



Bwrdd Iechyd Prifysgol Bae Abertawe Swansea Bay University Health Board



Meeting Date	24 <sup>th</sup> March 2020	Agenda Item	3.3
Report Title	Quality & Safety Performance F		
Report Author	Hannah Roan, Performance and		
Report Sponsor	Darren Griffiths, Interim Director of	of Finance & Perfor	mance
Presented by	Chris White, Chief Operating Offic Gareth Howells, Director of Nursin Richard Evans, Executive Medica Keith Reid, Deputy Director of Pu	ng and Patient Exp al Director	erience
Freedom of Information	Open		
Purpose of the Report	The purpose of this report is to p performance of the Health Board reporting window in delivering key well as the national measures ou Delivery Framework.	d at the end of the ylocal performance	e most recent e measures as
Key Issues	This Quality and Safety Performa of how the Health Board is perform measures and key local measu performance is not compliant with as highlighting both short term an	ning against the Na ures. Actions are n national or local t	tional Delivery listed where argets as well
	Key high level issues to highlight	this month are as f	ollows:
	<b>Unscheduled Care-</b> In February Neath Port Talbot Hospital continu- waiting times target of 95% and M improved from 60.73% in Janua Overall the Health Board's perfor improved from 71.6% in January 2 This was mirrored in improved p A&E target, ambulance handove response to red calls within 8 min	ued to exceed the r Morriston Hospital's ry to 63.52% in Fe mance against the 2020 to 74.08% in F performance agains ers over 1 hour ar	ational 4 hour performance ebruary 2020. 4 hour target ebruary 2020. t the 12 hour
	<b>Planned Care</b> - Waiting times improved in February 2020 how treatment deteriorated. The plane robustly managed in order to deli- the end of quarter 4.	vever, waiting time	s for elective ontinues to be
	<b>Diagnostic waiting times-</b> The r weeks for Echo Cardiograms reduced in line with the recovery	in February 2020	) significantly

	waiting over 1	4 weeks for Oo surance has been	uary 2020, there ccupational Thera n provided that a n	py (Learning
	February 2020, 0 28 days of refer area which resul to aim to signific 2020 and is mal	0% of routine asse ral. This was du ted in a reduction cantly improve th	Health Services essments were und le to a vacancy in in activity. The se is position by the to improve perform nent of staff.	ertaken within the Swansea rvice continue end of March
	<b>Serious Incidents closures</b> - Performance against the 80% target improved slightly from 28% in January 2020 to 29% in February 2020. Out of the 13 that did not achieve the target, 7 related to Mental Health and Learning Disability and 3 were attributed to Morriston Delivery Unit. Mental Health & Learning Disabilities continue to be the most significant influence on the Health Board's position due to the high volume of cases assigned to the Unit.			
Specific Action	Information	Discussion	Assurance	Approval
Required	$\checkmark$		$\checkmark$	
Recommendations	Members are as		formance against l	
		and the action	ons being taken	



### **QUALITY & SAFETY PERFORMANCE REPORT**

#### 1. INTRODUCTION

The purpose of this report is to provide an update on current performance of the Health Board at the end of the most recent reporting window in delivering key performance measures outlined in the 2019/20 NHS Wales Delivery Framework and local quality & safety measures.

#### 2. BACKGROUND

The NHS Wales Delivery Framework 2019/20 sets out 20 outcome statements and 96 measures under 7 domains, against which the performance of the Health Board is measured. Appendix 1 provides an overview of the Health Board's latest performance against the Delivery Framework measures along with key local quality and safety measures. In Appendix 1, the targeted intervention priorities (i.e. unscheduled care, stroke, RTT, cancer and healthcare acquired infections) are drawn out in more detail in the form or report cards as well as key quality and safety measures.

#### 3. GOVERNANCE AND RISK ISSUES

Appendix 1 of this report provides an overview of how the Health Board is performing against the National Delivery measures and key local measures. Mitigating actions are listed where performance is not compliant with national or local targets as well as highlighting both short term and long terms risks to delivery.

#### 4. FINANCIAL IMPLICATIONS

At this stage in the financial year there are no direct impacts on the Health Board's financial bottom line resulting from the performance reported herein except for planned care. The Health Board has received additional funding for backlog reduction from Welsh Government and there is the possibility of a clawback at year-end however discussions are ongoing with Welsh Government.

#### 5. RECOMMENDATION

Members are asked to:

• note current Health Board performance against key measures and targets and the actions being taken to improve performance.



Link to	Supporting better health and wellbeing by actively promo	ting an
Enabling	empowering people to live well in resilient communities	
Objectives	Partnerships for Improving Health and Wellbeing	$\boxtimes$
(please choose)	Co-Production and Health Literacy	$\boxtimes$
choose)	Digitally Enabled Health and Wellbeing	$\boxtimes$
	Deliver better care through excellent health and care service	S
	achieving the outcomes that matter most to people Best Value Outcomes and High Quality Care	
	Partnerships for Care	
	Excellent Staff	
	Digitally Enabled Care	
	Outstanding Research, Innovation, Education and Learning	
Health and C	are Standards	$\square$
(please	Staying Healthy	
choose)	Safe Care	
	Effective Care	
	Dignified Care	
	Timely Care	
	Individual Care	
	Staff and Resources	
Overlite Orfe		$\boxtimes$
The performa patient exper patient experi	ty and Patient Experience nce report outlines performance over the domains of quality and s ence, and outlines areas and actions for improvement. Quality, s ence are central principles underpinning the National Delivery Frame ligned to the domains within that framework.	afety ar
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included for the Targeted Intervention Priorities for 2019/20 which provides focus on the expected delivery for every month as well as the year end position in March 2020.

- **Prevention** the NHS Wales Delivery framework provides a measureable mechanism to evidence how the NHS is positively influencing the health and well-being of the citizens of Wales with a particular focus upon maximising people's physical and mental well-being.
- Integration this integrated performance report brings together key performance measures across the seven domains of the NHS Wales Delivery Framework, which identify the priority areas that patients, clinicians and stakeholders wanted the NHS to be measured against. The framework covers a wide spectrum of measures that are aligned with the Well-being of Future Generations (Wales) Act 2015.
- **Collaboration** in order to manage performance, the Corporate Functions within the Health Board liaise with leads from the Delivery Units as well as key individuals from partner organisations including the Local Authorities, Welsh Ambulance Services Trust, Public Health Wales and external Health Boards.
- **Involvement** Corporate and Delivery Unit leads are key in identifying performance issues and identifying actions to take forward.

Report History	The last iteration of the Quality & Safety Performance Report was presented to Quality & Safety committee in February 2020. This is a routine monthly report.
Appendices	Appendix 1: Quality & Safety performance report

#### Performance report cycle

For ease of reference the following table sets out the cycle of reports for 2020 and highlights the format of the report that is contained within this iteration of the performance report.

Month of report	Type of update
Mar-20	Monthly action updates
Apr-20	Monthly action updates
May-20	2019/20 Q4 report cards
Jun-20	Monthly action updates
Jul-20	Monthly action updates
Aug-20	2020/21 Q1 report cards
Sep-20	Monthly action updates
Oct-20	Monthly action updates
Nov-20	2020/21 Q2 report cards
Dec-20	Monthly action updates





Bwrdd Iechyd Prifysgol Bae Abertawe Swansea Bay University Health Board



# Appendix 1- Quality & Safety Performance Report March 2020



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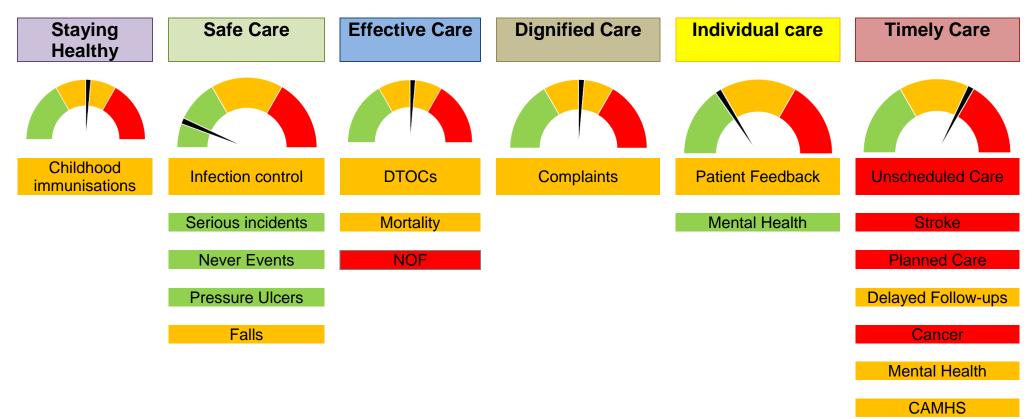
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### 1. Overview- Key performance indicators summary

The following is a summary of all the key performance indicators included in this report.



🗞 \* RAG status is against internal profile or target in the absence of a profile

For targets that are based on 12 month trends, a RAG is provided where disaggregated Swansea Bay University Health Board data is available

2. Summary The following table provides a high level overview of the Health Board's most recent performance against key quality and safety measures.

	STAYING HEALTHY- People in Wales are well informed	d and supp	orted to man	hage their o	wn physi	cal and	d ment
Category	Measure	Target Type	Target	Internal HB Profile	Morriston	NPTH	Singleto
Childhood	% children who received 3 doses of the hexavalent '6 in 1' vaccine by age 1	National	95%	96%			
immunisations	% of children who received 2 doses of the MMR vaccine by age 5	National	95%	93%			

	SAFE CARE- People in Wales are protected from	harm and s	supported to		mselves f	rom kı	nown ha
Category	Measure	Target Type	Target	Internal HB Profile	Morriston	NPTH	Singleto
	Number of E.Coli bacteraemia cases			36	6	1	8
	Number of S.aureus bacteraemia cases		10 11	16	3	1	2
Healthcare	Number of C.difficile cases	National 12 month reduction trend	National	14	9	0	1
acquired infections	Number of Klebsiella cases				2	0	0
	Number of Aeruginosa cases			2	0	0	1
	Compliance with hand hygiene audits	Local	95%		91.6%	100.0%	90.8%
Serious incidents	Number of Serious Incidents	Local	12 month reduction trend		1	2	5
	Number of Never Events	National	0		0	0	0
	Total number of Pressure Ulcers				18	0	12
Pressure Ulcers	Total number of Grade 3 + Pressure Ulcers	Local	12 month reduction trend		2	0	0
	Pressure Ulcer (Hosp) patients per 100,000 admissions		reduction trend				
<b>–</b>	Total number of Inpatient Falls		12 month reduction trend		76	48	43
Falls	Falls per 1,000 beddays	Local	Between 3.0 & 5.0				

Category	Measure	Target Type	Target	Internal HB Profile	Morriston	NPTH
Delayed Transfers	Delayed transfers of care- mental health	National	12 month	27		
of Care (DTOCs)	Delayed transfers of care- non-mental health	National	reduction trend	50	20	30
	Universal Mortality Reviews completed within 28 days	National	95%		98%	100%
Mortality	Stage 2 mortality reviews completed within 60 days	Local	100%		64%	-
	Crude Mortality	National	12 month reduction trend		1.33%	0.13%
	Prompt orthogeriatric assessment- % patients receiving an assessment by a senior geriatrician within 72 hours of presentationPrompt surgery - % patients undergoing surgery by the day following				78.7%	
	presentation with hip fracture <b>NICE compliant surgery</b> - % of operations consistent with the recommendations of NICE CG124		75%		70.4%	
Fractured Neck of Femur (NOF)	Prompt mobilisation after surgery - % of patients out of bed (standing or hoisted) by the day after operation	National	10/0		74.6%	
	Not delirious when tested- % patients (<4 on 4AT test) when tested in the week after operation				45.4%	
	Return to original residence- % patients discharged back to original residence, or in that residence at 120 day follow-up				70.9%	
Targe	<b>30 day mortality</b> - crude and adjusted figures, noting ONS data only correct after around 6 months		12 month improvement		7.8%	
	% of survival within 30 days of emergency admission for a hip fracture		trend		75.6%	

Performance outside of profile

tal	health		
	Primary &		
on	Community	MH & LD	HB I otal
			95.7%
			92.6%
			0110770
hai	rm		
on	Primary &	MH & LD	HB Total
.011	Community		TIB TOtal
	16	0	31
	2	0	8
	5	0	15
	1	0	3
	0	0	1
,			
6	100.0%	97.1%	93.3%
	1	11	20
	0	0	0
	26	0	56
	5	0	7
			390
			550
	9	31	207
			5.68
ak	ing that ca	are succ	essful
ak ton	ing that ca Primary & Community	Are succ MH & LD	
	Primary &		
	Primary &	MH & LD	HB Total
ton	Primary & Community	MH & LD 16	HB Total 16 69
	Primary & Community	MH & LD 16	HB Total 16 69 98%
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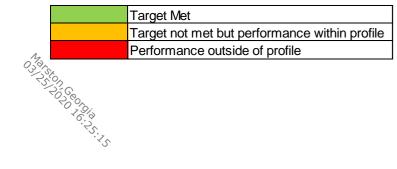
	DIGNIFIED CARE- People in Wales are treat	ted with dig	gnity and res	pect and tre	eat others	s the s	ame			
Category	Measure	Target Type	Target	Internal HB Profile	Morriston	NPTH	Singleton	Primary & Community	MH & LD	HB Total
Complaints	Number of new complaints received	Local	12 month reduction rend		59	7	25	7	5	113
Complaints	% of complaints that have received a final reply or an interim reply within 30 working days	National	75%	80%	91%	100%	53%	71%	56%	75%

	INDIVIDUAL CARE- People in Wales are treated	d as individ	luals with the	eir own need	ds and re	spons	ibilities			
Category	Measure	Target Type	Target	Internal HB Profile	Morriston	NPTH	Singleton	Primary & Community	MH & LD	HB Total
Patient Experience/	Number of friends and family surveys completed	Local	12 month improvement trend		1,364	350	1,120	180	14	3,014
Feedback	% of patients who would recommend and highly recommend		90%		96%	97%	95%	92%	64%	95%
	% of all-Wales surveys scoring 9 or 10 on overall satisfaction		90%		70%	88%	88%	-	-	81%
	% residents in receipt of secondary mental health services (all ages) who have a valid care and treatment plan (CTP)		90%						93%	93%
Mental Health	Residents who have been assessed under part 3 of the mental health measure to be sent a copy of their outcome assessment report up to and including 10 working days after the assessment has taken place	National	100%						100%	100%

Category	Measure	Target Type	Target	Internal HB Profile	Morriston	NPTH	Singleton	Primary & Community	MH & LD	НВ То
	Number of ambulance handovers over one hour		0	388	664		40			704
Unscheduled Care	% of patients who spend less than 4 hours in all major and minor emergency care (i.e. A&E) facilities from arrival until admission, transfer or discharge	National	95%	80%	63.5%	98.7%	MIU closed			74.1%
	Number of patients who spend 12 hours or more in all hospital major and minor care facilities from arrival until admission, transfer or discharge		0	444	781	0	MIU closed			781
	% of patients who have a direct admission to an acute stroke unit within 4 hours	National	59.8% (UK SNAP average)	83%	62%					62%
	% of patients who receive a CT scan within 1 hour	Local	54.5% (UK SNAP average)	56%	38%					38%
Stroke	% of patients who are assessed by a stroke specialist consultant physician within 24 hours	National	84.2% (UK SNAP average)	95%	97%					97%
	% of thrombolysed stroke patients with a door to door needle time of less than or equal to 45 minutes	Local	12 month improvement trend	40%	0%					0%
	% of patients receiving the required minutes for speech and language therapy	National	12 month improvement trend		28%					28%
	Number of patients waiting > 26 weeks for outpatient appointment	Local	0		421	0	872	13		1,306
Planned Care	Number of patients waiting > 36 weeks for treatment		0	1,057	4,087	0	1,642	0		5,729
Planned Care	Number of patients waiting > 8 weeks for a specified diagnostics	National	0	100	424		0			424
	Number of patients waiting > 14 weeks for a specified therapy		0			0		0	1	1

Performance outside of profile

Category	Y CARE- People in Wales have timely access to services b Measure	Target Type	Target	Internal HB Profile	Morriston	NPTH	Singleton	Primary & Community	MH & LD	HB Tota
	Total number of patients waiting for a follow-up outpatient appointment		Reduce by at least 15% by Mar-20	116,671						128,674
Delayed Follow-	Number of patients delayed by over 100% past their target date	National	Reduce by at least 15% by Mar-20	21,282						17,747
ups	Number of patients delayed past there agreed target date (booked and not booked)	national	Reduce by at least 15% by Mar-20	42,913						41,417
	Number of Ophthalmology patients without an allocated health risk factor		98% by Dec-19	TBC						368
	Number of patients without a documented clinical review date		95% by Dec-19	TBC						177
	% patients newly diagnosed with cancer, not via the urgent route, that started definitive treatment within (up to & including) 31 days of diagnosis		98%	98%	83%	100%	87%			91%
Cancer	% patients newly diagnosed with cancer, via the urgent suspected cancer route, that started definitive treatment within (up to & including) 62 days of receipt of referral	National	95%	95%	71%	100%	58%			73%
	% of mental health assessments undertaken within (up to and including) 28 days from the date of receipt of referral		80%						93%	77%
Mental Health	% of therapeutic interventions started within (up to and including) 28 days following an assessment by LPMHSS	National	80%						89%	90%
	% of qualifying patients (compulsory & informal/voluntary) who had their first contact with an IMHA within 5 working days of the request for an IMHA	National	100%						100%	100%
	% patients waiting less than 26 weeks to start a psychological therapy in Specialist Adult Mental Health		80%						100%	100%
	% of urgent assessments undertaken within 48 hours from receipt of referral (Crisis)	Local	100%						100%	100%
	% of patients with NDD receiving diagnostic assessment and intervention within 26 weeks	National	80%						28%	28%
	% of routine assessments undertaken within 28 days from receipt of referral		80%						0%	0%
CAMHS	% of therapeutic interventions started within 28 days following assessment by LPMHSS		80%						94%	94%
	% of Health Board residents in receipt of CAMHS who have a Care and Treatment Plan	Local	90%						100%	100%
	% of routine assessments undertaken within 28 days from receipt of referral (SCAMHS)		80%						87%	87%



### 3. STAYING HEALTHY- People in Wales are well informed and supported to manage their own physical and mental health

#### 3.1 Overview

	STAYIN	G HEALTHY- P	eople in Wale	s are well inf	ormed and	supporte	d to mana	age their o	own physi	cal and m	ental heal	th					
Measure	Locality	National/	Internal	Trend		AB	MU						SBU				
Measure	Locality	Local Target	profile	Tiellu	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19
% children who received 2 decas of the	NPT			•	97.5%		96.6%			95.2%			95.5%				
% children who received 3 doses of the hexavalent '6 in 1' vaccine by age 1	Swansea	95%	96%	• • •	94.5%		96.1%			95.8%			95.8%				
The card and the other than the contract of th	HB Total			• •	95.9%		<b>96.5%</b>			<b>95.6%</b>			95.7%				
% of children who received 2 doses of	NPT			• •	92.3%		92.2%			94.4%			92.3%				
the MMR vaccine by age 5	Swansea	95%	93%	•	89.0%		89.6%			91.3%			92.9%				
	HB Total			• •	91.1%		91.1%			92.5%			<mark>92.6%</mark>				

\* All Health Board totals include Bridgend/ Princess of Wales Hospital up to 31<sup>st</sup> March 2019



**3.2 Staying Healthy updates and actions** This section of the report provides further detail on key quality and safety measures under the Staying Healthy domain.

