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Bwrdd Iechyd Prifysgol
Bae Abertawe
Swansea Bay University
Health Board



Meeting Date	30 March 2023	Agenda Item	3.6
Report Title	West Glamorgan Area Plan 2023-2027		
Report Author	Kelly Gillings, Regional Transformation Programme Director, West Glamorgan		
Report Sponsor	Siân Harrop-Griffiths, Director of Strategy		
Presented by	Siân Harrop-Griffiths, Director of Strategy		
Freedom of Information	Open		
Purpose of the Report	<p>The Area Plan sets out how the West Glamorgan Regional Partnership Board (RPB) will respond to the findings of the West Glamorgan Population Needs Assessment published on the 1st April 2022, which captured the health and social care needs of people across the West Glamorgan Region.</p> <p>It explains how the Local Authorities and the Health Board, with partners, will address the requirements of the Social Services and Well-being (Wales) Act 2014.</p> <p>The Area Plan is the longer-term five-year plan (2023-2027) and includes the regional priorities to be overseen by the West Glamorgan Regional Partnership Board.</p> <p>Under these regulations, the report must be approved by the statutory partners – the Local Health Board and Swansea and Neath Port Talbot Local Authorities, after formal approval has been given by the RPB.</p>		
Key Issues	<p>The Area Plan provides the region with its Key Priorities for the next five years (2023-2027) which are overseen by the West Glamorgan Regional Partnership Board.</p> <p>The Report was considered and approved by the RPB on 25th January 2023, however, it needs to be formally approved by each of the statutory partners in the RPB.</p> <p>The report was discussed by Management Board on 1st March 2023 and whilst it was acknowledged that a more detailed action/deliverable Plan was to follow, it was agreed that the Chief Executive Officer (CEO) would write to the RPB with the Health boards comments in relation to the following aspects:</p> <ul style="list-style-type: none"> • a desire to see more detail on the strategic visions for core areas covered in the Plan and clarity on what will be different in five years' time to benefit population health. • detailed measurable outcomes are required with a clear link to the Health Boards Recovery & 		

	<p>Sustainability Plan Goal Methods Outcomes (GMOs)</p> <ul style="list-style-type: none"> the Health Board welcomes the work that the RPB is doing to refresh its governance arrangements to better align to a population cohort approach. This will help provide a clear platform for a more forward thinking/strategic approach for transformational solutions, including a more compelling vision around transforming complex care, a different compact around older people and greater alignment with The Health Boards priorities for Mental Health Services. <p>The two local authorities will be approving the report in April.</p>			
<p>Specific Action Required <i>(please choose one only)</i></p>	Information	Discussion	Assurance	Approval
	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<p>Recommendations</p>	<p>The Board is recommended to:</p> <ul style="list-style-type: none"> Endorse the West Glamorgan Area Plan 2023/2027 prior to its onward submission to Welsh Government. Note the CEO will write to the Regional Transformation Programme office. with the Health boards comments 			

West Glamorgan Area Plan 2023-2027

Introduction to the Area Plan and West Glamorgan Partnership

This Area Plan sets out how the West Glamorgan Regional Partnership Board will respond to the findings of the [West Glamorgan Population Needs Assessment](#) published on the 1st April 2022, which captured the health and social care needs of people across the West Glamorgan Region. It explains how the Local Authorities and the Health Board, with partners, will address the requirements of the Social Services and Well-being (Wales) Act 2014.

This document is the longer-term five-year strategic plan (2023-2027) and includes the regional priorities to be overseen by the West Glamorgan Regional Partnership Board.

The second document (to be published later in the year) is the corresponding Action Plan, which will also be a five-year plan (2023-2027). It will include the key actions for the partnership to deliver, the timeline for delivery, along with the outcomes and impact those actions will have in delivering the regional priorities. This is a live plan and therefore iterative.

The former Western Bay Regional Partnership Forum was established on a non-statutory footing in 2014 to progress and oversee the work of the Western Bay Health and Social Care Programme. It also worked on the arrangements for implementing the Social Services and Well-being (Wales) Act 2014 (the Act). The Act came into effect on 6th April 2016 and introduced a statutory role for a Regional Partnership Board and specific responsibilities.

