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Bwrdd Iechyd Prifysgol
Bae Abertawe
Swansea Bay University
Health Board



Meeting Date	22nd August 2019	Agenda Item	3.2
Report Title	Quality Impact Assessment		
Report Author	Charlotte Higgins, PMO lead, Transformation		
Report Sponsor and presented by	Gareth Howells, Director of Nursing and Patient Experience		
Freedom of Information	Open		
Purpose of the Report	The purpose of this report is to provide the Quality and Safety Committee with an update of schemes that have been considered and reviewed at the Swansea Bay University Health Board Quality Impact Assessment Panel meeting.		
Key Issues	<ul style="list-style-type: none"> • All Service Delivery Unit 2019/20 savings schemes (Category A/B) have now been screened. The QIA panel has received updates to advise if any risks identified in the schemes have changed. • QIA panel has commenced reviewing High Value Opportunity (category C schemes) schemes. • The Service Delivery Units have identified new savings schemes as part of their financial plans. The newly formed Delivery Support Team (DST) has advised that a number of schemes are required to assess their impact on quality using the Swansea Bay QIA process. 		
Specific Action Required <i>(please choose one only)</i>	Information	Discussion	Assurance
	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Recommendations	The Quality and Safety Committee are asked to: <ul style="list-style-type: none"> • Note the contents of the assurance report 		

Quality Impact Assessment Panel Assurance Report

1. INTRODUCTION

The purpose of this report is to provide the Quality and Safety Committee with a summary of schemes that have been considered and reviewed at the Swansea Bay University Health Board Quality Impact Assessment Panel meeting.

2. BACKGROUND

During the reporting period of June - July 2019, the Quality Impact Assessment Panel has met to review the quality impact of any emerging projects that have identified a cost saving against them.

Attendance at meetings included a range of stakeholders internal and external to the organisation:

All Service Delivery Unit 2019/20 savings schemes (Category A/B) have now been screened for quality using the Swansea Bay QIA tool. High Value Opportunities (category C) schemes have commenced being assessed with the tool.

Quality Impact Assessment Panel Review

The following section provides an overview of schemes considered and reviewed by the Quality Impact Assessment panel. Behind each scheme is a robust assessment of the key quality performance measures, the impact of the scheme on the quality of the services provided and mitigation.

• High Value Opportunities – Category C Schemes

Due to the cost savings identified against High Value Opportunity schemes, each project will use the QIA tool to assess the impact against quality. The following schemes have been reviewed by the panel during this reporting period:

Scheme	Impact		Panel decision
Nursing workforce	9	<p>The project comprises of 3 work streams – Enhanced supervision, Top of Licence Working and Efficient Nursing Workforce.</p> <p>The project leads have agreed a set of overarching metrics to measure the impact on quality</p>	<p>Approved</p> <ul style="list-style-type: none">Panel agreed that scheme will have positive impact on all elements on quality.Continue to monitor safety KPIs & report

		based on the quality indicators. Each work stream also has individual measures relevant to that area. The metrics are monitored weekly through the high value opportunity (HVO) reporting schedule.	back to panel as requested.
Therapies Workforce	1	<p>The project leads have agreed metrics to measure the impact of the project which are monitored weekly through the high value opportunity (HVO) reporting schedule.</p> <p>Project is currently in stage one phase which is low risk. This may change when project commences into stage two.</p>	<p>Approved</p> <ul style="list-style-type: none"> • Panel agreed that scheme will have positive impact on all elements on quality. • Continue to KPIs & report back to panel as requested. • Re-assess impact when project moves into phase two.

Next Panel Meetings:

The following High Value Opportunities will be reviewed at the next panel meeting:

- Value and Variation
- MCAS

On-going QIA process:

The Service Delivery Units have identified new savings schemes as part of their financial plans. The newly formed Delivery Support Team (DST) has reviewed the emerging schemes and ranked them into A (action now) B (requires further assurance) C (DST to gain further information) categories. The DST has advised that schemes noted as A's are required to assess their impact on quality using the Swansea Bay QIA process.

