





Meeting Date	26 th January 2021	Agenda Item	2.1								
Report Title	Integrated Performance Report										
Report Author	Hannah Roan, Head of Performance & Commissioning (interim)										
Report Sponsor	Darren Griffiths, Director of Finance and Performance (interim)										
Presented by	Darren Griffiths, Director of Finance and Performance (interim)										
Freedom of	Open										
Information	•										
Purpose of the	The purpose of this report is to provide an update on the current										
Report	performance of the Health Bo	ard at the end of the	e most recent								
	reporting window in delivering	•									
	as well as the national measu	ures outlined in the	2020/21 NHS								
	Wales Delivery Framework.										
Key Issues	The Integrated Performance provides an overview of how against the National Delivery masfety measures. The traditional identifying actions where pernational or local targets as well long terms risks to delivery, pressures within the Health pandemic, it was agreed that	the Health Board neasures and key loo nal format for the reformance is not cas highlighting both the However, due to the Board relating to the second case of the second relating to the second relating	is performing cal quality and eport includes ompliant with short term and he operational the COVID-19								
	From the 1 st April 2020, RAG targeted intervention priorities actions within the 2020/21 and progressed due to the COVID local profiles, in-month movement of RAGing for these measures However, this is unlikely to subsided and services start to	as the profiles were as the profiles were rual plan which are re-19 pandemic. In the ent will now be utilised until revised profiles happen until the preturn to a new level	applied to the based on the now not being ne absence of ed as the basis are received. For andemic has of normality.								
	Key high level issues to high COVID19- December 2020 say positive COVID cases and admissions into hospital. The medical beds and critical care recovering COVID patients significant pressure on the entities.	v a significant rise in consequently an e occupancy rate in beds was very high in December 2020	the number of increase in both general for new and resulting in								
	Unscheduled Care- Demand within Swansea Bay Universit December 2020. However,	y (SBU) Health Boa	rd reduced in								

within 4 hours in A&E and the number of patients waiting over 12 hours both deteriorated in December 2020, as well as the number of ambulance to hospital delays over 1 hour.

Planned Care- December 2020 was the first month in 2020/21 to see an in-month reduction in the number of patients waiting over 36 weeks. However, the in-month reduction is as a result of the dip in the number of primary care referrals received during the first COVID wave in April and May 2020. Diagnostics and Therapy waiting times have significantly increased since March 2020 however, the number of patients waiting over target reduced again in December 2020 with some therapy services maintaining a nil breach position (i.e. Occupational Therapy and Physiotherapy).

Cancer- November 2020 was the last month that the traditional 31 day (NUSC) and 62 day (USC) cancer access targets were to be reported at a national level. The Single Cancer Pathway measure of patients receiving definitive treatment within 62 days is the only national measure that the Health Board now needs to report. The charts within this report have been amended to reflect the change in reporting and will be refined over the next few months to ensure that the most meaningful data is reported. December's figures are in the process of being validated at the time of writing this report.

Mental Health- performance against the Mental Health Measures continues to be maintained and all targets were achieved in November 2020. Psychological therapies access times achieved of 100% against the 95% target in November 2020.

Child and Adolescent Mental Health Services (CAMHS)-Access times for routine and specialist CAMHS continue to be a challenge and were below target again in November 2020. This is due to an increase in demand and a reduction in capacity with staffing levels continuing to be low. Crisis waiting times and access to therapeutic interventions continue to be 100%.

Specific Action	Information	Discussion	Assurance	Approval								
Required	✓		✓									
Recommendations	Members are asked to:											
	NOTE the Health Board performance against key measu and targets.											

INTEGRATED PERFORMANCE REPORT

1. INTRODUCTION

The purpose of this report is to provide an update on current performance of the Health Board at the end of the most recent reporting window in delivering key performance measures outlined in the 2020/21 NHS Wales Delivery Framework and local quality & safety measures.

