

**APPENDIX A**

**DRAFT 3 YEAR CAPITAL RESOURCE PLAN 2026-27  
& INDICATIVE 2027-28 AND 2028-29**

**PRESENTED TO**

**a) MANAGEMENT BOARD 18 FEBRUARY 2026**

**b) PERFORMANCE & FINANCE COMMITTEE 24 FEBRUARY 2026**

**UPDATE ON VERSION 1 PRESENTED IN JANUARY 2026**



# CAPITAL PLAN 2026/27 – FINANCIAL CONTEXT

## Financial context:

- We are aiming for breakeven in 2025-26. Recent in-year allocations of £8.8m from WG for medical equipment and digital refresh have significantly eased the in-year pressure on emerging service and infrastructure risks and will allow the 2026-27 plan to start from a more stable base. The ability to respond to national slippage bids has allowed us to pull forward spend of £1m allocated from the 2026-27 discretionary programme for phase 2 of the Anaesthetic Machine replacement programme in Morriston and £1.7m for the upgrade of the LAN (local area network) IT switches in Morriston.
- The 2026-27 discretionary plan includes assumptions on the repayment of business case design fees from WG.

## Key financial challenges and opportunities:

- Significant national capital funding constraints remain following the completion of the national capital prioritisation for major capital projects from the AWCP (All Wales Capital Programme) In January 2025.
- The level of discretionary funding has been eroded against inflation and continued growth in the fixed asset base in medical equipment and digital devices, with no national uplift to discretionary allocations since 2010. Following the 2022/23 national reduction in core capital funding of 24%/£100m, the local reduction was fully reinstated in 2024/25. A 24%/£2.7m increase in 2025/26 has now been followed by a further increase in 2026/27 of 12.3%/£1.704m.

	Allocation	In Year Change		Cumulative Change	
	£m	£m	%	£m	%
2024/25	11.168				
2025/26	13.875	2.707	24.2%	4.4	39.5%
2026/27	15.579	1.704	12.3%		

- Alongside already approved national TEF (Targeted Estates Fund) funding of £8m for major replacement schemes priorities, the focus in 2026/27 for the discretionary programme will require a substantial increase for estates business continuity issues as highlighted by the Capital & Estates Strategy Implementation Update presented to the November Health Board meeting, and a contribution of £1.9m to the Tawe Clinic Adult Acute MH Inpatient Wards Immediate Works at Cefn Coed (recent briefing).
- National allocations continue for the Diagnostic Equipment Replacement Programme £15m and Digital Replacement Programme £10m. Bids have already been submitted to these programmes.
- The PFI contract for Neath Port Talbot hospital has a fixed £1.325m contribution to the lifecycle replacement programme [note: ends from 2028/29]

An increased discretionary funding allocation, alongside significant additional capital bid funding from WG in both 2024/25 & 2025/26 provide a much healthier outlook for the capital programme. However there remains a significant challenge in maintaining the existing building & engineering estate. A significant increase to Estates Infrastructure (Business Continuity) is be required, alongside allocations for design fees.

# CAPITAL PLAN SUMMARY 2026/27

Allocation	Opening Plan	Less Funding Provided 2025/26	Less Service Change Choice	Less Approved National Funding	Less Charitable Funds Available	Less Potential National Funding	Updated Plan	Option 1	Option 2	Option 3	Option 4	Final Draft Proposed Plan	Draft Years 2 & 3	
								Less Potential Adjustments (Risk Score < 15)	Less Potential Adjustments (Risk Score 15)	Less Revenue Funding Option available via leases	Less Temporary On-Hold		Indicative Year 2 Plan 2027/28	Indicative Year 3 Plan 2028/29
£000														
<b>PART A</b>	Discretionary Allocation	-15,579	0	0	0	0	-15,579	0	0	0	0	-15,579	-15,579	-15,579
<b>PART B</b>	Income Adjustments	-965	0	0	0	0	-965	0	0	0	0	-965	0	0
<b>PART C</b>	Commitments	39,710	0	0	-31,993	0	7,717	0	0	0	0	7,717	3,262	1,700
<b>PART D</b>	Replacement	23,647	0	0	0	0	-5,232	18,415	-10,658	-211	0	7,546	11,817	13,379
<b>PART E</b>	IMTP Choices	2,341	0	0	0	0	2,341	-726	-333	0	0	1,282	500	500
<b>Total -Under / Over Commitment</b>		49,153	0	0	-31,993	0	-5,232	11,928	-11,384	-544	0	-0	-0	0

- **Section A.** Discretionary allocation uplifted by 12.3%/£1.7m to £15.579.
- **Section B.** Income adjustments. Includes £0.965m recovery of expended business case fees from the AWCP, where approval to proceed to Business Case stage has been provided by WG via Business Case Scoping Meetings.
- **Section C.** Commitments including AWCP schemes £2.8m, NPT PFI contract £1.3m and Tawe Clinic improvements £1.9m.
- **Section D.** Refresh allocations for replacement of the existing fixed asset base include risk assessed bids provided by the services units and corporate departments with oversight provided by the CPG (Capital Prioritisation Group). These bids are for equipment and works.
- **Section E.** Annual Plan/IMTP Choices. These include risk assessed bids provided by the services units and corporate departments with oversight provided by the CPG for equipment and works - further divided into bids for Service Developments/Activity Increases. Includes design fees £1.095m for full design and feasibility schemes linked to schemes identified within the 10-year capital programme and major estates infrastructure business continuity risks.

