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Bae Abertawe
Swansea Bay University
Health Board



Meeting Date	27th July 2023	Agenda Item	5.2
Report Title	Update On Key External Partnerships		
Report Author	Michelle Davies, Head of Strategic Partnerships Heledd Bingham, Head of Strategic Planning		
Report Sponsor	Nerissa Vaughan, Interim Director of Strategy		
Presented by	Nerissa Vaughan, Interim Director of Strategy		
Freedom of Information	Open		
Purpose of the Report	The purpose of this report is to provide an overview of the recent key external partnerships of which the Health Board is a statutory member.		
Key Issues	The following report sets out some of the key issues discussed at recent key external partnerships meetings and in particular, those relevant for the Health Board. Minutes of the meetings are not included with the report and may not be available at this time due to timings of meetings, but a summary of the key issues from the Health Board's point of view are included so that the Board is aware of these in a more timely manner.		
Specific Action Required (please choose one only)	Information	Discussion	Assurance
	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Recommendations	<p>Members are asked to:</p> <ul style="list-style-type: none"> • NOTE the key external partnerships which Swansea Bay UHB works as a part of; • NOTE the issues discussed in these external partnerships. 		

UPDATE ON KEY EXTERNAL PARTNERSHIPS

1. INTRODUCTION

Swansea Bay UHB is a statutory partner in a range of external partnerships, including those listed below:

- West Glamorgan Regional Partnership Board & its supporting governance structure
- Swansea Public Services Board
- Neath Port Talbot Public Services Board
- West Glamorgan Substance Misuse Area Planning Board
- Neath Port Talbot Youth Justice and Early Intervention Services Management Board
- Swansea Youth Justice Management Board
- Neath Port Talbot Community Safety Partnership
- Swansea Community Safety Partnership

This report provides an overview of the key discussions of these external partnerships from the Health Board's point of view and any key areas of work being undertaken as a result. The report includes a summary from the most recent partnership meetings held in Quarter 4 2022/ 23 and Quarter 1 2023/24.

2. BACKGROUND

The following section sets out the key issues discussed at the external partnership groups from a Health Board point of view and any areas of work being undertaken as a result.

2.1 West Glamorgan Regional Partnership Board

A new five-year Area Plan has recently been signed off, with associated Action Plans, based on population cohorts. The Area Plan responds to the needs of the populations of Swansea and Neath Port Talbot. The Health Board will now have to play an active role in the development of specific deliverables/methods and in the implementation phase of the Area Plan. The Health Board received a paper at its meeting in March on the development of the Area Plan – see attached paper as appendix 1.

Detailed Governance arrangements are in place to support delivery of the Area Plan, and these have recently been revised to reflect the updated priorities and to rationalise/reduce.

2.1.1 Regional Partnership Board (RPB)

The most recent meeting of the Regional Partnership Board was held on the 13th June, however the minutes were not available at the time of writing this report. The following provides the key points discussed at the meeting in April 2023.

- An update was provided on the Carers Programme and members felt assured that the co-production approach taken within the region was starting to translate into improvements for Carers.
- The Draft Action Plan for 2023-24 to deliver the Area Plan had been circulated with the agenda and members had an opportunity to provide their feedback. Overall it was agreed that the Plan should include 5/6 key priority areas, and include measureable outcomes. It was also noted that the language should be simplified and easy to understand – Action Plan agreed at the June meeting taking all feedback on board.

- An update on the RIF investment funding for 23-24 was provided, and highlighted that the criteria for investment would focus on the National Models of Care and the Priority Population Groups - £18, 649.23 is available to the region in total.
- The Health Board attended the meeting to introduce the Pan Cluster Planning Group Plan. The 3-year plan includes recommended priorities, projects for development and implementation across our health board region by the cluster membership. On the 8th of March there was a successful workshop between 3rd sector and the clusters to establish a 3rd sector collaborative and this will be in addition to the 6 cluster meetings.

2.1.2 Transformation Board 1

Transformation Board 1 met on the 24th January, 28th March and 30th May 2023. The following section provides the main highlights and decisions of the most recent meetings.

