peoples Programme including 6 Goals

Chair: Dave Howes & Craige Wilson

Regional Finance and
Performance of
Section 33
Intermediate Care /
Integrated
Community Care
System – NEW POST

Monitoring and
Oversight Joint
Equipment Store –
Lucy Friday

T&F
Development of
the Prevention and
Early Intervention
Model – Sarah
Waite

T&F
Pathways of Care
Delays Action Plan
and
Implementation –
Emily Warren

T&F
Intermediate Care
Review

T&F
D2RA Processes –
Ali Gallagher

Communities and
Older People Aging
Well Strategy:
“Stronger for Longer”
Chair Karen Gronert:

UEC Board
Chair: Neil Cooper

Key

Projects that will continue past the interim
arrangements

Task and Finish Groups that will complete by
the end of the interim arrangements and
performance of the work will then be
subsumed into the other projects

Communities and Older People

Programme

Finance and Performance Integrated Services



Outputs / Activity

Kelly Gillings. May 2025 – September 2025. Oversee financial performance and service delivery for S33 services , review budgets, actuals and key metrics . Group to scope funding to ensure resources are used effectively. Currently pulling together baseline funding – finance position of current services. Workshops planned w finance and service leads

DR2A Process Project



- Alison Gallagher. May 25 – Sept 25.
- Aim to improve flow , develop and improve TA model, explore 7day working
- Milestones inc. Identifying relevant resources to run the D2RA hub – , OCP to be undertaken, develop a TA model – identifying professionals to undertake the TA role
- Discharge policy review – awaiting sign off (inc Pt Choice, D2RA
- pathway redesign – development of P2 bed pool linked to the redesign of NPT medical model/

Intermediate Care Services Review



- Sian Passey May 25 – Sept 25
- Reimagine Intermediate Care Services / comprehensive review of Community Services to understand demand and performance of each service.
- Work on-going to collate resources and finance information on relevant services
- Services have been mapped against the new objectives to show which services sit within the Integrated community services Space
- Workshop to be arranged - how services can be developed/ how we reduce duplication. (delayed)
- Phase 2: Demand and capacity analysis
- Requires alignment to the HB Community Mapping

Communities and Older People

Programme

POCD Project



Outputs / Activity

- Emily Warren May 25 – September 25.
- Review status of Pathway of Care Delay Action Plan
- Monitor progress against KPIs
- Deliver refreshed Action Plan – updated July 2025 and presented for approval – inc new SOPs ,Guidance (completed)
- Review LOS each pathway, Implement EDD compliance audit, review P3 admissions/ Board Round/ refresh/ SAFER launched Next review Oct 25.
- Further develop digital dashboard
- Work with Sites inc MH/LD and other hospital sites to deliver reductions in POCD - 12 week imp plan following MADE

Prevention and Early Intervention



- Sarah Waite April 2024 – March 2026
- Collate what early interventions provisions are in place
- Create regionally agreed definition and vision
- Develop optimal model. The timescale for the CES review has been delayed . SBUHB need to be mindful of any financial implications of this work.
- T&F group established – identify key themes to pilot data collection, work to align to the model of prevention (MH &WB) - Align models
- Develop BC for falls prevention.

Ageing Well Strategy Development



- Karen Gronert Draft p April 24 – March 26 .
- Strategy will steer the work of the C&OP programme and help focus on the urgent priorities. Ian has been developed. Key themes include Identifying Frailty, / early intervention and education.
- Third Sector have been commissioned to undertake an engagement exercise to inform the development of the strategy. Focus : older people 75+ with an element of frailty.

Carers and Dementia

Programme

Carers Partnership Board

Dementia

Outputs / Activity

Gaynor Richards

Revised Governance Structure – Streamlined

3 Workstreams

Access to services - 1. Primary Care 2, Short Breaks/ Respite. 3 Education and Learning. Significant work undertaken in Primary Care led by Tony Kluge – pharmacy pilot in the Upper Valley, optom collab.

Information, Advice and Assistance: Improve recognition and understanding and dignity of unpaid carers to ensure know how to access the IAA they need and services - Digital resources and regional handbook being developed.

