





Meeting Date	25 <sup>th</sup> January 2022	Agenda Item	3.1									
Report Title	Quality & Safety Performance F	Report										
Report Author	Meghann Protheroe, Head of Per	formance										
Report Sponsor	Darren Griffiths, Director of Finan	ce and Performand	e									
Presented by	Darren Griffiths, Director of Finan	ce and Performand	e									
Freedom of	Open											
Information												
Purpose of the	The purpose of this report is to p	orovide an update	on the current									
Report	performance of the Health Boar	d at the end of the	e most recent									
	reporting window in delivering key local performance measures as well as the national measures outlined in the 2021/22 NHS Wales Delivery Framework.											
Key Issues	The Quality and Safety Report is overview of how the Health B National Delivery measures an measures.	oard is performing	g against the									
	Historically Welsh Government Delivery Framework on an annual Outcomes Framework for Health published however, development due to the COVID19 pandemic. Framework 2021/22 was publis updated framework measures be 2021 Management Board meeting Delivery Framework will be reflect and Safety Report. The intent framework measures is to depopulations are better off through allowing a different balance across	al basis. In 2021/22 and Social Care wat of the framework The updated Nathed in October 2 eing presented at the general second of the update emonstrate how gh the delivery of	a new Single was due to be was delayed ional Delivery 021, with the he November ned within the r 2021 Quality ed integrated patients and services and									
	The Health Board continues to plan and develop recovery traject unscheduled care and cancer produced discussion at the Septembe Committee. Performance against measured.	ories. Trajectories for performance were r Performance	for recovery of submitted for and Finance									
	Key high level issues to highlig	ht this month are	as follows:									
	2021/22 Delivery Framework											

**COVID19-** The number of new cases of COVID19 has increased in December 2021, with 18,167 new cases being reported inmonth. The occupancy rate of confirmed COVID patients in critical care beds remains at a low rate, however figures continue to increase for Covid positive patients utilising general beds.

**Unscheduled Care**- Demand for emergency department care within Swansea Bay University (SBU) Health Board increased from January 2021 to June 2021 but has since then been on modest reduction trajectory. Attendances have decreased in December 2021 to 9,082 from 10,138 in November 2021. The Health Board's performance against the 4-hour measure deteriorated from 73.46% in November 2021 to 70.15% in December 2021. The number of patients waiting over 12 hours in Accident and Emergency (A&E) increased slightly from 1,055 in November 2021 to 1,101 in December 2021.

Planned Care- December 2021 saw a 3% in-month increase in the number of patients waiting over 26 weeks for a new outpatient appointment. Additionally, the number of patients waiting over 36 weeks increased by 1.2% to 37,504. However, December 2021 saw a 17% reduction in the number referrals received by secondary care. Therapy waiting times have increased in December 2021 to 889 from 629 in November 2021.

**Cancer**- November 2021 saw 63.4% performance against the Single Cancer Pathway measure of patients receiving definitive treatment within 62 days (measure reported a month in arrears). The backlog of patients waiting over 63 days has increased in January 2021 to 673.

**Mental Health**- performance against the Mental Health Measures continues to be maintained. All Welsh Government targets were achieved in November 2021. Psychological therapies within 26 weeks continue to be maintained at 100%.

Child and Adolescent Mental Health Services (CAMHS)-Access times for crisis performance has been maintained at 97% November 2021. Neurodevelopmental Disorders (NDD) access times within 26 weeks continues to be a challenge, however performance has increased from 34% in October 2021 to 37% in November 2021 against a target of 80%.

**Serious Incidents closures**- In November 2021, performance against the 80% target of submitting closure forms within 60 working days was 0%.

**Patient Experience-** A new feedback system was introduced in March 2021, which has resulted in no data being reported for April 2021 as the system, was not fully operational until the end of April

		r 2021 data is incl ugh 2,776 surveys	uded in this report s completed.	showing 93%											
Specific Action	Information	Information Discussion Assurance Approval													
Required	✓		✓												
Recommendations	Members are as	ked to:													
	• NOTE- curr	NOTE- current Health Board performance against key													
	measures an	d targets.													

# QUALITY & SAFETY PERFORMANCE REPORT

# 1. INTRODUCTION

The purpose of this report is to provide an update on current performance of the Health Board at the end of the most recent reporting window in delivering key performance measures outlined in the NHS Wales Delivery Framework and local Quality & Safety measures.

### 2. BACKGROUND

In 2021/22 a Single Outcomes Framework for Health and Social was due to be published but was delayed due to the COVID19 pandemic. Welsh Government has confirmed that during 2021/22 the Single Outcomes Framework will be developed for adoption in 2022/23 and that the 2020/21 measures will be rolled over into 2021/22.

The NHS Wales Delivery Framework sets out measures under the quadruple aims which the performance of the Health Board is measured. The aims within the NHS Delivery Framework are:

- **Quadruple Aim 1**: People in Wales have improved health and well-being with better prevention and self-management
- Quadruple Aim 2: People in Wales have better quality and more accessible health and social care services, enabled by digital and supported by engagement
- Quadruple Aim 3: The health and social care workforce in Wales is motivated and sustainable
- Quadruple Aim 4: Wales has a higher value health and social care system that has demonstrated rapid improvement and innovation, enabled by data and focused on outcomes

The Health Board's performance reports have traditionally been structured according to the aims within the NHS Delivery Framework however, the focus for NHS Wales reporting has shifted to harm management as a consequence of the COVID-19 pandemic. In order to improve the Health Board's visibility of measuring and managing harm, the structure of this report has been aligned with the four quadrants of harm as set out in the NHS Wales COVID-19 Operating Framework. The harm quadrants are illustrated in the following diagram.

Harm from Covid itself	Harm from overwhelmed NHS and social care system
Harm from reduction in non- Covid activity	Harm from wider societal actions/lockdown

**Appendix 1** provides an overview of the Health Board's latest performance against the Delivery Framework measures along with key local quality and safety measures. A number of local COVID-19 specific measures have been included in this iteration of the performance report.

The traditional format for the report includes identifying actions where performance is not compliant with national or local targets as well as highlighting both short term and long terms risks to delivery. However, due to the operational pressures within the Health Board relating to the COVID-19 pandemic, it was agreed that the narrative update would be omitted from this performance report until operational pressures significantly ease. Despite a reduction in the narrative contained within this report, considerable work has been undertaken to include additional measures that aid in describing how the healthcare systems has changed as a result of the pandemic.

## 3. GOVERNANCE AND RISK ISSUES

**Appendix 1** of this report provides an overview of how the Health Board is performing against the National Delivery measures and key local measures. Mitigating actions are listed where performance is not compliant with national or local targets as well as highlighting both short term and long terms risks to delivery.

## 4. FINANCIAL IMPLICATIONS

At this stage in the financial year there are no direct impacts on the Health Board's financial bottom line resulting from the performance reported herein.

# 5. RECOMMENDATION

Members are asked to:

• **NOTE**- current Health Board performance against key measures and targets

Governance ar	nd Assurance	
Link to	Supporting better health and wellbeing by actively promoting	g and
Enabling	empowering people to live well in resilient communities	
Objectives	Partnerships for Improving Health and Wellbeing	$\boxtimes$
(please	Co-Production and Health Literacy	$\boxtimes$
choose)	Digitally Enabled Health and Wellbeing	$\boxtimes$
	Deliver better care through excellent health and care services	
	achieving the outcomes that matter most to people	
	Best Value Outcomes and High Quality Care	$\boxtimes$
	Partnerships for Care	$\boxtimes$
	Excellent Staff	$\boxtimes$
	Digitally Enabled Care	$\boxtimes$
	Outstanding Research, Innovation, Education and Learning	$\boxtimes$
Health and Car	re Standards	
(please	Staying Healthy	$\boxtimes$
choose)	Safe Care	$\boxtimes$
	Effective Care	$\boxtimes$
	Dignified Care	$\boxtimes$
	Timely Care	$\boxtimes$
	Individual Care	$\boxtimes$
	Staff and Resources	$\boxtimes$

# **Quality, Safety and Patient Experience**

The performance report outlines performance over the domains of quality and safety and patient experience, and outlines areas and actions for improvement. Quality, safety and patient experience are central principles underpinning the National Delivery Framework and this report is aligned to the domains within that framework.

There are no directly related Equality and Diversity implications as a result of this report.

# **Financial Implications**

At this stage in the financial year there are no direct impacts on the Health Board's financial bottom line resulting from the performance reported herein.

# Legal Implications (including equality and diversity assessment)

A number of indicators monitor progress in relation to legislation, such as the Mental Health Measure.

# **Staffing Implications**

A number of indicators monitor progress in relation to Workforce, such as Sickness and Personal Development Review rates. Specific issues relating to staffing are also addressed individually in this report.

# Long Term Implications (including the impact of the Well-being of Future Generations (Wales) Act 2015)

The '5 Ways of Working' are demonstrated in the report as follows:

• **Long term** – Actions within this report are both long and short term in order to balance the immediate service issues with long term objectives.

- Prevention the NHS Wales Delivery framework provides a measurable mechanism to evidence how the NHS is positively influencing the health and well-being of the citizens of Wales with a particular focus upon maximising people's physical and mental wellbeing.
- Integration this integrated performance report brings together key performance measures across the seven domains of the NHS Wales Delivery Framework, which identify the priority areas that patients, clinicians and stakeholders wanted the NHS to be measured against. The framework covers a wide spectrum of measures that are aligned with the Well-being of Future Generations (Wales) Act 2015.
- Collaboration in order to manage performance, the Corporate Functions within the Health Board liaise with leads from the Service Groups as well as key individuals from partner organisations including the Local Authorities, Welsh Ambulance Services Trust, Public Health Wales and external Health Boards.
- **Involvement** Corporate and Service Groups leads are key in identifying performance issues and identifying actions to take forward.

Report History	The last iteration of the Quality & Safety Performance Report was presented to Quality & Safety committee in December 2021. This is a routine monthly report.
Appendices	Appendix 1: Quality & Safety performance report







# Appendix 1- Quality & Safety Performance Report January 2022



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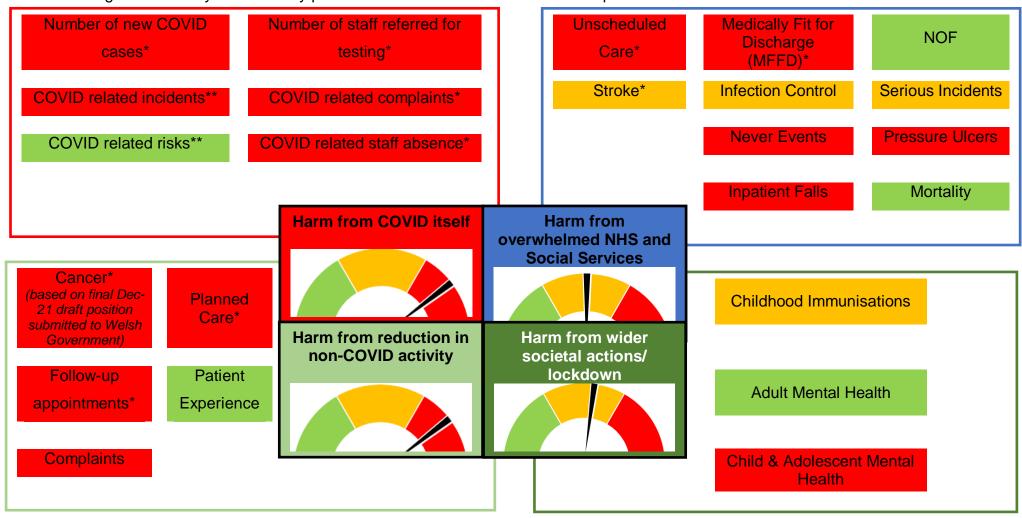
# 1. OVERVIEW- KEY PERFORMANCE INDICATORS SUMMARY

Key messages for consideration of the committee arising from the detail in this report below are: -

- Q&S report detail is reduced to reflect data capture currently available.
- Performance against the Mental Health Measures continues to be maintained. All Welsh Government targets were achieved in November 2021. Psychological therapies within 26 weeks continue to be maintained at 100%. Access times for routine CAMHS still continue to not meet the required targets. Crisis performance has been maintained at 97% compliance in November.
- Demand for emergency department care within Swansea Bay University (SBU) Health Board increased from January 2021 to June 2021 but has since then been on modest reduction trajectory. Attendances have decreased in December 2021 to 9,082 from 10,138 in November 2021. The Health Board's performance against the 4-hour measure deteriorated from 73.46% in November 2021 to 70.15% in December 2021. The number of patients waiting over 12 hours in Accident and Emergency (A&E) increased slightly from 1,055 in November 2021 to 1,101 in December 2021.
- Planned care system is still challenging and December 2021 saw a 3% in-month increase in the number of patients waiting over 26 weeks for a new outpatient appointment. Additionally, the number of patients waiting over 36 weeks increased by 1.2% to 37,504. However, December 2021 saw a 17% reduction in the number referrals received by secondary care.
- Therapy waiting times have increased in December 2021 to 889 from 629 in November 2021.
- November 2021 saw 63.4% performance against the Single Cancer Pathway measure of patients receiving definitive treatment within 62 days (measure reported a month in arrears). The backlog of patients waiting over 63 days has increased in January 2021 to 673.
- Concern response performance was below the Welsh Government target in October 2021, reporting 67% compliance against the 75% target.
- The number of formal complaints received in October 2021 was 135 which is a 14.2% increase on the number seen in September 2021.
- Health Board Friends & Family patient satisfaction level in December 2021 was 93% and 2,776 surveys were completed.
- There were two Serious Incidents (SI's) reported to Welsh Government in December 2021.
- There were no Never events reported for December 2021.
- Fractured Neck of Femur performance in November 2021 continues to be broadly at Welsh National levels (see detail below) and showing an improved position compared with March 2019-2020 for most indicators.

# 2. QUADRANTS OF HARM SUMMARY

The following is a summary of all the key performance indicators included in this report.



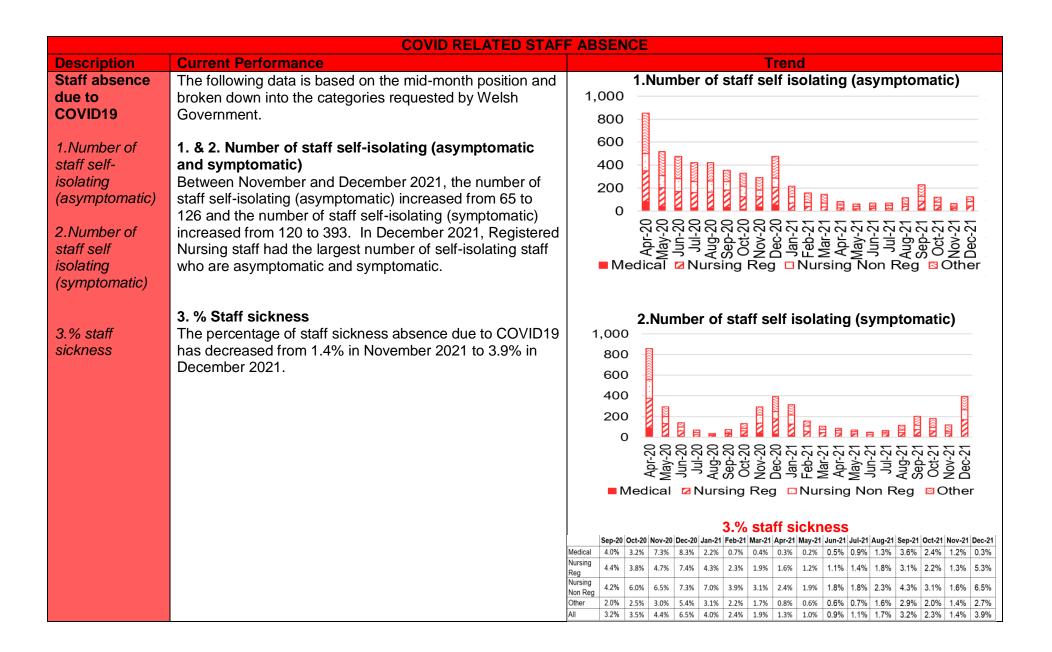
NB- RAG status is against national or local target
\*\* Data not available

<sup>\*</sup>RAG status based on in-month movement in the absence of local profiles

# 3. HARM QUADRANT- HARM FROM COVID ITSELF Overview

			Harm qu	adrant-	Harm fi	rom Cov	id itself										
Measure	Locality	National/ Local	Internal	Trend													
ivieasure	Locality	Target	profile	ITENG	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21
Number of new COVID19 cases*	HB Total				11,976	3,759	1,208	907	406	189	708	1,946	7,177	12,839	10,918	8,247	18,167
Number of staff referred for Antigen Testing	HB Total				1,864	684	366	568	274	267	281	367	406	673	524	494	787
Number of staff awaiting results of COVID19 test*	HB Total				99 (as at 05/01/21)	78 (as at 07/02/21)	69 (as at 06/03/21)	2 (as at 11/04/21)	0	0	0	0	0	0	0	0	0
Number of COVID19 related incidents*	HB Total			/	127	84	63	53	74	67	23	24	36	36	47	53	54
Number of COVID19 related serious incidents*	HB Total				0	0	0	0	0	0	0	0	0	0	0		
Number of COVID19 related complaints*	HB Total			_	83	106	131	98	38	13	16	4	6	3	4	14	20
Number of COVID19 related risks*	HB Total				10	3	3	3	2	2	1	1	1	0	0		
	Medical			/	55	7	2	3	2	1	3	7	5	20	13	6	0
	Nursing Registered				152	61	40	32	28	18	21	19	35	67	38	20	46
Number of staff self isolated (asymptomatic)*	Nursing Non Registered				81	57	33	35	25	20	18	24	21	43	28	12	37
	Other			_	187	93	85	75	29	22	28	21	54	97	41	27	43
	Medical			/	34	16	5	1	1	1	2	3	7	15	10	5	3
	Nursing Registered			/	145	112	52	44	39	33	23	28	36	57	51	34	166
Number of staff self isolated (symptomatic)*	Nursing Non Registered				68	88	49	29	24	20	18	18	27	44	34	20	94
	Other			_	147	100	50	34	23	17	7	18	44	88	85	61	130
	Medical				8.3%	2.2%	0.7%	0.4%	0.3%	0.2%	0.5%	0.9%	1.3%	3.6%	2.4%	1.2%	0.3%
	Nursing Registered			_	7.4%	4.3%	2.3%	1.9%	1.6%	1.2%	1.1%	1.4%	1.8%	3.1%	2.2%	1.3%	5.3%
% sickness*	Nursing Non Registered				7.3%	7.0%	3.9%	3.1%	2.4%	1.9%	1.8%	1.8%	2.3%	4.3%	3.1%	1.6%	6.5%
	Other			/	5.4%	3.1%	2.2%	1.7%	0.8%	0.6%	0.6%	0.7%	1.6%	2.9%	2.0%	1.4%	2.7%
	All			_	6.5%	4.0%	2.4%	1.9%	1.3%	1.0%	0.9%	1.1%	1.7%	3.2%	2.3%	1.4%	3.9%