Description	Current Performance	Trend	Actions planned for next period
Childhood immunisations Measure 1: % of children who received 3 doses of the '6 in 1' vaccine by age 1 Measure 2: % of children who received 2 doses of the MMR vaccine by age 5	Measure 1: As September 2019, 95.7% of children in the Swansea Bay catchment area received the 6 in 1 vaccine by age 1 year. This is above the 95% target and above the all- Wales average of 95.1%. Measure 2: As at September 2019, 92.9% of children received 2 doses of the MMR vaccine by age 5. This was below the 95% target but above the all-Wales average of 92.4%.	Measure 1: % of children who received 3 doses of the '6 in 1' vaccine by age 1 100% 98% 99% 90% 0 thildren who received 3 doses of the '6 in 1' vaccine by age 1 Target Measure 2: % of children who received 2 doses of the MMR vaccine by age 5 100% 90% 85% 90% 0 thildren received 2 doses of MMR by age 5 Target	<ul> <li>Waiting lists and cancelled clinics continue to be monitored closely by the primary care team. Current waiting list stands at 191.</li> <li>Health professionals (GP's/ Health Visitors/ School Nurses/ Practice Nurses) are advised to check the immunisation status at every contact.</li> <li>Early planning stages to implement the recommendations of the Measles Eradication Task Group, sponsored by Public Health Wales.</li> <li>Child Health information System SBAR progression stalled as unable to identify resource to perform routine data cleansing. Remains on the Internal Audit Risk Register as red as an overdue action to be undertaken. Has also been raised at Quality and Safety Forum that action to reduce health inequalities in immunisation uptake remains hampered by the Child Health Information System not being able to cleanse data regularly which makes identifying the right children that are due more difficult and risk children being missed or immunisation further delayed</li> </ul>

# 4. SAFE CARE- People in Wales are protected from harm and supported to protect themselves from known harm

#### 4.1 Overview

Measure	Locality	National/	Internal	Trend	AB	MU						SBU									
weasure	Locality	Local Target	profile	Trena	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20				
				Heal	thcare Ac	quired Info	ections														
	PCCS Community		30	$\sim\sim\sim\sim$	16	22	17	15	22	21	13	18	15	10	20	18	16				
	PCCS Hospital	1	0	~~~	0	1	0	0	1	0	1	0	0	0	0	0	0				
	MH&LD	12 month	0		0	0	0	0	0	0	0	0	0	0	0	0	0				
Number of E.Coli bacteraemia cases	Morriston	reduction trend	4	~~~~	5	6	7	3	6	12	4	5	5	3	7	10	6				
	NPTH		1	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	2	2	1	0	0	0	1	0	3	1	1	0	1				
	Singleton		1	~~~~	5	8	2	4	0	2	3	0	2	1	4	5	8				
	Total		36	~~~~	31	43	27	22	29	35	22	23	25	15	32	33	31				
	PCCS Community		11	~~~~	7	7	3	3	5	9	3	5	2	3	4	7	2				
	PCCS Hospital	4	0		0	0	0	0	0	0	0	0	0	0	0	0	0				
Number of S.aureus bacteraemia	MH&LD	12 month	0		0	0	0	0	0	0	0	0	0	0	0	0	0				
cases	Morriston	reduction trend	4	<u> </u>	3	2	7	7	2	6	2	2	7	4	4	4	3				
	NPTH		0		0	0	1	0	1	1	0	1	1	0	0	1	1				
	Singleton	-	1		2	2	3	1	3	1	2	0	3	4	3	1	2				
	Total		16	$\sim\sim\sim$	16	11	14	11	11	17	7	8	13	11	11	13	8				
	PCCS Community	-	4		3	5	1	3	4	4	5	2	6	4	4	5	4				
	PCCS Hospital	12 month reduction trend	reduction trend	1		0	1	0	0	0	0	0	0	1	0	0	0	1			
Number of C difficile cooce	MH&LD				0		0	0	0	0	0 5	0 4	0	0	0	0	0	0	0		
Number of C.difficile cases	Morriston NPTH				reduction trend	6		4	0	0	3 0	0	4	3	0	6	9	3	3		
	Singleton						2		0	0	1	5	1	4	1	1	5	2	3	3	0
	Total					14		7	8	3	11	10	13	10	10	19	17	11	11	15	
	PCCS Community				5	$\sim$	5	4	3	1	4	4	3	2	0	4	2	1	1		
	PCCS Hospital				0		0	4	0	0	0	4	0	0	0	0	0	0	0		
	MH&LD			0	\	1	0	0	0	0	0	0	0	0	0	0	0	0			
Number of Klebsiella cases	Morriston			4		7	1	1	3	3	1	5	4	3	3	2	6	2			
	NPTH	reduction trend	0		0	0	0	0	3	0	0	1	0	0	1	0	0				
	Singleton	1	1	<u> </u>	6	2	1	1	1	0	3	2	1	1	1	1	0				
	Total	1	10	$\sim$	20	8	5	5	11	5	11	9	4	8	6	8	3				
	PCCS Community		1	$\sim$	2	0	0	2	4	0	2	0	0	0	1	1	0				
	PCCS Hospital		0		0	0	0	0	0	0	0	0	0	0	0	0	0				
	MH&LD	10 m on th	0		0	0	0	0	0	0	0	0	0	0	0	0	0				
Number of Aeruginosa cases	Morriston	- 12 month	1		0	0	3	1	1	1	1	0	0	1	1	0	0				
	NPTH	reduction trend	0		0	0	0	0	0	0	0	0	0	0	0	0	0				
	Singleton		0		0	0	0	0	1	0	1	2	1	0	0	2	1				
	Total		2	$\sim\sim\sim\sim$	2	0	3	3	6	1	4	2	1	1	2	3	1				
	PCCS				100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	96.0%	100.0%	100.0%				
	MH&LD	]		~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	98.1%	96.2%	97.0%	97.5%	97.8%	97.7%	97.1%	96.8%	97.3%	94.4%	93.8%	99.0%	97.1%				
Compliance with hand bygione guilte	Morriston	0.50/			95.0%	94.7%	94.2%	97.5%	96.1%	98.2%	95.8%	96.5%	96.2%	99.4%	97.9%	97.0%	91.6%				
Compliance with hand hygiene audits	NPTH	- 95%			96.0%	88.0%	100.0%	100.0%	100.0%	97.2%	100.0%	100.0%	100.0%	98.3%	97.4%	100.0%	100.0%				
	Singleton	]			95.3%	94.8%	97.3%	96.7%	95.7%	94.8%	94.9%	95.8%	95.9%	95.0%	95.3%	96.3%	90.8%				
	Total	]		~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	96.2%	94.5%	96.5%	98.1%	97.1%	97.2%	96.0%	96.5%	96.9%	96.7%	96.0%	97.4%	93.3%				



Macaura		National/	Internal		AB	MU						SBU					
Measure	Locality	Local Target	profile		Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20
			-	Se	rious Inci	dents & R	isks							•	•	•	
	PCCS				1	0	0	0	0	0	2	1	1	2	4	2	1
	MH&LD			·	39	17	2	3	13	6	11	7	10	5	8	4	11
Number of Serious Incidents	Morriston	12 month		~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	2	9	7	7	2	4	3	5	5	1	4	2	1
	NPTH	reduction trend		~~~~~	0	2	1	1	0	2	1	0	1	1	1	2	2
	Singleton			$\sim$	2	6	5	2	2	3	6	2	2	2	3	4	5
	Total			<u> </u>	49	36	18	13	18	16	23	19	19	11	20	14	20
	PCCS				0	0	0	0	0	1	0	0	1	0	0	0	0
	MH&LD				0	0	0	0	0	0	0	0	0	0	0	0	0
Number of Never Events	Morriston	- 0			0	1	0	1	1	0	0	0	0	0	1	1	0
	NPTH				0	0	0	0	0	0	0	0	0	0	0	0	0
	Singleton	4			0	0	0	0	0	0	1	0	0	0	0	0	0
	Total			$\swarrow$	0	1	0	1	1	1	1	0	1	0	1	1	0
	-	-			Pressu	re Ulcers											
	PCCS Community	_		<u> </u>	62	47	34	33	23	33	37	25	29	31	24	26	
	PCCS Hospital	_			0	0	0	0	1	0	0	0	1	0	1	0	
	MH&LD	12 month			1	0	0	0	0	0	0	0	0	1	1	0	
Total number of Pressure Ulcers	Morriston	reduction trend		$\sim$	10	19	14	9	4	8	4	5	7	14	11	18	
	NPTH				2	0	0	0	1	0	4	0	1	0	1	0	
	Singleton	_			12	12	15	7	7	10	6	4	11	7	10	12	
	Total				107	111	63	49	36	51	51	34	49	53	48	56	
	PCCS Community			~~~~	11	10	10	6	6	7	8	8	2	8	3	5	
	PCCS Hospital				0	0	0	0	1	0	0	0	0	0	0	0	
Total number of Grade 3+ Pressure	MH&LD	12 month			0	0	0	0	0	0	0	0	0	0	0	0	
Ulcers	Morriston	reduction trend		~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	2	1	1	0	0	1	0	1	0	2	1	2	
	NPTH				0	0	0	0	0	0	0	0	1	0	0	0	
	Singleton			~~~~~	3	2	0	2	0	1	0	0	1	0	1	0	
	Total			<u> </u>	21	17	11	8	7	9	8	9	4	10	5	7	
Pressure Ulcer (Hosp) patients per 100,000 admissions	Total	12 month reduction trend		1	554	720	339	182	293	211	175	112	231	292	304	390	
		reduction trend		~	F	alls											
	PCCS			$\land \frown \frown$	5	5	13	8	7	5	7	9	10	9	10	7	9
	MH&LD	-		~~~~	35	46	27	48	41	34	57	65	43	56	52	44	31
	Morriston	12 month			94	107	106	85	82	85	85	93	102	94	117	110	76
Total number of Inpatient Falls	NPTH	reduction trend			28	36	28	32	18	26	32	22	51	42	59	42	48
	Singleton			~~~~	62	51	36	53	42	36	46	52	49	39	59	46	43
	Total	-			275	324	210	226	190	186	227	241	255	240	297	249	207
Inpatient Falls per 1,000 beddays	HB Total		Between 3.0 & 5.0	$\sim$	5.24	5.64	4.99	5.23	4.53	4.35	5.35	5.74	5.84	5.70	6.92	5.68	

\* All Health Board totals include Bridgend/ Princess of Wales Hospital up to 31<sup>st</sup> March 2019

### 4.2 Safe Care updates and actions

This section of the report provides further detail on key quality and safety measures under the Safe Care domain.

Description	Current Performance	Trend	Actions planned for next period
Healthcare Acquired Infections (HCAI) - E.coli bacteraemia- Number of laboratory confirmed E.coli bacteraemia cases	February 10% fewer than the number of cases in the equivalent period of 2018/19.	Number of healthcare acquired E.coli bacteraemia cases	<ul> <li>Continue with initiatives to reduce presence of invasive devices across the Health Board.</li> <li>Support Primary Care to develop a process relating to the reporting via Datix of community acquired bacteraemia – by 30 June 2020.</li> <li>Recruitment to vacant domestic cleaning hours continues.</li> <li>Reduction initiatives by over-crowding and the use of pre-emptive beds, reliance on temporary staff where there are staffing vacancies, and where activity levels are such that it is not possible to decant bays to effectively clean patient areas where there have been infections.</li> </ul>
Healthcare Acquired Infections (HCAI)- S.aureus bacteraemia- Number of laboratory confirmed S.aureus bacteraemias (MRSA & MSSA) cases	<ul> <li>8 cases of <i>Staph. aureus</i> bacteraemia in February - 8 cases below the projected monthly IMTP profile. Cumulative cases to February 2% fewer than the number of cases in the equivalent period of 2018/19.</li> <li>75% of cases in February were hospital acquired infections (HAI). There was one case of MRSA bacteraemia, associated with Morriston Hospital, during February.</li> </ul>	Number of healthcare acquired S.aureus bacteraemias cases	<ul> <li>Continue with initiatives to reduce presence of invasive devices across the Health Board.</li> <li>Aseptic Non Touch Technique (ANTT) awareness sessions continue to increase the ANTT competency assessors to achieve month-on-month improvements.</li> <li>Reduction initiatives by over-crowding and the use of pre-emptive beds, reliance on temporary staff where there are staffing vacancies, and where activity levels are such that it is not possible to decant bays to effectively clean patient areas where there have been infections.</li> </ul>

Description	Current Performance	Trend	Actions planned for next period
Healthcare Acquired Infections (HCAI)- C.difficile- Number of laboratory confirmed C.difficile cases	<ul> <li>There were 15 <i>Clostridium</i> <i>difficile</i> toxin positive cases in February. This was 1 case above the IMTP projected profile; cumulative cases 4% higher than the number of cases in the same reporting period in 2018/19</li> <li>73% of the cases in February were considered to be hospital acquired. Of these, 82% were associated with Morriston Hospital, 9% with Singleton Hospital, and 9% with Gorseinon Hospital.</li> <li><i>High bed occupancy is a risk to</i> <i>achieving infection reduction</i></li> </ul>	Number of healthcare acquired C.difficile cases	<ul> <li>ARK (Antibiotic Review Kit) now being utilised on all wards in Morriston.</li> <li>Ultraviolet-C use is dependent on the ability to decant patient care areas.</li> <li>The increased incidence of C. difficle has been added to the Risk Register, with associated actions.</li> <li>Recruitment to vacant domestic cleaning hours continues.</li> <li>Reduction initiatives by over-crowding and the use of pre-emptive beds, reliance on temporary staff where there are staffing vacancies, and where activity levels are such that it is not possible to decant bays to effectively clean patient areas where there have been infections. Provision of decant facilities is a critical priority for Morriston.</li> </ul>
Serious Incidents- Of the serious incidents due for assurance, the percentage which were assured within the agreed timescales	<ul> <li>The Health Board reported 14 Serious Incidents for the month of January 2020 and 20 in February 2020 to Welsh Government.</li> <li>The last Never Event reported was on 13<sup>th</sup> January 2020.</li> <li>In January, the performance against the 80% target of submitting closure forms within 60 working days was 28% and in February it was 29%. This is due to a high number of the closures being for MH &amp; LD Delivery Unit.</li> </ul>	Serious incidents closed within 60 days	<ul> <li>Changes to Pressure Ulcer Serious Incidents reporting has reduced the denominator for the Health Board plus we now report on all MH &amp; LD deaths (regardless of cause of death) and the combination of the two has resulted in the decrease in performance. Corporate Nursing together with the NHS Wales Delivery Unit has developed an improvement action plan for MH/LD services, specifically to improve MH/LD reporting and management of death related Serious Incidents. The plan will see increased capacity within the service to improve investigation timeframes and quality.</li> <li>Serious Incident Team is supporting Units to ensure their compliance improves against the 60 working day target.</li> </ul>

