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Bwrdd Iechyd Prifysgol
Bae Abertawe
Swansea Bay University
Health Board



		Agenda Item	2.2
Freedom of Information Status		Open	
Reporting Committee	Performance and Finance Committee		
Author	Liz Stauber, Head of Corporate Governance		
Chaired by	Reena Owen, Independent Member		
Lead Executive Director (s)	Darren Griffiths, Director of Finance and Performance		
Date of last meeting	23 May 2023		

Matters to Draw to the Attention of the Board (particularly areas relating to risk or quality)

- Financial Month 1 Position**
Key Matters Raised by Members for Board Attention: members were concerned by the increased financial deficit and while there was a significant amount of activity planned, the biggest challenge would be to embed the plan in the service groups. It was also raised that the original deficit plan of £69m had not been accepted by Welsh Government so there was concern that the deteriorated position would not be either. Challenges had been set by Welsh Government to identify actions not only locally, but across Wales for all organisations. The local actions had been discussed with the Chief Executive and would be presented as part of the revised financial plan to the special board meeting on 30th May 2023 and the national discussion was being taken forward as part of the all-Wales directors of finance forum. Also, the original budget would have run out by 13th March 2024 and was now brought forward to 7th March 2024. The board either needed to raise more money or spend less.
- Quarter Three Continuing Health Care Performance Report**
Key Matters Raised by Members for Board Attention: there was a significant amount of costs associated with children transitioning into adult services, most of which at present tended to be reactive, and investment should be planned and managed correctly given the children were already within health board services. More work was needed around the interface between the two systems as there were concerns around the transitional elements. The biggest issue tended to be that the criteria for adult services was different to that of children's which meant that the eligibility changed.

Other Areas of Discussion

- Quarter Four Progress Report for the Recovery and Sustainability Plan**
 Members noted that 34.6% of the GMOs (goal, methods, outcomes) had been completed but a significant number of actions were off-track and that any action with a completion date of 31st March 2023 should have been delivered and any which were delayed had mitigating actions. The aim for this year was to simplify the reporting process so that it aligned with the performance report.
- Month One Performance Report**
 Disappointment was expressed to see the data quality issues for CAMHS (child and adolescent mental health services) in the first month it was under the health board's control.

The deteriorating performance for endoscopy was noted and members expressed the need for the committee to receive the deep dive next month after it was deferred from this meeting. However, assurance was given that this was one of the bigger priority areas for diagnostics and had received £4m investment, but the reduction in the waiting list was not evident. Improvements had been made in terms of cancer cases, but general endoscopy waits also needed to be addressed.

- **Improvement Actions for Planned Care**

Assurance was provided that nursing staff to undertake pre-operative assessments had been included in the business case for the elective hub at Neath Port Talbot Hospital and the healthcare engineering team was currently evaluating the level of pre-operative assessment service needed to maximise the throughput of the theatres. Theatres workforce would be a challenge but appointments had started to be made, with scrub staff to start in September 2023. The biggest risk would be anaesthetic staff but arrangements had been made with independent providers to provide support. Engagement was also taking place with Getting it Right First Time to develop the clinical model.

- **Performance of Ophthalmology and the Work to Reduce Waiting Times**

Now that the Singleton assessment unit had transferred to Morriston Hospital, all ophthalmology services could be based in this location to maximise efficiency. The longer-term service model was also under review to move away from the standard Monday to Friday to enable more people to be seen.

- **Stroke Performance Deep Dive**

The key element for thrombolysis was a timely CT scan to confirm that a stroke had occurred and the patient was suitable for the treatment. Currently patients were spending too long in the emergency department so this element needed to be challenged first before it could be determined what other improvements were needed. A deep dive was being undertaken around patients who arrived too late in general and how this impacted on treatment, as some patients took public transport to the hospital not realising the severity of their symptoms.

- **Committee Effectiveness Self-Assessment**

Some of the areas raised for action were the length and quality of reports and avoiding duplication with the Quality and Safety Committee so it was agreed that a joint agenda planning session would be arranged to consider both work programmes.

- **Committee Work Programme**

The work programme for 2023-24 was considered but would be refined further following the joint agenda planning session.

- **Month Twelve and Month One Financial Monitoring Return**

The month twelve and month one financial monitoring returns were noted.

Decisions Made for Approval by the Board

The full business case for the radiology information services procurement was endorsed for board approval.

Updates Received from Sub-Groups

There were no updates from sub-groups received.

Matters Referred to Other Committees

There were no matters referred to other committees.

Date of next meeting	27 June 2023
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