- **Home First Board**

Performance on the old pathway 2 has decreased over the last two months. Figures were 25% below trajectory in April, and the forecast for May was looking similar. Following the last Home First Board meeting the operational leads were tasked to investigate the reasons why performance had dropped and to plan for increased delivery in June. A full report/ presentation would be given at the next Transformation Board meeting.

The new D2RA pathways had been launched on the 3rd April 2023

SIGNAL update version 3 had been rolled out and would support the data capture for Home First going forward.

- **CVC proposal to support Pathway 0 (Pathway 1 new D2RA)**

A proposal for funding was presented for approval. The proposal was seeking £82,500 to support with the facilitation of discharge and prevention of admission/ re-admission.

It was agreed that further work was required on the overall strategy and service requirements, but that interim funding would be approved to keep the service going. The West Glamorgan team would review interim funding arrangements, subject to longer term funding agreement following completion of the review.

- **Prevention and Community Coordination Programme**

Andy Griffiths would take over the role of chair from March 2023.

The highlight report outlined the key and planned actions of the programme:

- Work was continuing on the development of a draft Programme Initiation document
- Subgroups had been established and were in the process of developing key actions and milestones
- The mapping of social and micro enterprise work was being undertaken

Programme Board members agreed the following 4 priority areas:

- loneliness and isolation,
- mental health and resilience,
- digital inclusion and assistive technologies
- access to services including transport.

- **Digital Transformation for Health and Social Care Programme**

A highlight report was presented to the board. A key risk was noted in relation to the regional fund for WCCIS, which had not been confirmed for 23/24. This had impacted on certainty around planning and work that needed to be completed over the next period.

It was noted that the priority focus continued to be on the Home First Programme and SIGNAL V3 launch and as noted in previous meetings the requirement to prioritise Home First had led to capacity issues to deliver other identified priorities within the work programme.

The Board was asked to endorse two papers (RIC Annual Report for 22/23 and RIC Activity Plan for 23/24 and 24/25) to go to the regional program board for approval. Both papers had been agreed through the Digital Transformation Board.

- **Strategic Capital Group** - Update provided under T3
- **Area plan Update** - Update provided under T2
- **Regional Step up-/ Step down Transitional Beds**

Project commenced 1st December 2022. Original agreement was for funding until 31st March 2023. It was proposed that the project would be funded for a further 3 months, through dementia funding slippage. Agreement had been received from Welsh Government regarding the use of the money. The proposal was supported. A further discussion on longer term funding would be undertaken outside the meeting.

2.1.3 Transformation Board 2

Transformation Board 2 met on the 6th January, 14th February, 25th April and the 20th June 2023. The following section provides the main highlights and decisions of the most recent meetings.

- **Emotional Wellbeing and Mental Health Programme.**

Welsh Government Mental Health Improvement Fund:

As a response to the letter from WG of the 22 March 2023 outlining £647 allocation for SBUHB, 3 bids had been submitted for consideration. These were based on the mandatory and priority criteria outlined within the letter from WG. The 3 bids submitted were as follows:

- 111 Part 2 service (312k)
- Home Treatment In Patient Unit (257k)

Further development of perinatal MH services – to enable compliance with the Royal College of Psychiatrists Perinatal Community Standards (£64k)

- **Emotional Wellbeing & Mental Health Strategy development:**

An Extraordinary Board meeting was being held on the 4th of July to soft launch the strategy and begin planning its implementation. It was noted that there wasn't a current lead for the dementia programme and that this posed a risk to the implementation timeline.

- **Wellbeing and Learning Disability Programme:**

A highlight report was presented to the group. It was noted that the strategic plan had been developed. Following feedback and engagement, additional work was being undertaken to ensure that young people and those with lived experiences had informed the strategy sufficiently.

- **Carers Programme:**

A presentation was shared with the group. Following on from the launch of the carers' strategy in April 2023, a task and finish group had been set up to enable co-production of the strategy's implementation plan. This was scheduled to be undertaken in July 2023. 5 work streams had been established to drive forward the implementation of the strategy.

The vacant carer's development post was out to re-advertisement with a closing date of 29th June 2023.