- Overall draft position without any adjustments £11.928m over allocated resources.
- Potential adjustments to provide an opening balanced plan,
  - a) Reduction £11.384m for risk score < 15 (includes £9.077m national imaging future year major modalities replacement & expansion).
  - b) Reduction £0.544m for risk score 15.

# CAPITAL PLAN – 2026/27 DISCRETIONARY (PARTS A & B)

	Opening Position	Less Funding Provided 2025/26	Less Service Change Choice	Less Approved National Funding	Less Charitable Funds Available	Less Potential National Funding	Updated Plan	Option 1 Less Potential Adjustments (Risk Score < 15)	Option 2 Less Potential Adjustments (Risk Score 15)	Option 3 Less Revenue Funding Option available via	Option 4 Less Temporary On-Hold	Final Draft Proposed Plan	Indicative Years 2 & 3		
	£000												Indicative Year 2 Plan 2027/28	Indicative Year 3 Plan 2028/29	
	£000												£000	£000	
<b>Allocation</b>															
Discretionary Baseline Funding	-13,875						-13,875					-13,875	-13,875	-13,875	
2026-27 Uplift	-1,704						-1,704					-1,704	-1,704	-1,704	
<b>PART A Discretionary Allocation</b>	<b>-15,579</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-15,579</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-15,579</b>	<b>-15,579</b>	<b>-15,579</b>	
<b>Income Adjustments</b>															
Land & Property Disposal Income	0						0					0			
Annex 1 Recovery of Business Case Fees	-965						-965					-965			
<b>PART B Sub Total</b>	<b>-965</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-965</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-965</b>	<b>0</b>	<b>0</b>	
<b>Total -Under / Over Commitment</b>	<b>-16,544</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-16,544</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-16,544</b>	<b>-15,579</b>	<b>-15,579</b>	

## Part A: National funding allocation (£15.579m).

- Discretionary allocation uplifted by 12.3%/£1.7m to £15.579M

## Part B: Income Adjustments (£0.965m)

- Includes recovery of expended business case fees from the AWCP, where approval to proceed to business case stage has been provided by WG via Business Case Scoping Meetings. (Annex 1).
- No planned land and property disposals.

# CAPITAL PLAN – 2026/27 DISCRETIONARY (PART C)

								Option 1	Option 2	Option 3	Option 4	Indicative Years 2 & 3	
Opening Position	Less Funding Provided 2025/26	Less Service Change Choice	Less Approved National Funding	Less Charitable Funds Available	Less Potential National Funding	Updated Plan	Less Potential Adjustments (Risk Score < 15)	Less Potential Adjustments (Risk Score 15)	Less Revenue Funding Option available via leases	Less Temporary On-Hold	Final Draft Proposed Plan	Indicative Year 2 Plan 2027/28	Indicative Year 3 Plan 2028/29
£000												£000	
<b>Commitments</b>													
<b>All Wales Capital Programme (AWCP)</b>													
Annex 1	All Wales Capital Programme (AWCP) Repayments & Contractual Commitments (inc TEF)	34,815		-31,993			2,822				2,822		
<b>City Deal (Campuses Business Case)</b>													
	Morrison Access Route / City Deal - Design	220					220				220		
<b>Other Commitments</b>													
	Tawe Clinic, Cefn Coed (Immediate Works)	1,900					1,900				1,900	0	0
	PFI Lifecycle Contractual Commitment	1,325					1,325				1,325	1,562	0
	Project Managers Capital Planning	0					0				0	150	150
Annex 2	Project Managers Digital	1,300					1,300				1,300	1,300	1,300
	Digital - WG Funded Schemes	0					0				0		
	Other 2025/26 Slippage	150					150				150	250	250
<b>PART C</b>	<b>Sub Total</b>	<b>39,710</b>	<b>0</b>	<b>-31,993</b>	<b>0</b>	<b>0</b>	<b>7,717</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,717</b>	<b>3,262</b>	<b>1,700</b>
	<b>Total -Under / Over Commitment</b>	<b>23,165</b>	<b>0</b>	<b>-31,993</b>	<b>0</b>	<b>0</b>	<b>-8,828</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-8,828</b>	<b>-12,317</b>	<b>-13,879</b>

## Part C: Commitments £7.717m

- AWCP repayments include 2025/26 slippage which need to be repaid from discretionary £1.820m.
- Majority of AWCP income and commitments are for the approved on-site business cases, including a) Permanent PET-CT, West Wales Cancer Centre, b) Hybrid Vascular Theatre, Morrison and c) Taith Fire Reinstatement.
- City Deal, includes completion of Hybrid Planning Application for the Morrison Access Route.
- NPT PFI fixed contractual element for lifecycle replacement £1.325m [note: commencement of gradual reduction in contractual commitment for lifecycle which ends in 2027/28 in advance of hand back to the Health Board in May 2030].