Young Carers – Co-produced regional webpage and materials, use of social media and QR codes

Capital : Carers' Hubs

Carer's Annual Event 18th September 2025 – focus on strategy refresh

Stephen Jones Continued work focussed on the Delivery of the Dementia Standards:

- Programme realigned to national structure: now 3 workstreams:
 - Hospital Charter, Memory Assessment & Strategy
 - Community and Connectors
 - Strategy and Governance
- Workstream 1: Dementia Connectors – operational but reporting misalignment between Swansea and Neath Port Talbot.
- Workstream 2: Memory Assessment – variation in practice between local authorities flagged for review.
- Workstream 3: Relunched under new leadership (Sarah Collier); early signs of improved engagement and representation.

RPB SAB 2 Meeting - 5th August 2025

Chaired by **Marie Davies** and aligned to the following programmes:

- **Wellbeing and Learning Disabilities** – Meeting of the Board held on the 15th July
- **Emotional Wellbeing and Mental Health** – Meeting of the Board held on the 16th September 2025

Programme

Strategy Priority 1 – Transport



Outputs / Activity

As a result of the work undertaken on transport, please note the following:

- The Community Transport Association shared the work with partners and advocated its use in staff training at Transport for Wales.
- A Teams meeting has been rearranged for 5th August with Welsh Government's Secretary for Transport
- A proposal was made to nominate the partnership for the Benefact Group's Charity Hero Award

Strategy Priorities 2 and 3 – Getting the Right Care and Support/My Community



Agreed to set-up two new work streams as follows:

- **Easy Read work stream:** Task and finish group will be set up to focus on making information accessible for people with learning disabilities
- **Integrated Working Workstream:** The long-term aim is to improve collaboration between health and social care services. The goal is to create a unified care pathway and referral system, reduce duplication and delays, and improve service coordination across health and social care.

Programme

Joining it Up



Outputs / Activity

This workstream focuses on bringing services and funding together so that people receive more coordinated and effective support.
Agreed to undertake exploratory work on aligning NHS and third sector psychological therapies.

Cementing it Together Improving Access to Services



This workstream focuses on strengthening and connecting existing services including the development of regional websites and multi-agency front doors. A proposal was approved in September for a coordinator to undertake planning work on a **CYP front door** – work complete by March 2027. **Adults:** Work on a multi-agency wellbeing and mental health panel began in October 2024 but was slowed by capacity and competing priorities. The work is now being taken forward jointly by the Mental Health Service Group and representatives from the EMWB Programme Board.

Filling in the Gaps



This theme identifies unmet needs and develops evidence-based, community-led responses. The long-term vision is to embed Community Psychologists in all eight Primary Care Clusters. Four posts have been funded by SBUHB, with the Lead Community Psychologist appointed in May 2025. A proposal for a fifth post will be submitted for consideration to the EMWB in November.

RPB SAB 3 Meeting – 16th September 2025

Chaired by **Andrew Jarrett** and aligned to the following programmes:

Children & Young People – Meeting of the Board held on the 21st August 2025

Neuro-diverse – Meeting of the Board held on the 29th July 2025

RPB SAB 3 Meeting – Summary

RIF Update:

Neurodiverse Programme:

- No funding awarded to RPBs in 2025-26 and 2026-27 for Neurodiverse Improvement Funding schemes.
- Funding allocated direct to Health Boards to focus on reducing waiting times for children and young people (CYP) awaiting neurodevelopmental assessments.
- SBUHB has been allocated the smallest amount of funding across Wales - £193k, which is 3% of the total funding. The allocation has been made by Welsh Government based on waiting times.
- The impact of this reduction is that some schemes set-up to improve and reduce waiting times within SBUHB will now come to an end.

Capital Update:

Linden Wellbeing Hub:

- Application made by Red Community Project (umbrella of Linden Church Trust) for £106,825 to improve existing building allowing the development of an integrated health and social care hub
- This scheme has been through all the appropriate RPB governance in line with the existing process. SBUHB will have been involved in those discussions.

Children & Young People - Kerri Warren, Head of Children's Services, NPT Council.