	COVID TESTIF	NG
Description	Current Performance	Trend
1. Number of new COVID19 cases in Swansea Bay population area	1. Number of new COVID cases In December 2021, there were an additional 18,167 positive cases recorded bringing the cumulative total to 91,545 in Swansea Bay since March 2020.	1.Number of new COVID19 cases for Swansea Bay population  20,000  15,000  10,000  2eb-51  Way-51  Apr-52  Way-51  Apr-52  Nov-52  Oct-50  Oct-50  Nov-51  Apr-51  Apr-51  Nov-51  Nov-
2. Number of staff referred for Antigen testing	4. Staff referred for Antigen testing The cumulative number of staff referred for COVID testing between March 2020 and December 2021 is 15,756 of which 16% have been positive (Cumulative total).	■ New positive COVD19 cases  2.Outcome of staff referred for Antigen testing  2,500 2,000 1,500 1,000 500 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0



# 4. HARM QUADRANT- HARM FROM OVERWHELMED NHS AND SOCIAL CARE SYSTEM

# 4.1 Overview

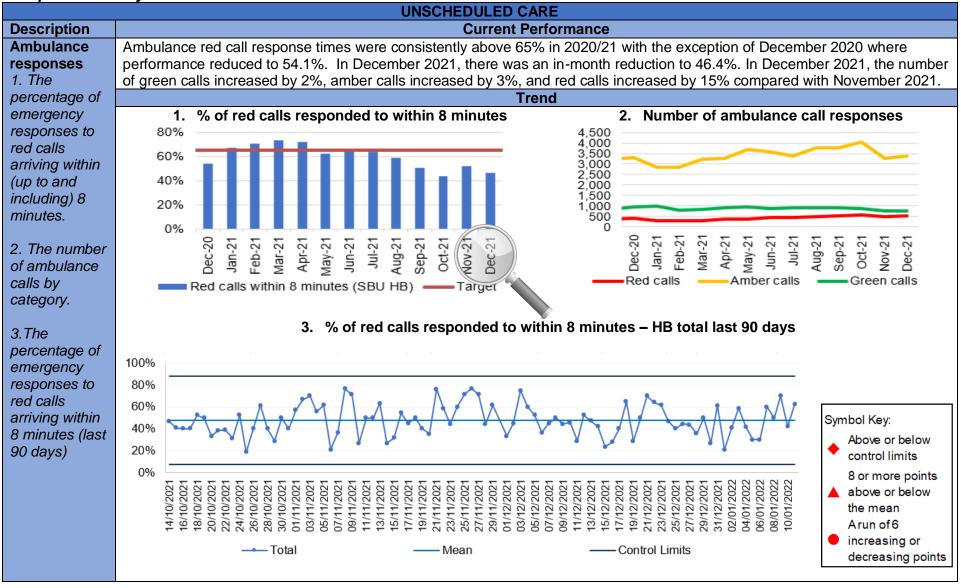
Measure	Locality	Internal	Trend													
	,	profile		Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-2
	I		Unsc	heduled (		0.45			1 100	500						
	Morriston			499	187	215	225	332	462	528	607	711	622	633	655	591
Number of ambulance handovers over one hour*	Singleton			11	8	4	6	5	15	19	9	15	20	15	15	21
	Total			510	195	219	231	337	477	547	616	726	642	648	670	612
% of patients who spend less than 4 hours in all major				62.7%	68.2%	61.0%	67.7%	62.8%	61.7%	59.0%	61.5%	62.3%	59.7%	58.8%	60.0%	58.59
and minor emergency care (i.e. A&E) facilities from	NPTH			99.0%	99.6%	99.7%	98.5%	99.2%	99.0%	97.7%	97.8%	99.4%	98.3%	99.4%	99.0%	94.99
arrival until admission, transfer or discharge*	Total			72.6%	76.8%	71.3%	76.9%	74.9%	73.4%	72.4%	74.7%	75.0%	73.1%	72.0%	73.5%	70.2%
	Morriston			775	570	534	457	630	684	879	1,013	1,059	1,250	1,275	1,054	1,10
hospital major and minor care facilities from arrival	NPTH			1	0	0	0	1	0	1	1	1	0	1	1	1
until admission, transfer or discharge*	Total			776	570	534	457	631	684	880	1,014	1,060	1,250	1,276	1,055	1,101
				Stroke												
% of patients who have a direct admission to an acute				7.1%	6.8%	18.2%	20.4%	20.3%	27.5%	28.3%	13.5%	15.4%	15.4%	0.0%	11.4%	16.79
stroke unit within 4 hours*	Total			7.1%	6.8%	18.2%	20.4%	20.3%	27.5%	28.3%	13.5%	15.4%	15.4%	0.0%	11.4%	16.7%
% of patients who receive a CT scan within 1 hour*	Morriston		/	22.7%	42.2%	30.6%	40.8%	29.7%	36.5%	29.6%	34.6%	48.7%	34.1%	16.7%	40.9%	35.19
76 of patients who receive a CT scall within 1 hour	Total		/	22.7%	42.2%	30.6%	40.8%	29.7%	36.5%	29.6%	34.6%	48.7%	34.1%	16.7%	40.9%	35.1%
% of patients who are assessed by a stroke specialist	Morriston		_/	95.5%	95.6%	97.2%	100.0%	96.9%	98.1%	100.0%	100.0%	92.3%	90.2%	100.0%	95.5%	97.3%
consultant physician within 24 hours*	Total		_/	95.5%	95.6%	97.2%	100.0%	96.9%	98.1%	100.0%	100.0%	92.3%	90.2%	100.0%	95.5%	97.3%
% of thrombolysed stroke patients with a door to door	Morriston		~/	0.0%	12.5%	0.0%	55.6%	25.0%	0.0%	33.3%	28.6%	20.0%	0.0%	0.0%	9.1%	10.0%
needle time of less than or equal to 45 *minutes	Total		~/	0.0%	12.5%	0.0%	55.6%	25.0%	0.0%	33.3%	28.6%	20.0%	0.0%	0.0%	9.1%	10.0%
% of patients receiving the required minutes for	Morriston			63.4%	65.7%	61.2%	55.9%	47.1%	39.7%	41.9%	45.4%	58.9%	58.6%	64.6%	54.4%	45.6%
speech and language therapy			Fractured I	Nock of Eo	mur (NOE)											
D 4 4 1 14 1	1		riactureu i	NECK OFFE	IIIui (NOF)											
Prompt orthogeriatric assessment- % patients receiving an assessment by a senior geriatrician within 72 hours of presentation	Morriston			86.0%	86.8%	87.6%	88.3%	89.7%	90.7%	91.0%	90.5%	88.2%	87.3%	88.0%	88.7%	
Prompt surgery - % patients undergoing surgery by the day following presentation with hip fracture	Morriston			54.1%	55.5%	56.3%	56.2%	56.6%	57.2%	60.0%	59.5%	59.4%	58.4%	57.7%	57.1%	
NICE compliant surgery - % of operations consistent with the recommendations of NICE CG124	Morriston			68.5%	70.3%	71.2%	70.5%	70.4%	70.1%	71.0%	71.2%	69.8%	69.4%	69.9%	70.3%	
Prompt mobilisation after surgery - % of patients out of bed (standing or hoisted) by the day after operation	Morriston			74.3%	74.1%	74.1%	74.6%	75.4%	75.9%	76.0%	75.7%	74.4%	72.6%	71.1%	71.2%	
Not delirious when tested- % patients (<4 on 4AT test) when tested in the week after operation	Morriston			73.5%	74.4%	75.2%	75.3%	75.4%	75.9%	76.0%	76.8%	77.7%	76.1%	76.8%	77.0%	
Return to original residence- % patients discharged back to original residence, or in that residence at 120 day follow-up	Morriston		$\searrow$	75.6%	73.7%	74.3%	70.7%	70.2%	71.3%	73.0%	68.4%	67.7%	66.1%	70.4%		
30 day mortality - crude and adjusted figures, noting ONS data only correct after around 6 months	Morriston			8.4%	7.5%											
% of survival within 30 days of emergency admission for a hip fracture	HB Total		~	68.0%	65.3%	70.7%	59.6%	71.1%	72.1%	78.3%	84.8%	86.7%	72.2%			

Managera	Locality	Internal	Trand						9	SBU						
Measure	Locality	profile	Trend	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-2
			Healthcare	Acquired	Infections											
	PCCS Community	10		7	12	11	19	20	15	23	15	25	12	12	17	12
	PCCS Hospital	0		0	0	0	0	0	1	0	0	0	1	0	0	0
	MH&LD	0		0	0	0	0	0	0	0	0	0	0	0	0	0
Number of E.Coli bacteraemia cases	Morriston	4		2	3	3	5	5	8	2	3	4	5	5	3	2
	NPTH	0	///	0	1	0	1	2	2	1	3	2	2	1	0	0
	Singleton	3	<u></u>	3	2	3	3	5	0	2	2	3	1	1	2	3
	Total	17		12	18	17	28	32	26	28	23	34	21	19	22	17
	PCCS Community	3	~	3	4	2	7	9	10	2	4	4	4	7	3	4
	PCCS Hospital	0		0	0	0	0	0	0	0	0	0	0	0	0	0
	MH&LD	0		0	0	0	0	0	0	0	0	0	0	0	0	0
Number of S.aureus bacteraemia cases	Morriston	2		1	5	4	2	2	1	3	3	4	8	9	0	5
	NPTH	0		1	0	0	0	0	0	0	0	0	1	0	0	0
	Singleton	3	<u>~~</u>	4	0	3	2	2	4	2	4	4	4	2	1	0
	Total	8		9	9	9	11	13	15	7	11	12	17	18	4	9
	PCCS Community	4		3	0	2	5	5	5	6	7	2	5	5	10	1
	PCCS Hospital	0		0	0	0	0	0	0	0	1	0	0	0	0	0
	MH&LD	0		0	0	0	0	0	0	0	0	0	0	0	1	0
Number of C.difficile cases	Morriston	3	<u> </u>	5	0	5	3	10	5	3	7	10	6	7	6	9
	NPTH	1		0	1	2	1	1	1	1	0	1	0	0	0	0
	Singleton	2		1	2	2	3	4	1	2	8	9	3	3	3	2
	Total	10		9	3	11	12	20	12	12	23	22	14	15	20	12
	PCCS Community	4	~	4	5	2	9	5	2	7	1	4	3	5	5	3
	PCCS Hospital	0		0	0	0	0	0	0	0	0	0	0	0	0	0
	MH&LD	0		0	0	0	0	0	0	0	0	0	0	0	0	0
Number of Klebsiella cases	Morriston	3		4	7	2	0	3	2	1	2	4	6	6	1	4
	NPTH	1	<u>~</u>	2	0	1	0	1	0	0	0	0	0	0	0	0
	Singleton	1		2	1	1	1	0	1	4	0	0	2	2	1	2
	Total	9		12	13	6	10	9	5	12	3	8	11	13	7	9
	PCCS Community	0		0	1	1	1	1	1	1	1	1	0	0	0	1
	PCCS Hospital	0		0	0	0	0	0	0	0	0	0	0	0	0	0
	MH&LD	0		0	0	0	0	0	0	0	0	0	0	0	0	0
Number of Aeruginosa cases	Morriston	1		1	0	0	0	2	0	1	0	0	2	0	2	2
	NPTH	0		0	0	0	0	0	0	0	0	0	0	0	0	1
	Singleton	0		0	0	0	0	0	0	0	0	1	0	0	1	0
	Total	1		1	1	1	1	3	1	2	1	2	2	0	3	4
	PCCS			100.0%	100.0%	100.0%	100.0%	96.3%	-	100.0%	100.0%	100.0%	100.0%	-	100.0%	95.8%
	MH&LD			96.8%	98.7%	97.4%	96.7%	98.1%	99.6%	98.3%	95.9%	99.4%	98.3%	96.0%	90.3%	94.9%
Compliance with hand hygiene audits	Morriston		$\sim$	96.8%	95.0%	92.8%	96.3%	95.8%	99.2%	94.5%	93.8%	93.5%	99.0%	97.9%	95.5%	96.1%
Compliance with hand hygiene addits	NPTH			95.7%	100.0%	100.0%	100.0%	100.0%	90.0%	95.0%	93.3%	89.7%	100.0%	100.0%	100.0%	100.0%
	Singleton			96.0%	90.0%	88.5%	95.5%	100.0%	93.8%	93.9%	94.1%	92.0%	90.0%	97.0%	87.8%	-
	Total			96.2%	95.1%	92.8%	97.0%	96.3%	98.3%	96.0%	94.9%	94.9%	96.0%	97.1%	92.2%	95.0%

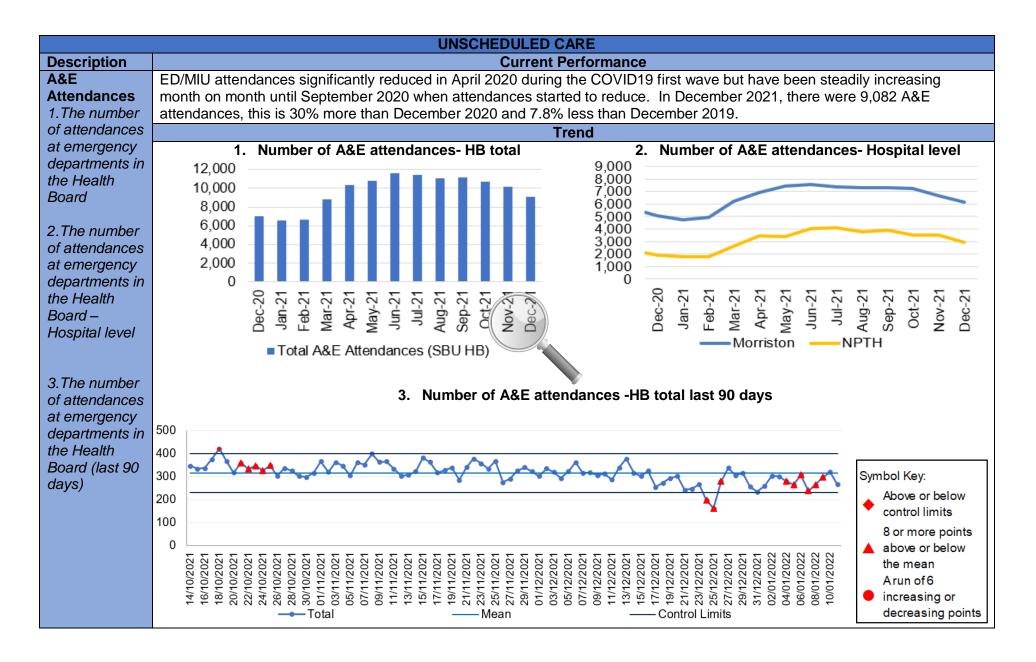
	1. 19.	Internal	T .						S	BU						
Measure	Locality	profile	Trend	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21
			Serious	Incidents	& Risks											
	PCCS			0	0	2	1	2	3	1	0	1	0	0	1	0
	MH&LD			7	1	1	1	1	0	2	0	0	0	1	0	0
Number of Serious Incidents	Morriston		$\sim$	1	2	1	2	0	2	1	1	0	2	0	6	0
Number of Serious incluents	NPTH			0	0	0	0	0	0	0	0	0	1	1	0	0
	Singleton			4	1	1	0	1	1	2	1	4	2	2	1	2
	Total		_	12	4	5	4	4	6	6	1	5	5	4	8	2
Of the serious incidents due for assurance, the % which were assured within the agreed timescales	Total			4%	0%	10%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
	PCCS			0	0	0	0	0	0	0	0	0	0	0	0	0
	MH&LD			0	0	0	0	0	0	0	0	0	0	0	0	0
Number of Never Events	Morriston			0	0	0	0	0	0	1	0	0	0	0	1	0
Number of Never Events	NPTH			0	0	0	0	0	0	0	0	0	0	0	0	0
	Singleton			0	0	0	0	0	0	0	0	0	0	0	0	0
	Total			0	0	0	0	0	0	1	0	0	0	0	1	0
			Pre	ssure Ulce												
	PCCS Community		$\sim$	26	25	24	26	31	20	21	33	34	39	32	31	
	PCCS Hospital			0	0	0	0	0	0	0	0	1	0	0	0	
	MH&LD			0	0	1	0	0	2	0	3	1	1	0	0	
Total number of Pressure Ulcers	Morriston			41	31	26	24	25	30	25	37	32	47	32	27	
	NPTH			0	1	4	3	3	2	3	2	5	0	1	3	
	Singleton			20	19	17	9	31	19	25	16	14	17	9	13	
	Total		_	87	76	72	62	90	73	74	91	87	104	74	74	
	PCCS Community			7	5	4	2	10	2	4	2	8	6	7	8	
	PCCS Hospital			0	0	0	0	0	0	0	0	0	0	0	0	
	MH&LD			0	0	0	0	0	0	0	0	0	1	0	0	
Total number of Grade 3+ Pressure Ulcers	Morriston			2	2	2	1	1	0	0	3	1	0	1	1	
	NPTH			0	0	0	0	1	0	0	0	1	0	0	0	
	Singleton		$\sim$	1	0	1	0	2	1	2	0	0	0	0	1	
	Total			10	7	7	3	14	3	6	5	10	7	8	10	
Pressure Ulcer (Hosp) patients per 100,000 admissions	Total			1,128	928	951	533	896	756	723	853	767	955	613	616	