		Trend	Actions planned for next period
Number of pressure ulcers Total number of grade 3, grade 4 and unstageable pressure ulcers developed in hospital and in the community	<ul> <li>In January 2020, there were 56 cases of healthcare acquired pressure ulcers, of which 26 where community acquired and 30 were hospital acquired.</li> <li>The number of grade 3+ pressure ulcers in January 2020 was 7. Of which 5 were community acquired and 2 were hospital acquired.</li> </ul>	Total number of grade 3+ hospital and community acquired Pressure Ulcers (PU) 40 30 20 10 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	<ul> <li>PUPSG meet quarterly and continue to steer the organisations pressure ulcer prevention work. The last meeting was held in Feb-20.</li> <li>Assisting SDU's to assurance rate their strategic quality improvement plans (SQuIP's) to ensure that their work streams are effective in reducing risk.</li> <li>SQuIP development events were held in December and February supported by Welsh Risk Pool and Senior TVN</li> <li>The change to PURPOSE T risk assessment for in-patients is on target to be implemented by May 2020</li> <li>A new "red bag scheme" for nursing home patients coming to hospital will improve communication regarding pressure ulcer risk and skin condition.</li> </ul>
Inpatient Falls The total number of inpatient falls	<ul> <li>The number of Falls reported via Datix web for Swansea Bay UHB was 208 in February 2020 compared with 249 in January 2020.</li> <li>The Health Board has agreed a targeted action to reduce Falls by 10%.</li> <li>Serious Incidents, Falls resulting in severe harm / Death 2018= 17, 2019= 10.</li> </ul>	Number of inpatient Falls	<ul> <li>Policy and procedure for prevention and management of inpatient falls launched 2nd September. This included a Bulletin and Video on the intranet and screen savers to raise awareness.</li> <li>A Strategic Quality Improvement plan (SQuIP) is being developed as a monitoring process. A Causal Factors Matrix will also be developed. First draft will be trialled at Morriston &amp; Neath and Port Talbot Scrutiny panels.</li> </ul>

# 5. EFFECTIVE CARE- People in Wales receive the right care and support as locally as possible and are enabled to contribute to making that acre successful

### 5.1 Overview

	FFECTIVE CARE- Peop			care and sup			ossible ar	nd are ena	abled to co	ontribute	o making		successfi	ul			
Measure	Locality/ Service	National/	Internal	Trend	AB		Aug. 40	Mar. 40	hun 40	I. 1 40	A	SBU	0 - 1 - 10	New 40	D = = 40	I	
		Local Target	profile	Dolor	Feb-19 d Transfe	Mar-19		May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20
	All Community Care			Delaye	6	4	3	4	2	4	2	1	8	4	4	4	3
	All healthcare				4	4	3	5	11	8	8	10	6	9	9	9	6
	Selection of care home			$\sim$	8	4	7	7	3	0	2	4	3	3	3	1	4
	Waiting for availability of			∧			-					•				<u> </u>	
	care home				5	5	5	5	11	6	6	3	5	5	5	7	3
	Protection issues	12 month	27		0	0	0	0	0	0	0	0	0	0	0	0	0
Number of mental health DTOCs	Principal reason not	reduction trend	27		0	0	0	0	0	0	0	0	0	0	0	0	0
	agreed				-	-	0	-	0	0	Ű	0	0	0	0	0	0
	Disagreements			$\overline{}$	3	3	0	0	0	0	0	0	0	1	1	1	0
	Legal/ Financial				0	1	0	0	0	0	0	1	0	0	0	0	0
	Other				0	0	0	2	0	2	0	0	0	0	0	1	0
	Total				26	21	18	23	27	20	18	19	22	22	22	23	16
	Morriston				16 7	34 11	21 8	40 9	32	21 9	27 9	23 9	24 7	16 5	13 5	13 4	20 3
	Singleton Gorseinon	12 month			8	3	8	9 4	12 8	8	6	9	6	5 4	5 5	6	10
Number of non-mental health $11101$ e	NPTH	reduction trend	50	~	19	14	11	11	16	20	22	20	29	27	24	23	30
	Learning Disabilities				6	5	5	3	2	3	5	8	10	9	6	6	6
	HB Total			1	87	112	49	67	70	61	69	69	76	61	53	52	69
				<u> </u>	Мо	rtality											
	Morriston			~~~~~	98%	98%	98%	97%	99%	99%	100%	100%	94%	100%	99%	98%	
Universal Mortality reviews undertaken	Singleton	95%		$\sim\sim$	100%	98%	100%	100%	100%	98%	100%	100%	100%	100%	100%	100%	
within 28 days (Stage 1 reviews)	NPTH	95%		$\sim$	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	94%	100%	
,	Total			~~~~~	99%	98%	<b>99%</b>	98%	99%	99%	100%	100%	<b>96%</b>	100%	99%	98%	
	Morriston			~~~~	50%	65%	92%	83%	100%	67%	80%	25%	73%	71%	64%		
	Singleton	95%		$\sim\sim\sim$	100%	0%	50%	100%	75%	100%	20%	0%	40%	100%	67%		
· · · · · · · · · · · · · · · · · · ·	NPTH	5570			-	-	-	-	-	-	-	-	100%	-	-		
	Total			$\sim\sim$	20%	<b>50%</b>	<b>68%</b>	85%	93%	71%	<b>60%</b>	89%	<b>65%</b>	<b>78%</b>	<b>67%</b>		
	Morriston			~	1.26%	1.27%	1.33%	1.25%	1.27%	1.27%	1.26%	1.26%	1.27%	1.29%	1.31%	1.33%	
	Singleton	12 month			0.39%	0.41%	0.40%	0.43%	0.42%	0.44%	0.45%	0.46%	0.44%	0.43%	0.44%	0.42%	
		reduction trend		~~~~	0.14%	0.10%	0.12%	0.09%	0.09%	0.09%	0.11%	0.09%	0.10%	0.13%	0.14%	0.13%	
	Total (SBU)			Erect	0.78% ured Neck	0.79%	0.79%	0.75%	0.75%	0.76%	0.76%	0.77%	0.77%	0.78%	0.79%	0.71%	
Brownt orthogoristric accompant			[		ured Neck	k or remu											[
Prompt orthogeriatric assessment-																	
% patients receiving an assessment by a senior geriatrician within 72 hours of	Morriston			~													
a senior genatrician within 72 hours of	in official in the second	75%			72.8%	73.8%	72.6%	71.5%	72.7%	73.4%	74.6%	76.3%	76.2%	77.1%	78.7%		
presentation		75%			72.8%	73.8%	72.6%	71.5%	72.7%	73.4%	74.6%	76.3%	76.2%	77.1%	78.7%		
		75%			72.8%	73.8%	72.6%	71.5%	72.7%	73.4%	74.6%	76.3%	76.2%	77.1%	78.7%		
Prompt surgery - % patients					72.8% 54.9%												
<b>Prompt surgery</b> - % patients undergoing surgery by the day following		75%			72.8% 54.9%	73.8% 54.8%			72.7% 56.0%	73.4% 56.6%	74.6% 57.8%	76.3% 59.6%		77.1% 60.4%			
<b>Prompt surgery</b> - % patients undergoing surgery by the day following presentation with hip fracture					72.8% 54.9%												
Prompt surgery - % patients undergoing surgery by the day following presentation with hip fracture NICE compliant surgery - % of					72.8% 54.9% 60.2%												
Prompt surgery - % patients undergoing surgery by the day following presentation with hip fracture NICE compliant surgery - % of operations consistent with the	Morriston	75%			54.9%	54.8%	55.0%	56.1%	56.0%	56.6%	57.8%	59.6%	59.5%	60.4%	58.4%		
presentation Prompt surgery - % patients undergoing surgery by the day following presentation with hip fracture NICE compliant surgery - % of operations consistent with the recommendations of NICE CG124 Prompt mobilisation after surgery -	Morriston	75%			54.9%	54.8%	55.0%	56.1%	56.0%	56.6%	57.8%	59.6%	59.5%	60.4%	58.4%		
Prompt surgery - % patients undergoing surgery by the day following presentation with hip fracture NICE compliant surgery - % of operations consistent with the recommendations of NICE CG124 Prompt mobilisation after surgery -	Morriston	75%			54.9%	54.8%	55.0%	56.1%	56.0%	56.6%	57.8%	59.6%	59.5%	60.4%	58.4%		
Prompt surgery - % patients undergoing surgery by the day following presentation with hip fracture NICE compliant surgery - % of operations consistent with the recommendations of NICE CG124 Prompt mobilisation after surgery - % of patients out of bed (standing or hoisted) by the day after operation	Morriston Morriston	75%			54.9% 60.2%	54.8% 61.6%	55.0% 63.2%	56.1% 63.5%	56.0% 64.5%	56.6% 66.7%	57.8% 68.0%	59.6% 69.0%	59.5% 70.5%	60.4% 69.8%	58.4% 70.4%		
Prompt surgery - % patients undergoing surgery by the day following presentation with hip fracture NICE compliant surgery - % of operations consistent with the recommendations of NICE CG124 Prompt mobilisation after surgery - % of patients out of bed (standing or hoisted) by the day after operation Not delirious when tested- %	Morriston Morriston Morriston	75% 75% 75%			54.9% 60.2% 67.6%	54.8% 61.6% 67.5%	55.0% 63.2% 68.2%	56.1% 63.5% 67.0%	56.0% 64.5% 67.7%	56.6% 66.7% 67.3%	57.8% 68.0% 69.3%	59.6% 69.0% 71.1%	59.5% 70.5% 73.2%	60.4% 69.8% 73.2%	58.4% 70.4% 74.6%		
Prompt surgery - % patients undergoing surgery by the day following presentation with hip fracture NICE compliant surgery - % of operations consistent with the recommendations of NICE CG124 Prompt mobilisation after surgery - % of patients out of bed (standing or hoisted) by the day after operation Not delirious when tested- % patients (<4 on 4AT test) when tested	Morriston Morriston	75%			54.9% 60.2%	54.8% 61.6%	55.0% 63.2%	56.1% 63.5%	56.0% 64.5%	56.6% 66.7%	57.8% 68.0%	59.6% 69.0%	59.5% 70.5%	60.4% 69.8%	58.4% 70.4%		
Prompt surgery - % patients undergoing surgery by the day following presentation with hip fracture NICE compliant surgery - % of operations consistent with the recommendations of NICE CG124 Prompt mobilisation after surgery - % of patients out of bed (standing or hoisted) by the day after operation Not delirious when tested- % patients (<4 on 4AT test) when tested in the week after operation	Morriston Morriston Morriston	75% 75% 75%			54.9% 60.2% 67.6%	54.8% 61.6% 67.5%	55.0% 63.2% 68.2%	56.1% 63.5% 67.0%	56.0% 64.5% 67.7%	56.6% 66.7% 67.3%	57.8% 68.0% 69.3%	59.6% 69.0% 71.1%	59.5% 70.5% 73.2%	60.4% 69.8% 73.2%	58.4% 70.4% 74.6%		
Prompt surgery - % patients undergoing surgery by the day following presentation with hip fracture NICE compliant surgery - % of operations consistent with the recommendations of NICE CG124 Prompt mobilisation after surgery - % of patients out of bed (standing or hoisted) by the day after operation Not delirious when tested- % patients (<4 on 4AT test) when tested in the week after operation Return to original residence- %	Morriston Morriston Morriston	75% 75% 75%			54.9% 60.2% 67.6%	54.8% 61.6% 67.5%	55.0% 63.2% 68.2%	56.1% 63.5% 67.0%	56.0% 64.5% 67.7%	56.6% 66.7% 67.3%	57.8% 68.0% 69.3%	59.6% 69.0% 71.1%	59.5% 70.5% 73.2%	60.4% 69.8% 73.2%	58.4% 70.4% 74.6%		
Prompt surgery - % patients undergoing surgery by the day following presentation with hip fracture NICE compliant surgery - % of operations consistent with the recommendations of NICE CG124 Prompt mobilisation after surgery - % of patients out of bed (standing or hoisted) by the day after operation Not delirious when tested- % patients (<4 on 4AT test) when tested in the week after operation Return to original residence- % patients discharged back to original	Morriston Morriston Morriston	75% 75% 75%			54.9% 60.2% 67.6%	54.8% 61.6% 67.5%	55.0% 63.2% 68.2%	56.1% 63.5% 67.0%	56.0% 64.5% 67.7%	56.6% 66.7% 67.3%	57.8% 68.0% 69.3%	59.6% 69.0% 71.1%	59.5% 70.5% 73.2%	60.4% 69.8% 73.2%	58.4% 70.4% 74.6%		
Prompt surgery - % patients undergoing surgery by the day following presentation with hip fracture NICE compliant surgery - % of operations consistent with the recommendations of NICE CG124 Prompt mobilisation after surgery - % of patients out of bed (standing or hoisted) by the day after operation Not delirious when tested - % patients (<4 on 4AT test) when tested in the week after operation Return to original residence - % patients discharged back to original residence, or in that residence at 120	Morriston Morriston Morriston Morriston	75% 75% 75% 75%			54.9% 60.2% 67.6% 25.6%	54.8% 61.6% 67.5% 24.5%	55.0% 63.2% 68.2% 26.5%	56.1% 63.5% 67.0% 28.7%	56.0% 64.5% 67.7% 29.2%	56.6% 66.7% 67.3% 31.7%	57.8% 68.0% 69.3% 31.7%	59.6% 69.0% 71.1% 35.2%	59.5% 70.5% 73.2% 38.3%	60.4% 69.8% 73.2%	58.4% 70.4% 74.6%		
Prompt surgery - % patients undergoing surgery by the day following presentation with hip fracture NICE compliant surgery - % of operations consistent with the recommendations of NICE CG124 Prompt mobilisation after surgery - % of patients out of bed (standing or hoisted) by the day after operation Not delirious when tested - % patients (<4 on 4AT test) when tested in the week after operation Return to original residence - % patients discharged back to original residence, or in that residence at 120 day follow-up	Morriston Morriston Morriston Morriston	75% 75% 75% 75% 75%			54.9% 60.2% 67.6% 25.6%	54.8% 61.6% 67.5% 24.5%	55.0% 63.2% 68.2% 26.5%	56.1% 63.5% 67.0% 28.7%	56.0% 64.5% 67.7% 29.2%	56.6% 66.7% 67.3% 31.7%	57.8% 68.0% 69.3% 31.7%	59.6% 69.0% 71.1% 35.2%	59.5% 70.5% 73.2% 38.3%	60.4% 69.8% 73.2%	58.4% 70.4% 74.6%		
Prompt surgery - % patients undergoing surgery by the day following presentation with hip fracture NICE compliant surgery - % of operations consistent with the recommendations of NICE CG124 Prompt mobilisation after surgery - % of patients out of bed (standing or hoisted) by the day after operation Not delirious when tested - % patients (<4 on 4AT test) when tested in the week after operation Return to original residence - % patients discharged back to original residence, or in that residence at 120 day follow-up 30 day mortality - crude and adjusted	Morriston Morriston Morriston Morriston	75% 75% 75% 75% 75% 12 month			54.9% 60.2% 67.6% 25.6% 72.8%	54.8% 61.6% 67.5% 24.5% 71.9%	55.0% 63.2% 68.2% 26.5% 71.9%	56.1% 63.5% 67.0% 28.7% 71.9%	56.0% 64.5% 67.7% 29.2% 71.5%	56.6% 66.7% 67.3% 31.7% 70.3%	57.8% 68.0% 69.3% 31.7% 69.5%	59.6% 69.0% 71.1% 35.2% 70.2%	59.5% 70.5% 73.2% 38.3% 70.9%	60.4% 69.8% 73.2% 40.4%	58.4% 70.4% 74.6%		
Prompt surgery - % patients undergoing surgery by the day following presentation with hip fracture NICE compliant surgery - % of operations consistent with the recommendations of NICE CG124 Prompt mobilisation after surgery - % of patients out of bed (standing or hoisted) by the day after operation Not delirious when tested - % patients (<4 on 4AT test) when tested in the week after operation Return to original residence - % patients discharged back to original residence, or in that residence at 120 day follow-up 30 day mortality - crude and adjusted figures, noting ONS data only correct	Morriston Morriston Morriston Morriston	75% 75% 75% 75% 75% 12 month improvement			54.9% 60.2% 67.6% 25.6%	54.8% 61.6% 67.5% 24.5%	55.0% 63.2% 68.2% 26.5%	56.1% 63.5% 67.0% 28.7%	56.0% 64.5% 67.7% 29.2%	56.6% 66.7% 67.3% 31.7%	57.8% 68.0% 69.3% 31.7%	59.6% 69.0% 71.1% 35.2%	59.5% 70.5% 73.2% 38.3%	60.4% 69.8% 73.2%	58.4% 70.4% 74.6%		
Prompt surgery - % patients undergoing surgery by the day following presentation with hip fracture NICE compliant surgery - % of operations consistent with the recommendations of NICE CG124 Prompt mobilisation after surgery - % of patients out of bed (standing or hoisted) by the day after operation Not delirious when tested - % patients (<4 on 4AT test) when tested in the week after operation Return to original residence - % patients discharged back to original residence, or in that residence at 120 day follow-up	Morriston Morriston Morriston Morriston	75% 75% 75% 75% 75% 12 month improvement trend			54.9% 60.2% 67.6% 25.6% 72.8%	54.8% 61.6% 67.5% 24.5% 71.9%	55.0% 63.2% 68.2% 26.5% 71.9%	56.1% 63.5% 67.0% 28.7% 71.9%	56.0% 64.5% 67.7% 29.2% 71.5%	56.6% 66.7% 67.3% 31.7% 70.3%	57.8% 68.0% 69.3% 31.7% 69.5%	59.6% 69.0% 71.1% 35.2% 70.2%	59.5% 70.5% 73.2% 38.3% 70.9%	60.4% 69.8% 73.2% 40.4%	58.4% 70.4% 74.6%		
Prompt surgery - % patients undergoing surgery by the day following presentation with hip fracture NICE compliant surgery - % of operations consistent with the recommendations of NICE CG124 Prompt mobilisation after surgery - % of patients out of bed (standing or hoisted) by the day after operation Not delirious when tested - % patients (<4 on 4AT test) when tested in the week after operation Return to original residence - % patients discharged back to original residence, or in that residence at 120 day mortality - crude and adjusted figures, noting ONS data only correct after around 6 months	Morriston Morriston Morriston Morriston	75% 75% 75% 75% 75% 12 month improvement			54.9% 60.2% 67.6% 25.6% 72.8%	54.8% 61.6% 67.5% 24.5% 71.9%	55.0% 63.2% 68.2% 26.5% 71.9%	56.1% 63.5% 67.0% 28.7% 71.9%	56.0% 64.5% 67.7% 29.2% 71.5%	56.6% 66.7% 67.3% 31.7% 70.3%	57.8% 68.0% 69.3% 31.7% 69.5%	59.6% 69.0% 71.1% 35.2% 70.2%	59.5% 70.5% 73.2% 38.3% 70.9%	60.4% 69.8% 73.2% 40.4%	58.4% 70.4% 74.6%		

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**5.2 Effective Care updates and actions** This section of the report provides further detail on key quality and safety measures under the Effective Care domain.