3. GOVERNANCE AND RISK ISSUES

The QIA panel has now reviewed all Service Delivery Unit 2019/20 financial plans (category A/B). As stated within the terms of reference, QIAs that are approved by Panel are reviewed and reported on a quarterly basis by the Panel (risk score of 8+) or through local governance arrangements. Lower scored schemes are included as they were reported in previous reports for information and completeness.

The QIA panel have received the following updates from SDUs.

Scheme Name	Risk Score	Update
Morrison		
Removal of Vanguard	16	No change to risk Removal of vanguard has not happened due to its high risk. Its removal will be explored at end of quarter 2. Risk will be re-assessed following decision.
Plastic Surgery Treatment Unit	6	No change to risk The Unit does not open until mid-August, metrics have been added to tracker and will be monitored from Q3.
Singleton		
Closure of remaining 10 beds on Ward 7	16	No change to risk. Delay in implementing scheme due to recent fire within the unit. Risk will be reassessed once scheme commences.
Endoscopy Redesign	9	No change to risk Scheme has moved into 20/21 savings plans. Will reassess once scheme commences.
Neath Port Talbot		
Ward Reconfiguration	6	No change to risk Scheme commenced w/c July 29 th and went live on August 4 th . Monitoring data will be available in the following months.
Mental Health		
Remodelling of Older Persons Mental Health	16	No change to risk Changes to OPMHs is a Q4 delivery proposal so there are no metrics. Will be monitored once scheme commences.
Hafod – Y – Wennol	15	No change to risk The proposal regarding a women's low secure service is now a year 2/3 development. Will be reassessed once commenced.
Womens Services	15	
Gwelfor Repatriation Project	8	Change to risk. Risk increased related to delay in service proceeding. Risk added to tracker. In terms of metrics: Financially scheme is slightly under target Occupancy the unit is now full which is good and the raft of personal outcome measures are

		collected 6/9 monthly. Will be included in tracker once available.
Gorseinon Capacity Re-design	4	No change to risks
Continence invest to save	2	

4. RECOMMENDATION

The Quality and Safety Committee are asked to note the contents of this report.

Governance and Assurance		
Link to Enabling Objectives <i>(please choose)</i>	Supporting better health and wellbeing by actively promoting and empowering people to live well in resilient communities	
	Partnerships for Improving Health and Wellbeing	<input checked="" type="checkbox"/>
	Co-Production and Health Literacy	<input type="checkbox"/>
	Digitally Enabled Health and Wellbeing	<input type="checkbox"/>
	Deliver better care through excellent health and care services achieving the outcomes that matter most to people	
	Best Value Outcomes and High Quality Care	<input checked="" type="checkbox"/>
	Partnerships for Care	<input checked="" type="checkbox"/>
	Excellent Staff	<input checked="" type="checkbox"/>
	Digitally Enabled Care	<input type="checkbox"/>
	Outstanding Research, Innovation, Education and Learning	<input type="checkbox"/>
Health and Care Standards		
<i>(please choose)</i>	Staying Healthy	<input type="checkbox"/>
	Safe Care	<input checked="" type="checkbox"/>
	Effective Care	<input checked="" type="checkbox"/>
	Dignified Care	<input checked="" type="checkbox"/>
	Timely Care	<input type="checkbox"/>
	Individual Care	<input checked="" type="checkbox"/>
	Staff and Resources	<input type="checkbox"/>
Quality, Safety and Patient Experience		
The robust assessment of the key quality performance measures and mitigation ensures that quality, safety and patient experienced is not compromised when a new cost saving initiative is proposed in the Health Board.		
Financial Implications		
No Financial Implications to note		
Legal Implications (including equality and diversity assessment)		
No legal implications to note		
Staffing Implications		
No staffing implications to note		
Long Term Implications (including the impact of the Well-being of Future Generations (Wales) Act 2015)		
<p>The Quality Impact Assessment has an impact on the following “The Well-being of Future Generations (Wales) Act 2015, 5 ways of working:</p> <ul style="list-style-type: none"> ○ Long Term – The robust assessment of the key quality performance measures and mitigation promotes the success and sustainability of service change. ○ Collaboration - The range of stakeholders who attend the panel meetings promote collaboration across the whole system. 		
Report History	N/A	
Appendices	N/A	