	Lacality	Internal	Trend						S	BU						
Measure	Locality	profile	rrena	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21
			Ing	atient Fal	s											
	PCCS			8	9	10	4	12	5	8	6	6	8	4	6	8
	MH&LD			29	27	27	22	18	42	24	32	40	25	28	36	37
Total number of Inpatient Falls	Morriston		$\overline{}$	129	92	67	84	81	105	69	66	73	96	114	91	91
Total number of inpatient Falls	NPTH		$\sim$	30	33	30	28	31	34	32	41	31	25	35	27	38
	Singleton		$\sim$	48	38	42	33	34	42	41	48	48	53	58	53	33
	Total		_	247	203	177	171	176	228	174	193	198	207	240	213	208
Inpatient Falls per 1,000 beddays	HB Total		\_	6.91	5.56	5.40	4.62	4.85	5.94	4.50	4.88	4.95	5.18	5.81	5.35	5.28
				Mortality												
	Morriston			99%	100%	100%	98%	99%	98%	98%	97%	90%	97%	96%	99%	
Universal Mortality reviews undertaken within 28 days	Singleton			100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	0%	
(Stage 1 reviews)	NPTH			100%	100%	100%	86%	100%	88%	100%	100%	100%	100%	80%	88%	
	Total			99%	100%	100%	98%	99%	98%	99%	98%	93%	98%	97%	99%	
	Morriston		>	80%	43%	100%	86%	50%	38%	33%	50%	60%				
Stage 2 mortality ravious completed within 60 days	Singleton			50%	50%	100%	67%	-	25%	0%	0%	0%				
Stage 2 mortality reviews completed within 60 days	NPTH		_/	-	0%	-	100%	100%	100%	0%	-	0%				
	Total		<u> </u>	75%	37%	100%	82%	60%	39%	25%	43%	50%				
	Morriston			1.86%	1.97%	2.05%	2.04%	1.80%	1.76%	1.71%	1.73%	1.70%	1.72%	1.71%	1.76%	
Crude hospital mortality rate by Delivery Unit (74	Singleton			0.54%	0.56%	0.57%	0.56%	0.50%	0.52%	0.52%	0.52%	0.53%	0.53%	0.54%	0.50%	
years of age or less)	NPTH		^	0.20%	0.24%	0.18%	0.17%	0.15%	0.15%	0.13%	0.12%	0.23%	0.11%	0.10%	0.21%	
	Total (SBU)			1.08%	1.14%	1.17%	1.17%	1.04%	1.04%	1.01%	1.03%	1.02%	1.03%	1.03%	0.99%	

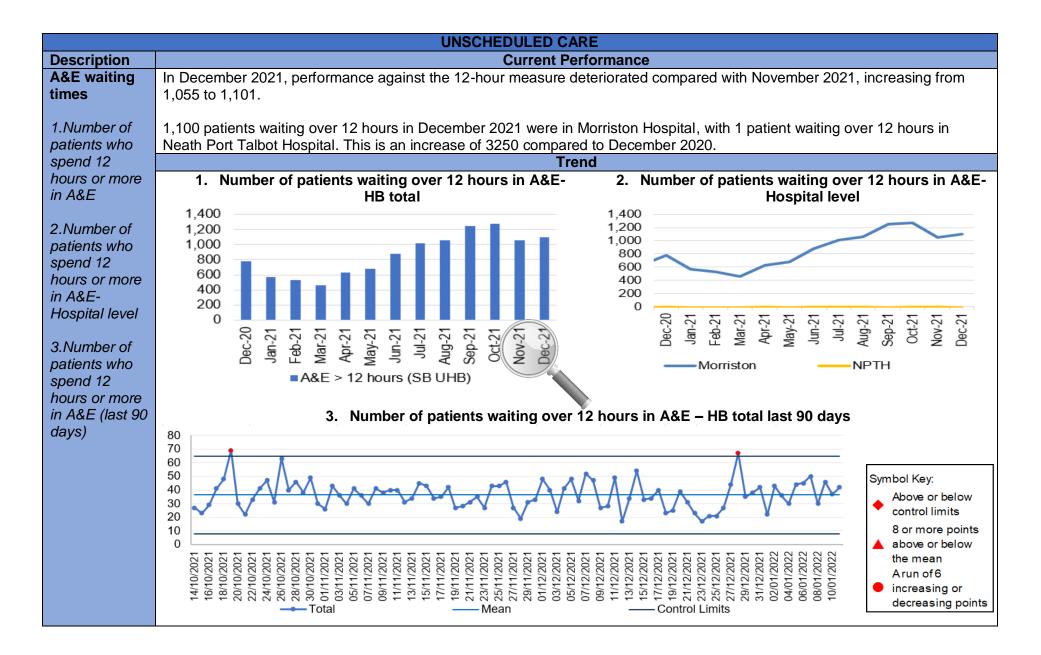
# 4.2 Updates on key measures

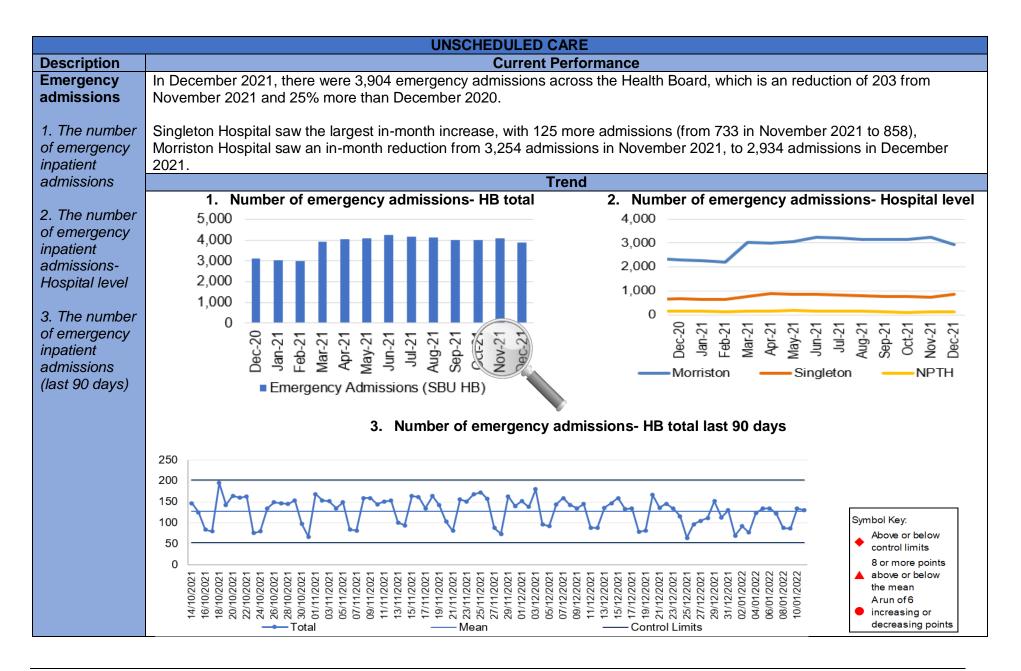


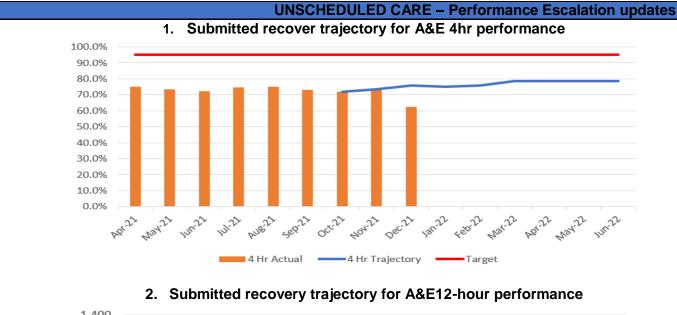
	UNSCHEDULED CARE
Description	Current Performance
Ambulance handovers 1.The number of ambulance handovers over one hour	In December 2021, there were 612 ambulance to hospital handovers taking over 1 hour; this is a steady deterioration in performance from 510 in December 2020. However there was an in-month reduction in handover's compared to November 2021 (670). In December 2021, 591 handovers over 1 hour were attributed to Morriston Hospital and 21 were attributed to Singleton Hospital.  The number of handover hours lost over 15 minutes increased from 2,461 in November 2021 to 2,527 in December 2021.  Trend
2. The number	Number of ambulance handovers- HB total     Number of ambulance handovers over 1 hour-
of ambulance handovers	800 — Hospital level
over one hour-	700 600 800
Hospital level	500 600
3.The number	300 400
of ambulance	100
handovers	0
over one hour (last 90 days)	Dec-20 Jan-21 May-21 Jul-21 Jul-21 Jul-21 Jul-21 Aug-21 Sep-21 Oct-21 Nov-21 Nov-21 Sep-21 Sep-21 Nov-21 Nov-21 Dec-20 Dec-20 Dec-21 Nov-21 Nov-21 Dec-21 Dec-21 Dec-21 Dec-21 Dec-21 Dec-21
(last 90 days)	Singleton handovers > 1 hour
	■ Handovers > 1 hr (SBU HB)
	3. Number of ambulance handovers- HB total last 90 days
	50
	40
	Symbol Key:
	20 Above or below control limits
	8 or more points
	Aboys or below
	14/10/2021 16/10/2021 16/10/2021 12/10/2022 12/10/2022 12/10/2022 12/11/2021 13/11/2021 13/11/2021 13/11/2021 13/11/2021 13/11/2021 13/11/2021 13/11/2021 13/11/2021 13/11/2021 13/11/2021 13/11/2021 13/11/2021 13/11/2021 13/11/2021 13/11/2022
	→ Total — Mean — Control Limits — increasing or decreasing points
	decleasing points

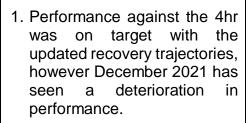


	UNSCHEDULED CARE			
Description	Current Performance			
A&E waiting times	The Health Board's performance against the 4-hour measure deteriorated from 73.46% in November 2021 to 70.15% in December 2021.			
1.% of patients who spend less than 4	Neath Port Talbot Hospital Minor Injuries Unit (MIU) has marginally dropped below the national target of 95% achieving 94.87% in December 2021. Morriston Hospital's performance deteriorated from 60.04% in November 2021 to 58.46% in December 2021.			
hours in all	Trend			
major and minor	1. % Patients waiting under 4 hours in A&E- HB total 2. % Patients waiting under 4 hours in A&E- Hospital level			
emergency care facilities	80%			
from arrival	60%			
until	40%			
admission,	20%			
transfer or	> > >			
discharge	0%			
2. % of	Dec-20 Jan-21 Mar-21 May-21 Jun-21 Dec-21			
patients who	■A&E % < 4 hours (SB UHB)  ——Morriston ——NPTH			
spend less				
than 4 hours in	3. % Patients waiting under 4 hours in A&E- HB total last 90 days			
A&E- Hospital	85%			
level	80% 75%			
3. % of	70% 65% Above or below			
patients who	60% control limits			
spend less	55% 8 or more points			
than 4 hours in	50% above or below			
A&E (last 90	the mean  18/10/2021  18/10/2022  20/10/2022			
days)	the mean   14/10/2022   14/10/2			
	decreasing points I			
	Total — Mean — Control Limits			

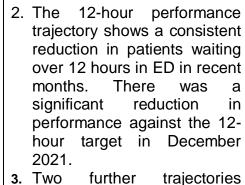


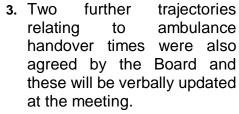


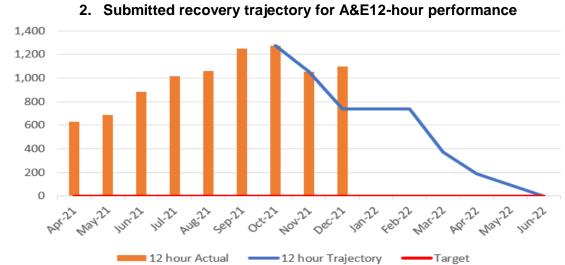


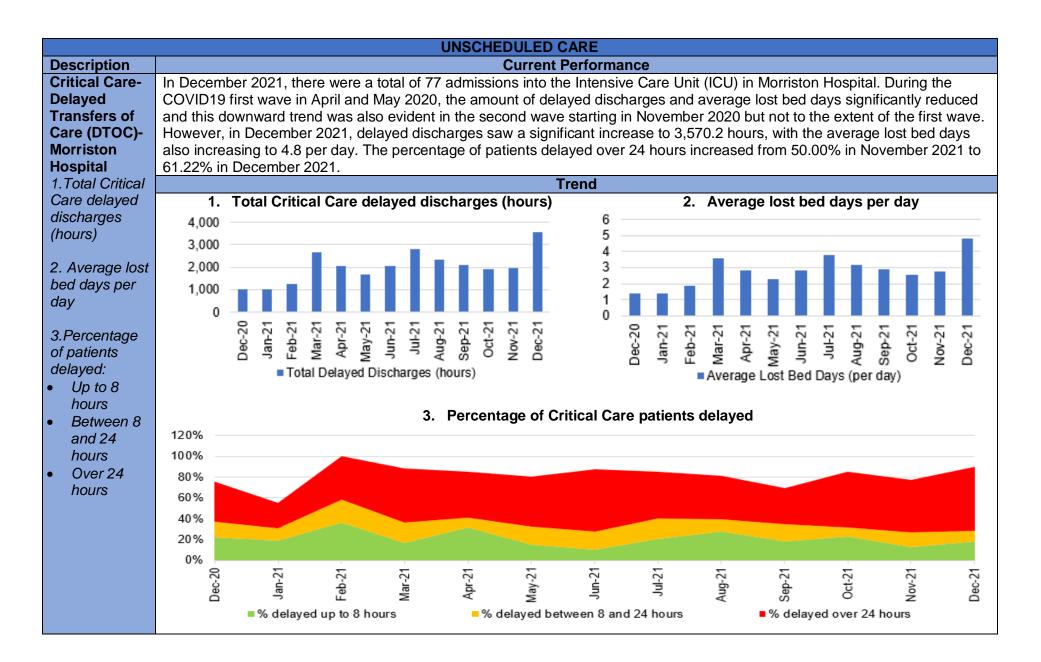


Weekly escalation meetings are currently in place to support performance recovery.

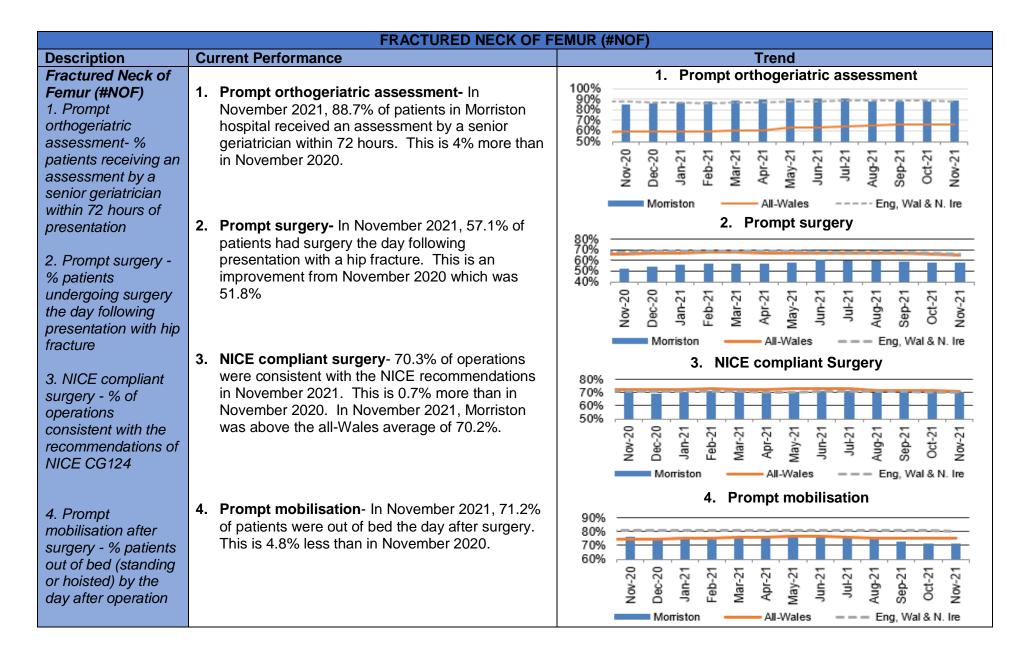








	UNSCHEDULED	CARE
Description	Current Performance	Trend
Clinically Optimised The number of patients waiting at each site in the Health Board that are clinically optimised	In December 2021, there were on average 261 patients who were deemed clinically optimised but were still occupying a bed in one of the Health Board's Hospitals.  The number of medically/ discharge fit patients returned to the average that was seen in quarter 3 for 2021/21 in March 2021, after a significant increase in February 2021. October 2021 saw the first decrease in numbers, but there has been an increase to 261 in December 2021 from 238 in October 2021.  In December 2021, Morriston Hospital had the largest proportion of clinically optimised patients with	The number of clinically optimised patients by site  120 100 80 60 40 20 0   Value 21   Value 21   Value 21   Value 22   Value 23   Value 24   Value 24   Value 25   Value 26   Value 27   Value 27
Elective procedures cancelled due to lack of beds The number of elective procedure cancelled across the hospital where the main cancellation reasons was lack of beds	In December 2021, there were 35 elective procedures cancelled due to lack of beds on the day of surgery. This is 34 less cancellations than in November 2020 and 26 less than November 2021.  33 of the cancelled procedures were attributed to Morriston Hospital, with 1 attributed to Singleton Hospital and 1 attributed to Neath Port Talbot Hospital.	Total number of elective procedures cancelled due to lack of beds  70 60 50 40 30 20 10 0 Very 21 Nov-21 Nov-21 Morriston  Morriston  Total number of elective procedures cancelled due to lack of beds  70 60 50 40 30 20 10 Nov-51 NPTH