- **HCF Capital Schemes**

It was agreed in previous Transformation Boards that approval of capital schemes would be subject to the ability to deliver in 2023/24.

9 schemes had been proposed, 5 from NPT and 4 from Swansea. A task and finish group had been set up to assess the schemes and provide assurance to the strategic capital planning group that the schemes were deliverable in year. The schemes were costed at £4.8m, which if approved, would result in £1.1m unallocated funding. Further discussion on the unallocated funds would be undertaken.

- **RPB Governance**

A revised Governance paper had been shared with the group. Following feedback at previous meeting, the paper had now been split into 2 sections and covered

1. Background and context,
2. A diagram and outline of the revised governance arrangements and processes.

The Board endorsed the revised plan. The Governance arrangements would be implemented in September 2023 and reviewed in September 2024.

- **Neuro-divergence Funding 2023/24**

A proposal focusing on the three-year funding of the Neuro-divergence improvement programme was presented to the board for approval (£491k).

The papers had been discussed and approved in the Regional Autism Strategy Group on the 14th June, where all partners including third sector organisations and carer's representatives were present. The Board supported the proposals.

- **Use of Allied Health Professional Funding (WG)**

In the April meeting a paper was presented in reference to the use of the £647k WG allocation as part of the plans to extend the Virtual Wards across the region. The bid was required to be submitted to WG for approval by 5th May 2023. Regional endorsement was required prior to submission.

Following discussion, the group approved the bid, subject to further discussion around CRT and Virtual Ward integration.

- **Strategic Capital Plan – SARC application**

In April, the proposal developed by the strategic group was presented to the board for approval, prior to submission to Welsh Government. It was noted that all organisations were members of the strategic group. No objections were noted and the proposal was approved by the Board.

- **Area Plan Update**

An update was provided on the Area Plan' Action plans.

Children and Young People, Carers and Autism and ND plans had been reviewed by relevant boards and approved. Detailed action plans and outcome measures would be developed by the Boards. The Older Person's plan was still out for comment. Concerns were raised that the Older Person's Board had not been set up. A final paper would be taken to the RPB Board on the 9th May 2023 for endorsement prior to submission to WG.

It was noted that additional work was needed to support the strategic narrative of the baseline, trajectories and other elements. It was also noted that further work would be required by the boards to narrow down the key / priority elements within the plans and ensure that the work was deliverable.

2.1.4 Transformation Board 3

Transformation Board 3 met on the 10th January, 7th March and 30th June 2023. The following section provides the main highlights from the priority area of the most recent meeting.

- **Transforming Complex Care**

A highlight report and 2 papers (1 for information / 1 for decision were presented to the board). The Highlight report outlined the 5 areas of work that the programme is focussed on

- The regional Accommodation Group
- Joint working protocol
- Externally commissioned care team
- Step up step down process
- Children's services review.

Key issues and risks were highlighted to the Board:

- **Joint Working Policy**

A risk linked to the Joint Working Protocol (interim joint funding agreement of 25% health and 75% local authority). This was withdrawn at the beginning of March and discussions between leads were ongoing.

- **Joint Funding**

It was noted that the agreement had been taken through the Externally Commissioned Care Group prior to submission to Transformation Board. The Health Board requested a further week to ensure that internal feedback had been sought.

- **Safe Accommodation and Current process**

It was agreed that the health board would put forward representatives to progress the issues raised. An update would be provided at the next Transformation Board.

Funding and Eligibility for the Memorandum of understanding. No issues were raised in relation to the approval and sign off of the Memorandum of understanding

- **Children and Young People's Programme**

A highlight report was provided. Key areas of focus and discussion were as follows:

Safe Accommodation:

Agreement was required on a health board lead for the transformational work and the strategic direction to inform the future capital investment plans.

Transition:

It was noted that a Task and Finish Group was being established, led by NPT Adult Services

Emotional and Mental Health planning group:

- Impact of Welsh Government changes to the funding for whole school approach and the challenges around the level of services available was discussed.
- EH&WB Planning Group would be administered by the West Glamorgan Team going forward

- **Ty Waunarlwdd – Dementia Beds**

A revised proposal was presented to the Board for regional funds (2023/24) to undertake a pilot, utilising the beds at Ty Waunarlwydd.