2. BACKGROUND

The 2020/21 NHS Wales Delivery Framework sets out the 78 measures under the quadruple aims which the performance of the Health Board is measured. The aims within the NHS Delivery Framework are:

- Quadruple Aim 1: People in Wales have improved health and well-being with better prevention and self-management
- Quadruple Aim 2: People in Wales have better quality and more accessible health and social care services, enabled by digital and supported by engagement
- Quadruple Aim 3: The health and social care workforce in Wales is motivated and sustainable
- Quadruple Aim 4: Wales has a higher value health and social care system that
 has demonstrated rapid improvement and innovation, enabled by data and
 focused on outcomes

The Health Board's performance reports have traditionally been structured according to the aims within the NHS Delivery Framework however, the focus for NHS Wales reporting has shifted to harm management as a consequence of the COVID-19 pandemic. In order to improve the Health Board's visibility of measuring and managing harm, the structure of this report has been aligned with the four quadrants of harm as set out in the NHS Wales COVID-19 Operating Framework and the Health Board's Q2 Operational Plan. The harm quadrants are illustrated in the following diagram.

Harm from Covid itself	Harm from overwhelmed NHS and social care system
Harm from reduction in non- Covid activity	Harm from wider societal actions/lockdown

Appendix 1 provides an overview of the Health Board's latest performance against the Delivery Framework measures along with key local quality and safety measures. A number of local COVID-19 specific measures have been included in this iteration of the performance report and further work will be undertaken over the next quarter to introduce additional measures that will aid in measuring harm in the system.

The traditional format for the report includes identifying actions where performance is not compliant with national or local targets as well as highlighting both short term and long terms risks to delivery. However, due to the operational pressures within the Health Board relating to the COVID-19 pandemic, it was agreed that the narrative update would be omitted from this performance report until operational pressures significantly ease. Despite a reduction in the narrative contained within this report, considerable work has been undertaken to include additional measures that aid in describing how the healthcare system has changed as a result of the pandemic.

3. GOVERNANCE AND RISK ISSUES

Appendix 1 of this report provides an overview of how the Health Board is performing against the National Delivery measures and key local measures. Mitigating actions are listed where performance is not compliant with national or local targets as well as highlighting both short term and long terms risks to delivery.

4. FINANCIAL IMPLICATIONS

At this stage in the financial year there are no direct impacts on the Health Board's financial bottom line resulting from the performance reported herein.

5. RECOMMENDATION

Members are asked to:

 NOTE- current Health Board performance against key measures and targets

Governance ar	nd Assurance									
Link to	Supporting better health and wellbeing by actively prome	oting and								
Enabling	empowering people to live well in resilient communities									
Objectives	Partnerships for Improving Health and Wellbeing									
(please	Co-Production and Health Literacy	\boxtimes								
choose)	Digitally Enabled Health and Wellbeing	\boxtimes								
	Deliver better care through excellent health and care services	S								
	achieving the outcomes that matter most to people									
	Best Value Outcomes and High Quality Care	\boxtimes								
	Partnerships for Care									
	Excellent Staff	\boxtimes								
	Digitally Enabled Care	\boxtimes								
	Outstanding Research, Innovation, Education and Learning	\boxtimes								
Health and Car	re Standards									
(please	Staying Healthy	\boxtimes								
choose)	Safe Care	\boxtimes								
	Effective Care	\boxtimes								
	Dignified Care	\boxtimes								
	Timely Care	\boxtimes								
	Individual Care	\boxtimes								
	Staff and Resources	\boxtimes								

Quality, Safety and Patient Experience

The performance report outlines performance over the domains of quality and safety and patient experience, and outlines areas and actions for improvement. Quality, safety and patient experience are central principles underpinning the National Delivery Framework and this report is aligned to the domains within that framework.

There are no directly related Equality and Diversity implications as a result of this report.

Financial Implications

At this stage in the financial year there are no direct impacts on the Health Board's financial bottom line resulting from the performance reported herein.

Legal Implications (including equality and diversity assessment)

A number of indicators monitor progress in relation to legislation, such as the Mental Health Measure.

Staffing Implications

A number of indicators monitor progress in relation to Workforce, such as Sickness and Personal Development Review rates. Specific issues relating to staffing are also addressed individually in this report.