The Western Bay Regional Partnership Forum was reformed to become the Western Bay Regional Partnership Board (WB RPB) in July 2016 to meet Part 9 of the Act.

Following the Bridgend Boundary Change, from 1st April 2019 the new Regional Partnership arrangements for West Glamorgan were established with the statutory partners, Neath Port Talbot County Borough Council, Swansea Council and Swansea Bay University Health Board.

The governance structure for the West Glamorgan Transformation Programme, can be found in Appendix 1. The governance structure is being reviewed to reflect the changes arising from the new Area Plan.

The objectives of the West Glamorgan Regional Partnership Board are to ensure the partnership works effectively together with the following responsibilities:

- To respond to the Population Needs Assessment carried out in accordance with section 14 of the Act;
- Plan and deliver initiatives using social value models to enhance health and social care;
- To ensure the partnership bodies provide sufficient resources for the partnership arrangements;
- To promote the establishment of pooled funds, where appropriate;
- To ensure that services and resources are used in the most effective and efficient way to improve outcomes for people across the region;
- To prepare an annual report for Welsh Ministers on the extent to which the Board's objectives have been achieved; and
- To provide strategic leadership to ensure that information is shared and used effectively to improve the delivery of services and care and support, using technology and common systems to underpin this.

Development of the Area Plan

This Area Plan has been developed by reviewing the Population Needs Assessment's core themes and the gaps in provision that were identified as part of the information gathering exercises. Future work to address these gaps forms part of the plan, along with the findings of the Market Stability Report (also developed in 2022).

A review of the Population Needs Assessment and the Market Stability Report undertaken in the context of the new policies and guidance from Welsh Government (including the Models of Care linked to the Regional Integrated Fund and the Six Goal Programme) has served to reinforce the direction of travel for the region.

Additionally, the table identified where each action contributed to the policy agenda of "A Healthier Wales," Welsh Government Models of Care along with its enablers and the Six Goals of Urgent and Emergency Care

The region has co-developed the Area Plan by working in tandem with partners to engage with the population on the priority areas. As highlighted in the Population Needs Assessment's [Introductory Chapter](#), organisations have been mindful of consultation fatigue and the importance of ensuring engagement efforts are not duplicated across agencies.

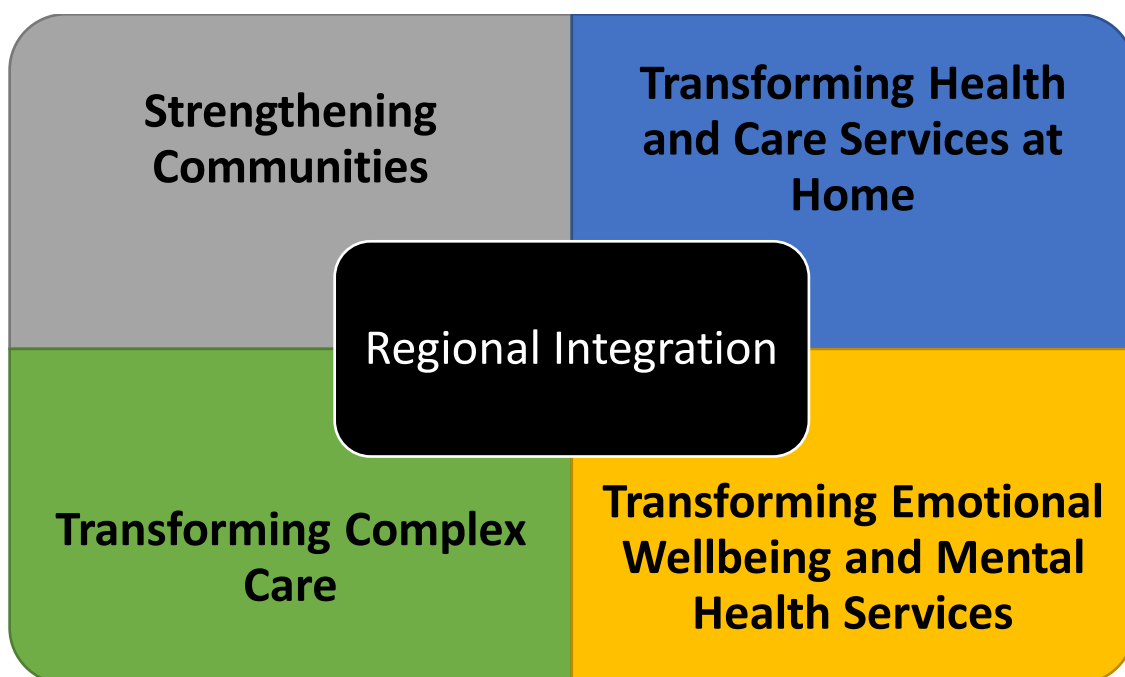
This approach involved collaborating with the PSB Wellbeing Assessment engagement activities. The regional care and support component formed part of Neath Port Talbot's 'Let's Talk' campaign and Swansea's Assessment of Local Wellbeing public engagement exercises.

