





Meeting Date	13 th Novembe		Agenda Item	2b			
Report Title	Workforce and Organisational Development (OD)						
	Forum						
Report Author	Liz Stauber, Committee Services Manager						
Report Sponsor	Pam Wenger, Director of Corporate Governance						
	Hazel Robinson, Director of Workforce and OD						
Presented by	Hazel Robinson, Director of Workforce and OD						
Freedom of	Open						
Information							
Purpose of the	The purpose of the report is to provide an update in						
Report	relation to the establishment of a workforce and OD						
	forum.						
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Key Issues	Workforce is viewed by the board as one of the most						
	significant risks the organisation holds. With the current						
	challenges on finance, performance and quality and						
	safety, workforce issues need to be addressed to enable						
	the organisation to progress and improve.						
	As part of reviewing the governance structures, it is clear						
	that the lack of an operational workforce and OD forum is						
	a risk to the organisation, and the Workforce and OD						
	Committee is therefore not functioning as effectively as a						
	board committee should. This proposal will strengthen the						
	governance arrangements.						
Specific Action	Information	Discussion	Assurance	Approval			
Required				1			
(please ✓ one only)							
Recommendations	The committe	e is asked to:					
	- note the report;						
	 consider and ratify the workforce and OD forum 						
	terms of reference;						
	 consider scheduling the next meeting of the 						
	Workforce and OD Committee in the new year						
	while its remit and that of the forum is established.						

Workforce and Organisational Development Forum

1. INTRODUCTION

The purpose of the report is to provide an update in relation to the establishment of a workforce and OD forum.

2. BACKGROUND

Within its governance structure, the health board currently has a board-level Workforce and OD Committee, chaired and attended by independent members. Its remit has changed considerably over the last 12 months, as a number of the areas on which it used to seek assurance are now reported elsewhere, for example workforce metrics. Discussions have been undertaken as to whether the committee should be stood-down, however members' consensus currently is that it should remain in order to provide a vehicle for strategic workforce issues to be discussed.

3. GOVERNANCE AND RISK ISSUES

At its meeting in July 2018, the committee agreed revised terms of reference. These made provisions for the scope and membership of the committee to be expanded and for the frequency of meetings to increase to monthly, alternating between formal agendas and informal discussions.

The committee last met on 16th August 2018 and considered a formal agenda, but the feedback from members noted that some of the items were more operational than of assurance, and should have been considered by the executive board first and worked into a proposal and/or actions for the committee to consider.

The ensuing discussion identified that this was a result of the organisation not having an operational forum in which to discuss such issues, therefore it was suggested that one be established and report to the executive board. Once this was in place, the committee would be able to consider if needed to remain extant, and if so, determine its focus as to the strategic issues that it should be considering.

As a result, a proposal to establish such a forum was considered and approved by the executive board at its meeting on 22nd August 2018. Following this, terms of reference for forum were drafted and agreed by the executive board at its meeting on 10th October 2018. These are at **appendix 1** for ratification by the committee.

4. FINANCIAL IMPLICATIONS

There are no financial implications to note.

5. RECOMMENDATION

The committee is asked to:

- **note** the report:
- consider and ratify the workforce and OD forum terms of reference;
- consider scheduling the next meeting of the Workforce and OD Committee in the new year while its remit and that of the forum is established.

Governance and Assurance										
Link to corporate objectives (please ✓)	enabling ex healthier p communities ou exp		exe oute exp	ivering cellent atient comes, erience access	Demonstrating value and sustainability		Securing a fully engaged skilled workforce		Embedding effective governance and partnerships	
									,	
Link to Health and Care Standards (please)	Staying Healthy	Safe Care		Effective Care		Dignified Care	Timely Care	Indiv	ridual	Staff and Resources

Quality, Safety and Patient Experience

Workforce and OD is an integral part of the governance structure which supports quality, safety and patient experience.

Financial Implications

There are no financial implications.

Legal Implications (including equality and diversity assessment)

There are no legal implications.

Staffing Implications

There are no staffing implications.

Long Term Implications (including the impact of the Well-being of Future Generations (Wales) Act 2015 - https://futuregenerations.wales/about-us/future-generations-act/)

The decision to establish a workforce and OD forum will help shape the long-term governance arrangements for the health board.

Report History	First report to the committee.		
Appendices	Appendix 1 – draft terms of reference for the Workforce and OD Forum		