# ANNEX 1 ALL WALES CAPITAL PROGRAMME

Scheme	Expenditure £000				Approved Funding £000			Commitment	Assumed Income Business Case Fees	Unfunded PY Business Case Fees
	Expenditure	New Schemes 2026/27	Adjustment for M10 to M11	Total	Agreed per CRL	WG Adjustment Required	Total			
Hybrid Theatre Morriston	6,509			6,509	7,100	-383	6,717	-208		
Environmental Infrastructure Modernisation Phase2.2	344			344	241		241	103		
PET CT, Singleton Permanent	9,765			9,765	9,100		9,100	665		
Proposed Elective Orthopaedics Theatres, NPT	109			109			0	109		
EFAB-I: Undersized Power Cable Replacement (MORR)	8			8			0	8		
EFAB-I: JAG Accreditation Works (MORR & SING)	67			67			0	67		
BM: Lifts (Morriston)	49			49			0	49		
Morriston CT 1 Replacement	86			86			0	86		
Pathology Analysers, Morriston	61			61			0	61		
Fluoroscopy, NPT Hospital	915			915	900		900	15		
Seclusion Suites, Caswell	17			17			0	17	156	139
Taith Newydd - Fire	4,836			4,836	4,905		4,905	-69		
IRCF - Cymmer/Croeserw Health & Wellbeing Centre Fees	40			40			0	40		
TEF - Fire	9	1,343		1,352	1,343		1,343	9		
TEF - Infrastructure	0	3,992		3,992	3,992		3,992	0		
TEF - Decarbonisation	0	750		750	750		750	0		
TEF - Mental Health	366	1,008		1,373	1,008		1,008	365		
TEF - Infection Prevention Control	22	450		472	450		450	22		
TEF - Decontamination	0	590		590	591		591	-1		
Obstetrics Theatre & Birthing Suite	22			22			0	22		
Interventional Radiology (IR) - Fluoroscopy 2, Morriston Hospital	1,377			1,377	800		800	577		
Section 136 Suite, NPTH	154			154	400		400	-246		
Digital X-Ray Rooms, Morriston	918			918	781		781	137		
Cancer Centre Linacc 5 Machine	29			29			0	29	29	
Cancer Centre Linacc 6 Bunker & Machine	781			781			0	781	781	
MRI Morriston Hospital - Room 1	21			21	15		15	6		
Cymmer Disposal Costs back into RPB Case	175			175			0	175		
<b>Total</b>	<b>26,682</b>	<b>8,133</b>	<b>0</b>	<b>34,815</b>	<b>32,376</b>	<b>-383</b>	<b>31,993</b>	<b>2,822</b>	<b>965</b>	<b>139</b>
							Slippage	1,820		
							Payback	175		
							Design Fees	827		
							<b>Total</b>	<b>2,822</b>		