The proposal was endorsed for funding until March 2024, subject a caveat being included in the proposal to closely monitor any additional costs not factored in being incurred, and urgent escalation process to mitigate against this risk.

It was noted that the beds will be regional and would be open to NPT residents as well as Swansea residents.

- **Strategic Capital programme**

The highlight report was shared and included detail around the content of the Capital Funding Update.

- Objective 3 funding - The application process had been completed.
- Draft application process and work was underway on the strategic capital plan.
- Capital Projects for 23/24 – The Strategic Capital Planning Group acknowledged the risks around schemes not being deliverable in the 2023/24 financial year due to limited timescales and lengthy approval processes within Welsh Government. SCPG agreed to adopt pragmatic approach for 2023-24 and identify capital plans already in local plans.
- T&F Group would review the schemes prior to an Extraordinary SCPG board to approve w/c 12th June, in order to meet WG deadlines.
- Approval of ICF funding for business case development for the Cymmer Health Centre has been withheld to get a better understanding of the scope of the project.

2.2 Public Service Boards

Well-being Plans for Swansea & Neath Port Talbot have been developed and agreed by the respective Public Service Boards – members of the Board received a formal report on the PSB Wellbeing Plans in March, the paper is attached as appendix 2. As set out in the Well-being of Future Generations (Wales) Act 2015, Public Service Boards (PSBs) have a statutory duty to prepare and publish a local well-being plan. The Local Well-being Plan identifies Local Well-being Objectives which set priorities for collective action to be taken forward by one or more of the Public Services Board's partners.

Swansea Bay UHB is one of four statutory members of the Public Service Board. The others are the respective local authorities, Natural Resources Wales and respective Fire and Rescue Services. Each PSB will now initiate the implementation phase, by engaging with all partners through the governance of the PSBs.

2.2.1 Swansea Public Services Board

The Swansea PSB Joint Committee met twice – February and April, the following were the key discussions:

- The Health Board presented on the Healthy Weight Health Wales Whole Systems Approach Programme. The Programme was originally part of a national programme, but there is a need to develop the role at a local level to build on relationships, partnerships and links to local communities to implement drive and change. The Committee agreed to provide details of other programmes in the communities which may assist the programme team.
- The Future Generations Commissioner for Wales attended the April Board meeting, to outline his role and how he intended to focus on outcomes. The Board welcomed the challenge to the public sector and agreed that consistency of PSBs was highlighted as a potential area for improvement. Agreed that a meeting of PSB Chairs would improve this.
- Local Well-being Plan 2023/28 – Final approval. Confirmation that the Plan had now been approved by all statutory partners and would be published by the end of April. Members of the Board approved the Plan, and work would commence on the development of the Wellbeing Plan 2023-24 Action Plan. 8 steps have been identified to support the delivery of the objectives and strategic lead officers had now been assigned for each step. The Deputy Director of Strategy has been assigned as the Strategic Lead for the Early Years objective.

- The Health Board provided an update in relation to the Population Health Strategy and confirmed that it was approved by the Health Board on the 31st March 2023.

2.2.2 Neath Port Talbot Public Services Board

The Neath Port Talbot PSB met twice – in January and March, the following were the key discussions:

- The Health Board presented on the Healthy Weight Health Wales Whole Systems Approach Programme, and the Population Health Strategy as outlined above in section 2.2.
- Community Safety Partnership – incidents associated with antisocial behaviour involving young people in the Neath area are on the increase, and there was specific concern in relation to a gang called B23 derived from the Birmingham area. Partners were working together to identify next steps including the updating of the Complex Abuse Protocol.
- Local Well-being Plan 2023/28 – The Board agreed to approve the final version of the Plan and it would be published no later than the 5th May 2023.
- An update was provided on the work of the Cost of Living and Poverty Prevention Partnership, and the real problems faced by people living in our communities. The Health Board noted the link with an emotional well-being and mental health strategy under development within the Health Board and the need to develop services to manage the increased need for lower level mental health support.