In addition, there were a series of virtual 'Possibilities for People' public engagement events, two in person Emotional Wellbeing and Mental Health Summits (June and October 2022), and the Your Voice Advocacy 'Keep Me Healthy' Learning Disability Event (October 2022). These discussions solidified thinking in terms of agreeing the themed areas that the region is focussing on.

The work undertaken to date sets out a starting point for further, more detailed, engagement on the region's priority areas. The breadth of the regional programme of work can be overwhelming, particularly for the wider population who may not be involved in this arena and whose awareness of the transformation agenda may be limited. To this end, specific, targeted engagement on the priority themes and their practical implementation going forward will be undertaken.

West Glamorgan Regional Priorities for 2023-2027

In response to the key conclusions drawn from the Population Needs Assessment and Market Stability Report, the West Glamorgan Regional Partnership Board has adjusted their priorities for the next five years.



A summary of the priorities are set out below – and these will form the basis of the detailed action plan which is being prepared:

Strengthening Communities

This priority focusses on how the statutory partners, third sector and volunteers will work collaboratively with and in communities. The partnership will adopt a strength-based and place-based model of prevention and community co-ordination. This will better support and promote good emotional health and wellbeing for individuals to remain living safe and well within their communities, without unnecessary recourse to statutory health and care services.

There will be a particular focus on:

- Support for carers of all ages
- Prevention and well-being services that support the delivery of a person-centred health and care approach
- Expanding the range of financially sustainable accommodation-based solutions for individuals who have or may develop care and support needs and reduce avoidable recourse to more institutionalised forms of care.

Transforming Health and Care Services at Home

This priority focusses on the development of new models of financially sustainable and integrated community health and care to support people to remain living safe and well within own homes and communities.

There will be a particular focus on:

- Home from hospital services
- Reducing unscheduled care admissions for people over 65
- Reducing the time spent in an acute hospital setting following an unscheduled care admission for people over 65
- Reducing unnecessary recourse to long term care for people over 65.

Transforming Emotional Wellbeing & Mental Health Services:

This priority focusses on the development of an increased range of opportunities and promoting good emotional health and wellbeing for children and adults who are struggling with their mental health and including dementia to access proportionate support across the continuum of need.

There will be a particular focus on:

Implementing a 'no wrong door' approach for access to emotional well-being and mental health support

Ensuring timely access to the right help, from the right person at the right time across the continuum of need

Increasing the range of opportunities for children and adults to access support that promotes emotional and psychological well-being and reduce avoidable recourse to specialist mental health services.

Transforming Complex Care

This priority focusses on the development of new models of financially sustainable and integrated health and community-based care that maximises the safety and independence of children and adults with complex needs, enabling them to live and be cared for closer to home, lead ordinary lives and avoids unnecessary recourse to more institutionalised forms of care.

There will be a particular focus on:

Establishing effective processes for joint assessment and care planning (including the associated funding arrangements) between the statutory partners that ensure a focus on the delivery of integrated health and care for children and adults with complex needs.

Improving the experience of an individual in the transition from children to adult services

Expanding the range of financially sustainable accommodation and care-based solutions for children and adults with complex needs and reduce avoidable recourse to more institutionalised forms of care

Expand the range of financially sustainable integrated health and care services across the continuum of need and support children to remain living safe and well within their families and communities.