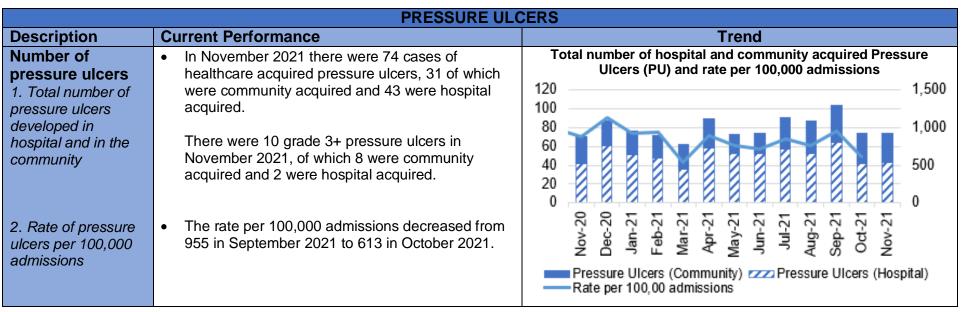


	FRACTURED NECK OF FEMUR (#NOF)					
Description	Current Performance	Trend				
5. Not delirious when tested- % patients (<4 on 4AT test) when tested in the week after operation	5. Not delirious when tested- 77% of patients were not delirious in the week after their operation in November 2021. This is an improvement of 5.9% compared with November 2020.	5. Not delirious when tested  80%  40%  20%  All-Wales  Sep-51  All-Wales  Sep-51  All-Wales  Fig. 3. Not delirious when tested  80%  All-Wales  Fig. 3. Not delirious when tested				
6. Return to original residence- % patients discharged back to original residence, or in that residence at 120 day follow-up	6. Return to original residence- 70.4% of patients in October 2021 were discharged back to their original residence. This is 5.8% less that in October 2020.	6. Return to original residence  80%  70%  60%  Morriston  6. Return to original residence  80%  All-Wales  — Eng, Wal & N. Ire				
7. 30 day mortality rate	<ul> <li>7. 30 day mortality rate- In January 2021 the morality rate for Morriston Hospital was 7.5% which is 0.5% less than January 2020. The mortality rate in Morriston Hospital in January 2021 is higher than the all-Wales average of 6.9% but lower than the national average of 7.6%.</li> <li>* Updated data is currently not available, but is being reviewed.</li> </ul>	7. 30 day mortality rate  9% 8% 7% 6% 5%  OZ-da-dy-dy-dy-dy-dy-dy-dy-dy-dy-dy-dy-dy-dy-				

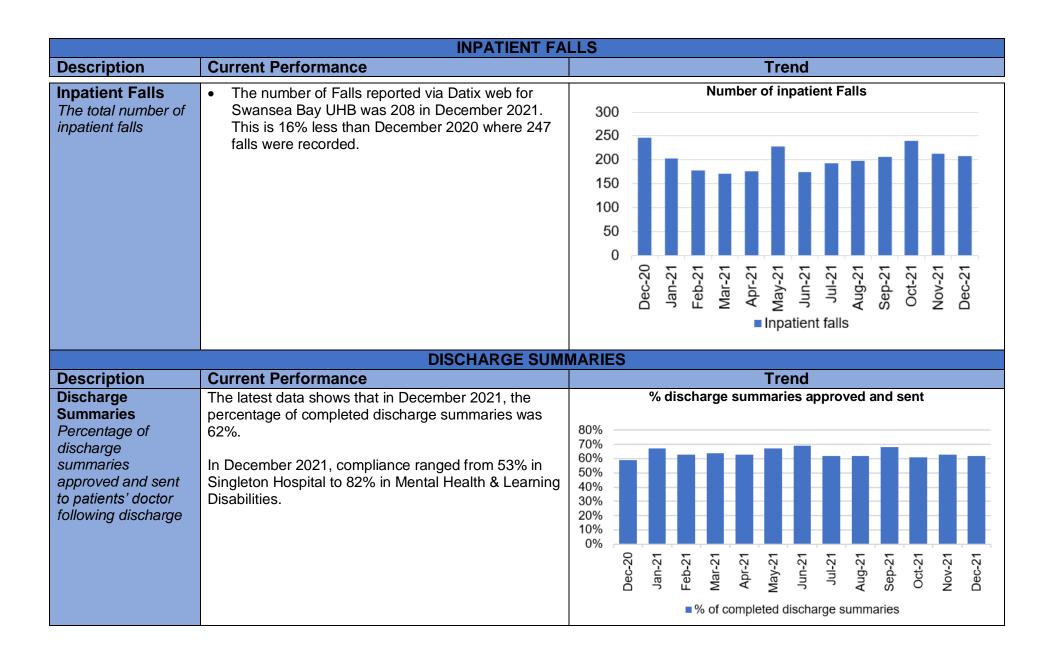
	HEALTHCARE ACQUIRE	D INFECTIONS
Description	Current Performance	Trend
Healthcare Acquired Infections (HCAI) - E.coli bacteraemia- Number of laboratory confirmed E.coli bacteraemia cases	<ul> <li>17 cases of <i>E. coli</i> bacteraemia were identified in December 2021, of which 5 were hospital acquired and 12 were community acquired.</li> <li>Cumulative cases from April 2021 to December 2021 are 19.8% higher than the equivalent period in 2020/21.</li> <li>(222 in 2021/22 compared with 178 in 2020/21).</li> </ul>	Number of healthcare acquired E.coli bacteraemia cases  40 35 30 25 20 15 10 5 0 Number E.Coli cases (SBU)
Healthcare Acquired Infections (HCAI)- S.aureus bacteraemia- Number of laboratory confirmed S.aureus bacteraemias (MRSA & MSSA) cases	<ul> <li>There were 9 cases of Staph. aureus bacteraemia in December 2021, of which 5 were hospital acquired and 4 were community acquired.</li> <li>Cumulative cases from April 2021 to December 2021 are 10.4% higher than the equivalent period in 2020/21 (106 in 2021/22 compared with 94 in 2020/21).</li> </ul>	Number of healthcare acquired S.aureus bacteraemia cases  20 15 10 5 0 Value 12 Value 12 Value 14 Value 15 Value 15 Value 16 Value 16 Value 16 Value 17 Value 17 Value 17 Value 18 Valu

	HEALTHCARE ACQUIRE	D INFECTIONS
Description	Current Performance	Trend
Healthcare Acquired Infections (HCAI)- C.difficile- Number of laboratory confirmed C.difficile cases	<ul> <li>There were 12 Clostridium difficile toxin positive cases in December 2021, of which 11 were hospital acquired and 1 was community acquired.</li> <li>Cumulative cases from April 2021 to December 2021 are 11.3% higher than the equivalent period of 2020/21 (150 in 2021/22 compared with 133 in 2020/21).</li> </ul>	Number of healthcare acquired C.difficile cases  25 20 15 10 5 0 Val-21 Number of C.diff cases (SBU)
Healthcare Acquired Infections (HCAI)- Klebsiella sp- Number of laboratory confirmed Klebsiella sp cases	<ul> <li>There were 9 cases of Klebsiella sp in December 2021, of which 6 were hospital acquired and 3 were community acquired.</li> <li>Cumulative cases from April 2021 to December 2021 are 5.2% higher than the equivalent period in 2020/21 (77 in 2021/22 compared with 73 in 2020/21).</li> </ul>	Number of healthcare acquired Klebsiella cases  Number of healthcare acquired Klebsiella cases  Number of healthcare acquired Klebsiella cases  Number of Klebsiella cases (SBU)

	HEALTHCARE ACQUIRE	D INFECTIONS
Description	Current Performance	Trend
Healthcare Acquired Infections (HCAI)- Aeruginosa- Number of Iaboratory confirmed Aeruginosa cases	<ul> <li>There were 4 cases of <i>P.Aerginosa</i> in December 2021, of which 3 were hospital acquired and 1 was community acquired.</li> <li>Cumulative cases from April 2021 to December 2021 are 11% more than the equivalent period in 2020/21.</li> </ul>	Number of healthcare acquired Pseudomonas cases  6 5 4 3 2 1 0 Nun-51 Nun-51 Nun-51 Nunber of Pseudomonas cases (SBU)



	SERIOUS INCID	ENTS
Description	Current Performance	Trend
Serious Incidents- 1. The number of serious incidents	The Health Board reported 2 Serious Incidents for the month of December 2021 to Welsh Government. The breakdown of incidents in December 2021 are set out below:     Singleton – 2	1. and 2. Number of serious incidents and never events 30 25 20 15
2. The number of Never Events	There were no new Never Event reported in December 2021.	Dec-20  Apr-21  Jun-21  Nov-21  Dec-21  Sep-21  Nov-21  Dec-21
3. Of the serious incidents due for assurance, the percentage which were assured within the agreed timescales	3. In November 2021, performance against the 80% target of submitting closure forms within 60 working days was 0% as the one closure form in Morriston due to be submitted to Welsh Government, was not submitted on time.	3. % of serious incidents closed within 60 days  100% 90% 80% 70% 60% 50% 10% 0% 10% 0% 10% Oct-21 Nov-21 Dec-22  Seb-21
		* 0% compliance in November 2020 and January, March, April, May, June, August, October and November 2021



	CRUDE MORTA	LITY
Description	Current Performance	Trend
Crude Mortality Rate	November 2021 reports the crude mortality rate for the Health Board at 0.99%, which is 0.04% lower than October 2021.  A breakdown by Hospital for November 2021:  Morriston – 1.76%  Singleton – 0.50%  NPT – 0.21%	Crude hospital mortality rate by Hospital (74 years of age or less)  2.5% 2.0% 1.5% 1.0% 0.5% 0.0%  Morriston Hospital NPT Hospital NPT Hospital NPT Hospital  Crude hospital (74 years of age or less)  2.5% 2.0% 1.5% 1.0% 0.5% 0.0%  Singleton Hospital HB Total

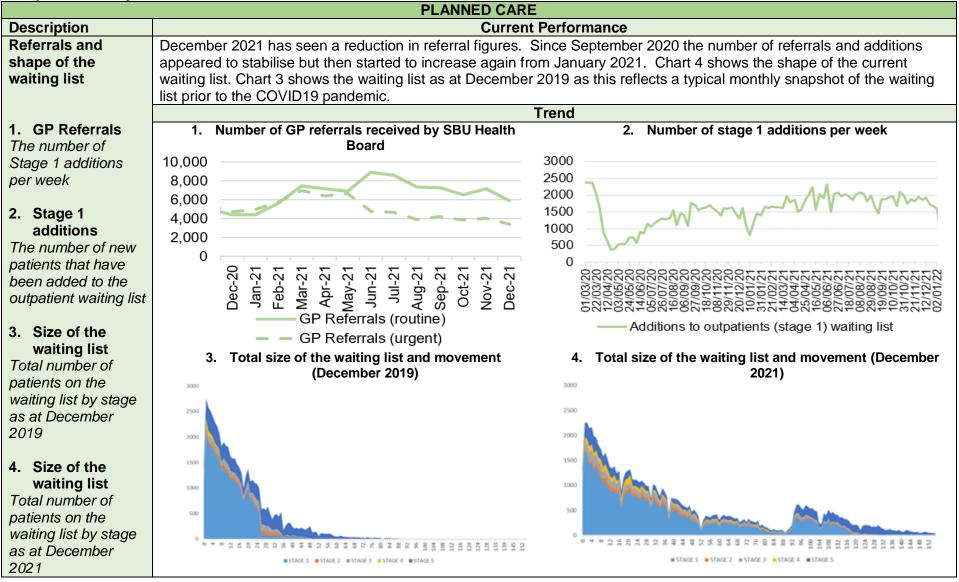
# 5 HARM QUADRANT- HARM FROM REDUCTION IN NON-COVID ACTIVITY

#### **5.1 Overview**

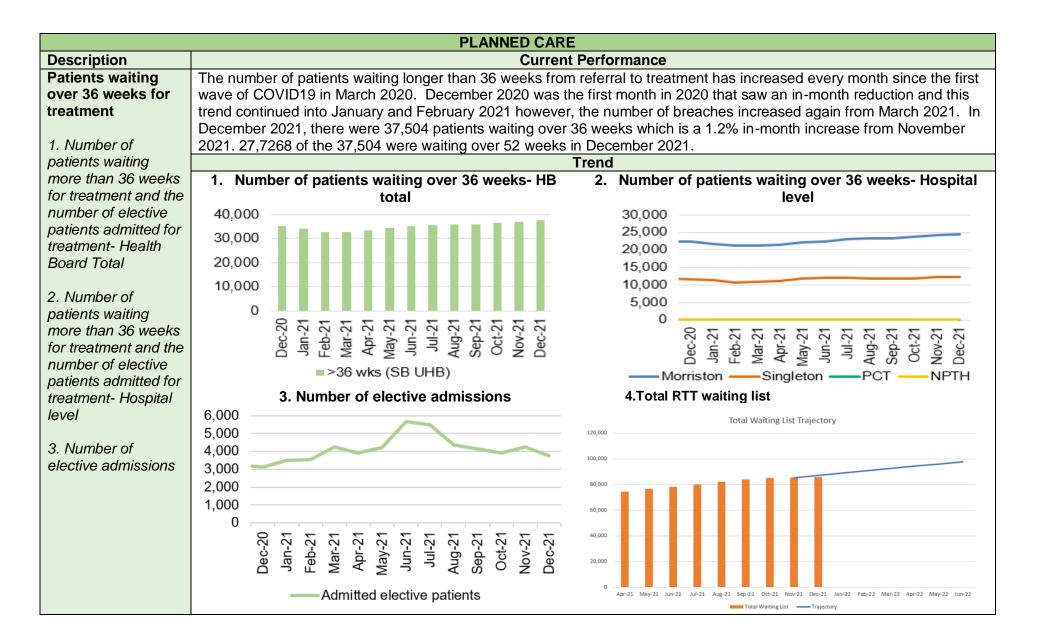
		Ha	rm from	reduct	ion in n	on-Cov	id activ	ity									
Measure	Locality	National/ Local	Internal	Trend	Trend						BU						
mousuro	Locality	Target	profile	ITOIIG	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21
					Cancer												
Single Cancer Pathway- % of patients started	Total	12 month		$  \wedge  $	61.0%	67.9%	56.4%	71.6%	65.7%	60.0%	66.8%	55.0%	58.4%	62.2%	61.9%	63.4%	45.0%
treatment within 62 days (without suspensions)	Total	improvement trend					00.170	7 1.070	00.770	30.070	00.070	00.070	00.470	02.270	01.070	00.770	40.070
				PI	anned Car												
	Morriston				12,543	12,487	12,479	12,870	13,398	14,047	13,867	14,080	14,661	15,092	15,906	16,385	17,214
Number of patients waiting > 26 weeks for outpatient	NPTH				49	61	111	73	92	157	228	271	335	407	378	387	294
appointment*	Singleton	0			8,336	8,427	8,414	8,575	9,027	9,327	9,053	8,769	8,383	8,447	8,162	7,955	7,920
ppointment	PC&CS			$\overline{}$	251	233	221	232	235	169	131	105	65	51	37	25	24
	Total			_/	21,179	21,208	21,225	21,750	22,752	23,700	23,279	23,225	23,444	23,997	24,483	24,752	25,452
	Morriston			/	22,391	21,695	21,199	21,228	21,579	22,095	22,414	22,968	23,364	23,214	23,874	24,121	24,500
	NPTH				42	41	43	45	46	45	57	98	167	189	191	198	150
Number of patients waiting > 36 weeks for treatment*	Singleton	_		_	11,629	11,385	10,788	10,942	11,134	11,727	12,022	11,980	11,920	11,764	11,841	12,245	12,388
Number of patients waiting > 30 weeks for treatment	PC&CS	1 "		/	247	219	204	196	181	115	119	82	53	43	35	25	22
	Total (inc. diagnostics > 36 wks)				35,126	33,991	32,719	32,874	33,395	34,447	35,040	35,583	35,999	35,711	36,420	37,064	37,504
N	Morriston			_	4,361	3,938	2,978	2,517	2,757	2,739	3,162	3,390	3,573	3,528	3,320	3,217	2,927
Number of patients waiting > 8 weeks for a specified	Singleton	0		$\overline{}$	2,218	2,301	2,109	2,037	2,047	2,103	2,068	2,035	1,950	2,204	2,619	2,791	3,144
diagnostics*	Total			_	6,579	6,239	5,087	4,554	4,804	4,842	5,230	5,425	5,523	5,732	5,939	6,008	6,071
	MH&LD				0	0	0	0	0	1	0	0	0	0	0	0	0
Number of patients waiting > 14 weeks for a specified	NPTH	1			93	127	129	60	18	8	15	1	15	18	28	29	12
therapy*	PC&CS	1 0			615	457	362	309	183	157	156	150	171	302	386	600	877
	Total				708	584	491	369	201	166	171	151	186	320	414	629	889