# ANNEX 1 ALL WALES CAPITAL PROGRAMME - TEF

Category	Site	Scheme	Values Sum of TEF 2025/26 £000	Sum of TEF 2026/27 £000	Sum of Total TEF 2025- 26 to 2026-27 £000
Decarbonisation	Community	Community wide - window replacement	200	200	400
Decarbonisation	Gorseinon	Gorseinon Hospital window & external doors replacement	0	100	100
Decarbonisation	HB Wide	BMS panel replacement	150	0	150
Decarbonisation	HB Wide	Health Board wide - Heating Controls	250	0	250
Decarbonisation	Morrison	Morrison Hospital On site Inverters (PVs)	20	0	20
Decarbonisation	Morrison	Morrison Hospital window replacement	300	350	650
Decarbonisation	Singleton	Singleton Hospital window replacement	100	100	200
<b>Decarbonisation Total</b>			<b>1,020</b>	<b>750</b>	<b>1,770</b>
Decontamination	HB Wide	Health Board wide - Decontamination equipment- Renewal of obsolete endoscope storage cabinets	310	0	310
Decontamination	HB Wide	Health Board wide - replacement of endoscope washer disinfectors	240	520	760
Decontamination	Morr & Sing	Morrison & Singleton Hospitals - height adjustable sinks & packing tables	0	71	71
<b>Decontamination Total</b>			<b>550</b>	<b>591</b>	<b>1,141</b>
Fire	Morrison	Fire Doors, Morrison Hospital (Top Up)	0	200	200
Fire	Morrison	Morrison Hospital - Fire Dampers	250	250	500
Fire	Morrison	Morrison Hospital Fire Doors and Compartmentation	20	380	400
Fire	Singleton	Singleton Hospital - Fire Dampers	7	193	200
Fire	Singleton	Singleton Hospital Fire Doors and Compartmentation	193	307	500
<b>Fire Total</b>			<b>470</b>	<b>1,330</b>	<b>1,800</b>
Infrastructure	Morrison	Morrison Hospital - ACB (switchgear) replacement	228	22	250
Infrastructure	Morrison	Morrison Hospital - Hot water services relocating to Plant Room 8 from Plant Room 5	350	50	400
Infrastructure	Morrison	Morrison Hospital - Ward Roofing & Flooring	750	750	1,500
Infrastructure	Morrison	Morrison Hospital AHU Replacement	873	757	1,630
Infrastructure	Morrison	Morrison Hospital's Steam Duct	200	200	400
Infrastructure	Morrison	Morrison Oxygen Ring Main	615	335	950
Infrastructure	Singleton	Singleton Hospital - West Ward Block Chiller Plant and heating plant	600	1,400	2,000
Infrastructure	Singleton	Singleton Hospital AHU Replacement	500	500	1,000
<b>Infrastructure Total</b>			<b>4,116</b>	<b>4,014</b>	<b>8,130</b>
IPC	HB Wide	Health Board wide - Software-based Traceability Systems	100	0	100
IPC	HB Wide	Health Board wide - Trophons ultrasound disinfection machine	61	0	61
IPC	Morrison	Morrison & Singleton Hospitals - IP&C Ward Improvements	678	472	1,150
IPC	Morrison	Morrison Hospital Theatres storage	72	0	72
<b>IPC Total</b>			<b>910</b>	<b>472</b>	<b>1,383</b>
Mental Health	Caswell	Nurse call system	-95	415	320
Mental Health	Cefn Coed	Cefn Coed Main Hospital - Fendrod and Clyne Wards Refurbishment	790	210	1,000
Mental Health	Cefn Coed	Door Entry System Upgrade at Ysbryd Y Coed (YyC) Older Persons Assessment Unit, Cefn Coed Hospital	10	0	10
Mental Health	Dan y Bont	Bathroom Refurbishment at Dan Y Bont Learning Disability Complex Care Unit	80	80	160
Mental Health	Dan y Bont	Dan Y Bont Learning Disabilities - Kitchen Refurbishment / Replacement	60	0	60
Mental Health	MH Sites	Improving the drainage infrastructure on key sites due to ageing existing systems.	0	200	200
Mental Health	NPT	Upgrade of the Seclusion Suite (Ward F) Neath Port Talbot Hospital	-170	420	250
Mental Health	Tonna	Roof Repair and Replacement at Tonna Hospital (Mother and Baby Unit)	252	48	300
<b>Mental Health Total</b>			<b>927</b>	<b>1,373</b>	<b>2,300</b>
<b>Grand Total</b>			<b>7,993</b>	<b>8,531</b>	<b>16,524</b>

# CAPITAL PLAN-2026/27 DISCRETIONARY (PART D)

							Option 1	Option 2	Option 3	Option 4	Indicative Years 2 & 3		
							Less Potential Adjustments (Risk Score < 15)	Less Potential Adjustments (Risk Score 15)	Less Revenue Funding Option available via leases	Less Temporary On-Hold	Final Draft Proposed Plan	Indicative Year 2 Plan 2027/28	Indicative Year 3 Plan 2028/29
							£000					£000	
	<b>Replacement</b>												
Annex 2	<b>Digital Services</b>												
	Data Centre & Systems	865					865				865	3,000	3,000
	Network & Telecomms	160					160	-60			100		
	End User Devices	440					440				440		
	<b>Estates</b>												
	Estates Infrastructure (TEF 30% Contribution)	2,777					2,777				2,777	3,000	3,000
	Estates Infrastructure (Business Continuity)	2,100					2,100				2,100	3,000	3,000
Annex 3	<b>Imaging</b>												
	National Diagnostic & Imaging	14,249				-5,172	9,077	-9,077			0		
Annex 4	<b>Clinical Area Works - CPG Risks</b>												
	Clinical Area Works - Risk 25						0				0		
	Clinical Area Works - Risk 20						0				0		
	Clinical Area Works - Risk 16	82				-60	22				22		
	Clinical Area Works - Risk 15						0				0		
	Clinical Area Works - Risk <15	1,144					1,144	-1,144			0		
Annex 4	<b>Medical Equipment Replacement - CPG Risks</b>												
	Medical Equipment Replacement - Risk 25						0				0	1,500	1,500
	Medical Equipment Replacement - Risk 20	376					376				376		
	Medical Equipment Replacement - Risk 16	534					534				534		
	Medical Equipment Replacement - Risk 15	211					211		-211		0		
	Medical Equipment Replacement - <15	377					377	-377			0		
	<b>Others</b>												
	Automated Cabinets	0					0				0	750	750
	SIFT Equipment	50					50				50	100	100
	Pathology Singleton (MES enabling works)	100					100				100		
	Pathology - Pneumatic Tubes						0				0		
	Contingency	181					181				181	467	2,029
<b>PART D</b>	<b>Sub Total</b>	<b>23,647</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-5,232</b>	<b>18,415</b>	<b>-10,658</b>	<b>-211</b>	<b>0</b>	<b>7,546</b>	<b>11,817</b>	<b>13,379</b>
	<b>Total -Under / Over Commitment</b>	<b>46,812</b>	<b>0</b>	<b>0</b>	<b>-31,993</b>	<b>0</b>	<b>-5,232</b>	<b>9,587</b>	<b>-10,658</b>	<b>-211</b>	<b>0</b>	<b>-1,282</b>	<b>-500</b>