Description	Current Performance	Trend	Actions planned for next period
Delayed Transfers of Care (DTOC) The number of DTOCs per Health Board- Mental Health (all ages)	The number of mental health related delayed transfers of care in February 2020 was 16. This is the best position so far in 2019/20.	Number of Mental Health DToCs	<ul> <li>Complete roll out of the SIGNAL system during Q4, which replaces paper based systems with the electronic capture of information that supports patient flow and discharge. This will support provision of more accurate information on the reasons why patients who are medically stable for discharge remain in hospital, enabling more targeted approaches to unblock system delays. Review of a more standardised approach to the screens content across the HB supporting use of EDD and Red2Green days in particular. Signal HB wide workshop to be arranged.</li> <li>Update Choice of Accommodation Policy to provide a policy, which is simpler, easily read,</li> </ul>
Delayed Transfers of Care (DTOC) The number of DTOCs per Health Board - Non Mental Health (age 75+)	In February 2020, the number of non-mental health and learning disability delayed transfers of care was 69. Historically Morriston Hospital accounted for the largest number of delayed patients, however in February 2020 Neath Port Talbot had (similar to January 2020) the largest number of non-MH delays with 30 whilst Morriston had 20.The remaining 19 delayed patients were split between Singleton, Gorseinon and Learning Disability Services.	Number of Non Mental Health DToCs	<ul> <li>understood and utilised. Aim to take final revision to USC board April 2020</li> <li>Monitor the impact of the regulation changes for social care staff (registration of Dom care workers) by April 2020.</li> <li>Implementation of phase 1 (pathway one) of the Hospital to Home service and the trusted assessor model (Hospital to Home Navigator) complete. Further comms (updated to status of H2H) to be circulated in various formats. Sue Baily Head of Comms involved.</li> <li>Consistent use of SAFER, Effective PSAG Board Rounds, EDD and Red to Green days. Incorporated into the SIGNAL system</li> <li>Continue to check and challenge DToC through the senior validation audio meetings (after the monthly census).</li> </ul>

Description	Current Performance	Trend	Actions planned for next period
Fractured Neck of	(1) Prompt orthogeriatric	(1) Prompt orthogeriatric assessment	Part time orthogeriatric Associate
<ul> <li>Femur (#NOF)</li> <li>(1) Prompt orthogeriatric assessment- % patients receiving an assessment by a senior geriatrician within 72 hours of presentation</li> <li>(2) Prompt surgery - % patients undergoing surgery the day following presentation with hip fracture</li> <li>(3) NICE compliant surgery - % of operations consistent with the recommendation s of NICE CG124</li> <li>(4) Prompt mobilisation after surgery - % patients out of bed (standing or hoisted) by the day after operation</li> </ul>	<ul> <li>(1) Prompt of the goldanie</li> <li>assessment- In December 2019, 78.7% of patients in Morriston hospital received an assessment by a sernior geriatrician within 72 hours. This is 8% more than in December 2018 and 21% more than the all-Wales average in December 2019.</li> <li>(2) Prompt surgery- In December 2019, 58% of patients had surgery the day following presentation with a hip fracture. This is an improvement of 1.9% compared with December 2018 (56.5% to 58.4% to 59%) but below the all-Wales average of 64%.</li> <li>(3) NICE compliant surgery-70.4% of operations were consistent with the NICE recommendations in December 2019. This is an improvement of 10% compared with December 2018 (from 60.4% to 70.4%). In December 2019, Morriston was below the all-Wales average of 74.2%.</li> <li>(4) Prompt mobilisation- In December 2019 74.6% of patients were out of bed the day after surgery. This is an</li> </ul>	(c) Prompt surgers (c) NICE compliant Surgers (c) Prompt mobilisation (c) Not delirious when tested	<ul> <li>Specialist's contract has been increased by 2 sessions per week from 01.09.19 to improve coverage; further cover has been agreed from Feb 2020 with the second Specialty Doctor doing additional sessions to cover during periods of absence of the Consultant and Associate Specialist.</li> <li>Discussion with Executive Team on 18/10/19 agreed to look at increased trauma capacity in the short to medium term linked into increased elective capacity via a modular build ward and theatre set up on the Morriston Hospital site. This work is progressing and Vanguard have visited Morriston and are working with Service Management and Capital Planning colleagues to progress options. This work will dovetail with options for changing on call patterns for Consultants and creating additional trauma capacity.</li> <li>NICE compliant surgery - process being monitored through monthly audit/governance meetings – in-month performance continues to improve.</li> <li>Fixed term funding secured to appoint additional weekend physio cover for #NOF patients which commenced in post in Dec 2019; the positive impact of this development is being seen and is being closely monitored. Work also being undertaken to train nursing staff in mobilising patients and provide additional</li> </ul>

	<ul> <li>(5) Not delirious when tested- % patients (&lt;4 on 4AT test) when tested in the week after operation</li> <li>(6) Return to original residence- % patients discharged back</li> </ul>	<ul> <li>compared with December 2018 and slightly below the all-Wales average of 74.8%.</li> <li>(5) Not delirious when tested- 45.4% of patients were not delirious in the week after their operation in December 2019. This is an improvement of 19.4% compared with December</li> </ul>	100% 50% 0% 80 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	•
	to original residence, or in that residence at 120 day follow- up (7) 30 day mortality rate	<ul> <li>2018 (from 26% to 45.4%).</li> <li>(6) Return to original residence- 70.9% of patients in October 2019 were discharged back to their original residence. This was below the all- Wales average of 75.3%.</li> <li>(7) 30 day mortality rate- In November 2019 the morality</li> </ul>	75% 70% 65% 8 % 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	•
		rate for Morriston was 7.8% which is 1.2% less than November 2018. The mortality rate in November 2019 is higher than the all- Wales average of 7.1% and the national average of 6.4%.	10% 5% 0% 8(-) 2 0 0% 8(-) 2 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	
Ana: 53	*05000 16.15			

resources for physiotherapy to support the early mobilisation of patients.

- The department are looking to train more individuals to perform delirium assessments. A Wednesday afternoon every 4 months to coincide with the normal turnover of junior medical staff. Mr Dodd (T&O Consultant and #NOF Lead) and Dr Jackson (Anaesthetic Consultant, and #NOF Lead) have agreed to run this session. Currently Orthogeri team and nurse practitioners are being used to improve performance in the short term.
- Further improvement is required in relation to greater involvement of rehabilitation sites in pathway discussions and planning. Ensuring that a conversation about home circumstances, improved use of discharge planning sheets to capture family / patient discussions about expected destination on discharge and involving social workers (when appropriate) at an early stage, are priorities.
- The outcomes and mortality data are reviewed at the departmental arthroplasty meetings. All cases of mortality are crossreferenced with the department's morbidity and mortality database and presented at the monthly meeting to review any points for learning. The Unit Medical Director is involved in mortality reviews and the process is being overseen by a Gold Command #NOF meeting chaired by the Executive Medical Director.

Description	Current Performance	Trend	Actions planned for next period
Discharge Summaries Percentage of discharge summaries approved and sent to patients' doctor following discharge	The latest data shows that in January 2020, the percentage of completed discharge summaries was 66%. In January 2020, compliance ranged from 61% in Singleton Delivery Unit to 73% in Mental Health and Learning Disabilities Delivery Unit.	% discharge summaries approved and sent         80%         60%	<ul> <li>Electronic Transfer of Notification (ETOC) reports are discussed by UMDs in each Delivery Unit with clinical leaders and staff every month, at the direction of the executive Medical Director.</li> <li>It is raised in Delivery Unit quarterly performance reviews by executive teams</li> <li>New software for producing Electronic Discharge Notifications is being introduced into SBUHB in April into surgical specialities. Current software does not integrate well with theatre reporting software</li> <li>Clinical Nurse Specialists (CNS) are completing ETOCs to a high standard in many specialties, such as cardiology, whereas pharmacists can complete parts of the ETOCs.</li> <li>A unique feedback process has been pioneered by SBUHB GPs in collaboration with the PCS Unit to report breaches of the CMO's Standards of Communication, including delayed ETOCs. Data on delays is reported by Datix to UMDs and consultants as part of a feedback loop. This initiative is supported by the LMC.</li> <li>Internal Audit are planning a review of discharge summaries in Spring 2020</li> </ul>

# 6. DIGNIFIED CARE- People in Wales are treated with dignity and respect and treat others the same

### 6.1 Overview

Measure	Locality/ Service	National/	Internal	Trend	AB	MU						SBU					
WedSule	Locality Service	Local Target	profile	Trenu	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20
				•	Com	plaints											
	PCCS			~~~^	9	11	8	6	9	11	7	12	10	7	6	15	7
	MH&LD			~~~~~	3	11	5	11	9	18	14	11	17	24	9	17	5
Number of new complaints received	Morriston	12 month			27	36	39	42	54	62	40	45	72	54	37	60	59
Number of new complaints received	NPTH	reduction rend		<u> </u>	7	7	7	6	4	4	9	6	11	11	3	8	7
	Singleton			~~~~~~	25	17	27	23	35	33	35	29	39	30	20	33	25
	Total			~~~~	96	105	93	95	118	138	114	110	159	137	87	142	113
	PCCS			$\sim$	55%	55%	63%	73%	64%	53%	100%	70%	63%	64%	71%		
% of complaints that have received a final reply (under Regulation 24) or an	MH&LD			$\frown \frown \bigcirc$	67%	100%	100%	100%	88%	88%	93%	77%	71%	46%	56%		
	Morriston	- 75%	80%	$\label{eq:linear}$	92%	92%	97%	97%	96%	95%	100%	98%	100%	96%	91%		
to and including 30 working days from	NPTH	75%	80%	$\sim \sim$	86%	71%	86%	83%	75%	67%	67%	83%	82%	64%	100%		
the date the complaint was first received by the organisation	Singleton			$\sim\sim\sim$	75%	59%	70%	62%	77%	69%	67%	80%	73%	83%	53%		
	Total	]		$\sim\sim$	83%	79%	85%	83%	85%	81%	84%	85%	83%	76%	75%		

\* All Health Board totals include Bridgend/ Princess of Wales Hospital up to 31<sup>st</sup> March 2019



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**6.2 Dignified Care updates and actions** This section of the report provides further detail on key quality and safety measures under the Dignified Care domain.

Description	Current Performance	Trend	Actions planned for next period
<b>30 day</b> <b>response rate</b> <b>for concerns</b> - <i>Percentage of</i> <i>concerns that</i> <i>have received a</i> <i>final reply or an</i> <i>interim reply up</i> <i>to and including</i> <i>30 working days</i> <i>from the date</i> <i>the concern was</i> <i>first received by</i> <i>the organisation</i>	<ul> <li>The overall Health Board response rate for responding to concerns within 30 working days was 76% in November 2019 and 75% in December 2019 against the Welsh Government target of 75% and Health Board target of 80%. Work will continue in the Service Delivery Units to monitor and improve compliance of the Health Board target of 80%.</li> </ul>	Response rate for concerns within 30 days	<ul> <li>Performance is discussed at all Unit performance meetings.</li> <li>'Once for Wales' new complaints guidance has been presented at Risk Management User Group and to all of the Unit Governance Teams.</li> <li>Ombudsman and Once for Wales training for Governance Teams based on themes and trends completed in the Units.</li> <li>Learning Event that was scheduled for March 2020 during Patient Safety Week to ensure learning from Complaints and Ombudsman cases to be cascaded throughout the Health Board will now take place during Patient Experience Week on the 28th April 2020</li> </ul>

# 7 INDIVIDUAL CARE- People in Wales are treated as individuals with their own needs and responsibilities

### 7.1 Overview

INDIVIDUAL CARE- People in Wales	are treated as individu	als with their ow	n needs and	responsibiliti	es												
Macouro	Lecolity/ Service	National/	Internal	Trond	AB	MU						SBU					
Measure	Locality/ Service	Local Target	profile	Trend	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20
				Patie	ent Exper	ience/ Fee	edback										
	PCCS			~~~~	128	112	83	125	188	129	132	154	194	242	144	185	180
	MH&LD	12 month		$\sim \sim \sim$	15	22	25	21	16	12	19	18	21	9	17	19	14
Number of friends and family surveys	Morriston	- improvement			1,445	1,326	1,288	1,701	1,811	1,883	1,914	1,566	1,728	1,727	1,069	1,277	1,364
completed	NPTH	trend		<u> </u>	675	727	791	824	681	567	474	454	532	397	379	464	350
	Singleton	licito			747	726	1,188	1,150	1,046	1,680	1,562	1,267	1,464	1,198	884	1,261	1,120
	Total			~~~~	4,044	4,141	3,350	3,800	3,726	4,259	4,082	2,441	3,918	3,564	2,476	3,187	3,014
	PCCS			<u> </u>	98%	99%	96%	96%	96%	98%	89%	94%	88%	95%	86%	92%	92%
	MH&LD				73%	73%	73%	76%	81%	67%	68%	61%	86%	67%	41%	74%	64%
% of patients who would recommend	Morriston	90%	80%	~~~~	94%	94%	93%	94%	95%	95%	93%	93%	94%	94%	95%	94%	96%
and highly recommend	NPTH	90%	00%	~~~~~	98%	99%	98%	99%	99%	98%	98%	98%	96%	96%	97%	97%	97%
	Singleton			$\swarrow$	95%	94%	96%	97%	94%	97%	96%	95%	95%	95%	95%	96%	95%
	Total	7		-~~~-	95%	95%	95%	96%	96%	96%	94%	95%	94%	95%	95%	95%	95%
	PCCS				100%	95%	92%	100%	-	93%	90%	100%	92%	93%	100%	91%	-
	MH&LD	7			-	-	-	0%	0%	0%	-	-	-	-	-	-	-
% of all-Wales surveys scoring 9 or 10	Morriston		000/	$\sim \sim \sim$	72%	89%	90%	86%	77%	74%	78%	86%	70%	75%	71%	85%	70%
on overall satisfaction	NPTH	90%	80%	$\sim\sim$	96%	83%	92%	85%	78%	71%	72%	71%	94%	50%	67%	91%	88%
	Singleton	-		$\sim$	70%	86%	90%	76%	82%	84%	86%	87%	89%	89%	85%	84%	88%
	Total	-			78%	89%	91%	81%	<b>79%</b>	77%	81%	85%	83%	83%	83%	86%	81%
% residents in receipt of secondary mental health services (all ages) who have a valid care and treatment plan (CTP)	Total	90%		$\mathbf{r}$	91%	91%	89%	89%	89%	88%	91%	92%	92%	92%	91%	93%	
Residents who have been assessed under part 3 of the mental health measure to be sent a copy of their outcome assessment report up to and including 10 working days after the assessment has taken place	Total	100%			100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	

\* All Health Board totals include Bridgend/ Princess of Wales Hospital up to 31st March 2019



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**7.2 Individual Care updates and actions** This section of the report provides further detail on key quality and safety measures under the Individual Care domain.