Measure	Locality	National/ Local	Internal	Trend						9	SBU						
measure	Locality	Target	profile	rrend	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-2
				PI	anned Car	е											
Total number of patients waiting for a follow-up outpatient appointment *	Total				119,963	119,999	120,882	121,403	122,303	123,088	127,444	130,208	127,391	130,963	131,554	129,255	131,40
Number of patients delayed by over 100% past their target date *	Total	HB Target TBC			27,641	28,419	28,862	29,316	29,334	30,062	30,550	31,316	29,770	32,574	33,121	30,946	31,91
Number of patients delayed past their agreed target date (booked and not booked) *	Total				56,210	57,297	57,458	55,944	55,086	54,664	55,254	60,618	54,993	60,340	60,447	56,618	58,00
Number of Ophthalmology patients without an allocated health risk factor	Total	0		V	326	212	281	294	614	326	486	539	628	702	413	528	694
Number of patients without a documented clinical review date	Total	0			90	32	25	14	9	5	6	5	6	7	3	4	2
				Patient Ex	perience/	Feedback											
	PCCS			~	84	144	97	255		159	532	79	245	213	89	360	291
	MH&LD				56	22	8	11		3	0	0	59	18	10	36	23
North and Street and Secretary and Secretary	Morriston	12 month			152	168	211	326		1,330	934	699	642	995	941	1,131	878
Number of friends and family surveys completed	NPTH	improvement trend			18	43	31	16									
	Singleton	1 '		$\overline{}$	330	323	459	453		3,098	1,808	1,029	1,106	1,452	1,118	1,602	1,580
	Total				584	678	798	1,050		4,590	3,297	1,912	2,075	2,025	2,733	3,194	2,776
	PCCS			_	62%	76%	77%	90%		100%	100%	89%	94%	90%	90%	94%	90%
	MH&LD	90%			21%	36%	88%	73%		100%	0%	0%	93%	94%	90%	97%	100%
% of patients who would recommend and highly	Morriston		80%	_	70%	76%	82%	86%		96%	97%	93%	92%	93%	92%	93%	94%
recommend	NPTH				67%	58%	32%	75%									
	Singleton				85%	85%	92%	87%		97%	97%	91%	92%	90%	92%	94%	94%
	Total				77%	79%	85%	87%		96%	97%	92%	92%	92%	92%	94%	93%
	PCCS				67%	90%	100%	100%		100%	-		95%	92%	94%	89%	97%
	MH&LD				-	-	-	50%									
% of all-Wales surveys scoring 9 or 10 on overall	Morriston	1			33%	80%	71%	90%		93%	97%		96%	96%	94%	93%	96%
satisfaction	NPTH	90%	80%		67%	67%	100%	100%		0070	0.70		0070	0070	0170	0070	00.0
oution of the second	Singleton	_			80%	77%	95%	92%		93%	97%		95%	96%	95%	93%	97%
	Total	_			65%	81%	94%	93%		92%	96%		92%	96%	93%	93%	96%
	PCCS				24	9	10	22	8	16	16	18	8	11	12	00.0	00.0
	MH&LD				6	11	15	10	26	15	19	24	13	12	13		
	Morriston	12 month reduction			38	33	40	50	23	53	69	51	50	61	57		
Number of new complaints received	NPTH	rend		$\vdash$	1	7	6	7	4	3	10	6	6	6	6		
	Singleton	Tona		<del>-</del>	20	15	20	24	24	23	31	28	32	21	33		
	Total	-		$\sim$	83	78	94	117	100	115	159	139	115	115	134		
	PCCS	+			77%	63%	67%	67%	88%	81%	72%	54%	75%	73%	83%		
% of complaints that have received a final reply (under	MH&LD	-		=	75%	73%	64%	67%	69%	67%	50%	58%	62%	92%	69%		
Regulation 24) or an interim reply (under Regulation	Morriston	-		$\vdash$	91%	81%	95%	92%	100%	92%	80%	76%	94%	84%	70%		
26) up to and including 30 working days from the date	NPTH	75%	80%	$\stackrel{\sim}{-}$	0%	57%	67%	100%	100%	100%	70%	100%	67%	50%	83%		
the complaint was first received by the organisation	Singleton	-			70%	57%	68%	67%	61%	68%	43%	54%	81%	52%			
the complaint was first received by the organisation		-		$\vdash$							4370 C00/	0470			48%		
	Total				80%	71%	80%	81%	78%	78%	66%	69%	83%	75%	67%		

#### 5.3 Updates on key measures



#### **PLANNED CARE Description Current Performance Outpatient waiting** The number of patients waiting over 26 weeks for a first outpatient appointment is still a challenge. December 2021 saw an in-month increase in the number of patients waiting over 26 weeks for an outpatient appointment. The number of times breaches increased from 24,752 in November 2021 to 25,452 in December 2021. Orthopaedics has the largest 1. Number of proportion of patients waiting over 26 weeks for an outpatient appointment, closely followed by Ophthalmology and ENT. patients waiting The number of outpatient attendances has significantly reduced since February 2020 due to COVID19. Chart 4 shows more than 26 weeks that the number of attendances started to increase from April 2021 before remaining steady for a period and then for an outpatient increasing again in November 2021. appointment (stage **Trend** 1)- Health Board 1. Number of stage 1 over 26 weeks- HB total Number of stage 1 over 26 weeks- Hospital level Total 20,000 30,000 17,500 25,000 15,000 2. Number of 20,000 12,500 10,000 patients waiting 15.000 7,500 more than 26 weeks 10,000 5,000 for an outpatient 2,500 5,000 appointment (stage Feb-21 May-21 Jun-21 Jul-21 Mar-21 Apr-21 Aug-21 Nov-21 Sep-27 Oct-2, Dec-2' 1)- Hospital Level Aug-21 Sep-21 Mar-2' Apr-2' Jun-2 Oct-2, May-2, Jul-2, Singleton Morriston Outpatients > 26 wks (SB UHB) 3. Patients waiting over 26 weeks for an 4. Outpatient activity undertaken 3. Patients waiting over 26 weeks for an outpatient outpatient appointment by specialty as at December 2021 30.000 appointment by 25,000 4,500 specialty 20,000 4.000 15.000 3,500 3,000 10.000 2.500 5,000 2,000 4. Outpatient activity 1.500 1,000 undertaken Dec-20 Jan-21 Feb-21 Mar-21 Apr-21 May-21 Jun-21 Jul-21 Aug-21 Sep-21 Oct-21 Nov-21 New outpatient attendances Follow-up attendances \*\*Please note – reporting measures changed from June 2021 – Using power BI platform



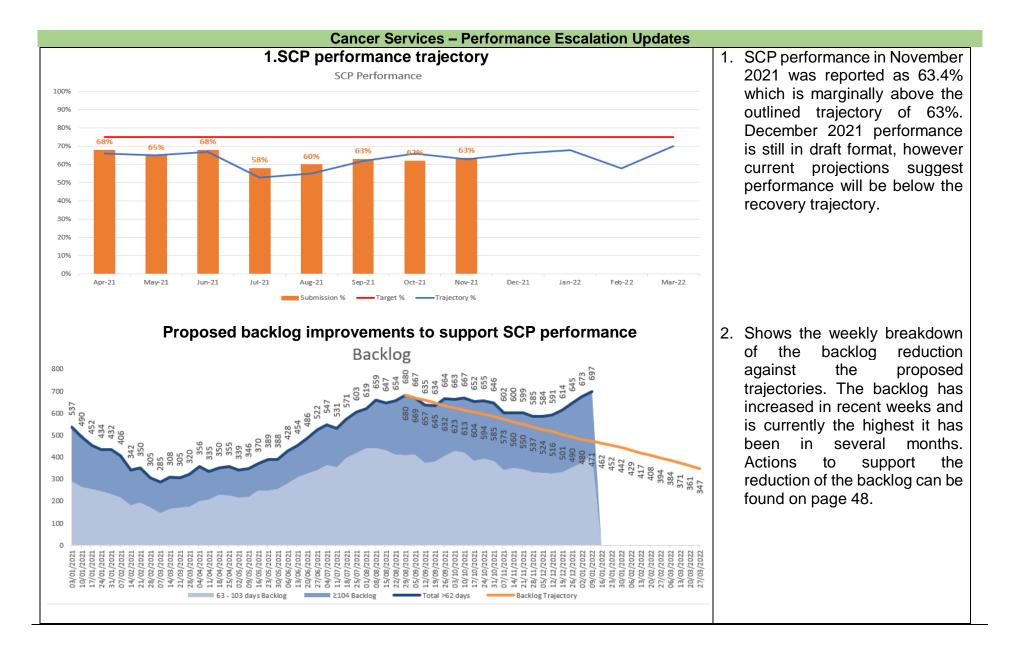
	PLANNED CAR	E
Description	Curren	t Performance
Total waiting times Percentage of patients waiting less than 26 weeks from referral to treatment	Throughout 2019/20 the overall percentage of patients waiting less than 26 weeks from referral to treatment ranged between 80% and 88%. Whereas, throughout the Covid19 pandemic in 2020/21 the percentage ranged between 41% and 72%.  In December 2021, 50.5% of patients were waiting under 26 weeks from referral to treatment, which is a reduction from November 2021.	Percentage of patient waiting less than 26 weeks  100% 90% 80% 70% 60% 50% 40% 20% 10% 00ct-21 Nov-21 Dec-21 Dec-21 Percentage of patient waiting less than 26 weeks  100% 90% 80% 70% 10% 10% 10% 10% 10% 10% 10% 10% 10% 1
Ophthalmology waiting times Percentage of ophthalmology R1 patients who are waiting within their clinical target date or within 25% in excess of their clinical target date for their care or treatments	In December 2021, 48.7% of Ophthalmology R1 patients were waiting within their clinical target date or within 25% of the target date.  There was an upward trend in performance in 2019/20 however, there was a continuous downward trend in performance in 2020/21, however performance seems to be improving slightly in 2021/22.	Percentage of ophthalmology R1 patients who are waiting within their clinical target date or within 25% in excess of their clinical target date for their care or treatments  100% 80% 60% 40% 20% 0% 0 of R1 ophthalmology patient pathways waiting within target date or within 25% beyond target date for an outpatient appointment — Target

	PLANNED CARI	
Description	Current Performance	Trend
Diagnostics waiting times The number of patients waiting more than 8 weeks for specified diagnostics	In December 2021, there was a small increase in the number of patients waiting over 8 weeks for specified diagnostics. It increased from 6,008 in November 2021 to 6,071 in December 2021.  The following is a breakdown for the 8-week breaches by diagnostic test for December 2021:  • Endoscopy= 3,144  • Cardiac tests= 1,813  • Other Diagnostics = 1,106	Number of patients waiting longer than 8 weeks for diagnostics  4,000 3,000 2,000 1,000  Cardiac tests Endoscopy Other diagnostics (inc. radiology)
Therapy waiting times The number of	In December 2021 there were 889 patients waiting over 14 weeks for specified Therapies.	Number of patients waiting longer than 14 weeks for therapies
patients waiting	The breakdown for the breaches in December 2021	1,500
more than 14 weeks for specified	are: • Podiatry = 714	1,000
therapies	<ul> <li>Speech &amp; Language Therapy= 161</li> <li>Dietetics = 8</li> </ul>	500
	Podiatry Recovery Specifically, within Podiatry, Staff sickness/vacancies are having a detrimental impact on Waiting list performance. Active recruitment is currently taking place, with locum cover being explored. A detailed action plan will be developed by 21st January to address the further deteriorating position.	Occ Therapy (exc. MH) Occ Therapy (exc. MH) Apr-21 Seb-21 Speech & Language  Occ Speech & Language

	CANCER	
Description	Current Performance	Trend
Cancer demand and shape of the waiting list  1. Number of Urgent Suspected Cancer (USC) referrals received	The number of Urgent Suspected Cancer (USC) referrals significantly reduced between March and April 2020, however there has been an upward trend since May 2020.  The shape of the waiting list shows that there is a significant "wave" of patients that are likely to breach in the near future, there is also an increased number of referrals being received in comparison with previous years.	1. Number of USC referrals  2500  2000  1932 1880 1871  2014 2062 2005 1742 1821 1771 1452  1452
2. Single Cancer Pathway backlog- patients waiting over 63 days	<ul> <li>December 2021 has seen an increase in the number of patients waiting over 63 days. The following actions have been outlined to support backlog reduction;</li> <li>Currently finalising plans to establish FIT testing in Primary care – this change will improve pathway efficiency.</li> <li>A new cancer performance service manager has been appointed and will start in post on 31<sup>st</sup> January 2022.</li> <li>A new pelvic mass clinic pilot is due to commence on 17<sup>th</sup> January 2022 to support rapid assessment, diagnosis and management of patient presenting with suspected ovarian cancer.</li> <li>Currently progressing with filling the breast surgeon vacancy, the Job Description is currently being finalised.</li> <li>Waiting list initiatives for PMB patients have stared from W/C 10<sup>th</sup> January 2022</li> </ul>	2. Single Cancer Pathway backlog- patients waiting over 63 days  800  400  200  Cot-2-10  Nov-2-1  Total backlog

			CANCER	
Description	<b>Current Performance</b>			Trend
Single Cancer Pathway Percentage of patients starting first definitive cancer treatment within 62 days from point of suspicion (regardless	December 2021 figures January 2021. Draft figures indicate a of patients starting trea suspicion of cancer firs pathway). The number December 2021 is outli (draft figures).	possible achieve tment within 62 d t being raised (ur of patients treate	ment of 45% ays of the nadjusted ed in	Percentage of patients starting first definitive cancer treatment within 62 days from point of suspicion (regardless of the referral route)  90% 80% 70% 60% 50% 40%
of the referral route)	Tumour Site Breache	es Tumour Site	Breaches	30% ————————————————————————————————————
	Urological	24 Upper GI	7	10%
	Head and Neck	8 Gynaecological	7	0%
	Lower GI	I1 Haematological	8	Dec-20 Jan-21 Feb-21 Mar-21 Aur-21 Jul-21 Jul-21 Oct-21 Dec-21
	Lung	12 Sarcoma	2	Jec Jan Jun Jun Jul Jud Jud Vug
	Breast 2	L6 Brain/CNS	16	
	Skin :	12	_	
Single Cancer	December 2021 backlo	g by tumour site:		Number of patients with a wait status of more than 53 days
Pathway backlog	Tumour Site	63 - 103 days	≥104 days	
The number of	Acute Leukaemia	0	0	800
patients with an active	Brain/CNS	0	0	
wait status of more	Breast	75	17	600
than 63 days	Children's cancer	0	0	
	Gynaecological	42	21	400
	Haematological Head and neck	15 14	5 2	200
	Lower Gastrointestinal	142	134	
	Lung	12	11	0
	Other	1	1	Dec-20 Jan-21 Feb-21 Mar-21 Jun-21 Jul-21 Oct-21 Oct-21 Dec-21
	Sarcoma	6	0	Dec-20 Jan-21 Feb-21 Mar-21 Jun-21 Jul-21 Oct-21 Oct-21 Dec-21
	Skin(c)	12	2	
	Upper Gastrointestinal	44	25	■63-103 days
	Urological	49	67	

			CANCER									
Description	Current Performance					Trend	k					
USC First Outpatient Appointments	1	To date, early January 2022 figures show total wait volumes have decreased by 13%. This can be  The number of patients waiting for a first or appointment (by total days waiting) – Early January 2022 figures show total wait										
The number of	attributed to a change in the c			• •	FIRST OPA	2-Jan	9-Jan	% change				
patients at first	the introduction of a new cate	gory of pa	atients who		Acute Leukaemia	0	0	0%				
outpatient	are first reviewed in a 'diagno	stic one s	stop'		Brain/CNS	1	0	-100%				
appointment stage by	outpatient appointment.		'		Breast	1	0	-100%				
days waiting					Children's Cancer	1	0	-100%				
					Gynaecological	58	34	-41%				
					Haematological	2	4	100%				
					Head and Neck	55	50	-9%				
					Lower GI	53	75 5	-29%				
					Other	47	33	-30%				
					Sarcoma	6	4	-33%				
				Skin	71	38	-46%					
				Upper GI	48	47	-2%					
					Urological	30	41	37%				
						380	331	-13%				
Radiotherapy waiting times  The percentage of	Radiotherapy waiting times are the provision of emergency radays has been maintained a COVID19 outbreak.	adiotherap	by within 1 and	100% - 90% <b>&gt;</b> 80% -	Radioth	nerapy wa	aiting tin	nes	<b>&gt;</b> /			
patients receiving	Measure	Target	Dec-21	60%					$\bigvee$			
radiotherapy	Scheduled (21 Day Target)	80%	37%	50%								
treatment	Scheduled (28 Day Target)	100%	78%	40%				\ X				
	Urgent SC (7 Day Target)	80%	37%	20% -								
	Urgent SC (14 Day Target)	100%	87%	10% -								
	Emergency (within 1 day)	80%	100%	0% -	21 21 21 21	21	21	21	21			
	Emergency (within 2 days)	100%	100%		Dec-20 Jan-21 Feb-21 Mar-21	Apr-21 May-21	Jun-21 Jul-21	Aug-21 Sep-21 Oct-21	Nov-21 Dec-21			
	Elective Delay (21 Day Target)	80%	92%		Scheduled (21 Day Tar Urgent SC (7 Day Targ	get)	——Sch	eduled (28 Day Ta ent SC (14 Day Ta	arget)			
	Elective Delay (28 Day Target)	100%	100%	_	Emergency (within 1 da			ergency (within 2 o				



	FOLLOW-UP APPOIN	ITMENTS
Description	Current Performance	Trend
Pollow-up appointments  1. The total number of patients on the follow-up waiting list  2. The number of patients waiting 100% over target for a follow-up appointment		

