

APPENDIX 2: SBUHB and HDdUHB Regional Plan

Our approach is to consider regional partnerships and regional solutions a core principle of a whole system approach to the planning and delivery of services. Therefore, while our immediate regional priorities are set out below, with further detail (GMOs) of service changes found in appropriate whole system sections of the plan. The ARCH Partnership will be delivered through proven joint working arrangements, we have established an executive led 'Regional Commissioning Group', and we will support each other with our major change programme business cases 'A Healthier Mid and West Wales' & 'Changing for the Future Engagement & Recovery and Sustainability Plan'. In addition to the transformational priorities below we will prioritise the following:

- **Workforce, Education, & Skills:** Education programmes to meet services needs and underpin NHS service transformation projects by developing targeted educational programmes; Management and Leadership Development; Innovation Intensive Learning Academy; Value Based Healthcare Intensive Learning Academy; Regional Workforce Review.
- **Research, Enterprise, & Innovation:** Supporting the foundational economy, research excellence, underpinning and enabling our innovative approach to NHS service transformation projects, collaborating with industry, and maximising income from grant and commercial income opportunities. Including Regional Pathology Laboratory; maximising impact on health outcomes from Swansea City Deal 'Innovation Park' capital projects in Pentre Awel, Singleton, & Morriston; developing our Joint Clinical Research Facilities; regional impact innovation activities such as Health Hack and Social Care Hack, ARCH Innovation Forum, AI projects and appointing an ARCH/AgorIP/HTC Technology Transfer Manager to stimulate, develop and commercialise regional innovation.

Building on the successful Exec to Exec meeting in November 2021 and scheduled future meetings we will deliver executive led actions to realise the potential from joint working and achieving economies of scale for capital, workforce and digital projects.

Our key regional service change priorities include the following existing well established ARCH programmes of work:

Pathology	<ul style="list-style-type: none"> • By July 2023 we will develop an outline business case for a new build centre of excellence South West Wales Regional Centre of Excellence Cellular Pathology Laboratory, co-located Regional Medical Microbiology services, develop fit for purpose Regional Diagnostic Immunology Laboratory facilities, and provide fit for purpose refurbished local non-regionalised services accommodation
Eye Care	<p>Develop a Regional Eye Care Service informed by four main areas of work:</p> <ul style="list-style-type: none"> • Implementation of a Regional Diabetic Retinopathy Referral Refinement Scheme • Development of a regional cataracts recovery plan • Development of the South West Wales Glaucoma Service (SWWGC) Business Case • Development of the Regional Eye Care Service Workforce strategy
Dermatology	<p>Develop a Dermatology Regional Business Case to support sustainable services across the region in primary and secondary care, to be informed by four main areas of work:</p> <ul style="list-style-type: none"> • Regional Teledermoscopy Model • Dermatology Speciality Training and Development Programme • Dermatology Workforce Strategy • Artificial Intelligence – Point Click Notify
Cardiology	<ul style="list-style-type: none"> • Develop sustainable Cardiology Regional Service model which maximises opportunities to streamline patient pathways and secure sustainable and effective local and regional service provision, utilising technology and working with primary care as a whole pathway approach
Neurological Conditions	<ul style="list-style-type: none"> • Deliver an agreed model of care for neurological conditions which shifts the balance away from the hospital setting to more of a community based approach. Priority services include delivering the standardised approach of headache care, creating a regional Functional Neurological Disorder (FND) team and delivering a regional Epilepsy service
South West Wales Cancer Centre	<ul style="list-style-type: none"> • Develop and implement the SWWCC Transformational Programme Business Case to support the delivery of regional cancer services in South West Wales over the next 10 years, with a focus on Radiotherapy and Oncology Outpatients Services

In addition the following opportunities will be jointly scoped and explored:

- Endoscopy
- Oral and Maxillofacial Surgery
- Hyper Acute Stroke Unit (HASU)
- Blood Science
- Radiology
- Orthopaedics
- Regional Childrens Services
- Management