Description	Current Performance	Trend	Actions planned for next period
Patient experience Measure 1: Number of friends and family surveys completed Measure 2: % of patients/ service users who would recommend and highly recommend	<ul> <li>Health Board Friends &amp; Family patient satisfaction level in February 2020 was 95% and 3,014 surveys were completed:</li> <li>Neath Port Talbot Hospital (NPTH) completed 350 surveys in February 2020, with a recommended score of 97%.</li> <li>Singleton Hospital completed 1,120 surveys for February, with a recommended score of 95%.</li> <li>Morriston Hospital completed 1,364 surveys in February 2020, with a recommended score of 96%.</li> <li>Mental Health &amp; Learning Disabilities completed 14 surveys for February 2020, with a recommended score of 64%.</li> <li>Primary &amp; Community Care completed 180 surveys for December, with a recommended score of 92%.</li> </ul>	Measure 1: Number of friends and family surveys completed 5,000 4,000 3,000 2,000 1,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	<ul> <li>Welsh Government ENT survey. Across Wales the Welsh Government are undertaking a review of ENT services. Swansea Bay has collected feedback from patients. The result summary report is currently being produced, this will be shared with the ENT Clinical Lead and Welsh Government.</li> <li>Patient Stories showcase. The health board held its third patient story showcase event. This event shows the stories made by the newly trained staff members. Staff from across the area were invited to come along and watch the stories.</li> </ul>

## 8. TIMELY CARE- People in Wales have timely access to services based on clinical need and are actively involved in decisions about their care

### 8.1 Overview

Magging		National/	Internal	Tasad	AB	MU						SBU					
Measure	Locality/ Service	Local Target	profile	Trend	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20
				•	Unsched	luled Care											
Number of ambulance handovers over	Morriston		388	$\sim$	387	544	669	629	681	550	599	746	802	799	830	820	664
one hour	Singleton	0	0	-~~~~	41	44	63	18	40	44	33	32	25	22	38	28	40
	Total		388	$\sim$	619	928	732	647	721	594	632	778	827	821	868	848	704
% of patients who spend less than 4	Morriston		71.0%	~~~~	67.0%	68.0%	64.2%	65.2%	63.4%	64.0%	63.7%	60.5%	60.9%	62.2%	60.2%	60.7%	63.5%
,	NPTH	95%	100.0%	$\sim\sim\sim$	98.4%	97.8%	95.2%	97.4%	97.4%	95.7%	96.4%	94.6%	95.3%	99.0%	97.4%	95.1%	98.7%
emergency care (i.e. A&E) facilities from arrival until admission, transfer or	Singleton	5576			MIU c	losed					Ν	/IU closed					
	Total		80.2%	$\sim \sim \sim$	77.2%	75.7%	74.5%	<b>75.9%</b>	<b>75.0%</b>	74.5%	74.3%	71.4%	<b>71.0%</b>	73.2%	70.9%	71.6%	74.1%
Number of patients who spend 12	Morriston		444	~~~	448	534	653	602	644	642	740	939	889	926	1,017	1,038	781
hours or more in all hospital major and	NPTH		0		1	0	0	0	0	0	0	0	1	1	1	0	0
minor care facilities from arrival until	Singleton	0	0		MIU c	losed	osed MIU closed										
admission, transfer or discharge	Total		444	~~~	685	861	653	602	644	642	740	939	890	927	1,018	1,038	781
	<b>I</b>				St	roke											
% of patients who have a direct	Morriston	59.8%		$\sim\sim\sim$	75%	66%	62%	55%	57%	57%	42%	29%	55%	55%	39%	24%	62%
admission to an acute stroke unit within 4 hours	Total	<ul> <li>(UK SNAP average)</li> </ul>	83%	~~~	53%	51%	62%	55%	57%	57%	42%	29%	55%	55%	39%	24%	62%
% of patients who receive a CT scan	Morriston	54.5%		$\sim$	49%	58%	62%	56%	52%	59%	48%	42%	47%	49%	44%	43%	38%
	Total	<ul> <li>(UK SNAP average)</li> </ul>	56%	$\sim$	48%	51%	62%	56%	52%	59%	48%	42%	47%	49%	44%	43%	38%
% of patients who are assessed by a	Morriston	84.2%		$\sim\sim$	89%	100%	96%	93%	100%	98%	95%	95%	94%	98%	100%	90%	97%
stroke specialist consultant physician within 24 hours	Total	<ul> <li>(UK SNAP average)</li> </ul>	95%		76%	86%	96%	93%	100%	98%	95%	95%	94%	98%	100%	90%	97%
, i	Morriston	12 month	400/		14%	20%	27%	17%	0%	40%	27%	0%	0%	0%	20%	0%	0%
a door to door needle time of less than or equal to 45 minutes	Total	improvement trend	40%	$\sim$	20%	30%	27%	17%	0%	40%	27%	0%	0%	0%	20%	0%	0%
% of patients receiving the required	Morriston	12 month		$\sim$			57%	47%	41%	48%	48%	50%	49%	45%	38%	33%	28%
minutes for speech and language therapy	Total	improvement trend					57%	47%	41%	48%	48%	50%	49%	45%	38%	33%	28%



Measure	Lessibul Comise	National/	Internal	Trend	AB	MU						SBU					
Measure	Locality/ Service	Local Target	profile	Trend	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20
					Unsched	luled Care	<del>)</del>										
	Morriston				51	140	172	201	155	112	361	431	486	460	539	593	421
Number of potients weiting - 26 weeks	NPTH				0	0	0	0	0	0	0	0	0	1	0	0	0
Number of patients waiting > 26 weeks	Singleton	0			0	0	64	117	142	367	564	608	666	659	766	860	872
for outpatient appointment	PC&CS	1			0	0	0	5	0	0	0	0	0	0	0	0	13
	Total	1			315	207	236	323	297	479	925	1,039	1,152	1,120	1,305	1,453	1,306
	Morriston		1,057		1,960	1,801	1,952	2,076	2,198	2,449	2,819	2,893	3,298	3,529	3,896	4,067	4,087
	NPTH	] [	0		0	0	0	0	0	0	0	0	0	0	0	0	0
Number of patients waiting > 36 weeks	Singleton	0	4		13	0	24	28	120	241	444	672	958	1,058	1,245	1,556	1,642
for treatment	PC&CS	1	0		0	0	0	0	0	0	0	0	0	0	0	0	0
	Total	]	1,061		2,969	2,630	1,976	2,104	2,318	2,690	3,263	3,565	4,256	4,587	5,141	5,623	5,729
Number of patients waiting > 8 weeks	Morriston		100	$\sim$	535	437	401	393	289	259	337	294	223	226	569	628	424
	Singleton	0	0		0	0	0	8	6	2	7	0	0	0	0	0	0
	Total		100	$\sim$	558	437	401	401	295	261	344	294	223	226	569	<b>628</b>	424
	MH&LD				0	0	0	0	0	0	1	0	0	0	0	0	1
	NPTH	- 0			0	0	0	0	0	0	0	0	0	0	0	0	0
for a specified therapy	PC&CS Total	-			0	0	0	0 0	0	0 0	0	0	1	0	0	0	0
Total number of patients waiting for a follow-up outpatient appointment	Total	Reduce by at least 15% by Mar-20	116,671		181,488	183,137	135,093	136,216	137,057	135,400			131,471	130,648		131,090	128,674
Number of patients delayed by over 100% past their target date	Total	Reduce by at least 15% by Mar-20	21,282	1	33,738	34,871	24,642	25,703	26,545	24,398	25,758	23,537	21,778	20,498	20,579	19,969	17,747
Number of patients delayed past their agreed target date (booked and not booked)	Total	Reduce by at least 15% by March 2020	42,913	1	66,567	67,908	49,689	50,489	51,285	49,422	51,914	48,692	45,458	43,648	44,928	43,979	41,417
Number of Ophthalmology patients without an allocated health risk factor	Total	98% by Dec-19	TBC	1	4,048	2,966	1,279	1,275	1,101	744	737	721	522	553	557	333	368
Number of patients without a documented clinical review date	Total	95% by Dec-19	TBC		4,732	4,867	418	367	300	247	211	194	165	172	187	177	179

Measure	Locality/ Service	National/	Internal	Trond	AB	MU	1					SBU					
Measure	Locality/ Service	Local Target	profile	Trend	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-
	r	- <b>1</b>		-	Plann	ed Care		_									
% patients newly diagnosed with	Morriston			$\sim\sim\sim$	95.0%	96.0%	82.0%	91.0%	92.0%	88.0%	90.0%	84.0%	98.0%	93%	88%	98%	83%
cancer, not via the urgent route, that	NPTH	98%	98%	$\mathbb{W}$	100.0%	100.0%	-	100.0%	-	100.0%	100.0%	-	100.0%	100%	-	-	100
started definitive treatment within (up to	Singleton	3070	3070	$\checkmark \checkmark$	95.0%	91.0%	98.0%	91.0%	95.0%	94.0%	96.0%	98.0%	97.0%	96%	96%	100%	87
& including) 31 days of diagnosis	Total			$\sim \sim \sim$	94.7%	93.6%	90.8%	91.4%	93.7%	91.5%	93.3%	91.1%	97.7%	95%	92%	<mark>99%</mark>	919
% patients newly diagnosed with	Morriston			$ \sim \sim 1$	93.0%	95.0%	88.0%	95.0%	85.0%	84.0%	83.0%	92.0%	81.0%	82%	91%	96%	71
cancer, via the urgent suspected	NPTH			$\mathbb{V}^{\mathbb{V}^{\mathbb{V}}}$	100.0%	100.0%	-	100.0%	100.0%	20.0%	100.0%	67.0%	100.0%	100.0%	100.0%	67.0%	100
cancer route, that started definitive reatment within (up to & including) 62	Singleton	95%	95.2%		82.0%	97.0%	86.0%	70.0%	77.0%	74.0%	83.0%	81.0%	85.0%	87%	93%	81%	58
days of receipt of referral	Total	-		~~~~	80.7%	84.1%	87.0%	80.0%	80.8%	75.9%	83.8%	85.7%	83.8%	86%	92%	86%	73
		I			Menta	al Health											
% of mental health assessments undertaken within (up to and including)	Including CAMHS			$\sim$	80%	77%	86%	85%	85%	81%	79%	82%	93%	92%	87%	77%	
28 days from the date of receipt of referral	Excluding CAMHS	80%			93%	95%	97%	97%	97%	97%	98%	98%	98%	97%	98%	93%	
% of therapeutic interventions started	Including CAMHS			MM	88%	87%	98%	94%	99%	98%	92%	93%	98%	92%	95%	90%	
within (up to and including) 28 days following an assessment by LPMHSS	Excluding CAMHS	80%		- M	86%	89%	99%	98%	100%	99%	93%	96%	97%	90%	92%	89%	
				$\overline{\left  \begin{array}{c} \cdot \\ \cdot \\ \cdot \\ \end{array} \right }$													
% of qualifying patients (compulsory & informal/voluntary) who had their first contact with an IMHA within 5 working days of the request for an IMHA	Total	100%				100%			100%			100%			100%		
Percentage of patients waiting less han 26 weeks to start a psychological herapy in Specialist Adult Mental Health	Total	80%			100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
	ſ			Child & Ad	olescent	Mental He	alth (CAM	HS)									
% of urgent assessments undertaken within 48 hours from receipt of referral (Crisis)	HB Total	100%			97%	97%	100%	100%	96%	100%	98%	100%	100%	98%	100%	100%	
% of patients with NDD receiving diagnostic assessment and intervention within 26 weeks	HB Total	80%		W_	50%	47%	43%	44%	41%	47%	39%	38%	38%	36%	36%	28%	
% of routine assessments undertaken within 28 days from receipt of referral	HB Total	80%			27%	16%	3%	3%	3%	8%	12%	32%	63%	17%	4%	0%	
% of therapeutic interventions started within 28 days following assessment by LPMHSS	HB Total	80%			91%	85%	92%	92%	93%	93%	89%	87%	100%	100%	100%	94%	
% of Health Board residents in receipt of CAMHS who have a Care and Treatment Plan	HB Total	90%			92%	92%	100%	99%	98%	99%	99%	100%	100%	100%	100%	100%	
% of routine assessments undertaken within 28 days from receipt of referral (SCAMHS)	HB Total	80%		$\mathbb{N}$	76%	90%	62%	75%	76%	59%	64%	98%	98%	82%	69%	87%	

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**8.2 Timely Care updates and actions** This section of the report provides further detail on key quality and safety measures under the Timely Care domain.

		UNSCHEDULED CARE	
Description	Current Performance	Trend	Actions planned for next period
A&E waiting times The percentage of patients who spend less than 4 hours in all major and minor emergency care facilities from arrival until admission, transfer or discharge	In February 2020, the Health Board's performance against the 4 hour metric improved by 2.5% compared with January 2020 (from 71.6% to 74.1%). Performance at Morriston hospital was below profile, achieving 63.52% in February 2020. Neath Port Talbot Hospital Minor Injuries Unit (MIU) continues to achieve (and exceed) the national target of 95%.	% patients waiting under 4 hours in A&E 100% 90% 80% 70% 60% 50% 61 - d = M 61 - d = M Morriston 90% 61 - d = M Morriston 90% 61 - d = M Morriston	<ul> <li>Continued utilisation of the new GP in Morriston ED undertaking triage and supporting the education of nursing staff triage in day time hours.</li> <li>Maintain all surge bed capacity that can be staffed on all our hospital sites.</li> <li>Only cancer, urgent elective admissions and some long waiting elective patients to be treated at times of high escalation.</li> <li>Monitor the impact of the implementation of hospital to home pathway 1.</li> <li>Review impact of winter plans to informs schemes to be include for funding for 2020/21</li> </ul>
A&E waiting times The number of patients who spend 12 hours or more in all hospital major and minor care facilities from arrival until admission, transfer or discharge	In February 2020, performance against this measure improved compared with January 2020 reducing from 1,038 to 781. All patients waiting over 12 hours in February 2020 were in Morriston Hospital.	Number of patients waiting over 12 hours in A&E	

	UNSCHEDULED CARE					
Description	Current Performance	Trend	Actions planned for next period			
Ambulance responses The percentage of emergency responses to red calls arriving within (up to and including) 8 minutes. The number of responses to ambulance calls.	Ambulance response times are traditionally above the national target and local profile of 65%. Performance against this measure fell below the 65% target in November and December 2019 however the position recovered in January and February 2020 achieving 66.6% and 68.6%.	Number of ambulance call responses 5,000 4,000 3,000 2,000 1,000 0 0 0 0 0 0 0 0 0 0 0 0	<ul> <li>Implement the ambulance handover improvement plan which has been jointly agreed between WAST and the Health Board. The plan includes:         <ul> <li>The completion of the Health Board's escalation plan, which will link into planned changes to the National Escalation planned to be in place in February 2020.</li> <li>A WAST patient liaison officer commenced to be maintained to end of March 2020.</li> <li>Maximise the benefit of the second falls vehicle commissioned in November to scale up capacity in the non-injury falls service.</li> <li>Continue the development of additional pathways that avoid conveyance to hospital, including respiratory/COPD patients and patients requiring lower level advice and support.</li> <li>Continue to explore the opportunities for co-horting of patients outside ED; the feasibility of a mobile unit to be scoped.</li> <li>Continued us of the acute GP service to review and redirect patients requesting a 999 ambulance response to alternative appropriate pathways of care.</li> </ul> </li> </ul>			
Ambulance handovers The number of ambulance handovers over one hour	The number of ambulance handovers to local hospitals taking over 1 hour continues to be over profile which is a reflection of the increased pressures felt across the wider unscheduled care system. In February 2020, Morriston Hospital saw a reduction of 277 >1 hour ambulance handover waits, compared with February 2019 (from 387 to 664). Singleton saw a reduction from 41 in February 2019 to 40 in February 2020.	Number of ambulance handovers over one hour				

UNSCHEDULED CARE				
Description	Current Performance	Trend	Actions planned for next period	
A&E Attendances The number of attendances at emergency departments in the Health Board	Overall ED/MIU attendances in February 2020 were lower by 95 patients compared with February 2019 (from 9,232 to 9,137).	Number of A&E attendances	<ul> <li>GP out of hours service continues to be well placed to manage demand.</li> <li>111 awareness campaign programme and communication of Choose Well pathways.</li> <li>Encourage and promote the use of the Health Board's community pharmacies, 95% of whom are now in a position to offer the Common Ailment Service.</li> <li>Maximise impact of acute care team referral pathways to reduce the number of unnecessary attendances to hospital</li> </ul>	
Emergency Admissions The number of emergency admissions across the Health Board by site	In February 2020, there were 3,917 emergency admissions across the Health Board which is 416 (-10%) less admissions than in January 2020. Surgical, Medical and Orthopaedic admissions continue to account for the biggest increases in Morriston over the last 12 months.	Number of emergency admissions         4,000         3,000         2,000         1,000         0       61 - 40 - 40 - 40 - 40 - 40 - 40 - 40 - 4	<ul> <li>Establish an ambulatory care model in Morriston and day unit facilities, hot clinics and direct to speciality admission pathways.</li> <li>Gatekeeping function of the Crisis Teams and Psychiatric Liaison across Swansea and Neath Port Talbot to ensure all USC admissions meet threshold for admissions.</li> <li>Implement the agreed winter plans which have a focus this year on primary and community care support and interventions.</li> <li>Continue to progress the implementation of the acute medicine model in Swansea Bay.</li> <li>Assess the impact of the assistant practitioners working on Wards 3, 4 and 7 in Singleton and Ward C in NPTH (frailty/stroke wards).</li> </ul>	

	UNSCHEDULED CARE				
Description	Current Performance	Trend	Actions planned for next period		
Medically Fit The number of patients waiting at each site in the Health Board that are deemed discharge/ medically fit	In February 2020, there were on average 182 patients who were deemed medically/ discharge fit but were still occupying a bed in the Health Board's Hospitals.	The number of discharge/ medically fit patients by site	<ul> <li>Full Implementation of the Hospital to Home (H2H) Pathway 1 will be in place by February 2020. Ongoing assessment of the impact of the H2H will be undertaken including an analysis of the caseload being held by the team.</li> <li>Roll out of the SIGNAL system in Morriston Hospital, acute wards completed of February Roll out to NPTH to be undertaken in March and April.</li> </ul>		
Elective procedures cancelled due to lack of beds The number of elective procedure cancelled across the hospital where the main cancellation reasons was lack of beds	In February 2020, there were 89 elective procedures cancelled due to lack of beds on the day of surgery. This is 43% less than in January 2020 (from 161 to 92). In February 2020, 72 of the 92 cancelled procedures were attributed to Morriston Hospital.	Total number of elective procedures cancelled due to lack of beds	<ul> <li>Continued implementation of models of care that mitigate the impact of unscheduled care pressures on elective capacity – such as ambulatory emergency care models and enhanced day of surgery models.</li> <li>Maximise utilisation of surgical unit at NPTH hospital, which is generally unaffected by emergency pressures.</li> <li>Maintain ring fenced orthopaedic ward at Morriston hospital which was reinstated in November.</li> </ul>		