Programme

Emotional Wellbeing & Mental Health



- The No Wrong Door proposal has been developed by the CYP EW&MH workstream and endorsed at the Emotional Wellbeing & Mental Health Board on 4th September and approved at SAB 3 on 16th September.
- The funding approved is for a co-ordinator post to lead on the pilot which will be hosted by the Regional Partnership Board

Transition



- A workshop to be facilitated to coproduce a regional transition guide, defining roles and responsibilities of all agencies involved in the transition process. The goal is to create a meaningful and helpful guide for young people, families, and carers.

Accommodation



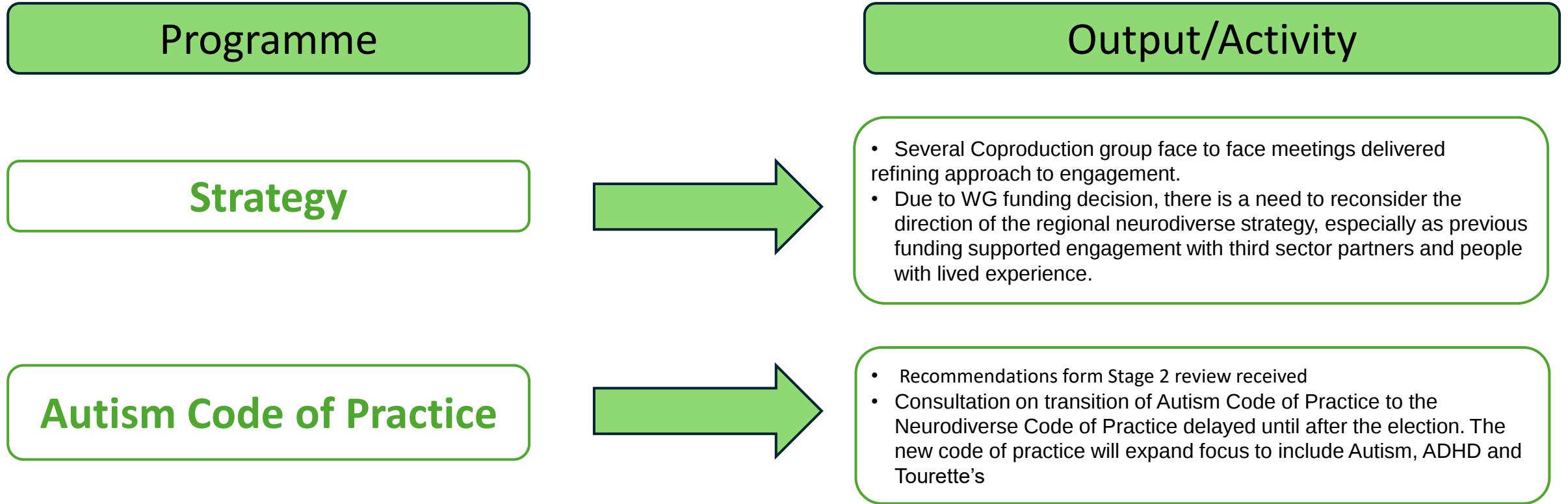
- A proposal has been developed by the workstream to discuss the accommodation needs of complex children & young people. There is good representation on this group for SBUHB Childrens services including CAMHS and therapies, although whilst operationally there is support, the proposal would need to be considered and agreed via SBUHB governance to understand any revenue and workforce implications.

Children's Service Review



- Workshops to be arranged (Date TBC) to review multi-agency panels and governance arrangements. When this work is complete it will morph into the CYP Regional Commissioning work under the Commissioning programme of work

Neuro-diverse - Julie Davies, Head of Children's Services, Swansea Council.





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Update on Public Service Boards



Un Bae Ar y Cyd
One Bay Way

Swansea and Neath Port Talbot PSB – Annual Reports 2024/25 - Progress made to deliver Wellbeing Objectives



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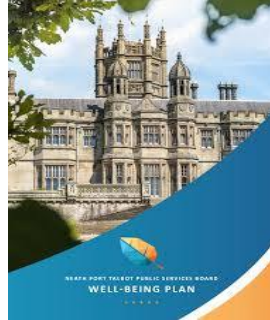


Gwasanaeth Tân Ac Achub
Canolbarth a Gorllewin Cymru
Mid and West Wales
Fire and Rescue Service

Neath Port Talbot PSB Objective	Swansea PSB Objective
Best Start in Life	Early Years
Secure, green and well-paid jobs and improved skills	Live Well, Age Well
Thriving and Sustainable Communities	Strong Communities
Environment, Culture and Heritage	Climate Change and Nature

Early Years Integration – Public Service Boards

Early Years is a Wellbeing Objective included within the Wellbeing Plans published in 2023 by Swansea & Neath Port Talbot.