## Part D. Refresh Allocations, £7.546m

- Refresh programme for digital services infrastructure & devices. A new national £10m equipment replacement programme to be launched by WG 2025/26 continues into 2026/27.
- Estates Infrastructure TEF is a 30%/£2.777m contribution to the national programme - £8.134m included in AWCP.
- Estates Infrastructure Business Continuity £2.1m. Significant increase as highlighted by the Capital & Estates Strategy Implementation Update presented to the November Health Board meeting
- Refresh allocations for the existing fixed asset base for equipment and minor estates work include risk assessed bids provided by the services units and corporate departments with oversight provided by the Capital Prioritisation Group (CPG).
- **Option to adjust for risk score 15 and below £10.658m & £0.211m reduces requirement from £18.415m to £7.546m, which contributes to an overall balanced plan.**

## **Digital SOP Project – Capital Summary 2026/27**

The £1.3m allocation to Digital Services in 2026/27 will fund the delivery of key transformation projects and essential technology-refresh activity that underpin the Health Board's digital ambitions. This investment supports 20 WTE across the Transformation and Tech Refresh teams (15 WTE in the Transformation Project team and 5 WTE supporting Tech Refresh). These staff include project managers, change managers, product/technical specialists, implementation support (e.g. testers). enabling progression of priority programmes including digital front door developments, data platform enhancements, ePMA rollout, WPAS expansion, ophthalmology digitisation, and the implementation of new test-requesting capabilities. It also ensures the delivery of critical infrastructure upgrades (new core networks at Singleton, LAN replacement programmes at Singleton and Morriston, and ongoing device, telecoms and hardware renewal) providing the resilient technical foundations required for safe, modern and efficient clinical services. These programmes strengthen organisational readiness for digital transformation, improve system reliability, and support sustainable service change across the Health Board.

## **Planned Deliverables 2026/27 A) Transformation**

The 2026/27 digital work programme will be aligned to the organisation's IMTP which is still in development and will incorporate the digital priorities identified by the newly established thematic care boards. As in the current year, it will focus on digital front door initiatives, data platform enhancements, and workforce development, together with the infrastructure work detailed below. The long-term sustainability of health and social care is dependent on having the right digital foundations in place. Implementation of digital systems in healthcare can have a significant positive impact on quality, safety, and patient experience. Critical to success is the wide scale adoption of an effective business change model, digital service team capacity and capability, workforce digital skills and clinical leadership.

Initial plans for 2026/27 include the following:

- Signal - Reduced duplicated effort from admissions, discharged and transfers synchronised with WPAS and WCP Hospital Initiated Referrals - Live across all specialities, enabling a consistent approach to dealing with referrals and a mechanism to monitor and analyse to inform service change.
- e-Prescribing and Meds Management - Roll out of ePMA to prioritised services not in scope of the pathfinder project (including outpatients). Deliver successful integration with National Shared Medicines Record
- Open Eyes/ERS (Digitisation of Ophthalmology) - Continue to develop Open Eyes to enhance clinical workflows. Support primary care with WGOS pathways. Implement ERS to enable effective referrals between community optometrists and secondary care.
- WICIS
- ETR - New Electronic Test Requesting, Results and Documentation features are available in the Health Board
- WPAS rollout to PCT (move from PIMS+) - implementation of the WPAS HCP module for PCT staff currently using PIMS+
- Regional Cellular Pathology - Digital support for the establishment of a regional Cellular Pathology service - revenue?

## Planned Deliverables 2026/27 B) Tech Refresh

The team covers the infrastructure elements of Tech refresh, Formal Digital Transformation Projects and Capital Projects (new builds, refurbishments etc.). The infrastructure projects are to ensure the infrastructure; networks, devices, telecoms etc. are robust and able to deliver access to digital systems.