Long Term Implications (including the impact of the Well-being of Future Generations (Wales) Act 2015)

The '5 Ways of Working' are demonstrated in the report as follows:

- Long term Actions within this report are both long and short term in order to balance
 the immediate service issues with long term objectives. In addition, profiles have
 been included for the Targeted Intervention Priorities for 2019/20 which provides
 focus on the expected delivery for every month as well as the year end position in
 March 2020.
- Prevention the NHS Wales Delivery framework provides a measureable mechanism to evidence how the NHS is positively influencing the health and wellbeing of the citizens of Wales with a particular focus upon maximising people's physical and mental well-being.
- Integration this integrated performance report brings together key performance measures across the seven domains of the NHS Wales Delivery Framework, which identify the priority areas that patients, clinicians and stakeholders wanted the NHS to be measured against. The framework covers a wide spectrum of measures that are aligned with the Well-being of Future Generations (Wales) Act 2015.
- **Collaboration** in order to manage performance, the Corporate Functions within the Health Board liaise with leads from the Service Groups as well as key individuals from partner organisations including the Local Authorities, Welsh Ambulance Services Trust, Public Health Wales and external Health Boards.
- **Involvement** Corporate and Service Group leads are key in identifying performance issues and identifying actions to take forward.

Report History	The last iteration of the Integrated Performance Report was presented to Performance & Finance Committee in December 2020. This is a routine monthly report.
Appendices	Appendix 1: Integrated Performance Report







Appendix 1- Integrated Performance Report January 2021



CONTENTS PAGE

		Page number(s):
1.	<u>OVERVIEW</u>	10
2.	QUADRANTS OF HARM SUMMARY	11
3.	ENHANCED MONITORING PRIORITY MEASURES SUMMARY- HEALTH BOARD LEVEL	12
4.	OPERATIONAL PLAN DASHBOARD	13-16
5.	HARM QUADRANT- HARM FROM COVID ITSELF 4.1 Updates on key measures:	17
	COVID testing	18
	COVID related staff absence	19
6.	HARM QUADRANT- HARM FROM OVERWHELMED NHS AND SOCIAL CARE SYSTEM 6.1 Unscheduled care overview 6.2 Updates on key measures: • Unscheduled Care	20-21
	 <u>Unscheduled Care</u> <u>Fractured Neck of femur</u> 	22-29
	Healthcare Acquired Infections	30-31
	Pressure Ulcers	32-34
	 Serious incidents 	34
	 Inpatient Falls 	35
	 Discharge Summaries 	36
	Crude Mortality	36
	Workforce	37
	▼ <u>MOINDIG</u>	38

	Page number(s):
7. HARM QUADRANT- HARM FROM REDUCTION IN NON-COVID ACTIVITY	
7.1 Primary and Community Care overview	39
7.2 Planned Care Overview	40-41
7.3 Updates on key measures:	
Planned Care	
• Cancer	42-46
Follow-up appointments	47-49
Patient Experience	50
• Complaints	51
	52
8. HARM QUADRANT- HARM FROM WIDER SOCIETAL ACTIONS/ LOCKDOWN	
8.1 Immunisations and Vaccinations overview	53
8.2 Mental Health Overview	54
8.3 Updates on key measures:	
Adult Mental Health	55
Child and Adolescent Mental Health	56
9. <u>FINANCE</u>	57-59
10. APPENDIX 2: INTEGRATED PERFORMANCE DASHBOARD	60-64

