

Performance and Finance Committee Log 2026-27

Meeting Date	Type of Meeting	Minute Ref	Agenda Item (Number & Title)	Raised by	Narrative	Type of Action	Action Taken	Assigned to (individual)	Supporting (additional staff members)	Due by	Update	Status	Outcome of Referral	Referral detail
28.04.26 A7:M10L 9A7:M9A 7:M11	Public Committee	56/26	Making Every £ Count – Emerging Work in Response to the Welsh Government Requirements	General IM (Jean Church)	Claire Osmundsen-Little to follow up with the Executive Director of Workforce and OD or the Executive Director of Nursing and Patient Experience to confirm whether e-Rostering has been fully deployed and is being used effectively to support productivity, and to provide a response outside of the meeting.	Action	Logged Action	Claire-Osmundsen Little, Interim Director of Finance		Jun-26	Chased COL on 12/05, 19/05 and 15/06 for update.	Open		
28.04.26	Public Committee	59/26	Clinically Optimised Patients/Delayed Discharge	Finance IM (Pat Price)	DL to circulate the action plan to the Committee, setting out the three underpinning pillars agreed as: (1) avoiding unnecessary admissions, (2) effective management of patients during admission, and (3) facilitating timely discharge.	Action	Logged Action	Chief Operating Officer (DL)		Jun-26	Emailed IM's UEC PowerPoint on 16/06/26 from Alison Gallagher.	Closed		
28.04.26	Public Committee	62/26 & 63/26	Internal Audit Reports relating to performance, efficiency and operational issues: Budget report & Management Response (to the NHS Chief Executive's Grip & Control letter)	Exec Lead Audit: Director of Corporate Governance (HL)	Hazel Lloyd to provide a progress update to the Committee at the end of June 2026 on implementation of the Budget Report actions, noting that eight of the nine actions are scheduled for completion by the end of June, with the remaining action due for completion by July 2026.	Action	Logged Action	Director of Corporate Governance (HL)		Jun-26	To be added to the June Committee agenda.	Underway (With Update)		
28.04.26	Public Committee	59/26	Clinically Optimised Patients/Delayed Discharge.	Finance IM (Pat Price)	AG offered to return with a more detailed breakdown of delays attributable to health, social care and joint responsibility, and to provide further clarity on discharge classifications and associated operating standards	Action	Logged Action	Chief Operating Officer (DL)	Alison Gallagher	Jul-26	Email sent to IM's on 16/06/26 from Craige Wilson.	Closed		
28.04.26	Public Committee	66/26	Cycles of Business 2026-27		Continue working with the Procurement team to develop proposals for inclusion of a Procurement or Commercial Pipeline report, to be presented on a quarterly or bi-monthly basis, to support enhanced scrutiny of contract value and performance.	Action	Logged Action	Director of Corporate Governance (HL)		Jun-26	Claire Osmundsen-Little reported that the Commercial Team had undertaken a visit to Digital Health and Care Wales (DHCW) to review a system utilised for monitoring pipeline activities. This was with a view to adopting a similar approach within the Health Board. She further advised that work remained ongoing to update the action log and to benchmark processes against best practice.	Underway (With Update)		