Partners are working together to identify priority areas for early years, and where we need to collaborate to make improvements for now and for future generations. To enable this collaborative working - a set of Principles for Collaboration have been agreed.

Lessons learnt have been considered following the pathfinder projects set-up to enable Early Years Integration in 2022.

Swansea PSB

Action Plan agreed for Early Years for 2025/26:

Review existing Healthy Child Wales Programme (HCWP)

Implement a seamless transition pathway for all school aged children in line HCWP

Review and further develop links between SBUHB Midwifery services and Swansea LA Jigso Team

Consider how best to deliver/expand early years services using local assets such as libraries & schools

Progress the Welsh Government phased expansion of early years provision of 2.5 hrs of funded childcare per day

Neath Port Talbot PSB

Priority outcomes for the next five years :

Neath Port Talbot
Early Years, Children &
Young People's Plan



PRIORITY 1.
Supporting our youngest children to be healthy and ready to learn.

PRIORITY 2.
Children, young people and their families are able to access the right support at the right time with positive outcomes.

PRIORITY 3.
Children and young people access an education that inspires them to learn and develop the skills they need for the future they want.

PRIORITY 4.
Children and young people are listened to, and they have opportunities to be actively involved in decision-making.

PRIORITY 5.
All children and young people are supported to be physically healthy and feel mentally and emotionally strong.

Health Board engagement with other objectives/ workstreams

Q1 & Q2 Highlights

Climate & Nature

Both PSBs are progressing with their work in relation to Climate and Nature. In Swansea, extensive work has been undertaken, supported by the Health Board in developing the local ***Climate Adaptation Strategy***. The action plan is currently in development; there will be a role for the Health Board in implementation. In addition, the Health Board are Currently undertaking steps 1-3 of the Natural Resources Wales (NRW) Climate Change Risk Assessment tool. This is being done collaboratively with NPT Council, NRW, Beacon Housing, and Tai Tarian. These steps will be completed by mid-October and are initially focusing on risks such as risks to people, communities and buildings from flooding.

Poverty

Poverty Stigma Workshop – The Wales Centre for Public Policy (WCPP) held three workshops in partnership with Swansea Council on Tackling the Stigma of Poverty in Swansea. It is anticipated that the outcomes of the workshops will be available in the Autumn and will form the basis of an action plan aligned to the work undertaken for the Swansea Poverty Truth Commission.

Human Rights

The Human Rights approach has been reflected in the Health Board's Strategic Equality Plan – We All Belong so we're consistent with other organisations and the Human Rights City approach.

Public Service Board - Collaborative Regional Initiatives

A Regional Whole System Approach to Healthy Weight

During 2024–25, Swansea & Neath PSBs supported the development of a regional Whole System Approach (WSA) partnership with the regional WSA team, Cwm Taf Morgannwg PSB, and the Swansea Bay and Hywel Dda University Health Boards. This work forms part of the 'Leadership and Enabling Change' theme within Welsh Government's Healthy Weight: Healthy Wales strategy.

Next Steps

Swansea and Neath Port Talbot PSBs have committed to working together on improving access to food. The Regional Healthy Weight team is supporting this through a joint workshop on 2nd October to identify one or two key priorities. The goal is to agree on a shared vision, goals, and actions for long-term, system-level improvements.



The challenge is significant: only a third of adults in Swansea Bay are a healthy weight, and three in ten children begin school already living with excess weight. This programme recognises that these outcomes are shaped not only by individual behaviours, but by wider environmental, economic, and societal factors.