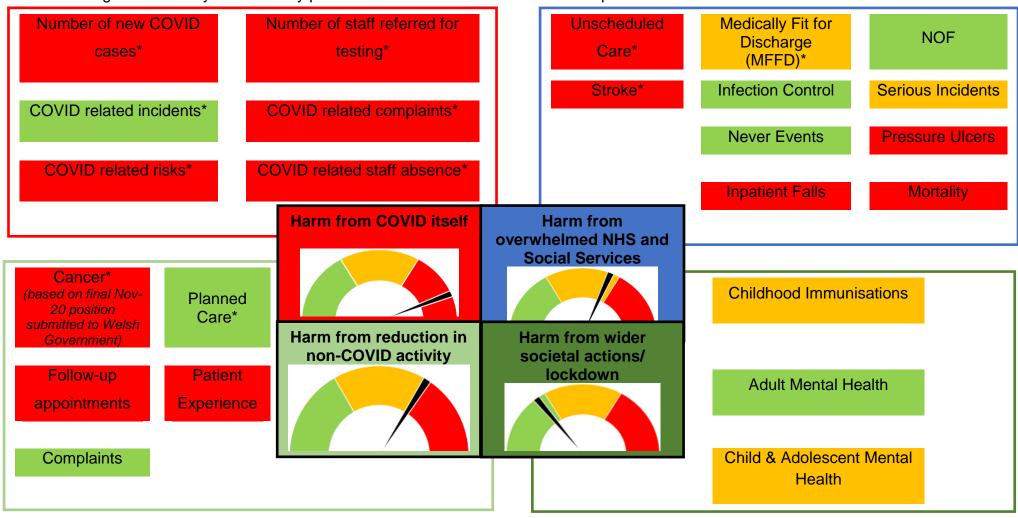
1. OVERVIEW

The following summarises the key successes, along with the priorities, risks and threats to achievement of the quality, access and workforce standards.

Successes	103.	Pri	orities
 Mass COVID vaccinations be centres and w Emergency can delivered as w The number of continues to reposition since Waiting times month. Occupanil breach position to treatment in Sustained ach targets througe 	for Therapy services continues to reduce month on pational Therapy and Physiotherapy are maintaining	•	Ensure the hospital sites have maximum capacity to deal with increasing COVID and unscheduled care demand as seasonal pressures make an impact during the winter months. Retaining patient access and sustainability of Essential Primary Care Services across 240 contractors in line with National Escalation Framework. Ensure that clinically urgent and cancer patients continue to be treated and ensure that access to radiotherapy and chemotherapy is maintained. Maximising staffing capacity and vaccination supply to ensure that the COVID vaccination programme is rolled out quickly and effectively. Continue to encourage maximum uptake of the flu vaccine for all healthcare workers and all eligible people. Make sure staff are able to access COVID antigen testing in a timely manner. Address volume and length of wait for outpatient contacts
Opportunities			sks & Threats
 End of Life Cafor so many so virtual question the specialist Experimental have been law happens to pexisting target patient care. commenced published from the commenced from the commenced published from the commenced from the commence of t	are refresher training- At a time when staff are caring eriously ill patients, the health board is holding a n and answer session in January 2021, hosted by palliative care team and colleagues. The new measures for emergency departments in Wales inched. The new measures will better record what eatients when accessing emergency care than ets, and should help to drive improvement in Data collection for the new measures will in November 2020 and will be routinely m January 2021. Ill-Wales work on risk stratification of elective	•	The ongoing COVID pandemic continues to have a significant impact on the Health Board's ability to meet increasing demands. Extensive work continues to be undertaken in managing the outbreak. Key pressures include: Social distancing is limiting the rate at which staff can return to work and rota systems need to be considered alongside a continuation of remote working Number of staff self-isolating Reduction in capacity for elective treatments is increasing waiting times The health board's ability and pace to reintroduce and maintain essential services in the safest way for staff and patients

2. QUADRANTS OF HARM SUMMARY

The following is a summary of all the key performance indicators included in this report.