	PATIENT EXPERI	ENCE
Description	Current Performance	Trend
1. Number of friends and family surveys completed  2. Percentage of patients/ service users who would recommend and highly recommend	<ul> <li>Health Board Friends &amp; Family patient satisfaction level in December 2021 was 93% and 2,776 surveys were completed.</li> <li>Singleton/ Neath Port Talbot Hospitals Service Group completed 1,580 surveys in December 2021, with a recommended score of 94%.</li> <li>Morriston Hospital completed 878 surveys in December 2021, with a recommended score of 94%.</li> <li>Primary &amp; Community Care completed 291 surveys for December 2021, with a recommended score of 90%.</li> <li>The Mental Health Service Group completed 23 surveys for December 2021, with a recommended score of 100%.</li> </ul>	1. Number of friends and family surveys completed  5,000  4,000  3,000  2,000  1,000  MH & LD  Neath Port Talbot Singleton Hospital  2. % of patients/ service users who would recommend and highly recommend  100% 90% 80% 70% 40% 50% 10% 0% 10% 0% 10% 10% 10% 10% 10% 10%

		COMPLAINT	'S
Description	Current Performance		Trend
Patient concerns	1. In October 2021, the Heaformal complaints; this is a	14.2% increase on the	Number of formal complaints received
1. Number of formal complaints received	number seen in September Since the COVID19 outbreathe monthly number of complications increased each month and consistent with those seen processing the consistent of the consistent with those seen processing the consistent with the consistent with the consistent of the consistent with	2021.  ak began in March 2020, plaints received has been ers have gradually numbers are now	May-21 Jun-21 Jul-21 Aug-21 Sep-21 Oct-21  MH & LD Morriston Hospital NPT Hospital PCCS Singleton Hospital
2. Percentage of concerns that have received a final reply or an interim reply up to and including 30 working days from the date the concern was first received by the organisation	2. The overall Health Board concerns within 30 working 2021, against the Welsh Goand Health Board target of 8 Below is a breakdown of peday response target:  Neath Port Talbot Hospital Morriston Hospital Mental Health & Learning Disabilities Primary, Community and Therapies Singleton Hospital	days was 67% in October overnment target of 75% 80%.	2. Response rate for concerns within 30 days  100% 90% 80% 70% 60% 10% 0%  Way-21 12-mp 12-mp 10m 10% 10% 10% 10% 10% 10% 10% 10% 10% 10%

### **6.1 Overview**

		Ha	arm from	wider s	societal	actions/l	ockdov	vn									
		National/ Local	Internal							S	BU						
Measure	Locality	Target	profile	Trend	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-2	1 Dec-
				Childho	od immuni	sations											
V -1:141111111111-	NPT				97.2%		94.1%			95.5%			96.6%				
% children who received 3 doses of the hexavalent '6	Swansea	95%	90%	•	96.4%		96.3%			95.9%			95.9%				
n 1' vaccine by age 1	HB Total			•	96.7%		95.4%			95.7%			96.2%				
	NPT				97.8%		93.8%			95.2%			96.6%				
6 children who received MenB2 vaccine by age 1	Swansea	95%	90%	•	95.8%		96.1%			96.3%			95.5%				
	HB Total			•	96.6%		95.2%			95.8%			95.9%				
	NPT				98.1%		96.6%			94.4%			98.2%				
% children who received PCV2 vaccine by age 1	Swansea	95%	90%		96.2%		97.2%			95.4%			96.8%				
% children who received PCV2 vaccine by age 1	HB Total	95%	90%		96.2%		96.9%			95.4%			97.3%				
	NPT				95.0%		93.8%			94.0%			96.6%				
children who received Rotavirus vaccine by age 1	Swansea	95%	90%		95.1%		94.1%			94.8%			94.4%				
	HB Total			•	95.1%		94.0%			94.6%			95.2%				
	NPT				93.6%		95.5%			94.0%			94.3%				
% children who received MMR1 vaccine by age 2	Swansea	95%	90%		95.2%		93.1%			94.0%			93.8%				
76 CHILDRETT WHO Teceived MINIKT VACCITIE by age 2	HB Total	9570	90%		94.6%		94.0%			94.6%			94.0%				
	IID Total				04.070		04.070			04.070			04.070				
	NPT			•	93.9%		96.1%			94.4%			95.6%				
6 children who received PCVf3 vaccine by age 2	Swansea	95%	90%	•	95.2%		93.3%			95.4%			93.0%				
	HB Total			•	94.7%		94.3%			95.0%			93.9%				
	_																
	NPT				93.9%		95.5%			94.1%			95.3%				
% children who received MenB4 vaccine by age 2	Swansea	95%	90%		95.2%		93.3%			95.5%			93.0%				
	HB Total			•	94.7%		94.1%			95.0%			93.8%				
	NPT			•	93.6%		95.2%			93.5%			95.3%				
% children who received Hib/MenC vaccine by age 2	Swansea	95%	90%		94.8%		92.7%			95.7%			93.5%				
or crimaren who received rish well o vaccine by age 2	HB Total	3370	0070		94.4%		96.3%			94.9%			94.1%				

	Landite	National/ Local	Internal	Towns	SBU											
Measure	Locality	Target	profile	Trend	Dec-20	Jan-21 Feb-21 Mar-21	Apr-21 May-21 Jun-21	Jul-21 Aug-21 Sep-21	Oct-21 Nov-21 Dec-21							
	NPT			•	86.4%	86.6%	87.9%	86.4%								
% children who are up to date in schedule by age 4	Swansea	95%	90%	•	87.8%	86.2%	88.1%	88.3%								
	HB Total			•	87.2%	86.3%	88.0%	87.6%								
% of children who received 2 doses of the MMR	NPT			•	92.0%	93.9%	90.8%	89.0%								
vaccine by age 5	Swansea	95%	90%	•	92.0%	91.4%	91.3%	90.3%								
vaccine by age 3	HB Total			•	92.0%	92.4%	91.1%	89.8%								
	NPT			•	92.5%	93.7%	91.3%	89.3%								
% children who received 4 in 1 vaccine by age 5	Swansea	95%	90%	90%	•	93.1%	90.5%	92.0%	92.0%							
	HB Total			•	92.9%	91.7%	91.7%	91.0%								
	NPT			•	96.0%	90.5%	90.1%	94.0%								
% children who received MMR vaccination by age 16	Swansea	95%	90%	•	93.6%	87.8%	91.2%	90.0%								
	HB Total			•	94.5%	88.9%	90.8%	91.6%								
	NPT			•	92.7%	91.3%	91.6%	90.4%								
% children who received teenage booster by age 16	Swansea	90%	85%	•	92.2%	90.0%	89.9%	90.0%								
	HB Total			•	92.4%	90.5%	90.6%	90.2%								
	NPT				92.9%	92.1%	92.1%	90.9%								
% children who received MenACWY vaccine by age 16		Improve		•	92.3%	90.8%	91.1%	90.4%								
	HB Total			•	92.5%	91.3%	91.5%	90.6%								

Measure	l analitu	National/ Local	Internal	Trend						S	BU						
ivieasure	Locality	Target	profile	Irena	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21
				Mental	Health Sei	rvices											
% of urgent assessments undertaken within 48 hours from receipt of referral (Crisis) (< 18 yrs)	< 18 years old (CAMHS)	100%			100%	100%	100%	100%	100%	93%	94%	79%	100%	95%	97%	97%	
% of patients waiting less than 28 days for 1st outpatient appointment (< 18 yrs)	< 18 years old (CAMHS)	80%		V	61%	53%	66%	63%	60%	61%	58%	41%	48%	40%	40%	66%	
% of routine assessments undertaken within 28 days from receipt of referral (PCAMHS) (< 18 yrs)	< 18 years old (CAMHS)	80%		$\bigvee$	73%	29%	97%	46%	0%	0%	0%	29%	37%	89%	65%	36%	
% of routine assessments undertaken within 28 days from receipt of referral (SCAMHS) (< 18 yrs)	< 18 years old (CAMHS)	80%			58%	60%	56%	53%	48%	53%	44%	29%	32%	41%	3%	3%	
% of mental health assessments undertaken within (up to and including) 28 days from the date of receipt of referral (> 18 yrs)	> 18 years old	80%		\\\\	99%	96%	98%	97%	97%	98%	99%	98%	100%	96%	98%	98%	
% of therapeutic interventions started within 28 days following assessment by LPMHSS (< 18 yrs)	< 18 years old (CAMHS)	80%		$\searrow$	100%	93%	97%	91%	49%	67%	1%	100%	82%	35%	0%	64%	
% of therapeutic interventions started within (up to and including) 28 days following an assessment by LPMHSS (> 18 yrs)	> 18 years old	80%			95%	95%	98%	97%	92%	96%	99%	97%	100%	90%	98%	96%	
% of patients waiting less than 26 weeks to start a psychological therapy in Specialist Adult Mental Health (> 18 yrs)	> 18 years old	95%			100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
% of patients with NDD receiving diagnostic assessment and intervention within 26 weeks (< 18 yrs)	< 18 years old (CAMHS)	80%			26%	24%	28%	30%	30%	33%	32%	34%	27%	34%	34%	37%	
% residents in receipt of secondary mental health services (all ages) who have a valid care and treatment plan (CTP) (< 18 yrs)	< 18 years old (CAMHS)	90%			82%	83%	84%	82%	82%	83%	81%	81%	65%	84%	84%	84%	
% residents in receipt of secondary mental health services (all ages) who have a valid care and treatment plan (CTP) (> 18 yrs)	> 18 years old	90%			89%	91%	91%	91%	91%	92%	88%	88%	84%	84%	83%	81%	

#### 6.3 Updates on key measures

0.5 opuates on key mea	ADULT MENTAL F	HEALTH
Description	Current Performance	Trend
Adult Mental Health Measures:		1. % Mental Health assessments undertaken within 28 days from receipt of referral
1. % of MH assessments undertaken within 28 days from the date of receipt of referral (18 years and over)	In November 2021, 98.1% of assessments were undertaken within 28 days of referral for patients 18 years and over.	100% 75% 50% 25% 0% 0% 000 000 127 127 127 127 127 127 127 127 127 127
O 0/ of the way a cutio	O la Navarahari 2004, the navarataria of	2. % Mental Health therapeutic interventions started within 28 days following LPMHSS assessment
2. % of therapeutic interventions started within 28 days following an assessment by LPMHSS (18 years and over)	2. In November 2021, the percentage of therapeutic interventions started within 28 days following an assessment by the Local Primary Mental Health Support Service (LPMHSS) was 96.1%.	100% 75% 50% 25% 0%  Nov-20  Nov-20  Nov-12-t-12-t-12-t-12-t-12-t-12-t-12-t-12-
3. % of health board residents in receipt of secondary mental health services who have a valid Care and Treatment Plan (CTP) (18 years and over)	81% of residents in receipt of secondary care mental health services had a valid Care and Treatment Plan in November 2021.	3. % residents with a valid Care and Treatment Plan (CTP)  00% 90% 80% 70%  Part 17
4. % of patients waiting less than 26 weeks to start a psychological therapy in Specialist Adult Mental Health	4. In November 2021, 100% of patients waited less than 26 weeks for psychological therapy. This was above the national target of 95%.	4. % waiting less than 26 weeks for Psychology Therapy  100% 75% 50% 25% 0%  0%  0%  0%  0%  0%  0%  0%  0%  0

	CHILD & ADOLESCENT MENTA	L HEALTH (CAMHS)
Description	Current Performance	Trend
Crisis - % Urgent     Assessment by     CAMHS undertaken     within 48 Hours from	In November 2021, 97% of CAMHS patients received an assessment within 48 hours.	1. Crisis- assessment within 48 hours  100% 90% 80% 70%
receipt of referral 2. Primary CAMHS (P-CAMHS) - % Routine Assessment by CAMHS undertaken within 28 days from	2. 36% of routine assessments were undertaken within 28 days from referral in November 2021 against a target of 80%.	% urgent assessments within 48 hours  **Target**  2. and 3. P-CAMHS % assessments and therapeutic interventions within 28 days
receipt of referral 3. Primary CAMHS (P-CAMHS) - % Therapeutic interventions started within 28 days following assessment	3. 64% of therapeutic interventions were started within 28 days following assessment by LPMHSS in November 2021.	100% 75% 50% 25% 0% 0Z-NON 0Z-DG-C-C-C-C-C-C-C-C-C-C-C-C-C-C-C-C-C-C-
by LPMHSS  4. NDD - %     Neurodevelopmental     Disorder patients     receiving a     Diagnostic     Assessment within     26 weeks	4. 37% of NDD patients received a diagnostic assessment within 26 weeks in November 2021 against a target of 80%.	100% 75% 800  Nov-20  Nov-21  Nov-21  Nov-21  Nov-21  Nov-21  Nov-21  Nov-21  Nov-21  Nov-21
5. Specialist CAMHS (S-CAMHS) - % Routine Assessment by SCAMHS undertaken within 28 days from receipt of referral	5. 3% of routine assessments by SCAMHS were undertaken within 28 days in November 2021.	5. S-CAMHS % assessments within 28 days  100% 75% 50% 25% 0% Nov-2-12-12-12-12-12-12-12-12-12-12-12-12-1

APPENDIX 2: Summary
The following table provides a high level overview of the Health Board's most recent performance against key quality and safety measures by quadrant component measure.

		Harn	ı quadrant-	Harm from	Covid itse	elf					
Category	Measure	Target Type	Target	Internal HB Profile	Reporting period	Morriston	NPTH	Singleton	Primary & Community	MH & LD	HB Total
	Number of new COVID19 cases*	Local			Dec-21						18,167
	Number of staff referred for Antigen Testing*	Local			Dec-21						787
	Number of staff awaiting results of COVID19 test*	Local			Dec-21						0
	Number of COVID19 related incidents*	Local			Dec-21						54
COVID19 rela	Number of COVID19 related serious incidents*	Local			Oct-21						0
	Number of COVID19 related complaints*	Local			Dec-21						20
	Number of COVID19 related risks*	Local			Oct-21						0
	Number of staff self isolated (asymptomatic)*	Local			Dec-21						126
	Number of staff self isolated (symptomatic)*	Local			Dec-21						393
	% sickness*	Local			Dec-21						3.9%

National or local target achieved
Target not achieved but within tolerance level
Performance outside of profile/ target

<sup>\*</sup> In the absence of local profiles, RAG is based on in-month movement

	Harm o	uadrant- Ha	rm from ove	rwhelmed N	IHS and so	cial care	system				
Category	Measure	Target Type	Target	Internal HB Profile	Reporting period	Morriston	NPTH	Singleton	Primary & Community	MH & LD	HB Total
	Number of ambulance handovers over one hour*	National	0		Dec-21	591		21			612
Unscheduled Care	% of patients who spend less than 4 hours in all major and minor emergency care (i.e. A&E) facilities from arrival until admission, transfer or discharge*	National	95%		Dec-21	58.5%	94.9%				70%
	Number of patients who spend 12 hours or more in all hospital major and minor care facilities from arrival until admission, transfer or discharge*	National	0		Dec-21	1,100	1				1,101
	% of patients who have a direct admission to an acute stroke unit within 4 hours*	National	59.8% (UK SNAP average)		Dec-21	17%					17%
	% of patients who receive a CT scan within 1 hour*	National	54.5% (UK SNAP average)		Dec-21	35%					35%
Stroke	% of patients who are assessed by a stroke specialist consultant physician within 24 hours*	National	84.2% (UK SNAP average)		Dec-21	97%					97%
	% of thrombolysed stroke patients with a door to door needle time of less than or equal to 45 minutes*	National	12 month improvement trend		Dec-21	10%					10%
	% of patients receiving the required minutes for speech and language therapy*	National	12 month improvement trend		Dec-21	46%					46%
	Prompt orthogeriatric assessment- % patients receiving an assessment by a senior geriatrician within 72 hours of presentation	Local	75%		Nov-21	88.7%					88.7%
	Prompt surgery - % patients undergoing surgery by the day following presentation with hip fracture	Local	75%		Nov-21	57.1%					57.1%
	NICE compliant surgery - % of operations consistent with the recommendations of NICE CG124	Local	75%		Nov-21	70.3%					70.3%
Fractured Neck of	Prompt mobilisation after surgery - % of patients out of bed (standing or hoisted) by the day after operation	Local	75%		Nov-21	71.2%					71.2%
Femur (#NOF)	Not delirious when tested- % patients (<4 on 4AT test) when tested in the week after operation	Local	75%		Nov-21	77.0%					77.0%
	Return to original residence- % patients discharged back to original residence, or in that residence at 120 day follow-up	Local	75%		Oct-21	70.4%					70.4%
	30 day mortality - crude and adjusted figures, noting ONS data only correct after around 6 months	Local	12 month improvement trend		Jan-21	7.5%					7.5%
	% of survival within 30 days of emergency admission for a hip fracture	Local	12 month improvement trend		Sep-21	72.2%					72.2%

<sup>\*</sup> In the absence of local profiles, RAG is based on in-month movement