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26.05.26	Public Committee	73/26	Month one financial position	Vice Chair (Steve Spill)	Confirm the variable pay cap percentage with Workforce and report back to the Committee.	Action	Logged Action	Claire-Osmundsen Little, Interim Director of Finance	Samantha Moss; Deputy Finance Director.	Jun-26	Chased on 15/06 for update. SM spoke to the EDON - the system control did not support operational delivery, there remains control via the roster templates, but the transformation of Care model being rolled out across the Wards, commencing in Gower will result in rosters being reviews/updated and the benefits of this are incorporated within the Savings assessment for 2026/27.	Closed		
26.05.26	Public Committee	73/26	Month one financial position	General IM (Jean Church)	Provide clarification on the definitions and reporting approach for bed days versus cases.	Action	Logged Action	Claire-Osmundsen Little, Interim Director of Finance	Samantha Moss; Deputy Finance Director.	Jun-26	Chased on 15/06 for update. From NHS England: (KH03-Guidance-June-2020-FINAL.pdf) an occupied bed day is defined as a bed in which the treatment or care of at least one patient has taken place during the day. NHS day case definition, 'Patients who are admitted electively for treatment or care'	Underway (With Update)		
26.05.26	Public Committee	73/26	Month one financial position	Community IM (Reena Owen)	Explore comparator escalation processes with Local Authorities to strengthen financial governance arrangements.	Action	Logged Action	Claire-Osmundsen Little, Interim Director of Finance		Jun-26	Chased on 15/06 for update.	Open		
26.05.26	Public Committee	73/26	Month one financial position	Finance IM (Pat Price)	Develop improved reporting showing savings delivery barriers across a matrix of service groups and executive themes.	Action	Logged Action	Claire-Osmundsen Little, Interim Director of Finance		Jun-26	Chased on 15/06 for update. Revised financial matrix on savings was developed for Escalation Welsh Government reporting, which will be further enhanced for the Board report required for 25 June. This shows in greater clarity performance and areas of barriers. This can then be utilised for PFC reporting going forward.	Open		
26.05.26	Public Committee	74/26	Recovery and Sustainability (R&S) Update Report	Finance IM (Pat Price)	Provide weekly updates to Independent Members and the Board on savings plan maturity and progress.	Action	Logged Action		Jon Scott; Delivery Unit Director.	Jun-26	Chased on 15/06 for update.	Open		

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26.05.26	Public Committee	74/26	Recovery and Sustainability (R&S) Update Report	General IM (Jean Church)	Provide clarification on the exclusion of £4.9m of central opportunities from the savings forecast.	Action	Logged Action		Jon Scott; Delivery Unit Director.	Jun-26	Chased on 15/06 for update.	Open		
26.05.26	Public Committee	74/26	Recovery and Sustainability (R&S) Update Report	Finance IM (Pat Price)	Set out clear milestones and resource requirements for nursing workforce savings.	Action	Logged Action		Jon Scott; Delivery Unit Director.	Jun-26	Chased on 15/06 for update.	Open		
26.05.26	Public Committee	75/26	Performance Assurance Framework (PAF)	General IM (Jean Church)	Circulate an accessible summary pack and supporting materials for the Performance Assurance Framework to support organisational rollout.	Action	Logged Action	Executive Director of Planning and Partnership (MD)		Jun-26	Chased on 15/06 for update.	Open		
26.05.26	Public Committee	75/26	Integrated Performance Report (IPR) - Month One	Community IM (Reena Owen)	Incorporate additional primary care metrics into Section Three of the Integrated Performance Report (IPR).	Action	Logged Action	Chief Operating Officer (DL)	Meghann Protheroe; Head of Performance & Craig Wilson; Interim Service Group Director - Primary, Community and Therapies.	Jun-26	Engagement has taken place with Primary care colleagues in May/June, previously reported measures will be included in the June 2026 IPR, with additional work being undertaken throughout June with PCTSG to ensure the service is appropriately represented in future IPR's. Additional measures will be added to the IPR from July 2026 providing GMS activity data, district nursing information etc.	Underway (With Update)		
26.05.26	Public Committee	75/26	Integrated Performance Report (IPR) - Month One	General IM (Jean Church)	Provide a detailed breakdown of Clinically Optimised Patients (COPs) by area of responsibility.	Action	Logged Action	Chief Operating Officer (DL)	Craig Wilson; Interim Service Group Director - Primary, Community and Therapies.	Jun-26	An updated breakdown on where patients are in the COP pathway has been included in the IPR for June 2026, should committee members require additional information in future reports, we would be happy to revise the information.	Open		

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26.05.26	Public Committee	79/26	Strengthening our position of our annual plan.	Finance IM (Pat Price)	Further develop the Annual Plan paper to include detail on additional opportunities and mitigations, and highlight Board consideration of these options.	Action	Logged Action	Claire-Osmundsen Little, Interim Director of Finance		Jun-26	Chased on 15/06 for update. Further paper on additional opportunities, savings and other mitigations will be presented to the Board on 25 June 2026.	Underway (With Update)		