NB- RAG status is against national or local target
** Data not available

*RAG status based on in-month movement in the absence of local profiles

3. ENHANCED MONITORING MEASURES SUMMARY (HEALTH BOARD LEVEL) -DECEMBER 2020

			G	luarter 1		Quarter 2 Quarter 3		Quarter 4						
			Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-20	Feb-20	Mar-20
	4 hour A&E waits	Actual	78.4%	83.5%	87.7%	80.1%	80.6%	76.4%	77.2%	75.4%	72.6%			
	4 nour A&E waits	Profile	76.8%	77.2%	77.1%	78.8%	78.4%	77.7%	78.5%	78.9%	78.5%	79.0%	81.4%	82.5%
Unscheduled	12 hour A&E waits	Actual	131	97	81	223	286	537	494	626	776			
Care	12 Hour A&L Waits	Profile	319	290	310	297	342	413	378	402	424	354	327	209
	1 hour ambulance handover	Actual	61	20	47	120	163	410	355	500	510			
	Thou ambulance handover	Profile	332	311	337	262	286	352	375	373	386	301	303	183
	Direct admission within 4 hours	Actual			53%	57%	51%	50%	30%	24%	7%			
	2.1001 44.111001011 111111111 1 110410	Profile	61%	53%	56%	54%	41%	52%	64%	59%	63%	58%	77%	68%
	CT scan within 1 hour	Actual			49%	48%	53%	63%	42%	32%	23%			
		Profile												
	Assessed by Stroke Specialist	Actual	/		100%	95%	97%	98%	98%	97%	96%			
Stroke	within 24 hours	Profile	96%	95%	95%	98%	97%	95%	95%	98%	98%	96%	96%	99%
	Thrombolysis door to needle	Actual			30%	25%	0%	13%	11%	29%	0%			
	within 45 minutes	Profile												
	Patients receiving the required minutes for Speech and	Actual			31%	44%	62%	80%	87%	65%	63%			
	Language Therapy	Profile												
	Outpatients waiting more than	Actual	5,499	9.300	11,964	15,721	20,497	23,069	22,050	21,005	21,141			
	26 weeks	Profile	0, 100	0,000	11,001	10,121	20, 101	20,000	22,000	21,000	21,111			
		Actual	8,355	10,247	13,419	18.078	22,494	26,046	31,508	35,387	35,031			
Planned	Treatment waits over 36 weeks	Profile	6,013	5,895	6,187	6,627	6,868	7,374	7.287	7.590	8,185	8.263	8.454	8.620
care		Actual	5,788	8,346	8,033	7,510	8,070	7,666	6,645	6,610	6,579	-,		
	Diagnostic waits over 8 weeks	Profile	400	390	380	370	330	250	180	150	130	100	50	0
	The amount of the second of the second	Actual	387	982	1,646	1,554	1,518	1,350	1,135	817	708			
	Therapy waits over 14 weeks	Profile	0	0	0	0	0	0	0	0	0	0	0	0
Cancer	% of patients starting definitive treatment within 62 days from point of suspicion (without adjustments)	Actual	55%	62%	60%	68%	67%	62%	66%	55%	54%			
Healthcare	Number of healthcare acquired	Actual	11	16	20	11	23	18	15	10	9			
Acquired	C.difficile cases	Profile	8	8	8	8	8	8	8	8	8	8	8	8
Infections	Number of healthcare acquired	Actual	10	6	12	6	12	14	12	13	9			
	S.Aureus Bacteraemia cases	Profile	6	6	6	6	6	6	6	6	6	6	6	6
	Number of healthcare acquired	Actual	14	14	17	25	32	23	25	16	12		0.4	
	E.Coli Bacteraemia cases	Profile	21	21	21	21	21	21	21	21	21	21	21	21
	Number of healthcare acquired	Actual	6	6	9	5	10	5	9	11	12			
	Klebsiella Bacteraemia cases	Profile	6	6	6	6	6	6	6	6	6	6	6	6
	Number of healthcare acquired	Actual	2	5	0	1	3	0	2	2	1			
	Pseudomonas Aeruginosa cases	Profile	2	2	2	2	2	2	2	2	2	2	2	2

- The summary contains the measures that Welsh Government used to performance manage the Health Board when it was in Targeted Intervention. Even though the Health Board has been de-escalated to Enhanced Monitoring the measures will continue to be highlighted in this report in order to ensure that the Board remains sighted on these priority measures.
- No RAG status provided as profiles were aligned to the actions in the 20/21 annual plan which are not currently being progressed due to COVID19
- The profiles included are the profiles set out in the original 2020/21 Annual plan

4. OPERATIONAL PLAN DASHBOARD

he following dashboard shows now the Health I	Board performed against the measures in the c	operational plan.
		Harm from

