Performance and Finance Committee Work Programme 2026-2027

Item	Lead	Frequency	Financial Year Month(s)											
			April	May	June	July	August	September	October	November	December	Janaury	February	March
PRELIMINARY MATTERS														
Minutes of the Previous Meeting	Director of Corporate Governance	Every Meeting	■	■	■	■	■	■	■	■	■	■	■	■
Committee Log	Director of Corporate Governance	Every Meeting	■	■	■	■	■	■	■	■	■	■	■	■
Committee Work-Programme	Director of Corporate Governance	Every Meeting	■	■	■	■	■	■	■	■	■	■	■	■
ANNUAL PLAN AND INTERGRATED MEDIUM TERM PLAN														
Financial Plan	Director of Finance	Quarterly	■	■	■									■
Annual Plan	Director of Planning and Partnerships	Quarterly	■	■	■									■
Accountability Letter	Director of Finance	Quarterly	■	■	■	■							■	
Annual Plan; Quarterly Progress Report	Director of Planning and Partnerships	Quarterly		■			■			■			■	
	Director of Planning and Partnerships													
FINANCE AND RECOVERY AND SUSTAINABILITY														
Financial Position	Director of Finance	Every Meeting			■	■	■	■	■	■	■	■	■	■
Service Group Financial Position Reports	Director of Finance	Every Meeting			■	■	■	■	■	■	■	■	■	■
Capital Resource Plan In-Year Update	Director of Finance	Quarterly			■			■			■			
Capital Resource Plan Future Year	Director of Finance											■	■	
Long Term Agreements and Service Level Agreements	Director of Finance	Annualy	■											
Regional Integrated Funds Assurance Annual Report	Director of Planning and Partnerships	Annualy	■											■
ESCALATION														
Escalation and Performance Report	Chief Operating Officer	Every Meeting	■	■	■	■	■	■	■	■	■	■	■	■
Clinically Optimised Patients/Delayed Discharge	Chief Operating Officer	Quarterly	■			■			■			■		
Urgent and Emergency Care	Chief Operating Officer	Quarterly												
Cancer Care	Chief Operating Officer	Quarterly												
Planned Care	Chief Operating Officer	Quarterly												
Neurodevelopment Service	Chief Operating Officer	Quarterly												
Stroke	Chief Operating Officer	Quarterly												
Endoscopy	Chief Operating Officer	Quarterly												
Fractured Neck of Femur	Chief Operating Officer	Quarterly												
PERFORMANCE														
Continuing Healthcare Performance and Transformation	Executive Director of Planning and Partnerships	Quarterly		■			■			■			■	
Direct Payments	Executive Director of Planning and Partnerships	Bi-monthly	■		■		■		■		■		■	
Theatre Efficiency	Chief Operating Officer	Quarterly		■			■			■			■	
Medicines Management Performance	Executive Medical Director	Bi-annually			■						■			
ESTATES														
Capital and Estate Strategy	Director of Finance	Bi-yearly				■						■		
Operational Estates Update	Director of Finance	Quarterly		■			■			■			■	
GOVERNANCE, RISK AND INTERNAL CONTROLS														
Committee Terms of Reference	Director of Corporate Governance	Annually										■		
Committee Effectiveness Self-Assessment	Director of Corporate Governance	Bi-yearly					■					■		
Referrals from Other Committees	Director of Corporate Governance	All regular meetings	■	■	■	■	■	■	■	■	■	■	■	■
Internal Audit Reports relating to performance, efficiency and operational issues	Director of Corporate Governance/Area Lead	As required	■	■	■	■	■	■	■	■	■	■	■	■
External Audit Reports relating to performance efficiency and operational issues	Director of Corporate Governance/Area Lead	As required	■	■	■	■	■	■	■	■	■	■	■	■
Business Cases	Director of Planning and Partnerships	As required	■	■	■	■	■	■	■	■	■	■	■	■
Risk Register	Director of Corporate Governance	Quarterly	■			■			■			■		
COMMITTEE SUB-GROUPS AND REPORTS FOR INFORMATION														
Capital, Land and Assets Sub-Committee Highlight Report	Director of Finance	Quarterly		■			■			■			■	
Recovery and Sustainability Board Highlight Report	Director of Finance	All regular meetings	■	■	■	■	■	■	■	■	■	■	■	■
Financial Monitoring Returns	Director of Finance	All regular meetings	■	■	■	■	■	■	■	■	■	■	■	■
IN-COMMITTEE BUSINESS														
Minutes of the previous In-Committee Meeting	Director of Corporate Governance	All regular meetings	■	■	■	■	■	■	■	■	■	■	■	■
Maternity and Neonatal Costings	Director of Corporate Governance	All regular meetings											■	■