	Harm (	quadrant- Hai	m from over	whelmed N	IHS and so	cial care	system				
Category	Measure	Target Type	Target	Internal HB Profile	Reporting period	Morriston	NPTH	Singleton	Primary & Community	MH & LD	HB Total
	Number of E.Coli bacteraemia cases	National		17	Dec-21	2	0	3	12	0	17
	Number of S.aureus bacteraemia cases	National	]	8	Dec-21	5	0	0	4	0	9
Healthcare	Number of C.difficile cases	National	12 month reduction trend	10	Dec-21	9	0	2	1	0	12
acquired infections	Number of Klebsiella cases	National	Teducation alend	9	Dec-21	4	0	2	3	0	9
	Number of Aeruginosa cases	National		1	Dec-21	2	1	0	1	0	4
	Compliance with hand hygiene audits	Local	95%		Dec-21	96%	100%	-	96%	95%	95%
	Number of Serious Incidents	Local	12 month reduction trend		Dec-21	0	0	2	0	0	2
Serious incidents	Of the serious incidents due for assurance, the % which were assured within the agreed timescales	Local	90%		Dec-21						0%
	Number of Never Events	Local	0		Dec-21	0	0	0	0	0	0
	Total number of Pressure Ulcers	Local	12 month reduction trend		Nov-21	27	3	13	31	0	74
Pressure Ulcers	Total number of Grade 3+ Pressure Ulcers	Local	12 month reduction trend		Nov-21	1	0	1	8	0	10
	Pressure Ulcer (Hosp) patients per 100,000 admissions	Local	12 month reduction trend		Nov-21						616
Inpatient Falls	Total number of Inpatient Falls	Local	12 month reduction trend		Dec-21	91	38	33	8	37	208
III patietit Falls	Inpatient Falls per 1,000 beddays	Local	Between 3.0 & 5.0		Dec-21						5.28
	Universal Mortality reviews undertaken within 28 da	Local	95%		Nov-21	99%	88%				99%
Mortality	Stage 2 mortality reviews completed within 60 days	Local	95%		Aug-21	60%	0%	0%			50%
mortanty	Crude hospital mortality rate by Delivery Unit (74 yea	National	12 month reduction trend		Nov-21	1.76%	0.21%	0.50%			0.99%

	ı	Harm quadran	t- Harm fron	reduction	in non-Co	vid activit	у				
Category	Measure	Target Type	Target	Internal HB Profile	Reporting period	Morriston	NPTH	Singleton	Primary & Community	MH & LD	HB Total
Cancer	Single Cancer Pathway- % of patients started treatment within 62 days (with suspensions)*	National	12 month improvement trend		Dec-21 (Draft)						45%
	Number of patients waiting > 26 weeks for outpatient appointment	National	0		Dec-21	17,214	294	7,920	24		25,452
	Number of patients waiting > 36 weeks for treatment (inc. Diagnostics > 36 wks)	National	0		Dec-21	24,500	150	12,388	22		37,504
	Number of patients waiting > 8 weeks for a specified diagnostics	National	0		Dec-21	2,927		3,144			6,071
	Number of patients waiting > 14 weeks for a specified therapy	National	0		Dec-21		12		877	0	889
Planned Care	Total number of patients waiting for a follow-up outpatient appointment	National	0		Dec-21						131,403
	Number of patients delayed by over 100% past their target date	National	0		Dec-21						31,912
	Number of patients delayed past their agreed target date (booked and not booked)	Local	0		Dec-21						58,006
	Number of Ophthalmology patients without an allocated health risk factor	Local	0		Dec-21						694
	Number of patients without a documented clinical review date	Local	0		Dec-21						2
	Number of friends and family surveys completed	Local	12 month improvement trend		Dec-21	878	Now reported	1,580	291	23	878
	% of patients who would recommend and highly recommend	Local	90%	80%	Dec-21	94%	under	94%	90%	100%	93%
Patient Experience/	% of all-Wales surveys scoring 9 or 10 on overall satisfaction	Local	90%	80%	Dec-21	96%	Siligleton	97%	97%		96%
Feedback	Number of new complaints received	Local	12 month reduction rend		Oct-21	57	6	33	12	13	134
	% of complaints that have received a final reply (under Regulation 24) or an interim reply (under Regulation 26) up to and including 30 working days from the date the complaint was first received by the organisation	National	75%	80%	Oct-21	70%	83%	48%	83%	69%	67%

<sup>\*</sup> In the absence of local profiles, RAG is based on in-month movement

	Н	arm Quadrant	- Harm fron	n wider soc	ietal action	ns/lockdov	vn				
Category	Measure	Target Type	Target	Internal HB Profile	Reporting period	Morriston	NPTH	Singleton	Primary & Community	MH & LD	HB Total
	% children who received 3 doses of the hexavalent '6 in 1' vaccine by age 1	National	95%	90%	Q2 2021/22						96.2%
	% children who received MenB2 vaccine by age 1		95%	90%	Q2 2021/22						95.9%
	% children who received PCV2 vaccine by age 1		95%	90%	Q2 2021/22						97.3%
	% children who received Rotavirus vaccine by age 1		95%	90%	Q2 2021/22						95.2%
	% children who received MMR1 vaccine by age 2	Local	95%	90%	Q2 2021/22						94.0%
	% children who received PCVf3 vaccine by age 2		95%	90%	Q2 2021/22						93.9%
Childhood	% children who received MenB4 vaccine by age 2		95%	90%	Q2 2021/22						93.8%
immunisatio ns	2		95%	90%	Q2 2021/22						94.1%
	% children who are up to date in schedule by age		95%	90%	Q2 2021/22						87.6%
	% of children who received 2 doses of the MMR vaccine by age 5	National	95%	90%	Q2 2021/22						89.8%
	% children who received 4 in 1 vaccine by age 5		95%	90%	Q2 2021/22						91.0%
	% children who received MMR vaccination by age 16	Local	95%	90%	Q2 2021/22						91.6%
	% children who received teenage booster by age	Local	90%	85%	Q2 2021/22						90.2%
	% children who received MenACWY vaccine by age		Improve		Q2 2021/22						90.6%
	% of urgent assessments undertaken within 48 hours from receipt of referral (Crisis) (< 18 yrs)	Local	100%		Nov-21						97%
	% of patients waiting less than 28 days for 1st outpatient appointment (< 18 yrs)	National	80%		Nov-21						66%
	% of routine assessments undertaken within 28 days from receipt of referral (PCAMHS) (< 18 yrs)	National	80%		Nov-21						36%
	% of routine assessments undertaken within 28 days from receipt of referral (SCAMHS) (< 18 yrs)	Local	80%		Nov-21						3%
	% of mental health assessments undertaken within (up to and including) 28 days from the date of receipt of referral (> 18 yrs)	National	80%		Nov-21					98%	98%
Mental	% of therapeutic interventions started within 28 days following assessment by LPMHSS (< 18 yrs)	National	80%		Nov-21						64%
Health (Adult and Children)	% of therapeutic interventions started within (up to and including) 28 days following an assessment by LPMHSS (> 18 yrs)	National	80%		Nov-21					96%	96%
	% of patients waiting less than 26 weeks to start a psychological therapy in Specialist Adult Mental Health (> 18 yrs)	National	95%		Nov-21					100%	100.0%
	% of patients with NDD receiving diagnostic assessment and intervention within 26 weeks (< 18 yrs)	National	80%		Nov-21						37%
	% residents in receipt of secondary mental health services (all ages) who have a valid care and treatment plan (CTP) (< 18 yrs)	National	90%		Nov-21						84%
	% residents in receipt of secondary mental health services (all ages) who have a valid care and treatment plan (CTP) (> 18 yrs)	National	90%		Nov-21					81%	81%

 $<sup>\</sup>ensuremath{^{*}}$  In the absence of local profiles, RAG is based on in-month movement

# APPENDIX 3: INTEGRATED PERFORMANCE DASHBOARD

					Harm f	from Covid its	elf																
Sub Domain	Measure	National or Local Target	Report Period	Current Performance	National Target	Annual Plan/ Local Profile	Profile Status	Welsh Average/ Total	SBU's all- Wales rank	Performance Trend	Dec-20	Jan-21	Feb-21	Маг-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21
	Number of new COVID19 cases	Local	Dec-21	18,167		Reduce				$\bigg\}$	11,976	3,759	1,208	907	406	189	708	1,946	7,177	12,839	10,918	8,247	18,167
ē	Number of staff referred for Antigen Testing	Local	Dec-21	15,756		Reduce					10,065	10,749	11,115	11,683	11,957	12,224	12,505	12,872	13,278	13,951	14,475	14,969	15,756
reasu	Number of staff awaiting results of COVID19 test	Local	Dec-21	0		Reduce					99 (as at 05/01/21)	78 (as at 07/02/21)	69 (as at 06/03/21)	2 (as at 11/04/21)	0	0	0	0	0	0	0	0	0
- <del>-</del>	Number of COVID19 related incidents	Local	Dec-21	54		Reduce				}	127	84	63	53	74	67	23	24	36	36	47	53	54
ate	Number of COVID19 related serious incidents	Local	Oct-21	0		Reduce					0	0	0	0	0	0	0	0	0	0	0		
흔	Number of COVID19 related complaints	Local	Dec-21	20		Reduce				$\bigg \}$	83	106	131	98	38	13	16	4	6	3	4	14	20
OVID19	Number of COVID19 related risks	Local	Oct-21	0		Reduce					10	3	3	3	2	2	1	1	1	0	0		
号	Number of staff self isolated (asymptomatic)	Local	Dec-21	126		Reduce				}	475	218	160	145	84	71	70	71	115	227	120	65	126
္ပ	Number of staff self isolated (symptomatic)	Local	Dec-21	393		Reduce				$\bigg\}$	394	316	156	108	87	71	50	67	114	204	180	120	393
	% sickness	Local	Dec-21	1.9%		Reduce					6.5%	4.0%	2.4%	1.9%	1.9%	1.9%	0.9%	1.9%	1.9%	1.9%	1.9%	1.9%	1.9%
				Harm fro	om overwhelr	ned NHS and so	ocial care	system															
Sub Domain	Measure	National or Local Target	Report Period	Current Performance	National Target	Annual Plan/ Local Profile	Profile Status	Welsh Average/ Total	SBU's all- Wales rank	Performance Trend	Dec-20	Jan-21	Feb-21	Mar-21	   Apr-21 	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21
	% of emergency responses to red calls arriving within (up to and including) 8 minutes	National	Dec-21	46%	65%	65%	×	50% (Oct-21)	5th (Oct-21)		54%	67%	70%	73%	72%	62%	67%	64%	59%	50%	44%	52%	46%
Care	Number of ambulance handovers over one hour	National	Dec-21	612	0			5,350 (Oct-21)	2nd (Oct-21)		510	195	219	231	337	477	547	616	726	642	648	670	612
<u>e</u>	Handover hours lost over 15 minutes	Local	Dec-21	2527						$\left\langle \right\rangle$	1,804	455	550	583	877	1,154	1,386	1,937	2,443	2,467	3,093	2,461	2,527
schedu	% of patients who spend less than 4 hours in all major and minor emergency care (i.e. A&E) facilities from arrival until admission, transfer or discharge	National	Dec-21	70%	95%			65% (Oct-21)	2nd (Oct-21)	$\bigvee \bigvee$	72.6%	77%	71%	77%	75%	73%	72%	75%	75%	73%	72%	73%	70%
Ď	Number of patients who spend 12 hours or more in all hospital major and minor care facilities from arrival until admission, transfer or discharge	National	Dec-21	1101	0			9,484 (Oct-21)	4th (Oct-21)		776	570	534	457	631	684	880	1,014	1,060	1,250	1,276	1,055	1,101
	% of survival within 30 days of emergency admission for a hip fracture	National	Sep-21	72.2%	12 month ↑			85.9% (Aug-21)	4th (Aug-21)	<b>\</b>	68.0%	65.3%	70.7%	59.6%	71.1%	72.1%	78.3%	84.8%	86.7%	72.2%			
NOF	% of patients (age 60 years and over) who presented with a hip fracture that received an orthogeriatrician assessment within 72 hours	National	Oct-21	88.0%	12 month ↑			66% (Sep-21)	2nd (Sep-21)		86.0%	87.0%	88.0%	88.0%	90.0%	91.0%	91.0%	91.0%	88.0%	87.0%	88.0%		
	Direct admission to Acute Stroke Unit (<4 hrs)	National	Dec-21	17%	54.0%			18.8% (Oct-21	organisation s	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	7.1%	6.8%	18.2%	20.4%	20.3%	27.5%	28.3%	13.5%	15.4%	15.4%	0.0%	11.4%	16.7%
	CT Scan (<1 hrs) (local	Local	Dec-21	35%						~~~	22.7%	42.2%	30.6%	40.8%	29.7%	36.5%	29.6%	34.6%	48.7%	34.1%	16.7%	40.9%	35.1%
Stroke	Assessed by a Stroke Specialist Consultant Physician (< 24 hrs)	Local	Dec-21	97%						<b>√</b>	95.5%	95.6%	97.2%	100.0%	96.9%	98.1%	100.0%	100.0%	92.3%	90.2%	100.0%	95.5%	97.3%
	Thrombolysis door to needle <= 45 mins	Local	Dec-21	10%						~~~	0.0%	12.5%	0.0%	55.6%	25.0%	0.0%	33.3%	28.6%	20.0%	0.0%	0.0%	9.1%	10.0%
	% compliance against the therapy target of an average of 16.1 minutes if speech and language therapist input per stroke patient	National	Dec-21	46%	12 month ↑					$\mathcal{N}$	63.4%	65.7%	61.2%	55.9%	47.1%	39.7%	41.9%	45.4%	58.9%	58.6%	64.6%	54.4%	45.6%
DTOCs	Number of mental health HB DToCs	National	Mar-20	13	12 month <b>↓</b>	27									DTO	C reporting t	emporarily s	suspended					
DIOCS	Number of non-mental health HB DToCs	National	Mar-20	60	12 month <b>↓</b>	50	×								DTO	C reporting t	emporarily s	suspended					

				Harm fro	om overwheln	ned NHS and so	cial care	system	•												•		
Sub Domain	Measure	National or Local Target	Report Period	Current Performance	National Target	Annual Plan/ Local Profile	Profile Status	Welsh Average/ Total	SBU's all- Wales rank	Performance Trend	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21
	Cumulative cases of E.coli bacteraemias per 100k pop		Dec-21	77.1	<67		×	72.49 (Oct-21)	4th (Oct-21)	\	60.7	60.0	59.8	61.9	99.8	88.9	89.4	89.4	90.5	86.4	82.2	80.5	77.1
	Number of E.Coli bacteraemia cases (Hospital)			5				(00.21)	(00.21)		5	6	6	9	12	11	5	8	9	9	7	5	5
	Number of E.Coli bacteraemia cases (Community)		Dec-21	12							7	12	11	19	20	15	23	15	25	12	12	17	12
	Total number of E.Coli bacteraemia cases			17							12	18	17	28	32	26	28	23	34	21	19	22	17
	Cumulative cases of S.aureus bacteraemias per 100k pop		Dec-21	36.0	<20		×	26.72 (Oct-21)	6th (Oct-21)		31.7	31.6	31.4	31.6	40.5	44.5	37.0	36.0	35.5	38.3	40.6	37.2	36.0
	Number of S.aureus bacteraemias cases (Hospital)			5						~~	6	5	7	4	4	5	5	7	8	13	11	1	5
	Trumber or s.aureus pacieraemias cases (Community)		Dec-21	4						~~~	3	4	2	7	9	10	2	4	4	4	7	3	4
	Total number of S.aureus bacteraemias cases			9							9	9	9	11	13	15	7	11	12	17	18	4	9
<u> </u>	Cumulative cases of C.difficile per 100k pop		Dec-21	51.3	<25		×	37.49 (Oct-21)	6th (Oct-21)		45.7	42.0	41.5	41.1	62.3	49.1	46.2	52.0	55.0	53.2	52.9	53.3	51.3
control	Number of C.difficile cases (Hospital)	National		11						~~~	6	3	9	7	15	7	6	16	20	9	10	10	11
Ę	Number of C.difficile cases (Community)		Dec-21	1							3	0	2	5	5	5	6	7	2	5	5	10	1
infection	Total number of C.difficile cases			12							9	3	11	12	20	12	12	23	22	14	15	20	12
ij	Cumulative cases of Klebsiella per 100k pop	1	Dec-21	26.5							24.9	26.4	25.8	26.2	28.1	21.5	26.7	0.0	22.6	24.5	27.1	26.5	26.5
	Number of Klebsiella cases (Hospital)	1		6						~~~	8	8	4	1	4	3	5	2	4	8	8	2	6
	Number of Klebsiella cases (Community)		Dec-21	3						~~~~	4	5	2	9	5	2	7	1	4	3	5	5	3
	Total number of Klebsiella cases			9				64 (Oct-21)	6th (Oct-21)	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	12	13	6	10	9	5	12	3	8	11	13	7	9
	Cumulative cases of Aeruginosa per 100k pop		Dec-21	6.1							5.5	5.2	5.1	4.9	9.4	6.1	6.2	0.0	5.5	5.6	4.8	5.4	6.1
	Number of Aeruginosa cases (Hospital)			3							1	0	0	0	2	0	1	0	1	2	0	3	3
	Number of Aeruginosa cases (Community)		Dec-21	1							0	1	1	1	1	1	1	1	1	0	0	0	1
	Total number of Aeruginosa cases		2002.	4				22 (Oct-21)	1st (Oct-21)	_^~~	1	1	1	1	3	1	2	1	2	2	0	3	4
	Hand Hygiene Audits- compliance with WHO 5 moments	Local	Dec-21	95.8%		95%	4				96%	95%	93%	97%	96%	98%	96%	95%	95%	96%	97%	92%	96%
Serious Incidents and risks	Of the serious incidents due for assurance, the % which were assured within the agreed timescales	National	Dec-21	0.0%	90%	80%	×			<b></b>	4%	0%	10%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
erio	Number of new Never Events	National		0	0	0	4			^_	0	0	0	0	0	0	1	0	0	0	0	1	0
<u>0</u> = E	Number of risks with a score greater than 20	Local Local	Dec-21	35 60		12 month ↓ 12 month ↓	<b>√</b>				146 238	148 242	140 233	142 230	132 217	127 224	113 219	104 221	105 220	114 240	118 235	121 238	35 60
	Number of risks with a score greater than 16  Number of pressure ulcers acquired in hospital	Local	Nov-21	43		12 month <b>✓</b>	<b>₩</b>			~~~	61	51	48	36	59	53	53	58	53	65	42	43	60
<u>ه</u>	Number of pressure ulcers developed in the community		1107 21	31		12 month ✔	×			~~	26	25	24	26	31	20	21	33	34	39	32	31	
Ulcers	Total number of pressure ulcers		Nov-21	74		12 month <b>↓</b>	×				87	76	72	62	90	73	74	91	87	104	74	74	
Pressure	Number of grade 3+ pressure ulcers acquired in hospital	Local		2		12 month ✔	<			W\\_	3	2	3	1	4	1	2	3	2	1	1	2	
Pres	Number of grade 3+ pressure ulcers acquired in community		Nov-21	8		12 month ✔	×			W	7	5	4	2	10	2	4	2	8	6	7	8	
	Total number of grade 3+ pressure ulcers		Nov-21	10		12 month <b>↓</b>	×			~~~	10	7	7	3	14	3	6	5	10	7	8	10	
Inpatient Falls	Number of Inpatient Falls	Local	Dec-21	208		12 month <b>↓</b>	×			\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	247	203	177	171	176	228	174	193	198	207	240	213	208