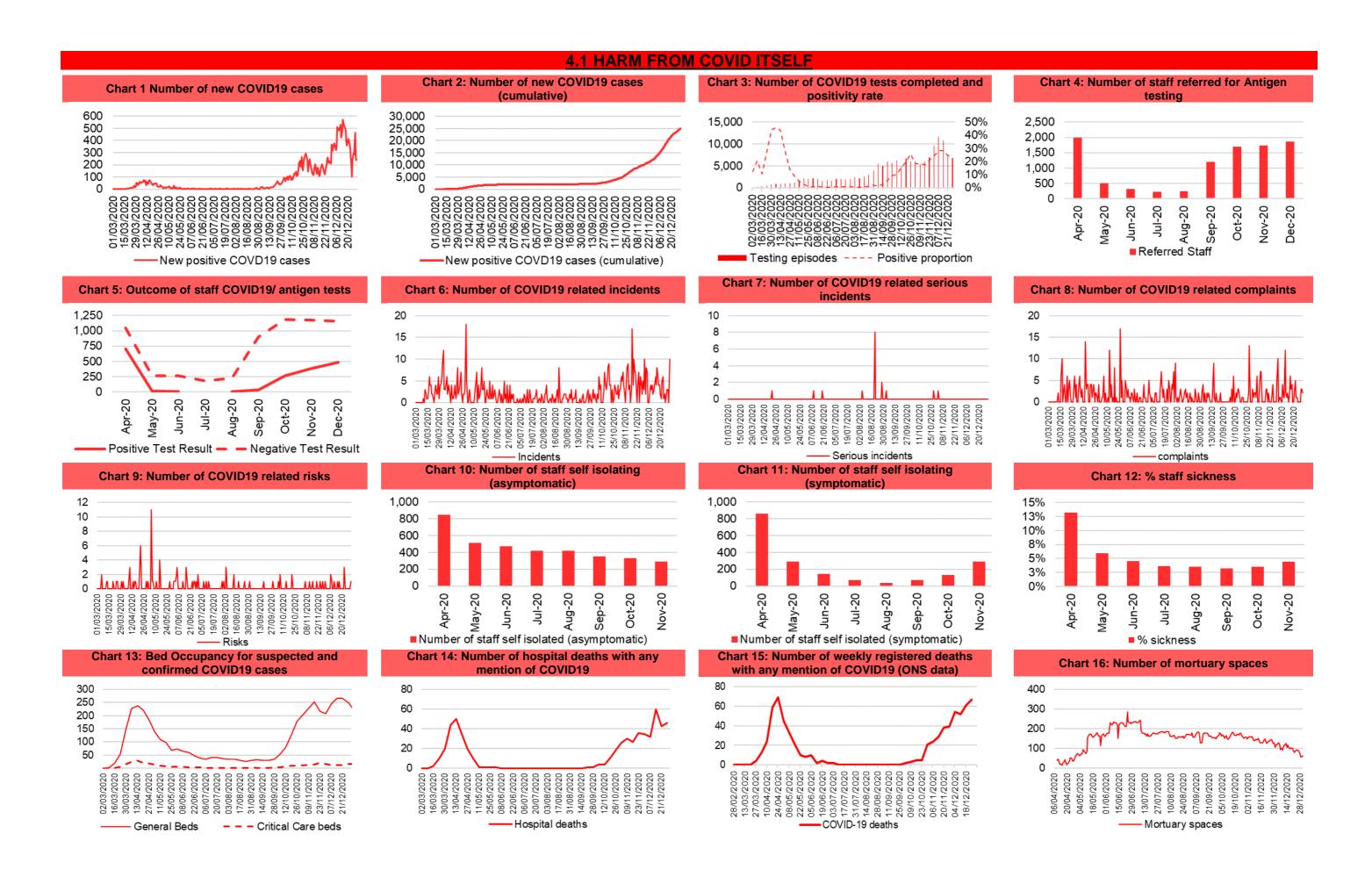
			H	larm from	Covid itse	lf						
		Trend (from 1st Apr 20)	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Comments
Covid Demand:		(nom rotripi 20)										
Number of new cases			1,381	303	57	53	66	787	4,662	5,525	11,972	Monthly totals are based on the last day of the month. Source: COVID19 dashboard
•Number of staff referred for the 1	Festing (cumulative)		2,281	2,785	3,102	3,329	3,564	4,765	6,460	8,201	10,065	Cumulative total for each month. Source: COVID19 dashboard
Number of staff awaiting results			0	19	16	1	0	38 (as at 10/10/20)	21 (as at 06/11/20)	41 (as at 06/12/20)	99 (as at 05/01/21)	Source: COVID staff briefing (06/01/2021)
Contact tracing and antibody testing	measures:	•										
Total number of people received an a						15,524 (as at 13.07.20)	17,821 (as at 09/09/20)	18,414 (as at 06/10/20)	18,487 (as at 02/11/20)	18,546 (as at 06/12/20)	18,599 (as at 05/101/21	Source: COVID staff briefing (06/01/2021)
Complaints, incidents and risks relat	ed to Covid:		!		!	/			<u>' </u>		<u>'</u>	'
Number of incidents	ed to covid.		119	67	40	26	39	30	87	141	116	
Number of serious incidents			1	0	2	0	11	1	1	1	0	1
Number of complaints			77	61	39	58	27	30	37	50	66	Source:COVID19 dashboard
Number of risk			19	20	19	5	8	2	6	7	10	
Daily PPE Stock- amount of supply:		'	•		•			•				
ŸMask – FFP3	Morriston		>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	
	Singleton		>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	<u> </u>
	NPTH		>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	Snapshot taken on the last day of the month. Source:COVID19 dashboard
	PCC		>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	
	MH & LD		>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	1
•Mask – FRSM Type 11R	Morriston		24-48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	Snapshot taken on the last day of the month
	Singleton		24-48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	
	NPTH		>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	Source:COVID19 dashboard
	PCC		24-48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	1
	MH & LD		24-48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	†
• Gloves	Morriston		>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	
	Singleton		>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	1
	NPTH		>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	Snapshot taken on the last day of the month
	PCC		>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	Source:COVID19 dashboard
	MH & LD		>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	1
•Gowns	Morriston		>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	
	Singleton		>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs]
	NPTH		>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	Snapshot taken on the last day of the month Source:COVID19 dashboard
	PCC		>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	-Source.COVID19 dastiboard
	MH & LD		>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	>48hrs	
Staff absence levels due to:												
	Medical		81	39	27	29	24	34	17	36		
Number of staff self isolated	Nursing Reg		270	166	145	133	142	149	106	93		
asymptomatic)	Nursing Non Reg		148	105	112	97	96	77	95	56		
	Other		352	206	190	163	158	93	111	106		
	Medical		90	13	7	2	0	8	17	41		
Number of staff self isolated	Nursing Reg		289	117	56	23	14	25	44	97		Data reported a month in arrears.
symptomatic)	Nursing Non Reg		177	67	37	18	9	8	25	77		Snapshots taken mid month
	Other		304	95	41	27	13	31	46	79		Source: Workforce
	Medical		14.9%	4.0%	3.0%	2.8%	2.5%	4.0%	3.2%	7.3%		
	Nursing Reg		14.2%	7.0%	5.1%	4.0%	4.0%	4.4%	3.8%	4.7%		
% sickness	Nursing Non Reg		16.6%	8.0%	7.2%	5.5%	5.2%	4.2%	6.0%	6.5%		
	Other		11.0%	5.0%	3.6%	2.9%	2.7%	2.0%	2.5%	3.0%		
	All		13.2%	6.0%	4.5%	3.6%	3.5%	3.2%	3.5%	4.4%		