In 2023, five county-level workshops brought together PSB members and wider partners to map these factors and in Autumn and Winter 2024, five further prioritisation workshops narrowed the focus to a single regional priority: access to food, with an emphasis on affordability and availability. This priority will now form the focus of collaborative regional work into 2025–26 and aligns with the PSB's ambition to improve local well-being and build healthier communities.

TATA Programme - UPDATE

Health Impact Assessment (HIA) - A grant agreement (between NPTCBC and the Health Board) to enable the HIA process has been agreed. The Health Board will lead on commissioning the HIA from an external provider.

Governance and reporting mechanisms have been set up to oversee this work programme. The HIA is sponsored by the chair of the Community Relations & Wellbeing workstream of the UK Tata Steel Transition Board (previously the Health Board's Director of Planning and Partnerships but has now transferred to the Executive Director of Public Health).

A Steering Group has been set up to guide and support the delivery of the HIA, co-chaired by NPTCBC and a Consultant in Public Health from the Health Board.

To support the HIA process Public Health Wales commissioned a regional survey to investigate the health, social and financial status of people living in Neath Port Talbot as the area experiences the changes at TATA Steel. The survey was conducted with 301 people living in the area between January and March 2025. The key findings of the report are noted below and will help to shape the discussions with suppliers and the scope of the HIA

- **Key findings:** 301 people took part in the Neath Port Talbot Regional Survey 2025 (28th January to 15th March 2025).

Health and well-being	Financial insecurity	Changes at TATA Steel
○ When asked how much of a positive or negative impact eight factors had been having on their health and well-being over the previous two weeks, the top four positive and negative factors were: Positive impact: - Social relationships (83%), - The area they live in (68%), - Housing security (65%), and - Ability to access support for health concerns (43%). Negative impact: - Ability to access support for health concerns (31%), - Future job prospects (12%), - The area they live in (12%), and - Housing security (9%). ○ A high feeling of worthwhile (74%), happiness (72%), and life satisfaction (67%) were reported by over two thirds of people.	○ 15% of people reported having needed financial support in the last six months. ○ 32% of people reported being currently financially insecure. ○ Financial concerns for the next six months included the cost of: - Energy (56%), - Food (44%), and - Housing (26%).	○ 8% of people said they or someone in their household were personally affected by the changes at TATA Steel. ○ Overall, 44% of people said they knew someone (including themselves) who was affected by the changes. ○ When asked what type of impact they thought changes at TATA Steel would have on Neath Port Talbot across nine different areas, more than half felt the following would be negatively impacted: - Employment opportunities (89%), - People's mental health (83%), - Community spirit (73%), - Housing market (58%), and - Children and young people (58%). ○ More than three quarters of people (76%) felt the changes would have a positive impact on air quality in the area.
	Information sources ○ The top three ways of getting information to people about support available to them were: social media (57%), websites (26%), and email (24%). ○ 49% of people knew mental health support was available in the area.	



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Part 2: Developing a Strategic Approach



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One Bay Way



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LDP HEALTH TECHNICAL WORKING GROUP

AGENDA

	Item	Lead	Documents for reference
1.	Welcome & Introductions	Chair	
2.	LDP Health Technical Working Group – Terms of Reference To discuss and agree	Chair / All	Terms of Reference
3.	RLDP Progress Update	LA Planning Leads	
4.	Areas of evidence - health and wellbeing, or health care planning	Chair/ All	
5.	NPT Health Policy	Bethany Robinson	NPT Health Policy
6.	Future agenda items/ Next meeting	Chair	

Key points/ Next Steps:

- Terms of Reference agreed
- Council Planning leads to consider feedback from SBUHB prior to formal consultation starts
- Assumptions made by SBUHB Primary Care Team to be shared with NPT in relation to demand based on intelligence provided by NPT on housing developments to be included in the LDP. Swansea to consider providing the same information.
- Further work to be done to triangulate the intelligence we have to ensure that decisions are based on local needs using the placemaking methodology. Placemaking is embedded in Welsh planning policy and is an approach to the planning to create high quality development and public spaces that promote people's economic, social and environmental wellbeing
- SBUHB provided feedback on the NPT Health Policy, including feedback from workforce, public health & planning & partnerships.
- Second meeting to be scheduled for November