	UNSCHEDULED CARE					
Description	Current Performance	Trend	Actions planned for next period			
Stroke Admissions The total number of stroke admissions into the Health Board	In February 2020, there were 34 confirmed acute stroke admissions in Morriston Hospital. This number is low following Consultant validation which determined a high number of sub-acute stroke diagnosis (reducing the number of acute stroke patients).	Total number of stroke admissions Total number of stroke admissions Tep-19 Tep-20	<ul> <li>Ongoing clinical validation to separate acute and sub-acute stroke diagnosis.</li> </ul>			
Stroke 4 hour access target % of patients directly admitted to a stroke unit within 4 hours of clock start	ASU access performance in MH increased in February 2020 to 62%. All- Wales ASU performance in January 2020 was 37.8%. The national February 2020 reports are scheduled for circulation w/c 16 <sup>th</sup> March. Performance against this measure deteriorated significantly through the winter period. There is limited assurance around sustaining the recent improvement given ongoing site pressures.	Percentage of patients admitted to stroke unit within 4 hours	<ul> <li>Actions to improve 4 hour target has seen improvements on the Morriston site but increased unscheduled care pressures is impacting on its performance – particularly in accessing beds.</li> <li>Ongoing focus to prospectively identify suspected stroke patients in ED to expedite transfer to the Acute Stroke Unit (ASU). This process is led by Stroke Clinical Nurse Specialists and has delivered improvement in Feb-20.</li> <li>Weekly patient breach analysis and remedial actions assigned to key pathway stakeholders to improve access performance.</li> </ul>			

		UNSCHEDULED CARE	
Description	Current Performance	Trend	Actions planned for next period
<b>Stroke CT scan</b> <i>Percentage of</i> <i>patients who</i> <i>receive a CT scan</i> <i>within 1 hour</i>	In February 2020, the Health Board achieved 38%, which was below the internal profile of 56%. High volumes of ED WIP over recent months has resulted in delayed assessment times to patients which has affected the lead time to initial CT. A dedicated stroke assessment team, based in ED, is required to deliver sustainable improvement against all early pathway interventions (such as CT request).	Percentage of patients receiving CT scan within 1 hour	<ul> <li>IMTP business case being developed to invest in a dedicated stroke in-reach team to expedite patient management in the ED.</li> </ul>
Stroke assessment within 24 hours Percentage of patients who are assessed by a stroke specialist consultant physician within 24 hours	In February, the Health Board achieved 97%, which was above the internal profile of 95% and above the Sentinel Stroke National Audit Programme (SSNAP) average of 83.9%.	Percentage of patients assessed by stroke consultant within 24 hours	<ul> <li>Stroke Physician cross cover is planned well i advance to ensure patients reviews are provided ASAP. The absence of a 7-day service means that full compliance is not always possible</li> </ul>

		UNSCHEDULED CARE	
Description	Current Performance	Trend	Actions planned for next period
Thrombolysed Patients with Door-to-Needle <= 45 mins	In February 2020, 14.7% were thrombolysed (5 out of 34). However, no patients were thrombolysed within the 45 minutes (door to needle) standard (20%). This is below the internal profile of 40%.	Percentage of eligible thrombolysed patients within 45 minutes	IMTP business case being developed to invest in a dedicated stroke in-reach team to expedite thrombolysis treatment in ED.

Description	Current Performance	PLANNED CARE- RTT Trend	Actions planned for next period
Outpatient waiting times The number of patients waiting more than 26 weeks for an outpatient appointment (stage 1)	The number of patients waiting over 26 weeks for a first outpatient appointment is a challenge. In February 2020, there were 1,306 patients waiting over 26 weeks compared with 1,453 in January 2020. Gastroenterology accounted for 816 breaches) and Orthopaedics/ Spinal accounted for 405 breaches).	Number of stage 1 over 26 weeks	<ul> <li>Gastroenterology continues to recruit to achieve sustainability.</li> <li>Additional insourcing capacity secured in gastroenterology to recover 26 week position.</li> <li>Combined consultant and APP weekend clinic tested for spines in February (WLI) To be rerun March. Business case being developed for 2020/21</li> <li>Scoping 'straight to test' model in Genera Surgery to relieve outpatient demand.</li> <li>Business planning continues for COVID1</li> </ul>
Total waiting times The number of patients waiting more than 36 weeks for treatment	The number of patients waiting longer than 36 weeks from referral to treatment continues to be a challenge. In February 2020 there were 5,729 patients waiting over 36 weeks compared with 5,623 for January 2020. Orthopaedics/ Spinal accounted for 43% of the breaches, followed by Ophthalmology with 16%.	Number of patients waiting longer than 36 weeks 5,000 4,000 3,000 2,000 1,000 0 61 - in M 4,000 0 61 - in M 61 - in M 70 - in M 7	<ul> <li>Recruitment programme for 10 permane Anaesthetists continues. Led by MDU</li> <li>Ophthalmology being addressed through outsourcing and additional lists in NPTH</li> <li>Opened 10 protected Orthopaedic beds on Clydach Ward, maintaining throughpu</li> <li>New clinical model to be scoped for General Surgery to meet the demand on the service.</li> <li>Maximising the benefit of the trolleys at Singleton remains.</li> <li>Scoping model change to overnight Anaesthetic cover at Singleton to increase range of cases that can be undertaken of the site.</li> <li>Business planning continues for COVID</li> </ul>

Description	Current Performance	Trend	Actions planned for next period
Total waiting times The number of patients waiting more than 52 weeks for treatment	The number of patients waiting over 52 weeks mirrors that of the 36 week position with Orthopaedics accounting for the vast majority of breaches. In February 2020 there were 2,227 patients waiting over 52 weeks compared with 2,065 in January	Number of patients waiting longer than 52 weeks 2,000 1,500 0 1,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	<ul> <li>The actions relating to &gt;52 week patients are aligned with the plans for 36 week patients.</li> <li>Orthopaedics established a patient contact line for the 200 longest waiting patients</li> <li>General Surgery planning scoping the possibility to redo a similar contact line</li> <li>Top 15 longest waiting patients for each speciality have been reviewed and actions identified.</li> <li>Targeted treat in turn and clinical discussions to prioritise longest waiting patients.</li> </ul>

1000 AUG	Total waiting times Percentage of patients waiting less than 26 weeks from referral to treatment	Throughout 2018/19 the overall percentage of patients waiting less than 26 weeks from referral to treatment has been consistently around 89%. However, this level of performance has not been maintained in 2019/20. In February 2020, the percentage was 82.3%.	Percentage of patient waiting less than 26 weeks	Plans as outlined in previous tables.
	*5			

		PLANNED CARE-RTT	
Description	Current Performance	Trend	Actions planned for next period
Diagnostics waiting times The number of patients waiting more than 8 weeks for specified diagnostics	In February 2020, there were 424 patients waiting over 8 weeks for specified diagnostics, compared to 628 for January 2020. A range of cardiology diagnostics account for 417 of these with MR (136), CT (119) and echocardiogram (122) being most notable	Number of patients waiting longer than 8 weeks for diagnostics 700 600 500 400 300 200 100 0 61-de M Morriston Singleton	<ul> <li>Endoscopy insourcing commenced with new Provider in December and working well, maintaining a Nil breach position.</li> <li>Cystoscopy capacity increased as a result of two new Urology consultants.</li> <li>Cardiology diagnostics remain balancing requirements of unscheduled care demand with OP demand.</li> </ul>
Therapy waiting times The number of patients waiting more than 14 weeks for specified therapies	In February 2020 there was one breach (occupational therapy/learning disabilities). In January 2020 there were no patients waiting over 14 weeks.	Number of patients waiting longer than 14 weeks for therapies         3         4         0       0	Continuation of current plans to manage patients into early appointments to provide headroom for re-booking any late cancellations.

		PLANNED CARE- CANCER	
Description	Current Performance	Trend	Actions planned for next period
Cancer- NUSC waiting times- Percentage of patients newly diagnosed with cancer, not via urgent route that started definitive treatment within 31 days of diagnosis	<ul> <li>February 2020 figures will be finalised on the 2<sup>nd</sup> April 2020.</li> <li>Draft figures indicate a possible achievement of 91% of patients starting treatment within 31 days.</li> <li>At the time of writing this report there are 9 breaches across the Health Board in February 2020:</li> <li>4 Urology (1 suspected)</li> <li>3 Gynaecology (1 suspected)</li> <li>1 Lung</li> <li>1 Upper GI</li> <li>(9 pathways to be validated)</li> </ul>	Percentage of NUSC patients starting treatment within 31 days of diagnosis	<ul> <li>Work is ongoing with MSD/Ge companies to look at our capacity and demand planning for SACT.</li> <li>1 new Anaesthetic Consultant commencing post in March, and another going through pre-employment checks</li> <li>5 RCP approvals for substantive anaesthetic posts - going to corporate panel.</li> </ul>
Cancer-USC waiting times- Percentage of patients newly diagnosed with cancer, via the urgent suspected cancer route, that started definitive treatment within 62 days of receipt of referral	February 2020 figures will be finalised on the 2 <sup>nd</sup> April 2020. Draft figures indicate a possible achievement of 73% of patients starting treatment within 62 days. At the time of writing this report there are 27 breaches in total across the Health Board in February 2020: • 7 Gynaecology • 5 Lower GI • 5 Breast • 5 Urology • 3 Upper GI • 1 Lung • 1 Sarcoma (7 pathways to be validated)	Percentage of USC patients starting treatment within 62 days of receipt of referral	<ul> <li>Meeting held on the 13th January 2020 with colleagues in Cwm Taff regarding the PMB Service and reporting arrangements         <ul> <li>additional information required, meeting cancelled on the 3rd February 2020, rearranged for 19th March 2020.</li> </ul> </li> <li>Locum Consultant Gynae-Oncology Surgeon post to be made permanent – plan for post to be presented at vacancy panel in March.</li> <li>2nd Sarcoma Consultant interviews 5<sup>th</sup> March, new appointment made and planned to start Summer 2021, Locum appointment made in the interim. Awaiting start date.</li> <li>RALP capacity - SBU will be allocated an additional Monday list at C&amp;V on alternate weeks. Additional lists to commence on the 13th April 2020.</li> </ul>

Description	Current Perform	anco		Trend						Actions planned for next period						
				1												
<b>USC backlog</b> The number of patients with an active wait status of more than 53 days	End of February by tumour site: Tumour Site Breast Gynaecological Haematological Head and Neck	2020 ba	63 > 2 10 4 2	160 140 120 100 80 60 40			h a wa 3 days			<ul> <li>f Long term sickness within Breast a Gynae affecting tracking arrangementation have improved and is supported by member from Cancer Information T Gynae.</li> <li>Temporary move of experienced M from Cancer Services to join the su team from April 1st, however a tran</li> </ul>						
	Lower GI Lung Other Skin Upper GI Urological Grand Total	2 2 5 0 4 10 <b>30</b>	8 4 6 3 10 55	20 0 61 4 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	ABMU	HB) 📕	6- 6- 6- 6- 7-2 0- 6- 6- 7-2 0- 7-2 0	s (SBU I		period will commence 1st Mai Temporary post of Service Ma Surgical Services appointed to start date.	rch. anager for					
USC First Outpatient Appointments The number of	Week to week th February 2020 th of patients seen days to first appo	The number of patients waiting for a first outpatient appointment (by total days waiting) - End of February 2020					otal	<ul> <li>Additional clinic capacity requarranged to support outpatien times.</li> <li>Surgical specialties waits to fi</li> </ul>	t waiting							
patients at first	assessment rang				≤10	11-20	21-30	>31	Total	appointments, however, this s						
outpatient	37% and 43%.	<b>,</b>		Breast	0	1	18	46	65	improve due to WLI clinics red						
appointment stage				Children cancer	0	0	0	1	1	and the outsourcing of some						
by days waiting				Gynaecological	4	13	59	2	78	appointments to Sancta Maria						
by days waiting				Haematological Head and Neck	2	1 17	0	0	3 45		nospital					
				Lower GI	4	2	4	1	45	within Lower GI.						
				Lung	1	1	0	0	2	To support Gastroenterology						
				Other	20	18	67	5	110	waits and an increase in dem	and, Service					
				Sarcoma	2	0	0	1	3	Tendering agreement for Insc	ourcing 1000					
~				Skin	24	67	7	2	100	patients to end of March 20 to						
				UGI	0	1	1	0	2							
2°Con				Urology	3	4	1	2	10	weekend lists on the 29th Feb	,					
				Total	86	125	157	62	430	<ul> <li>Plan to advertise substantive Gastroenterologist post – job currently with Medical Directo</li> </ul>	description					

		PLANNED CARE							
Description									
Description Delayed follow-ups The number patients delayed past their target date for a follow- up	Current PerformanceIn February 2020 there was a total of 41,417 patients waiting for a follow-up past their target date. This is a 6% reduction compared with January 2020 (from 43,979 to 41,417).Of the 41,417 delayed follow- ups in February 2020, 14,993 had appointment dates and 26,424 were still waiting for an appointment. In addition, 17,747 were waiting 100%+ over target date in February 2020. This is a 11% increase when compared with January 2020.In February 2020, the overall 		<ul> <li>Actions planned for next period</li> <li>To date the validation team have validated over 50,000 follow up waiting list entries</li> <li>The DNA policy refresh was agreed and rolled out across SBUHB outpatient Services as an administrative intervention, performance managing the effects of this roll out.</li> <li>The Outpatients Letter validation has commenced with the approach to managing longest waiters on the follow up waiting lists and engaging directly with patients to ascertain their need for an outpatient follow up appointment.</li> <li>Gold Command activities – Ophthalmology to continue to support changes to service and reduce activity pressures through change management and additional resources – i.e. ODTC development in Cwmtawe Cluster (Mar-20).</li> <li>Participation in National Outpatient Modernisation Board.</li> <li>Develop Planned Care Programme activities in introducing best practice / digitalisation of activities – i.e. PKB / PROMs / In Touch etc.</li> <li>Project plans for 2020/21 are being scoped out</li> </ul>						

		Actions planned for next period						
		Current Performance Trend						
<ul> <li>Mental Health Measures:</li> <li>1) % of MH assessments undertaken within 28 days from the date of receipt of referral</li> <li>2) % of therapeutic interventions started within 28 days following an assessment by LPMHSS</li> <li>3) % of qualifying patients (compulsory and informal/voluntary) who had their first contact with an Independent Mental Health advocacy (IMHA) within 5 working days</li> <li>4) % of health board residents in receipt of secondary mental health services (all ages) who have a valid care and treatment plan (CTP)</li> <li>5) All HB residents who have been assessed under part 3 of the mental health measure to be sent a copy of their outcome assessment</li> </ul>	<ol> <li>In January 2020, the percentage of assessments undertaken with 28 days was 93% excluding CAMHS and 77% including CAMHS and 77% including CAMHS.</li> <li>In January 2020, the percentage of therapeutic interventions started within 28 days was 89% excluding CAMHS and 90% including CAMHS and 90% including CAMHS.</li> <li>The % of qualifying patients who had their first contact with IMHA with 5 working days in December 2019 was 100%.</li> <li>In January 2020, 93% of residents in receipt of secondary care MH services had a valid care and treatment plan against a target of 90%</li> <li>In January 2020, 100% of residents assessed under part 3 of the MH measure were sent a copy of their outcome assessment report within 10 working days of the assessment taking place</li> </ol>	Mental Health assessments and therapeutic interventions undertaken within 28 days	<ul> <li>An analysis of part 1 referral data is to be undertaken by SBUHB as at a recent meeting with the NHS Wales Delivery Unit the Health Board was identified as an outlier due to a high number of referrals.</li> <li>SBUHB is continuing to develop a sustainable model to ensure the timel delivery of therapeutic interventions, including high intensity psychological therapies.</li> <li>The database introduced to ensure performance against Care and Treatment Plan (CTP) target is maintained is up and running and monitored monthly.</li> </ul>					

		CHILD & ADOLESCENT MENTAL HEALTH (CAMHS)							
Description	Current Performance	Trend	Actions planned for next period						
<ol> <li>Crisis - % Urgent Assessment by CAMHS undertaken within 48 Hours from receipt of referral</li> <li>NDD - % Neurodevelopmental Disorder patients receiving a Diagnostic Assessment within 26 weeks</li> <li>P-CAMHS - % Routine Assessment by CAMHS undertaken within 28 days from receipt of referral</li> <li>P-CAMHS - % Therapeutic interventions started within 28 days following assessment by LPMHSS</li> <li>S-CAMHS - % SBU residents in receipt of CAMHS to have a valid Care and Treatment Plan</li> <li>S-CAMHS - % Routine Assessment by SCAMHS undertaken within 28 days from receipt of referral</li> </ol>		1. Crisis- assessment within 48 hours 80% 40% 0% 0% 0% 0% 0% 0% 0% 0% 0%	<ul> <li>NDD – The referral rate has stabilised at around 85 per month on average. A clinical lead 8a and Band 5 administrator took up post in November 2019. A capacity plan has been drafted and is being used to inform a business case for additional resource for 2020-21.</li> <li>CAMHS – The variation in performance experienced is consistently related to the number of vacancies across the service. Swansea Bay have agreed to the utilisation of vacancy underspend to fund waiting list initiatives to improve the position – this spend is reviewed every three months. The following should be noted specifically:</li> <li>S-CAMHS (28 day assessment target) - The service delivered the 80% compliance target at the end of March 2019. The position deteriorated following year end. The position gradually improved and has sustained the 80% target from September through to November. However, the Christmas holiday period has impacted on this. However, we are currently on trajectory from January 2020 to date.</li> <li>P-CAMHS (28 day assessment target) – A vacancy in Swansea has created a gap in activity during January/ February, however two additional P-CAMHS nurses funded by Welsh Government SIM are in the process of being recruited, which will improve the position. Despite the low compliance against the WG target, CYP were waiting on average 2 two weeks for an assessment in January, with 18 CYP waiting up-to 5 weeks.</li> </ul>						

## **APPENDIX 1: INTEGRATED PERFORMANCE DASHBOARD**

The following dashboard provides an overview of the Health Board's performance against all NHS Wales Delivery Framework measures and key local measures.