2.3 West Glamorgan Substance Misuse Area Planning Board

The West Glamorgan Substance Misuse APB met twice in December 2022 and March 2023, please note the following:

- **Alliance Approach** - Keith Reid, SBUHB Director of Public Health provided feedback on the Alliance Approach and the support received from the Joint PSB to implement. The Alliance Approach is an Integrated Public Health Model for Substance Misuse. It was highlighted that the Alliance is a development of how the APB currently works rather than a new layer of governance with a strong focus on 5 recommendations. The priority would be to appoint a programme manager for the Alliance. Whilst the APB has endorsed the Alliance Approach - further detailed discussions will be required on what the model means for agencies operating within the Alliance in Swansea & Neath Port Talbot.
- **Dual Diagnosis** – work to develop a Dual Diagnosis Strategy has been led by the Health Board and the Strategy has now been agreed. The Health Board will now lead the development of an implementation plan with a focus on two areas specifically, 1) overarching service model and how this will be developed across the region and 2) workforce development required around implementation of the Strategy and training in relation to co-occurring mental health/substance use needs across the whole workforce.
- **Strategic Evaluation of Prescribing Services (StEPS) - New prescribing model** – an update was provided on the outcome of a consultation exercise undertaken in relation to a proposed new prescribing model. The new model would include improvements to how the system works and does not propose any changes to clinical practice. The new model would be an opportunity to change ways of working with existing providers, and a bid had been submitted to Welsh Government for the co-occurring element of the StEPS model – the Mental Health Wellbeing Hub. The next steps following the March meeting would be

to set-up 1:1 meetings with prescribing providers to develop detailed action plans and to set-up a StEPS Steering Group.

- **Western Bay Drugs Commission** – following endorsement of the Drugs Commission by the APB in 2022, the commission was officially launched in December 2022 at the Swansea.com Stadium and the first formal public meeting held in March, with three more sessions booked to be held over the summer. The Director of Public Health led a detailed question and answer session. It was highlighted that a sub-group had been set-up in Primary care with local GPs, and members of the Commission felt that it had gained some momentum and people are now actively engaging, providing their views and thoughts.
- **Finance** – Discussion at the March APB agreed that a full review of partner contributions to substance misuse services across Western Bay should be carried out, and that discussions should be held at the senior reference group in the first instance. An uplift had been received in SMAF across Wales, specifically ring-fenced for children & young people. A steering group was set up to identify the gaps and a set of priorities for investment were supported by members of the APB – priorities included, a Pregnancy Nurse to sit within SBUHB CDAT Service and a Hidden Harm Social Worker to sit within the Swansea Councils Hidden Harm Service.
- **SMAF Capital** – a number of capital applications had been submitted to Welsh Government and the responses to the applications were reviewed at the March meeting. Five applications were submitted, and only one was supported – the relocation of the CDAT NPT Team.

2.4 Youth Justice Service, Management Board

A Senior Representative of the Health Board is invited to attend the Management Boards in Swansea and Neath Port Talbot – that role currently sits within the Strategy directorate. The role of the management board is to work collaboratively to improve access to services. The Health Board provides the following services:

- Mental Health – a designated band 7 CAMHS Nurse, supports both Swansea and Neath Port Talbot, employed by Swansea Bay UHB. The recruitment & retention of this post has been an ongoing issue. A new appointment has been made in May 2023.
- Speech & Language Therapy – an SLA exists between the local authorities and the Health Board to provide specialist SALT to the young people who access the youth justice service
- Sexual Health – designated clinics are provided for the Youth Justice Service as part of core service.

2.4.1 Neath Port Talbot Youth Justice and Early Intervention Services Management Board

The Management Board met in March and June 2023. Please note the following in relation to the performance report:

- **Exclusions** – a deep-dive had been undertaken on exclusion rates in Swansea including feedback from children & young people, and the findings were presented back at the February meeting. In the June Board meeting, exclusions were clearly an issue along with Violence against the person, and the Board requested that further work be done to look at best practice from across the UK in terms of how these areas could be tackled.

