

	Option 1 Score /15 ODN
	Desirability / 5
Design and scope: How each option meets strategic objectives, vision and aspirations, ability to meet current and future needs, user views, effect of creating/extending market mechanisms, scope for synergies and design/technical assessment?	4
Accountability, governance and participation: The risks/implications of each option for accountability, transparency and scrutiny and user/community and staff/trade union involvement in planning, policy and provision.	4
Financial assessment: Assess whole life and transaction costs, investment requirements and funding, affordability, use and allocation of savings, value-based and risk assessed.	4
Quality of service: The potential impact on/risk to performance, service integration, continuous improvement and innovation, flexibility and responsiveness, accessibility and connectivity.	4
Local/regional economy and community wellbeing: Assess impact/risk on jobs, skills, labour market and local economy, contribution to regeneration and economic development strategies, community wellbeing and cohesion.	4
Quality of employment: Application of employment models to each option, ability to retain terms and conditions, pensions and labour standards, impact on working practices, workplace training, access/provision of childcare and health and safety in workplace and community.	4
Resilience & Sustainability: Impact on local/regional production and supply chains, access to parks and recreational activities, services and facilities, environmental impacts and efficient use of resources, futureproof.	4
Ability to address social justice and inequalities: The appraisal should identify how each option will reduce/eliminate health and other inequalities and discrimination for different equality groups. It should include a distributional analysis of the costs and benefits of each option and assess the contribution to building community capacity, power and participation.	4
Capability, management and intellectual knowledge: Effect of each option on retention of key skills and intellectual knowledge, ability to manage change and regulatory frameworks and transferability of skills to rest of the authority	4
Organisational arrangements: Impact on flexibility/work patterns, scope for collaboration and consortia, impact on staff transferring to this structure.	4

Value-Based & Added value: Cost vs patient outcome, proposals over and above core requirements and additional community benefits.	4
Corporate impact: Impact on in-house provision, service integration and the financial and employment knock-on effects on centralising /regionalising the management structure.	4
Total	48
Grand Total	144

		Option 2 Score /15 MCN			Option 3 Score /15 MOU
Viability / 5	Feasibility / 5	Desirability / 5	Viability / 5	Feasibility / 5	Desirability / 5
4	4	3	4	4	2
4	4	3	3	3	2
4	4	3	3	3	3
4	4	3	3	3	2
4	4	4	4	4	4
4	4	3	3	3	2
4	4	3	3	3	2
4	4	4	4	4	3
4	4	3	3	3	3
4	4	3	3	3	3

4	4	4	4	4	3
4	4	3	3	3	3
48	48	39	40	40	32
		119			98

Viability / 5	Feasibility / 5
3	3
2	2
3	3
2	2
4	4
2	2
2	2
3	3
3	3
3	3

3	3
3	3
33	33