STAYING H	EALTHY- People in Wales are well informed and supported to	manage their o	wn physical a	ind mental health								_										
										AE	BMU	l I					SBU					
Sub Domain	Measure	National or Local Target	Report Period	Current Performance	National Target	Annual Plan/ Local Profile	Profile Status	Welsh Average/ Total	Performance Trend	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20
d en & ting	% children who received 3 doses of the hexavalent '6 in 1' vaccine by age 1	National	Q2 19/20	96%	95%			95.1%			97%		-	96%			96%					
Idhoo iisatio Visit	% of children who received 2 doses of the MMR vaccine by age 5	National	Q2 19/20	93%	95%			92.4%	• •		91%			93%			93%					
Childhood Immunisation à Health Visitin	% 10 day old children who have accessed the 10-14 days health visitor contact component of the Healthy Child Wales Programme	National	Q2 19/20	92%	4 quarter ↑ trend			93.7%			82%						92%					
_	% uptake of influenza among 65 year olds and over	National	Feb-20	68.0%	75%			67.1%			68.1%							49.3%	62.0%	66.2%	68.7%	68.0%
ezu	% uptake of influenza among under 65s in risk groups	National	Feb-20	43.4%	55%			39.7%			43.0%								32.0%	39.2%	42.8%	43.4%
Ien	% uptake of influenza among pregnant women	National	2018/19	86.1%	75%			46.6%			86.1%	1										
Influ	% uptake of influenza among children 2 to 3 years old	National	Feb-20	50.3%				41.5%			47.7%							0.8%	24.0%	42.1%	48.2%	50.3%
	% uptake of influenza among healthcare workers	National	Jan-20	58.7%	60%			56%			54.5%							42.0%	55.0%	56.0%	58.7%	58.7%
ō	% of pregnant women who gave up smoking during pregnancy (by 36- 38 weeks of pregnancy)	National	2018/19	5.1%	Annual 个			17.4%		2018/1	9=5.1%											
mokin	% of adult smokers who make a quit attempt via smoking cessation services	National	Jan-20	2.4%	5% annual target	4.2%	×	1.8%		2.3%	2.6%	0.3%	0.5%	0.8%	1.0%	1.3%	1.5%	1.7%	1.9%	2.0%	2.4%	
ര്	% of those smokers who are co-validated as quit at 4 weeks	National	Q2 19/20	55.3%	40% annual target	40.0%	~	42.8%			56%			56%			55%					
Learning Disabilities	% people with learning disabilities with an annual health check	National	2018/19	29.3%	75%			28.2%		2018/19	9=29.3%											
Alcohol	European age standardised rate of alcohol attributed hospital admissions for individuals resident in Wales	National	Q2 19/20	425.9	4 quarter ↓			449.4						441.9			425.9					

EFFECTIVE	EFFECTIVE CARE- People in Wales receive the right care and support as locally as possible and are enabled to contribute to making that acre successful																					
										AE	BMU		-	-			SBU				-	
Sub Domain	Measure	National or Local Target	Report Period	Current Performance	National Target	Annual Plan/ Local Profile	Profile Status	Welsh Average/ Total	Performance Trend	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20
DTOCs	Number of mental health HB DToCs	National	Feb-20	16	12 month ↓	27	<b>~</b>	74	$\sim \sim \sim$	26	21	18	23	27	20	18	19	22	22	22	23	16
DIOCS	Number of non-mental health HB DToCs	National	Feb-20	69	12 month ↓	50	×	380	2	87	112	49	67	70	61	69	69	76	61	53	52	69
	% of universal mortality reviews (UMRs) undertaken within 28 days of a death	National	Jan-20	98%	95%	95%	~	71%	$\sim \sim \sim \sim$	99%	98.1%	98.5%	97.8%	99.4%	98.6%	100.0%	100.0%	95.9%	100.0%	98.5%	98.4%	
Mortality	Stage 2 mortality reviews required	Local	Jan-20	16					$\sim \sim \sim$	10	22	18	13	13	13	9	9	17	9	15	16	
	% stage 2 mortality reviews completed	Local	Dec-19	67%		100%			$\sim\sim$	20.0%	50.0%	68.4%	84.6%	92.9%	71.4%	60.0%	89.0%	64.7%	78.0%	67.0%		
	Crude hospital mortality rate (74 years of age or less)	National	Jan-20	0.71%	12 month ↓			0.73%	$\sim \sim \sim$	0.78%	0.79%	0.79%	0.75%	0.75%	0.76%	0.76%	0.77%	0.77%	0.78%	0.79%	0.71%	
NEWS	% patients with completed NEWS scores & appropriate responses actioned	Local	Feb-20	98%		98%	~		$\bigvee$	98.9%	93.7%	90.6%	98.3%	95.8%	95.3%	96.8%	96.0%	94.5%	93.7%	96.4%	97.7%	98.0%
Info Gov	% compliance of level 1 Information Governance (Wales training)	National	Feb-20	87%	85%			75.4%	~~~	84%	85%	84%	84%	83%	84%	85%	85%	84%	84%	85%	86%	87%
	% of episodes clinically coded within 1 month of discharge	National	Jan-20	96%	95%	95%	<b>~</b>	86.0%		95%	92%	96%	96%	96%	96%	96%	96%	96%	93%	95%	96%	
	% of clinical coding accuracy attained in the NWIS national clinical coding accuracy audit programme	National	2019/20	91%	Annual 🛧			93.9%		2018/19	9= 91.2%	,   				2019	9/20= 91.4	%				
E-TOC	% of completed discharge summaries	Local	Jan-20	66%		100%	×		$\sim$	60.0%	61.0%	68.0%	68.0%	69.0%	64.0%	63.0%	61.0%	63.0%	63.0%	65.0%	66.0%	
	All new medicines must be made available no later than 2 months after NICE and AWMSG appraisals	National	Q2 19/20	98.5%	100%	100%	×	98%	•••		96.4%			98.5%			98.5%					
	Number of Health and Care Research Wales clinical research portfolio studies		Q3 19/20	84	10% annual ↑	77	~		•		43525			27			57			84		
0	Number of Health and Care Research Wales commercially sponsored studies	National	Q3 19/20	31	5% annual ↑	28	~		•		43525			5			26			31		
Ψ	Number of patients recruited in Health and Care Research Wales clinical research portfolio studies	mauonai	Q3 19/20	1,109	10% annual 🛧	1,561	×		•		43,525			491			618			1,109		
	Number of patients recruited in Health and Care Research Wales commercially sponsored studies		Q3 19/20	179	5% annual ↑	104	~		•		43,525			86			93			179		



		protect themse						147 1 1		AB	MU						SBU	1			
Sub Domain	Measure	National or Local Target	Report Period	Current Performance	National Target	Annual Plan/ Local Profile	Profile Status	Welsh Average/ Total	Performance Trend	Feb-19		Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20
bu	Opioid average daily quantities per 1,000 patients Patients aged 65 years or over prescribed an antipsychotic		Q2 19/20 Q2 19/20	4,486 1,470	4 quarter ↓ qtr on qtr ↓			4,613 9810	• • •		4,447	1		4,451 1,433			4,486				
cribi	Total antibacterial items per 1,000 STAR-PUs	National	Q2 19/20 Q2 19/20	279.1	4 quarter ↓			260.8	•		327.5			294.0			279.1				
Pres	Fluroquinolone, cephalosoporin, clindamycin and co-		Q2 19/20	13.3	4 quarter ↓			12.0	•		16.0			13.9			13.3				
-	amoxiclavitems per 1,000 patients % indication for antibiotic documented on medication chart		Jan-20	90%		95%	×	12.0	••••		92.4%		87.0%	10.0	91.0%				92.0%		90.0%
udits	% stop or review date documented on medication chart		Jan-20 Jan-20	57%		95%	2		· · · ·		92.4% 55.2%		52.0%		54.0%		87.0% 63.0%		<u>92.0%</u> 51.0%		57.0%
al Au	% of antibiotics prescribed on stickers		Jan-20	81%		95%	×		• • • • •		75.0%		61.0%		81.0%		81.0%		86.0%		81.0%
robia	% appropriate antibiotic prescriptions choice	Local	Jan-20	97%		95%	<b>v</b>		. • • . • •		95.9%		98.0%		97.0%		96.0%		99.0%		97.0%
itimici	% of patients receiving antibiotics for >7 days		Jan-20 Jan-20	12% 33%		<20%	✓				6.9% 39.1%		8.0% 6.0%		11.0%		15.0% 40.0%		10.0% 50.0%		12.0% 33.0%
Anti	% of patients receiving surgical prophylaxis for > 24 hours % of patients receiving IV antibiotics > 72 hours		Jan-20 Jan-20	57%		<20%	X		· · · ·		39.1%		35.0%		18.0% 46.0%		40.0%		48.0%		57.0%
	Cumulative cases of E.coli bacteraemias per 100k pop		Feb-20	82.5	<67	10070		85.13		95.1	96.0	85.0	75.9	79.9	84.0	81.7	81.2	80.8	76.3	78.6	80.8
	Number of E.Coli bacteraemia cases (Hospital)			15		6	×		~~~~	15	21	10	7	7	14	9	5	10	5	12	15
	Number of E.Coli bacteraemia cases (Community)		Feb-20	16		30	<b>v</b>		$\sim\sim\sim\sim$	16	22	17	15	22	21	13	18	15	10	20	18
	Total number of E.Coli bacteraemia cases			31		36	<b>v</b>		$\sim \sim \sim$	31	43	27	22	29	35	22	23	25	15	32	33
	Cumulative cases of S.aureus bacteraemias per 100k pop		Feb-20	34.8	<20			25.99		35.6	34.6	40.9	37.2	36.3	40.8	37.5	34.9	35.6	35.4	35.2	35.6
	Number of S.aureus bacteraemias cases (Hospital)			6		5	×		$\sim\sim\sim\sim$	9	4	11	8	6	8	4	3	11	8	7	6
	Number of S.aureus bacteraemias cases (Community)		Feb-20	2		11	<b>~</b>		$\sim \sim \sim$	7	7	3	3	5	9	3	5	2	3	4	7
	Total number of S.aureus bacteraemias cases			8		16	<b>~</b>		$\sim\sim\sim\sim$	16	11	14	11	11	17	7	8	13	11	11	13
trol	Cumulative cases of C.difficile per 100k pop		Feb-20	36.5	<26			26.22		35.1	33.5	9.4	21.7	24.9	27.0	27.7	29.3	33.4	35.8	35.6	35.3
con	Number of C.difficile cases (Hospital)	National		11		10	×			4	3	2	8	6	9	5	8	13	13	7	6
ion	Number of C.difficile cases (Community)		Feb-20	4		4	<b>~</b>		$\sim \sim \sim$	3	5	1	3	4	4	5	2	6	4	4	5
lfect	Total number of C.difficile cases			15		14	×		~~~~	7	8	3	11	10	13	10	10	19	17	11	11
.=	Cumulative cases of Klebsiella per 100k pop		Feb-20	21.0				21.75			28.6	15.7	15.5	21.8	20.3	22.1	23.6	22.0	22.3	21.9	22.1
	Number of Klebsiella cases (Hospital)		<b>F</b> 1 00	2		5	<ul> <li>✓</li> </ul>		$\sim \sim \sim$	15	4	2	4	7	1	8	7	4	4	4	7
	Number of Klebsiella cases (Community)		Feb-20	1		5	<ul> <li>✓</li> </ul>			5	4	3	1	4	4	3	2	0	4	2	1
	Total number of Klebsiella cases		Esh 00	3 7.6		10	<b>v</b>	0.05	$\sim$	20	8	5	5	11	5	11	9	4	8	6	8
	Cumulative cases of Aeruginosa per 100k pop		Feb-20	1		1	~	6.35	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	0	5.8 0	9.4 3	9.3	12.5	10.0	10.4 2	9.8 2	8.8	8.1	7.9	8.0 2
	Number of Aeruginosa cases (Hospital) Number of Aeruginosa cases (Community)		Feb-20	0		1	<ul> <li>✓</li> <li>✓</li> </ul>			2	0	0	2	2 4	0	2	0	0	0	1	2
	Total number of Aeruginosa cases		100 20	1		2	×			2	0	3	3	6	1	4	2	1	1	2	3
	Hand Hygiene Audits- compliance with WHO 5 moments	Local	Feb-20	93%		95%	×			96%	95%	97%	98%	97%	97%	96%	96%	97%	97%	96%	97%
	Number of Patient Safety Solutions Wales Alerts and					0070			• • •	0070	0070	0170	0070		0170	0070	0070	0170	0170	0070	0170
	Notices that were not assured within the agreed timescale	National	Q3 19/20	1	0			1	•		1			0			1			1	
	Of the serious incidents due for assurance, the % which were assured within the agreed timescales	National	Feb-20	29%	90%	80%	×	46.0%	V/	68%	43%	70%	12%	40%	60%	71%	20%	47%	55%	38%	28%
Risks	Number of new Never Events	National	Feb-20	0	0	0	×	1		0	1	0	1	1	1	1	0	1	0	1	1
ıts & R	Number of risks with a score greater than 20	Local	Feb-20	114		12 month ↓	×			54	51	72	66	75	81	88	103	104	105	109	111
Incide	Number of risks with a score greater than 16	Local	Feb-20	204		12 month ↓					I	167	151	162	164	175	197	204	200	202	205
	Number of Safeguarding Adult referrals relating to Health Board staff/services	Local	Jan-20	5		Monitor			$\searrow$	17	15	3	9	8	2	6	5	19	6	4	5
	Number of Safeguarding Children Incidents	Local	Feb-20	7		Monitor			~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	7	7	6	10	6	7	6	3	5	13	8	13
	Number of pressure ulcers acquired in hospital		Jan-20	30		12 month ↓	>			45	64	29	16	13	18	14	9	20	22	24	30
sits	Number of pressure ulcers developed in the community		Jan-20	26		12 month ↓	~			62	47	34	33	23	33	37	25	29	31	24	26
e Ulcer	Total number of pressure ulcers	Local	Jan-20	56		12 month ↓	*		$\overline{\ }$	107	111	63	49	36	51	51	34	49	53	48	56
Inss	Number of grade 3+ pressure ulcers acquired in hospital		Jan-20	2		12 month ↓	~			10	7	1	2	1	2	0	1	2	2	2	2
Pre	Number of grade 3+ pressure ulcers acquired in community		Jan-20	5		12 month ↓	~		$\sim \sim$	11	10	10	6	6	7	8	8	2	8	3	5
notiont	Total number of grade 3+ pressure ulcers		Jan-20	7		12 month ↓	~			21	17	11	8	7	9	8	9	4	10	5	7
patient Falls	Number of Inpatient Falls	Local	Feb-20	207		12 month ↓	~		1	276 326		210	226	189	186	227	241	255	240	297	249
elf Harm	Rate of hospital admissions with any mention of intentional self-harm of children and young people (aged 10-24 years)	National	2018/19	3.34	Annual 🗸			4.33		2018/1											
lortality	Amenable mortality per 100k of the European standardised population	National	2017	139.9	Annual 🗸			131.4		2016= 2017=	: 143.9 : 139.9										
НАТ	Number of potentially preventable hospital acquired thromboses (HAT)	National	Q2 19/20	0	4 quarter ↓			17		1			2			0					

										AB	BMU						SBU					
Sub Domain	Measure	National or Local Target	Report Period	Current Performance	National Target	Annual Plan/ Local Profile	Profile Status	Welsh Average/ Total	Performance Trend	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20
	Number of new formal complaints received	Local	Feb-20	113		12 month ↓ trend	×		$\sim \sim \sim$	96	114	93	95	118	138	114	110	159	137	87	142	113
	% concerns that had final reply (Reg 24)/interim reply (Reg 26) within 30 working days of concern received	National	Dec-19	75%	75%	80%	×	68.5%	$\sim\sim\sim$	83%	79%	85%	83%	85%	81%	84%	85%	83%	76%	75%		
¢)	% of acknowledgements sent within 2 working days	Local	Feb-20	100%		100%	٨			100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
xperience	% of adults (aged 16+) who had a hospital appointment in the last 12 months, who felt they were treated with dignity and respect	National	2018/19	97%	Annual 个			96.30%			/= 95.8%, 9= 96.5%		-		-	-						
Patient E	% of adults (age 16+) who reported that they were very satisfied or fairly satisfied about the care that they received at their GP/family doctor	National	2018/19	93.7%	Annual 个			92.5%			2017/18= 83.4%, 2018/19= 93.7%											
	% of adults (age 16+) who reported that they were very satisfied or fairly satisfied about the care that they received at an NHS hospital	National	2018/19	92.9%	Annual 🛧			93.3%			= 89.0%, )= 92.9%											
	Number of procedures postponed either on the day or the day before for specified non-clinical reasons	National	Dec-19	3,313	> 5% annual ↓			15,815	*** ,	3,373	3,350	3,320			3,288	3,174			3,308	3,313		
Mental Health	% of people with dementia in Wales age 65 years or over who are diagnosed (registered on a GP QOF register)	National	2018/19	59.4%	Annual 个			54.7%		1	= 57.6%, )= 59.4%											
Mei	% GP practices that completed MH DES in dementia care or other direct training	National	2017/18	16.2%	Annual 🛧			16.7%			′= 16.7%, 3= 16.2%											