				Harm fr	om overwhelr	ned NHS and so	ocial care	system															
Sub Domain	Measure	National or Local Target	Report Period	Current Performance	National Target	Annual Plan/ Local Profile	Profile Status	Welsh Average/ Total	SBU's all- Wales rank	Performance Trend	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21
	% of universal mortality reviews (UMRs) undertaken within 28 days of a death	Local	Nov-21	99%	95%	95%	4			~~~	99.0%	100.0%	100.0%	97.6%	99.3%	98.0%	98.6%	97.6%	93.0%	98.0%	96.8%	98.5%	
Mortality	Stage 2 mortality reviews required	Local	Nov-21	10						~~~	12	19	6	11	5	18	12	7	17	10	16	10	
Wortanty	% stage 2 mortality reviews completed	Local	Aug-21	50.00%		100%	×			\ /	75.0%	36.8%			i		25.0%	42.9%	50.0%				
	Crude hospital mortality rate (74 years of age or less)	National	Nov-21	0.99%	12 month <b>↓</b>			1.35% (Sep-21)	4th (Sep-21)	$\overline{}$	1.08%	1.14%	1.17%	1.17%	1.04%	1.04%	1.01%	1.03%	1.02%	1.03%	1.03%	0.99%	
NEWS	% patients with completed NEWS scores & appropriate responses actioned	Local	Dec-21	89%		98%	×			W_	98.5%	95.0%	96.3%	93.5%	97.4%	98.9%	95.0%	89.7%	91.7%	91.6%	93.8%	92.2%	89.1%
Coding	% of episodes clinically coded within 1 month of	Local	Nov-21	76%	95%	95%	×			~~	93%	95%	96%	96%	96%	96%	89%	90%	94%	90%	92%	76%	
E-TOC	% of completed discharge summaries (total signed and sent)	Local	Dec-21	62%		100%	×			$\sim\sim$	59%	67%	63%	64%	1 1 63%	67%	69%	62%	62%	68%	61%	63%	62%
	Agency spend as a % of the total pay bill	National	May-21	3.30%	12 month <b>↓</b>			4.1% (May-21)	organisation s		5.4%	6.2%	4.9%	5.7%	4.4%	3.3%							
	Overall staff engagement score – scale score method	National	2020	75%	Improvement			75% (2020)	organisation s			2020 =	= 75%										
Workforce	% of headcount by organisation who have had a PADR/medical appraisal in the previous 12 months (excluding doctors and dentists in training)	National	Dec-21	57%	85%	85%	×	60.0% (May-21)	sur/30(20) 10 organisation s (May-21)	$\sqrt{}$	54%	52%	51%	53%	57%	60%	65%	60%	60%	58%	56%	55%	57%
Work	% compliance for all completed Level 1 competency with the Core Skills and Training Framework	National	Dec-21	80%	85%	85%	×	78.8% (May-21)	organisation s	$\sqrt{\ }$	80%	80%	80%	80%	80%	80%	81%	81%	81%	80%	80%	80%	80%
	% workforce sickness absence (12 month rolling)	National	Nov-21	7.44%	12 month <b>↓</b>			5.68% (May-21)	organisation s		7.48%	7.57%	7.56%	7.44%	7.12%	6.93%	6.91%	6.99%	7.11%	7.29%	7.44%	7.44%	
	% staff who would be happy with the standards of care provided by their organisation if a friend or relative needed treatment	National	2020	67.1%	Improvement			67.8% (2020)	organisation s			2020 =	67.1%								•		

				Harm	from reduc	tion in non-	Covid a	ctivity															
Sub Domain	Measure	National or Local Target	Report Period	Current Performance	National Target	Annual Plan/ Local Profile	Profile Status	Welsh Averagel Total	SBU's all- Wales rank	Performance Trend	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21
Primary Care	% adult dental patients in the health board population re- attending NHS primary dental care between 6 and 9 months	National	Nov-21	10.5%	4 quarter <b>↓</b>			21.8% (Q3 20/21)	1st (Q3 20/21)		12.0%	5.9%	5.3%	6.6%	7.8%   7.8%	9.0%	10.2%	11.4%	11.0%	11.5%	11.4%	10.5%	
Cancer	% of patients starting definitive treatment within 62 days from point of suspicion (without adjustments)	National	Dec-21 (Draft)	45.0%	12 month ↑			59.0% (Sep-21)	2nd out of 6 organisations (Sep-21)	<b>\</b> \	61.0%	67.9%	56.4%	71.6%	65.7%	65.4%	66.8%	55.0%	58.4%	62.2%	61.9%	63.4%	45.0%
Bes	Scheduled (21 Day Target)	Local	Dec-21	37%	80%		*			\ \	71%	45%	35%	42%	37%	40%	31%	60%	57%	58%	37%	30%	37%
±	Scheduled (28 Day Target)	Local	Dec-21	78%	100%		*			~~~	88%	82%	80%	85%	77%	87%	70%	84%	91%	89%	84%	61%	78%
ıţ	Urgent SC (7 Day Target)	Local	Dec-21	37%	80%		*			~~~	50%	50%	23%	41%	38%	50%	45%	46%	55%	22%	30%	60%	37%
3	Urgent SC (14 Day Target)	Local	Dec-21	87%	100%		*			~~~	85%	94%	91%	90%	83%	86%	87%	77%	95%	76%	90%	100%	87%
E G	Emergency (within 1 day)	Local	Dec-21	100%	80%		<₽				100%	100%	100%	100%	91%	100%	100%	100%	100%	100%	100%	100%	100%
diother	Emergency (within 2 days)	Local	Dec-21	100%	100%		4				100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
	Elective Delay (21 Day Target)	Local	Dec-21	92%	80%		4			~~~	71%	69%	61%	86%	82%	81%	91%	90%	94%	81%	89%	79%	92%
e e	Elective Delay (28 Day Target)	Local	Dec-21	100%	100%		4	40.400		~~~	88%	89%	75%	93%	92%	84%	95%	97%	97%	97%	94%	86%	100%
	Number of patients waiting > 8 weeks for a specified diagnostics	National	Dec-21	6071	0			48,408 (Sep-21)	2nd (Sep-21)	\	6,579	6,239	5,087	4,554	4,804	4,842	5,230	5,425	5,523	5,732	5,939	6,008	6,071
	Number of patients waiting > 14 weeks for a specified therapy	National	Dec-21	889	0			5,798 (Sep-21)	2nd (Sep-21)	$\bigg)$	708	584	491	369	201	166	171	151	186	320	414	629	889
nned Care	% of patients waiting < 26 weeks for treatment	National	Dec-21	50%	95%			54.9% (Sep-21)	6th (Sep-21)	$\left\{ \right\}$	48.0%	47.0%	47.9%	48.8%	49.1%	49.1%	50.7%	51.5%	51.9%	52.0%	51.6%	51.3%	50.5%
	Number of patients waiting > 26 weeks for outpatient appointment	Local	Dec-21	25452	0						21,179	21,208	21,225	21,750	22,752	23,700	23,279	23,225	23,444	23,997	24,483	24,752	25,452
	Number of patients waiting > 36 weeks for treatment	National	Dec-21	37504	0			240,306 (Sep-21)	3rd (Sep-21)	<u></u>	35,126	33,991	32,719	32,874	33,395	34,447	35,040	35,583	35,999	35,711	36,420	37,064	37,504
풉	The number of patients waiting for a follow-up outpatient appointment	National	Dec-21	131,403	HB target			779,662 (Oct-21)	5th (Oct-21)	_~~	119,963	119,999	120,882	121,403	122,303	123,088	127,444	130,208	127,391	130,963	131,554	129,255	131,403
	The number of patients waiting for a follow-up outpatients appointment who are delayed over 100%	National	Dec-21	31,912	TBC			199,698 (Oct-21)	5th (Oct-21)	~	27,641	28,419	28,862	29,316	29,334	30,062	30,550	31,316	29,770	32,574	33,121	30,946	31,912
	% of R1 ophthalmology patient pathways waiting within target date or within 25% beyond target date for an outpatient appointment	National	Dec-21	49%	95%			63.2% (Oct-21)	6th (Oct-21)	<>	47.3%	46.7%	47.4%	47.7%	47.2%	46.7%	46.7%	46.3%	46.1%	47.9%	48.6%	49.2%	48.7%
AS S	% of patients who did not attend a new outpatient appointment	Local	Dec-21	6.3%	12 month <b>↓</b>					>	7.7%	7.1%	6.2%	5.6%	5.3%	5.7%	6.5%	6.5%	6.4%	7.2%	7.7%	7.0%	6.3%
DNA	% of patients who did not attend a follow-up outpatient appointment	Local	Dec-21	6.4%	12 month <b>↓</b>					\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	8.2%	7.1%	6.2%	6.7%	6.1%	6.9%	5.5%	7.5%	7.5%	7.6%	7.8%	7.0%	6.4%
T1 .	Theatre Utilisation rates	Local	Dec-21	62%		90%	×			<b>\</b>	59%	65%	73%	75%	80%	78%	77%	72%	69%	72%	66%	67%	62%
Theatre Efficiencies	% of theatre sessions starting late	Local	Dec-21	40%		<25%	×			~~~	45%	40%	42%	40%	38%	43%	43%	44%	44%	42%	46%	43%	40%
Emolerioles	% of theatre sessions finishing early	Local	Dec-21	48%		<20%	*			<b>}</b>	47%	44%	44%	48%	41%	45%	43%	48%	46%	46%	50%	48%	48%
Postponed operations	, , , , , , , , , , , , , , , , , , , ,	Local	Jan-21	1,200							1,509	1,200											
± 8	Number of friends and family surveys completed	Local	Dec-21	2,776		12 month ↑	4			_	584	678	798	1,050		4,590	3,297	1,912	2,075	2,025	2,733	3,194	2,776
rien	% of who would recommend and highly recommend	Local	Dec-21	93%		90%	4			/	77%	79%	85%	87%		96%	97%	92%	92%	92%	92%	94%	93%
Patier experier	% of all-Wales surveys scoring 9 out 10 on overall satisfaction	Local	Dec-21	96%		90%	4			/ ~~	65%	81%	94%	93%		92%	96%	95%	92%	96%	93%	93%	96%
atr	Number of new formal complaints received	Local	Oct-21	134		12 month ↓ trend	×			~~	83	78	94	117	100	115	159	139	115	115	134		
Complain	% concerns that had final reply (Reg 24)/interim reply (Reg 26) within 30 working days of concern received	National	Oct-21	67%	75%	80%	×	71.9% (Q3 20/21)	2nd (Q3 20/21)	$\sim\sim$	80%	71%	80%	81%	78%	78%	68%	69%	83%	75%	67%		
	% of acknowledgements sent within 2 working days	Local	Oct-21	100%		100%	4				100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%		

				Harm from	wider socie	etal actions/	lockdov	vn															
Sub Domain	Measure	National or Local Target	Report Period	Current Performance	National Target	Annual Plan/ Local Profile	Profile Status	Welsh Averagel Total	SBU's all- Wales rank	Performance Trend	Dec-20	Jan-21	Feb-21	Mar-21	l   Apr-21 	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21
	% of babies who are exclusively breastfed at 10 days old	National	2020/21	35.6%	Annual ↑			36.8% (2020/21)	5th (2020/21)			2020/21	= 35.6%		!								
Early years measures	% children who received 3 doses of the hexavalent '6 in 1' vaccine by age 1	National	Q2 21/22	96.2%	95%			95.3% (Q121/22)	3rd (Q121/22)		96.7%			95.4%			95.7%			96.2%			
	% of children who received 2 doses of the MMR vaccine by age 5	National	Q2 21/22	89.8%	95%			91.7% (Q1.21/22)	4th (Q121/22)		92.0%			92.4%			91.1%			89.8%			
Alcohol	European age standardised rate of alcohol attributed hospital admissions for individuals resident in Wales	National	Q2 21/22	362.2	4 quarter↓			356.6 (Q4 20/21)	2nd (Q4 20/21)		308.8			322.1			370.7			362.2			
1 11001101	% of people who have been referred to health board services who have completed treatment for alcohol abuse	National	Q2 21/22	73.7%	4 quarter ↑			70.3% (Q2.21/22)	4th (Q2 21/22)		39.5%			45.5%			31.8%			73.7%			
	% uptake of influenza among 65 year olds and over	National	Dec-21	76.9%	75%			76.5% (Mar-21)	4th (Mar-21)		74.8%	75.2%	75.4%	75.5%	į						58.7%	74.8%	76.9%
	% uptake of influenza among under 65s in risk groups	National	Dec-21	44.9%	55%			51.07% (Mar-21)	5th (Mar-21)		47.2%	48.7%	49.4%	49.4%	i		26.0%	40.8%	44.9%				
Influenza	% uptake of influenza among pregnant women	National	2020/21	69.8%	75%			78.5% (2019/20)	5th out of 10 organisations (2019/20)			2020/21	= 69.8%			Data collection restarts October 2021							able
	% uptake of influenza among children 2 to 3 years old	Local	Dec-21	41.5%	50%			56.3% (Mar-21)	5th (Mar-21)		52.5%	53.2%	53.4%	53.4%	i	22.0% 37							
	% uptake of influenza among healthcare workers	National	Dec-21	52.7%	60%			58.7% (2019/20)	7th out of 10 organisations (2019/20)	:	63.0%	63.4%	63.4%	63.4%	48.							50.8%	52.7%
	% of urgent assessments undertaken within 48 hours from receipt of referral (Crisis)	Local	Nov-21	97%		100%	×		(2010120)	~~~	100%	100%	100%	100%	100%	93%	94%	79%	100%	95%	97%	97%	
	% Patients with Neurodevelopmental Disorders (NDD) receiving a Diagnostic Assessment within 26 weeks	National	Nov-21	37%	80%	80%	×	35.4 (Sep-21)	6th (Sep-21)	~~~	26%	24%	28%	30%	30%	33%	32%	34%	27%	34%	34%	37%	
	% Patients waiting less than 28 days for a first outpatient appointment for CAMHS	National	Nov-21	66%	80%	80%	×	27.9% (Oct-21)	4th (Oct-21)	~~~\	61%	53%	66%	63%	60%	61%	58%	41%	48%	40%	40%	66%	
CAMHS	P-CAMHS - % of Routine Assessment by CAMHS undertaken within 28 days from receipt of referral	National	Nov-21	36%		80%	×	44.2% (Sep-21)	2nd (Sep-21)	$\sqrt{}$	73%	29%	97%	46%	0%	0%	0%	29%	37%	89%	65%	36%	
	P-CAMHS - % of therapeutic interventions started within 28 days following assessment by LPMHSS	National	Nov-21	64%		80%	×	45.7% (Sep-21)	4th (Sep-21)	$\sim$	100%	93%	97%	91%	49%	67%	1%	100%	82%	35%	0%	64%	
	S-CAMHS - % of Routine Assessment by SCAMHS undertaken within 28 days from receipt of referral	Local	Nov-21	3%		80%	×			$\sim$	58%	60%	56%	53%	48%	53%	44%	29%	32%	41%	3%	3%	
	% residents in receipt of CAMHS to have a valid Care and Treatment Plan (CTP)	National	Nov-21	84%		90%	×	89.3% (Sep-21)	5th (Sep-21)	$\sim$	82%	83%	84%	82%	82%	83%	81%	81%	65%	84%	84%	84%	
	% of mental health assessments undertaken within (up to and including) 28 days from the date of receipt of referral (over 18 years of age)	National	Nov-21	98%	80%	80%	4	65.4% (Sep-21)	1st (Sep-21)	$\bigvee \bigvee$	99%	96%	98%	97%	97%	98%	99%	98%	100%	96%	98%	98%	
Mental Health	% of therapeutic interventions started within (up to and including) 28 days following an assessment by LPMHSS (over 18 years of age)	National	Nov-21	96%	80%	80%	4	75.0% (Sep-21)	4th (Sep-21)	<b>-</b> √\\	95%	95%	98%	97%	92%	96%	99%	97%	100%	90%	98%	96%	
	% patients waiting < 26 weeks to start a psychological therapy in Specialist Adult Mental Health	National	Nov-21	100%	95%	95%	4	72.2% (Sep-21)	1st (Sep-21)		100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
	% residents in receipt of secondary MH services (all ages) who have a valid care and treatment plan (CTP)	National	Nov-21	81%	90%	90%	×	85.8% (Sep-21)	6th (Sep-21)	~~	89%	91%	91%	91%	91%	92%	88%	88%	84%	84%	83%	81%	
Self harm	Rate of hospital admissions with any mention of intentional self-harm of children and young people (aged 10-24 years) per 1,000 population	National	2020/21	2.96	Annual <b>↓</b>			3.54 (2020/21)	3rd (2020/21)			2020/2	1= 2.96										
Dementia	% of people with dementia in Wales age 65 years or over who are diagnosed (registered on a GP QOF register)	National	2019/20	56.3%	Annual ↑			53.1% (2019/20)	2nd (2019/20)						į								