2.4.2 Swansea Youth Justice Service Management Board

Performance reports are shared with all partners during each Board, when trends are reviewed collaboratively. At the meeting in February 2022 some of the key points were as follows:

- There had been a slight decrease in numbers for first entrants to the Youth Justice Service, although some serious offences had been committed and an increase in sexual offences had been seen. Anti-social behaviour was a significant issue and would value a multi-agency discussion via the Community Safety Partnership, with YJS to be engaged.
- Mental Health – CAMHS worker was to be recruited shortly which will greatly support YJS staff working with young people some of whom have significant and complex mental health issues.
- An increase to the number of referrals into the Prevention Service
- Pre-Court – most received Youth Restorative Disposals. Violence against the person still the predominate offence.

2.5 Neath Port Talbot Community Safety Partnership (CSP) Board

The Partnership met in May 2023. Please note the following:

- As a result of the CSP Development Day, held on the 15th December 2022 - The 5 new main agreed priorities are:
 - Anti-Social Behaviour
 - Community Cohesion
 - Substance Use
 - VAWDASV
 - Crime Prevention (inc Acquisitive Crime & Engagement)
- SWP Update report - there are at least 16 County Lines operating throughout SNPT. Overall in the 3 months a total of 2166 recorded crimes across NPT which is a decrease of 8.4% in the same period of the previous year.

2.6 Safer Swansea Partnership Meeting

The Partnership met in May 2023. Please note the following:

- An update on Project Adder was provided to members of the Partnership. Project Adder is a 4 year, home office funded programme – focussing on reducing drug related deaths. It was noted that this work should feed in to the Western Bay Drug Commission and should be included on the agenda for the next meeting of the APB.
- A strategy is currently under development for the Partnership with clear priorities for the next year.

3. RECOMMENDATIONS

The Health Board is recommended to:

- **NOTE** the key external partnerships which Swansea Bay UHB works as a part of;
- **NOTE** the issues discussed in these external partnerships.

Governance and Assurance		
Link to Enabling Objectives <i>(please choose)</i>	Supporting better health and wellbeing by actively promoting and empowering people to live well in resilient communities	
	Partnerships for Improving Health and Wellbeing	<input checked="" type="checkbox"/>
	Co-Production and Health Literacy	<input checked="" type="checkbox"/>
	Digitally Enabled Health and Wellbeing	<input checked="" type="checkbox"/>
	Deliver better care through excellent health and care services achieving the outcomes that matter most to people	
	Best Value Outcomes and High Quality Care	<input checked="" type="checkbox"/>
	Partnerships for Care	<input checked="" type="checkbox"/>
	Excellent Staff	<input type="checkbox"/>
	Digitally Enabled Care	<input checked="" type="checkbox"/>
Outstanding Research, Innovation, Education and Learning	<input type="checkbox"/>	
Health and Care Standards		
<i>(please choose)</i>	Staying Healthy	<input checked="" type="checkbox"/>
	Safe Care	<input checked="" type="checkbox"/>
	Effective Care	<input checked="" type="checkbox"/>
	Dignified Care	<input checked="" type="checkbox"/>
	Timely Care	<input checked="" type="checkbox"/>
	Individual Care	<input checked="" type="checkbox"/>
	Staff and Resources	<input type="checkbox"/>
Quality, Safety and Patient Experience		
The report highlights the current partnership arrangements with Local Authorities and other partners. These arrangements have been developed to improve outcomes for patients and mitigate any quality and safety risks.		
Financial Implications		
The recommendations made are not associated with any financial implications. Members of the Committee are not being asked to consider or approve any financial assumptions.		
Legal Implications (including equality and diversity assessment)		
There are no legal implications associated with this report or the plans outlined within it. The Health Board is fulfilling the statutory requirements placed on it to participate in the partnerships outlined in this paper.		
Staffing Implications		
There are no staffing implications associated with this report or the plans outlined within it.		
Long Term Implications (including the impact of the Well-being of Future Generations (Wales) Act 2015)		
The actions outlined in the report support the five ways of working outlined in the Act. Swansea Bay UHB is working collaboratively with partner organisations to identify improved ways of working to support the longer-term strategic vision of the organisations involved.		
Report History	This Board considered a previous Partnership Report Update in December 2022.	
Appendices	Appendix 1 – West Glamorgan Area Plan Appendix 2 – PSB Wellbeing Plans	