Harm from overwhelmed NHS and social care system												
		Trend (from 1st Apr 20)	Apr-20		Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Comments
NHS Wales Delivery Measures for USC:												•
•% of patients seen and discharged from A	A&E within 4 hours		78.4%	83.5%	87.7%	80.1%	80.6%	76.4%	77.2%	75.4%	72.6%	Data includes Morriston Hospital and NPTH hospital. Source: Patient flow dashboard
Number of patients waiting over 12 hours	in A&E		131	97	81	223	286	537	494	626	776	Data includes Morriston Hospital and NPT hospital. Source: Patient flow dashboard
Number of ambulance handovers taking contains the second of the sec	over 1 hour		61	20	47	120	163	410	355	500	510	Data includes Morriston Hospital and Singleton hospital. Source: Patient flow dashboard
•% ambulance responses to red calls with	in 8 minutes		69.5%	75.0%	75.5%	73.8%	72.2%	69.2%	66.2%	67.3%	54.1%	Source: WAST Health Board Area Report
ED demand (attendances)			5,280	7,761	8,525	9,116	9,684	9,329	7,908	7,942	6,985	Data includes Morriston Hospital and NPTH hospital. Source: Patient flow dashboard
Healthcare Acquired Infections:												
• E.coli bacteraemia	Number of cases		14	14	17	25	32	23	25	16	12	
E.con pacteraernia	Rate per 100k pop.		43.8	42.3	53.1	75.6	96.8	71.9	75.6	50	36.29	
Staph.Aueurs bacteraemia	Number of cases	~~~	10	6	12	6	12	14	12	13	9	
Stapit.Adedis bacteraerilia	Rate per 100k pop.		31.3	18.1	37.5	18.1	36.3	43.8	36.3	40.6	27.2	
Clostridium Difficile	Number of cases		11	16	20	11	23	18	15	10	9	Hospital and community attributed cases of infection.
Clostitulum Dinicile	Rate per 100k pop.		34.4	51.4	62.5	33.3	69.6	56.2	45.4	34.4	27.2	Source: Public Health Wales HCAI dashboard
Klebsiella spp. Bacteraemia	Number of cases		6	6	9	5	10	5	9	11	12	
*Nebsiella Spp. Bacteraerrila	Rate per 100k pop.		18.8	18.1	28.1	15.1	30.2	15.6	27.2	34.4	36.3	
Pseudomonas aeruginosa bacteraemia	Number of cases	^_	2	5	0	1	3	0	2	2	1	
1 Seddomonas aeruginosa bacteraerna	Rate per 100k pop.	^_	6.3	15.1	0.0	3.0	9.1	0.0	6.1	6.3	3.0	
Medically Fit for Discharge numbers			88	78	92	101	112	114	142	139	138	Snapshot taken on the last day of the month. Source: COVID19 dashboard
Number of mortuary spaces			72	161	233	188	170	164	158	129	63	Monthly totals are based on a snapshot of the number of vacant hospital mortuary spaces on the last day of the month. Source: COVID19 dashboard
Number of hospital deaths with positive COVID result		157	22	1	0	0	2	36	35	46	Source: COVID19 dashboard	
Hospital bed occupancy (suspected and co	onfirmed COVID19):											
General bed			186	58	46	41	30	37	176	208	249	Snapshot taken on the last day of the month. Source: COVID19 dashboard
Critical Care bed			19	5	4	1	0	3	11	15	16	Snapshot taken on the last day of the month. Source: COVID19 dashboard