The Infrastructure Project Team provides the essential technical foundations that enable safe, reliable and modern digital services across the organisation. Their work underpins all digital projects, capital developments and ongoing technology-refresh activity, ensuring that clinicians and administrative staff have access to resilient, high-performing systems that support effective care delivery. For every digital initiative or capital development, the team ensures that the required infrastructure is designed, implemented and assured before systems and services go live. This includes:

- Robust, Highly Available Networking
- Telecommunications and Voice Services
- End User Devices and Clinical/Administrative Equipment

The tech refresh programme ensures that devices, servers, storage and networks remain modern, secure and fully supported. It operates as a continuous, rolling investment cycle rather than a one-off replacement activity. This includes:

- Annual assessment of aging equipment and prioritisation based on risk, clinical impact, cyber security and vendor support timelines.
- Replacement of PCs, laptops and end user devices to ensure compatibility with current operating systems and security standards
- Upgrades to core network hardware, wireless infrastructure and storage platforms as equipment reaches end of life. There is currently an £8m network replacement programme that requires project management including working with Hospital Management to ensure disruption is minimised.
- Alignment with available capital funding, which varies annually, as reflected in tech refresh funding adjustments and capital allocations in Digital Leadership and risk management reports.

In 2026/27, the team will specifically be delivering the following, all of which are linked to Welsh Government funding secured in the current financial year and the procurement of associated hardware:

- New core network at Singleton
- Replacement of Singleton LAN
- Replacement of Morryston LAN
- Telephone System Hardware
- Laptop, PC, iPad and Printer Replacement

# ANNEX 3 NATIONAL DIAGNOSTIC & IMAGING PROGRAMME

Sum of Estimated Capital Costs £000			
Status	Modality	Site	Total
Expansion - would require HB revenue investment	CT	Singleton	4,352
	CT	Morrison	1,100
<b>Expansion - would require HB revenue investment Total</b>			<b>5,452</b>
Keep under review - may be part of 3rd CT case	plain xray	Morrison	300
<b>Keep under review - may be part of 3rd CT case Total</b>			<b>300</b>
Keep under review - Review at 2026-27 national panel	OMFS	Morrison	200
<b>Keep under review - Review at 2026-27 national panel Total</b>			<b>200</b>
Keep under review - unclear is required if centralisation in Singleton	Mammography	NPTH	900
<b>Keep under review - unclear is required if centralisation in Singleton Total</b>			<b>900</b>
Keep under review for national funding 2027-28	Fluoroscopy	Singleton	425
	plain xray	Morrison	900
<b>Keep under review for national funding 2027-28 Total</b>			<b>1,325</b>
Potential WG Funding 2026-27 - Design fee funding provided 2025-26 & 2026-27	MRI	Morrison	3,354
<b>Potential WG Funding 2026-27 - Design fee funding provided 2025-26 &amp; 2026-27 Total</b>			<b>3,354</b>
WG Funding Available 2026-27	DR	NPTH	895
	Plain film	Singleton	923
<b>WG Funding Available 2026-27 Total</b>			<b>1,818</b>
Keep under review - no inpatients	plain xray	Gorseinon	900
<b>Keep under review - no inpatients Total</b>			<b>900</b>
<b>Grand Total</b>			<b>14,249</b>
<b>National Funding</b>			<b>5,172</b>