										AB	MU						SBU					
Sub Domain	Measure	National or Local Target	Report Period	Current Performance	National Target	Annual Plan/ Local Profile	Profile Status	Welsh Average/ Total	Performance Trend	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20
ntal alth	% residents in receipt of secondary MH services (all ages) who have a valid care and treatment plan (CTP)	National	Jan-20	93%	90%	90%	~	87.1%	$\sim$	91%	91%	89%	89%	89%	88%	91%	92%	92%	92%	91%	93%	
He	% residents assessed under part 3 to be sent their outcome assessment report 10 working days after assessment	National	Jan-20	100%	100%	100%	~	96.9%		100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
nt nce	Number of friends and family surveys completed	Local	Feb-20	3,014		12 month ↑	×		~~~	4,044	4,141	3,350	3,800	3,726	4,259	4,082	2,441	3,918	3,564	2,476	3,187	3,014
atie	% of who would recommend and highly recommend	Local	Feb-20	95%		90%	~		-~~	95%	95%	95%	96%	96%	96%	94%	95%	94%	95%	95%	95%	95%
Exp.	% of all-Wales surveys scoring 9 out 10 on overall satisfaction	Local	Feb-20	81%		90%	×		$\bigwedge \frown \frown$	78%	89%	91%	81%	79%	77%	81%	85%	83%	83%	83%	86%	81%

OUR STAF	FAND RESOURCES- People in Wales can find information abo		o is resource	u anu make carei	ui use or mem												SBU					
Sub Domain	Measure	National or Local Target	Report Period	Current Performance	National Target	Annual Plan/ Local Profile	Profile Status	Welsh Average/ Total	Performance Trend		MU Mar-19	-19 Apr-19 May-19 Jun-19 Jul-19 Aug-19 Sep-19 Oct-19 Nov-19 Dec-19 Jan-20							Feb-20			
IAs	% of patients who did not attend a new outpatient appointment	Local	Feb-20	6.0%	12 month $oldsymbol{\Psi}$				$\searrow \frown$	5.4%	5.4%	5.9%	6.7%	6.2%	6.5%	6.6%	6.5%	6.6%	6.7%	7.4%	6.5%	6.0%
DN	% of patients who did not attend a follow-up outpatient appointment	Local	Feb-20	6.9%	12 month $\Psi$				$\label{eq:states}$	6.7%	6.6%	7.3%	7.6%	7.4%	7.9%	7.5%	8.0%	7.9%	7.5%	8.0%	7.7%	6.9%
es e	Theatre Utilisation rates	Local	Feb-20	66.0%		90%	×		$\sim\sim\sim$	72%	69%	75%	69%	72%	66%	56%	67%	69%	70%	56%	63%	66%
Theatre	% of theatre sessions starting late	Local	Feb-20	43.4%		<25%	×		$\sim\sim\sim$	45%	39%	43%	43%	44%	42%	38%	43%	42%	51%	46%	44%	43%
ц Ш Ш	% of theatre sessions finishing early	Local	Feb-20	41.5%		<20%	×		$\sim\sim\sim$	37%	39%	36%	42%	39%	40%	38%	43%	38%	41%	43%	41%	42%
orce	% of headcount by organisation who have had a PADR/medical appraisal in the previous 12 months (excluding doctors and dentists in training)	National	Feb-20	73.7%	85%	83%	×	69.7%	$\sim$	70%	69%	69%	70%	70%	71%	71%	71%	67%	69%	70%	72%	74%
Workt	% compliance for all completed Level 1 competency with the Core Skills and Training Framework	National	Feb-20	81.9%	85%	84%	×	78.9%	~	74%	75%	74%	75%	75%	77%	78%	78%	79%	80%	80%	81%	82%
	% workforce sickness and absent (12 month rolling)	National	Jan-20	6.15%	12 month ↓			5.45%		5.92%	5.92%	5.97%	6.00%	6.03%	6.01%	5.99%	5.98%	6.04%	6.05%	6.09%	6.15%	



		I				Annual		Welsh		AB	MU						SBU					T
Sub Domain	Measure	National or Local Target	Report Period	Current Performance	National Target	Plan/ Local Profile	Profile Status	Average/ Total	Performance Trend	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	DF
	% of GP practices offering daily appointments between 17:00 and 18:30 hours	National	Feb-20	88%	Annual 🛧	95%	×	86.2%	1	88%	89%	86%	86%	86%	88%	88%	88%	88%	88%	88%	88%	
Primary Care	% of GP practices open during daily core hours or within 1 hour of daily core hours	Local	Feb-20	97%	Annual 🛧	95%	~		$\bigwedge$	95%	97%	96%	96%	96%	95%	95%	95%	97%	97%	97%	97%	
	% of population regularly accessing NHS primary dental care	National	Sep-19	61.5%	4 quarter ↑			55%	•		62.2%		•	61.8%		•	61.5%					
	% 111 patients prioritised as P1CH that started their definitive clinical assessment within 1 hour of their initial call being answered	National	Jun-19	97%	90%				$\bigwedge$	92%	96%	98%	98%	97%	97%							
Care	% 111 patients prioritised as P1F2F requiring a Primary Care Centre (PCC) based appointment seen within 1 hour following completion of their definitive clinical assessment	National	Jun-19	100%	90%					60%	80%	83%	100%	100%	-							
duled	% of emergency responses to red calls arriving within (up to	National	Feb-20	69%	65%	65%	×	66%		78%	73%	66%	74%	75%	71%	71%	67%	66%	59%	62%	67%	
chea	and including) 8 minutes Number of ambulance handovers over one hour	National	Feb-20	704	0	388	×	4,486		619	928	732	647	721	594	632	778	827	821	868	848	
Unse	Handover hours lost over 15 minutes	Local	Feb-20	2,247		300	~	4,400		1,682	2,574	2,228	1,933	2,381	1,574	1,751	2,432	2,778	3,212	3,361	3,545	-
Hours/ l	% of patients who spend less than 4 hours in all major and minor emergency care (i.e. A&E) facilities from arrival until	National	Feb-20	74%	95%	80.2%	×	74.6%		77%	76%	75%	76%	75%	75%	74%	71%	71%	73%	71%	72%	
Out of	admission, transfer or discharge Number of patients who spend 12 hours or more in all hospital major and minor care facilities from arrival until admission, transfer or discharge	National	Feb-20	781	0	444	×	6,882		685	862	653	602	644	642	740	939	890	927	1,018	1,038	
	% of survival within 30 days of emergency admission for a hip fracture	National	Nov-19	75.6%	12 month ↑			81.7%		72.7%	84.9%	66.7%	77.6%	86.0%	77.8%	82.4%	75.4%	95.6%	75.6%			Ī
	Direct admission to Acute Stroke Unit (<4 hrs)	National	Feb-20	61.8%	56.3%	83%	×	38.6%		53%	51%	62%	55%	57%	57%	42%	29%	55%	55%	39%	24%	Î
	CT Scan (<1 hrs)	Local	Feb-20	38.2%		56%	×			48%	51%	62%	56%	52%	59%	48%	42%	47%	49%	44%	43%	l
oke	Assessed by a Stroke Specialist Consultant Physician (< 24	National	Feb-20	97.1%	83.9%	95%	1	82.2%	$\sim$	76%	86%	96%	93%	100%	98%	95%	95%	94%	98%	100%	90%	l
Str	hrs) Thrombolysis door to needle <= 45 mins	Local	Feb-20	0.0%	12 month ↑	40%	×		$\sim$ $\sim$ .	20%	30%	27%	17%	0%	40%	27%	0%	0%	0%	20%	0%	ł
	% patients receiving the required minutes for speech and	National	Feb-20	28.2%	12 month ↑	4070	~	50.7%		2070	0070	57%	47%	41%	48%	48%	50%	49%	45%	38%	33%	1
	language therapy	National	Feb-20	82.3%	95%			84.7%		89.2%	89.3%	88.8%		88.0%	87.8%	86.4%	85%	84%	84%	83%	82%	-
	% of patients waiting < 26 weeks for treatment Number of patients waiting > 26 weeks for outpatient												88.1%									l
	appointment	Local	Feb-20	1,306	0	0	×	31,463		315	207	236	323	297	479	925	1,039	1,152	1,120	1,305	1,453	
	Number of patients waiting > 36 weeks for treatment % of R1 ophthalmology patient pathways waiting within	National	Feb-20	5,729	0	1,061	×	22,879		2,969	2,630	1,976	2,104	2,318	2,690	3,263	3,565	4,256	4,587	5,141	5,623	ł
are	target date or within 25% beyond target date for an outpatient appointment	National	Feb-20	78.5%	95%			65.4%					64.3%	62.4%	64.4%	63.6%	65.7%	69.5%	70.8%	71.6%	75.9%	ł
red Ca	Number of patients waiting > 8 weeks for a specified diagnostics	National	Feb-20	424	0	100	×	3,883	$\sim \sim \sim$	558	437	401	401	295	261	344	294	223	226	569	628	ľ
Planr	Number of patients waiting > 14 weeks for a specified therapy	National	Feb-20	1	0	0	×	287		0	0	0	0	0	0	1	0	1	0	0	0	l
	The number of patients waiting for a follow-up outpatient appointment	National	Feb-20	128,674	15% reduction by March 2020	1 1166/1	×	870,738	$\frown$	181,488	183,137	135,093	136,216	137,057	135,400	134,363	132,054	131,471	130,648	131,263	131,090	c
	The number of patients waiting for a follow-up outpatients appointment who are delayed over 100%	National	Feb-20	17,747	15% reduction by March 2020	21,282	~	191,259	$\sim$	33,738	34,871	24,642	25,703	26,545	24,398	25,758	23,537	21,778	20,498	20,579	19,969	)
Je	% of patients newly diagnosed with cancer, not via the urgent route, that started definitive treatment within (up to and including) 31 days of diagnosis (regardless of referral route)	National	Feb-20	91.0%	98%	98%	×	96.5%	M	97%	93%	91%	91%	94%	91%	93%	91%	98%	95%	92%	99%	
Cance	% of patients newly diagnosed with cancer, via the urgent suspected cancer route, that started definitive treatment within (up to and including) 62 days receipt of referral	National	Feb-20	73.0%	95%	95%	×	80.6%	$\sim$	82%	84%	87%	80%	81%	76%	84%	86%	84%	86%	92%	86%	
	% of patients starting definitive treatment within 62 days from point of suspicion (with adjustments)	National	Jan-20	71%	12 month 🛧			74.9%	$\sim \sim \sim$			73.1%	67.8%	73.1%	69.0%	68.0%	73.0%	70.0%	71.0%	77.0%	71%	
	% of mental health assessments undertaken within (up to and including) 28 days from the date of receipt of referral	National	Jan-20	77%	80%	80%	×	78.4%	$\sim \sim$	80%	77%	86%	85%	85%	81%	79%	82%	93%	92%	87%	77%	I
Health	% of therapeutic interventions started within (up to and including) 28 days following an assessment by LPMHSS	National	Jan-20	90%	80%	80%	~	84.9%	$\sum$	88%	87%	98%	94%	99%	98%	92%	93%	98%	92%	95%	90%	l
Mental H	% of qualifying patients (compulsory & informal/voluntary) who had their first contact with an IMHA within 5 working days of the request for an IMHA	National	Dec-19	100%	100%	100%	~	100.0%			99%			100%			100%			100%		
	% patients waiting < 26 weeks to start a psychological therapy in Specialist Adult Mental Health	National	Jan-20	100%	95%	95%	~	68.1%		100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
	% of urgent assessments undertaken within 48 hours from receipt of referral (Crisis)	Local	Jan-20	100%		100%	~		$\sum_{i=1}^{n} \sum_{j=1}^{n} \sum_{i=1}^{n} \sum_{j=1}^{n} \sum_{i$	97%	97%	100%	100%	96%	100%	98%	100%	100%	98%	100%	100%	
	% Patients with Neurodevelopmental Disorders (NDD) receiving a Diagnostic Assessment within 26 weeks	National	Jan-20	28%	80%	80%	×	39.9%	~~~	50%	47%	43%	44%	41%	47%	39%	38%	38%	36%	36%	28%	l
HS SH	P-CAMHS - % of Routine Assessment by CAMHS undertaken within 28 days from receipt of referral	Local	Jan-20	0%		80%	×		$\checkmark$	27%	16%	3%	3%	3%	8%	12%	32%	63%	17%	4%	0%	I
COLOCION STREET	P-CAMHS - % of therapeutic interventions started within 28 days following assessment by LPMHSS	Local	Jan-20	94%		80%	~			91%	85%	92%	92%	93%	93%	89%	87%	100%	100%	100%	94%	ĺ
	S-CAMHS - % of Health Board residents in receipt of CAMHS to have a valid Care and Treatment Plan (CTP)	Local	Jan-20	100%		90%	~			92%	92%	100%	99%	98%	99%	99%	100%	100%	100%	100%	100%	
	S-CAMHS - % of Routine Assessment by SCAMHS	Local	Jan-20	87%	1	80%	~						75%			64%	98%	98%	82%	69%	87%	ł

## **APPENDIX 2: LIST OF ABBREVIATIONS**

ABMU HB	Abertawe Bro Morgannwg University Health Board	
ACS	Acute Coronary Syndrome	
ALN	Additional Learning Needs	-
AOS	Acute Oncology Service	
ARK	Antibiotic Kit Review	
ASHICE	Age/Name & Date of Birth, Sex, History, Injuries,	
	Condition, Estimated time of Arrival	
CAMHS	Child and Adolescent Mental Health	
CBC	County Borough Council	
CNS	Clinical Nurse Specialist	
COPD	Chronic Obstructive Pulmonary Disease	
CRT	Community Resource Team	
CTM UHB	Cwm Taf Morgannwg University Health Board	
СТ	Computerised Tomography	
DEXA	Dual Energy X-Ray Absorptiometry	
DNA	Did Not Attend	
DU	Delivery Unit	
EASC	Emergency Ambulance Services Committee	
ECHO	Emergency Care and Hospital Operations	
ED	Emergency Department	
ENT	Ear, Nose and Throat	
ESD	Early Supported Discharge	
ESR	Electronic Staff Record	
eTOC	Electronic Transfer of Care	
EU	European Union	
FTE	Full Time Equivalent	
FUNB	Follow Up Not Booked	
GA	General Anaesthetic	
GMC	General Medical Council	
GMS	General Medical Services	
HB	Health Board	

HEIW	Health Education and Improvement Wales
HEPMA	Hospital Electronic Prescribing and Medicines
	Administration
HMQ	Help Me Quit (smoking cessation service)
HYM	Hafan Y Mor
IBG	Investments and Benefits Group
ICOP	Integrated Care of Older People
IMTP	Integrated Medium term Plan
INR	International Normalised Ratio (Blood clotting)
IPC	Infection Prevention and Control
IV	Intravenous
JCRF	Joint Clinical Research Facility
LA	Local Authority
M&S	Mandatory and Statutory training
training	
MAAW	Managing Absence At Work
MIU	Minor Injuries Unit
MMR	Measles, Mumps and Rubella
MSK	Musculoskeletal
NCSO	No Cheaper Stock Obtainable
NDD	Neurodevelopmental disorder
NEWS	National Early Warning Score
NICE	National Institute of Clinical Excellence
NMB	Nursing Midwifery Board
NPTH	Neath Port Talbot Hospital
NUSC	Non Urgent Suspected Cancer
NWIS	NHS Wales Informatics Service
NWSSP	NHS Wales Shared Services Partnership
OD	Organisational Development
ODTC	Ophthalmology Diagnostics Treatment Centre
OH	Occupational Health
OPAS	Older Persons Assessment Service

HCA	Healthcare acquired
HCSW	Healthcare Support Worker
PALS	Patient Advisory Liaison Service
P-CAMHS	Primary Child and Adolescent Mental Health
PCCS	Primary Care and Community Services
PDSA	Plan, Do, Study, Act
PEAS	Patient Experience and Advice Service
PHW	Public Health Wales
PKB	Patient Knows Best
PMB	Post-Menopausal Bleeding
POVA	Protection of Vulnerable Adults
POWH	Princess of Wales Hospital
PROMS	Patient Reported Outcome Measures
PSA	Prostate Specific Antigen (test)
PTS	
Q&S	Patient Transport Service Quality and Safety
R&S	
-	Recovery and Sustainability
RCA	Root Cause Analysis
RDC	Rapid Diagnostic Centre
RMO	Resident Medical Officer
RRAILS	Rapid Response to Acute Illness Learning Set
RRP	Recruitment Retention Premium
RTT	Referral to Treatment Time
SACT	Systematic Anti-Cancer Therapy
SAFER	Senior review, All patients, Flow, Early discharge, Review
SARC	Sexual Abuse Referral Centre
SBAR	Situation, Background, Analysis,
	Recommendations
SBU HB	Swansea Bay University Health Board
S-CAMHS	Specialist Child and Adolescent Mental Health
\$CP.	Single Cancer Pathway
S-CAMHS SCR	

SDU	Sanvigo Dolivony Unit
	Service Delivery Unit
SI	Serious Incidents
SLA	Service Level Agreement
SLT	Speech and Language Therapy
OT	Occupational Therapy
PA	Physician Associate
SMART	Specific, Measurable, Agreed upon, Realistic, Time-based
SOC	Strategic Outline Case
StSP	Spot The Sick Patient
TAVI	Transcatheter aortic valve implantation
TIA	Transient Ischaemic Attack
UDA	Unit of Dental Activity
UMR	Universal Mortality Review
USC	Urgent Suspected Cancer
WAST	Welsh Ambulance Service Trust
WCCIS	Welsh Community Care Information System
WFI	Welsh Fertility Institute
WG	Welsh Government
WHSSC	Welsh Heath Specialised Services Committee
WLI	Waiting List Initiative
W&OD	Workforce and Organisational Development
WPAS	Welsh Patient Administration System

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