CONCLUSION

The Area Plan provides the strategic direction for the RPB programme for the next five years. It is a plan at a point in time and will therefore continue to iterate and develop and be continuously reviewed. The detailed action plan will set out the Goals, Methods and Outcomes, reflecting the Health Board's IMTP, to ensure clarity on delivery is available. The priorities in this strategic plan are reflected in, and aligned to, the Health Board's draft Recovery and Sustainability Plan/IMTP for 2023/26.

The report was discussed by Management Board on 1st March 2023 and whilst it was acknowledged that a more detailed action/deliverable Plan was to follow, it was agreed that the Chief Executive Officer (CEO) would write to the RPB with the Health Board's comments in relation to the following aspects:

- a desire to see more detail on the strategic visions for core areas covered in the Plan and clarity on what will be different in five years' time to benefit population health.
- detailed measurable outcomes are required with a clear link to the Health Boards Recovery & Sustainability Plan Goal Methods Outcomes (GMOs)
- the Health Board welcomes the work that the RPB is doing to refresh its governance arrangements to better align to a population cohort approach. This will help provide a clear platform for a more forward thinking/strategic approach for transformational solutions, including a more compelling vision around transforming complex care, a different compact around older people and greater alignment with The Health Boards priorities for Mental Health Services.

The governance arrangements for the programmes are currently being reviewed to ensure they reflect the strategic direction set out in the Plan.

GOVERNANCE AND RISK ISSUES

No Governance and risk issues

FINANCIAL IMPLICATIONS

There are no direct financial implications associated with this Report. Funding for programmes under the Regional Partnership Board come through various funding streams which are approved through the partnership and individual organisations as required.

RECOMMENDATION

The Board is recommended to:

- **Endorse** the West Glamorgan Area Plan 2023/2027 prior to its onward submission to Welsh Government.
- **Note** the CEO will write to the Regional Transformation Programme Office with the Health boards comments.

Governance and Assurance		
Link to Enabling Objectives <i>(please choose)</i>	Supporting better health and wellbeing by actively promoting and empowering people to live well in resilient communities	
	Partnerships for Improving Health and Wellbeing	<input checked="" type="checkbox"/>
	Co-Production and Health Literacy	<input type="checkbox"/>
	Digitally Enabled Health and Wellbeing	<input type="checkbox"/>
	Deliver better care through excellent health and care services achieving the outcomes that matter most to people	
	Best Value Outcomes and High Quality Care	<input type="checkbox"/>
	Partnerships for Care	<input type="checkbox"/>
	Excellent Staff	<input type="checkbox"/>
	Digitally Enabled Care	<input type="checkbox"/>
Outstanding Research, Innovation, Education and Learning	<input type="checkbox"/>	
Health and Care Standards		
<i>(please choose)</i>	Staying Healthy	<input type="checkbox"/>
	Safe Care	<input type="checkbox"/>
	Effective Care	<input type="checkbox"/>
	Dignified Care	<input type="checkbox"/>
	Timely Care	<input type="checkbox"/>
	Individual Care	<input type="checkbox"/>
	Staff and Resources	<input type="checkbox"/>
Quality, Safety and Patient Experience		
NA		
Financial Implications		
NA		
Legal Implications (including equality and diversity assessment)		
Section 14A of the Social Services and Wellbeing (Wales) Act requires local authorities and Local Health Boards to produce Area Plans setting out the range and level of services that will be provided in their area in response to regional Population Assessments.		
Staffing Implications		
NA		
Long Term Implications (including the impact of the Well-being of Future Generations (Wales) Act 2015)		
<p>Long term: Development of long term priorities for the range and level of integrated services that will be provided across West Glamorgan</p> <p>Integration: Development of care and support that is fit for the future of our local communities</p> <p>Involvement: The Area Plan and the Action Plan to support delivery will have involvement from individuals that require care and support at the moment and in the future, along with providers currently delivering services</p> <p>Collaboration: This is a regional piece of work, developed in collaboration with other RPB partners, Citizens and Carers</p> <p>Prevention: Developing care and support to have the least restrictive option available when required, preventing the escalation into higher levels of support</p>		

Report History	West Glamorgan Transformation Board – 10 th January 2023 West Glamorgan Regional Partnership Board – 25 th January 2023
Appendices	West Glamorgan Area Plan 2023-2027