# ANNEX 4 REPLACEMENT PROGRAMME - EQUIPMENT (INC CPG)

Sum of Capital Amount Requested							Alternative Funding Source Available				
Type of Investment	Works / Equipment	Risk Rating	ID	Title of Bid	Service Group	Site	Department	No	Estates	Regional	Grand Total
Replacement	Equipment	5	86	New Probe for Neonatal Ultrasound Machine	Neath Port Talbot / Singleton	Singleton	Neonatal Intensive Care Unit	5,184			5,184
			504	Liquid Nitrogen Vessel for WFI Andrology	Neath Port Talbot / Singleton	NPT	Wales Fertility Institute - Andrology	5,629			5,629
<b>5 Total</b>								<b>10,813</b>			<b>10,813</b>
		8	283	PBM Laser	Morriston	Morriston	ALAC	17,994			17,994
			362	Touch Screen for Radiotherpay Patient Check-In	Neath Port Talbot / Singleton	Singleton	Radiotherpay Physics	600			600
<b>8 Total</b>								<b>18,594</b>			<b>18,594</b>
		9	442	x5 Incubators (7+ yrs old)	Neath Port Talbot / Singleton	Singleton	Neonates	109,000			109,000
<b>9 Total</b>								<b>109,000</b>			<b>109,000</b>
		12	173	Paediatrics Morriston Incubator	Neath Port Talbot / Singleton	Morriston	Acute paediatrics	12,914			12,914
			224	HSDU Endoscope Vac Pack System	Morriston	Singleton	HSDU	37,485			37,485
			387	Central Stations - replacement of vital neonatal equipment	Neath Port Talbot / Singleton	Singleton	Neonates	15,385			15,385
			394	MEDI-MATIC 755 TREATMENT CHAIR	Neath Port Talbot / Singleton	Singleton	Obs & Gynae	17,995			17,995
			408	Cleaning equipment - Taski Ultimax 1900 SD Scrubber Dryer	Corporate Directorates ( incl Informatics, Esta	NPT	Domestic Services	6,440			6,440
			443	Incubators 10+ yrs old (x3)	Neath Port Talbot / Singleton	Singleton	Neonates	65,000			65,000
			444	Pharmacy Technical Services refrigerator	Neath Port Talbot / Singleton	Singleton	Pharmacy	4,575			4,575
			490	Patient Waiting Area Seating Replacement	Morriston	Neath Port Talbot / Singleton	Minor Injuries Unit	13,070			13,070
			528	Laboratory Equipment Replacement - Osmometers	Morriston	Morriston	Laboratory Medicine	66,151			66,151
<b>12 Total</b>								<b>239,015</b>			<b>239,015</b>
		15	501	Cath Lab Sonosite unit	Morriston	Morriston	Cardiac Cathetere lab	63,751			63,751
			537	Replacement incubators for WFI	Neath Port Talbot / Singleton	Neath Port Talbot / Singleton	Wales Fertility Institute	52,926			52,926
			538	New Class 2 workstation for WFI Andrology	Neath Port Talbot / Singleton	Other	WFI Cardiff	21,494			21,494
			539	New Centrifuges for Wales Fertility Institute	Neath Port Talbot / Singleton	Neath Port Talbot / Singleton	Wales Fertility Institute	18,082			18,082
			540	WFI Andrology staining machine	Neath Port Talbot / Singleton	Other	Wales Fertility Institute - Cardiff	19,800			19,800
			542	New Essential Monitoring system for WFI	Neath Port Talbot / Singleton	Neath Port Talbot / Singleton	WFI Neath and Cardiff	35,063			35,063
<b>15 Total</b>								<b>211,115</b>			<b>211,115</b>
		16	481	Immbulance	Corporate Directorates ( incl Informatics, Esta	HB Wide	Immunisation	130,000			130,000
			516	Replacement of Omnicell - Cardiac Services	Morriston	Morriston	Cardiac Services	404,336			404,336
<b>16 Total</b>								<b>534,336</b>			<b>534,336</b>
		20	432	Purchase of Faxitron Machine following CTM Disaggregation	Neath Port Talbot / Singleton	NPT	Neath Port Talbot Theatres	80,000			80,000
			541	Electric tug for moving LN2 vessels in WFI	Neath Port Talbot / Singleton	Other	WFI - Cardiff	10,644			10,644
			548	Radiotherapy CT Equipment	Neath Port Talbot / Singleton	Singleton	Radiotherapy Physics	50,000			50,000
			549	Radiotherapy CT Equipment	Neath Port Talbot / Singleton	Singleton	Radiotherapy Physics	128,709			128,709
			550	Patient Theatre Trolleys	Neath Port Talbot / Singleton	Singleton	Theatres	107,055			107,055
<b>20 Total</b>								<b>376,408</b>			<b>376,408</b>
<b>Equipment Total</b>								<b>1,499,282</b>			<b>1,499,282</b>

# ANNEX 4 REPLACEMENT PROGRAMME - WORKS (INC CPG)

Sum of Capital Amount Requested							Alternative Funding Source Available				
Type of Investment	Works / Equipment	Risk Rating	ID	Title of Bid	Service Group	Site	Department	No	Estates	Regional	Grand Total
	⊖ Works	⊖ 1	⊖ 344	⊖ Singleton Dispensary - Redesign	⊖ Neath Port Talbot / Singleton	⊖ Singleton	⊖ Pharmacy				
		<b>1 Total</b>									
		⊖ 4	⊖ 448	⊖ Swn yr Afon window	⊖ Mental Health and Learning Disabilities	⊖ HB Wide	⊖ Learning Disabilities		23,400		23,400
		<b>4 Total</b>							<b>23,400</b>		<b>23,400</b>
		⊖ 9	⊖ 447	⊖ AATU Seclusion room	⊖ Mental Health and Learning Disabilities	⊖ Other	⊖ Learning Disability	1,000,000			1,000,000
			⊖ 533	⊖ Upgrade to 24 year old Coffee Shop at NPTH	⊖ Corporate Directorates ( incl Informatics, Estates & )	⊖ NPT	⊖ Catering - Support Services				
		<b>9 Total</b>						<b>1,000,000</b>			<b>1,000,000</b>
		⊖ 12	⊖ 377	⊖ Clinical Room/Staff Room in Stepdown Cefn Coed Hospital	⊖ Mental Health and Learning Disabilities	⊖ Other	⊖ Stepdown, Cefn Coed Hospital				
			⊖ 473	⊖ Bryn Afon Annex doors replacement	⊖ Mental Health and Learning Disabilities	⊖ Other	⊖ Learning Disabilities		46,000		46,000
			⊖ 484	⊖ Tonna Sensory Garden - Make Safe	⊖ Mental Health and Learning Disabilities	⊖ Other	⊖ OPMHS	74,444			74,444
		<b>12 Total</b>						<b>74,444</b>	<b>46,000</b>		<b>120,444</b>
		⊖ 16	⊖ 471	⊖ Replacement of kitchens in Laurels and Briary	⊖ Mental Health and Learning Disabilities	⊖ Other	⊖ Learning Disabilities - C&V Directorate			60,000	60,000
			⊖ 493	⊖ West Ward Kitchen Refurbishment - Gorseinon Hospital	⊖ Corporate Directorates ( incl Informatics, Estates & )	⊖ Primary Care	⊖ Support Services	10,000			10,000
			⊖ 494	⊖ Patient Kitchen Refurbishment - Ty Olwen	⊖ Corporate Directorates ( incl Informatics, Estates & )	⊖ Morriston	⊖ Catering	12,000			12,000
		<b>16 Total</b>						<b>22,000</b>	<b>60,000</b>		<b>82,000</b>
	<b>Works Total</b>							<b>1,096,444</b>	<b>129,400</b>		<b>1,225,844</b>



## Part E. IMTP Choices £1.282m

- Risk assessed bids received by the CPG group for works and equipment linked to a) Service Development and b) Increased Activity.
- Design fees linked to major building infrastructure priorities, as highlighted by the Capital & Estates Strategy Implementation Update presented to the November Health Board meeting. Design fees for both full design and feasibility schemes. Unclear at this stage if national funding will be available in 2026-27. There may be an opportunity to recover fees in year, but it more likely to be in future years when business cases have been approved and therefore no assumption has been made

# ANNEX 5 SERVICE DEVELOPMENT & INCREASED ACTIVITY (CPG BIDS)

Sum of Capital Amount Requested								Alternative Funding Source Available			
Type of Investment	Works / Equipment	Risk Rating	ID	Title of Bid	Service Group	Site	Department	No	Regional	Grand Total	
Service Development	Equipment	10	328	Ultrasound machine	Neath Port Talbot / Singleton	Singleton	Enhanced Care Unit	24,000		24,000	
		<b>10 Total</b>							<b>24,000</b>		<b>24,000</b>
		15	436	Endoscopy room and Omnicell	Neath Port Talbot / Singleton	Neath Port Talbot / Singleton	Theatres	208,340		208,340	
			544	New Vapour phase storage for WFI Neath	Neath Port Talbot / Singleton	NPT	WFI Neath	33,506		33,506	
		<b>15 Total</b>							<b>241,846</b>		<b>241,846</b>
		16	498	Sonosite Ultrasound Scan Machines	Neath Port Talbot / Singleton	Morrison	Theatres	145,458		145,458	
			547	Enhancing Security at Minor Injuries Unit through Body Cam	Morrison	Neath Port Talbot / Singleton	Minor Injuries Unit	11,450		11,450	
		<b>16 Total</b>							<b>156,908</b>		<b>156,908</b>
		<b>Equipment Total</b>							<b>422,754</b>		<b>422,754</b>
		Service Development Total	Works	12	469	Ty Garth Newydd (3 annex model)	Mental Health and Learning Disabilities	Other	Learning Disabilities		600,000
<b>12 Total</b>								<b>600,000</b>	<b>600,000</b>		
20	439			Air conditioning	Neath Port Talbot / Singleton	Neath Port Talbot / Singleton	Theatres	29,913		29,913	
<b>20 Total</b>							<b>29,913</b>		<b>29,913</b>		
<b>Works Total</b>							<b>29,913</b>	<b>600,000</b>	<b>629,913</b>		
<b>Service Development Total</b>								<b>452,667</b>	<b>600,000</b>	<b>1,052,667</b>	
Activity Increase	Equipment	10	381	Istat machine needed for Respiratory Physiology	Morrison	Singleton	Respiratory Department	6,081		6,081	
			399	Bladder Scanner - AOHAU	Neath Port Talbot / Singleton	Singleton	Oncology	12,995		12,995	
		<b>10 Total</b>							<b>19,077</b>		<b>19,077</b>
		12	239	Additional CADD-Solic Nerve Block pumps	Neath Port Talbot / Singleton	Morrison	Acute Pain Morrison and Singleton	39,908		39,908	
			260	Verathon i10 Bladder Scanner	Morrison	Morrison	AMAU	12,235		12,235	
			393	Immobilisation Equipment	Neath Port Talbot / Singleton	Singleton	Radiotherapy	30,631		30,631	
		<b>12 Total</b>							<b>82,774</b>		<b>82,774</b>
		15	523	Sleep Study Equipment	Morrison	HB Wide	Cardiac Physiology	31,469		31,469	
			543	Additional biopsy laser for WFI	Neath Port Talbot / Singleton	Neath Port Talbot / Singleton	WFI Neath	59,733		59,733	
		<b>15 Total</b>							<b>91,201</b>		<b>91,201</b>
<b>Equipment Total</b>							<b>193,052</b>		<b>193,052</b>		
<b>Activity Increase Total</b>								<b>193,052</b>		<b>193,052</b>	