	Harm from reduction in non-Covid activity											
		Trend (from 1st Apr 20)	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Comments
NHS Wales Delivery Framework meas	sures for cancer, RTT and diagnostics											
	NUSC- 31 day access target	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	97.1%	90.6%	84.7%	90.3%	90.0%	94.2%	83.1%	90.6%		Data reported two months in arrears.
• Cancer	USC- 62 day access target	<i></i>	80.8%	91.7%	87.8%	90.5%	90.6%	81.6%	85.2%	79.2%		Final December 2020 data will be available on 31/01/21
	Single cancer pathway		70.9%	72.1%	73.0%	81.5%	80.0%	71.0%	73.0%	55.4%	1	Source: SaFF report.
•RTT	% waiting under 26 weeks		72.3%	64.0%	59.4%	52.5%	43.7%	41.0%	44.8%	47.6%	48.0%	Snapshot taken on the last day of the month.
	Number > 36 weeks		8,355	10,247	13,419	18,078	22,494	26,046	31,508	35,387		Source: RTT and D&T monthly submission
Diagnostics	Number > 8 weeks		5,788	8,346	8,033	7,510	8,070	7,666	6,645	6,610	6,579	
Patient Feedback:												
Number of friends and family surveys completed			150	247	393	502	625	2,804	1,047	787	584	
•% of who would recommend and highly recommend		~~~	90%	92%	87%	91%	81%	93%	82%	84%	77%	Source: Patient Feedback Team
•% of All Wales surveys scoring 9 or 10 on overall satisfaction		~~~	95%	100%	79%	91%	83%	84%	79%	85%	65%	

•% of All Wales surveys scoring 9 or 10 of	~~	95%	100%	79%	91%	83%	84%	79%	85%	65%		
	Harm from wider societal actions/lockdown											
	Trend (from 1st Apr 20)	Apr-20		Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Comments	
Vaccination and Immunisation rates-% o	f children who received:	, ,	•	•	•						•	
•3 doses of the '6 in 1' vaccine by age 1					96.5%			96.5%				
 MenB2 vaccine by age 1 					96.8%			96.4%]
PCV2 vaccine by age 1					96.4%			96.2%]
 Rotavirus vaccine by age 1 					96.9%			94.8%]
 MMR1 vaccine by age 2 					94.4%			95.4%]
 PCVf3 vaccine by age 2 					94.1%			95.5%]
 MenB4 vaccine by age 2 					93.5%			95.6%				Source: Public Health Wales COVER Report.
Hib/MenC vaccine by age 2					93.6%			95.4%				Jource. I ublic Health Wales COVER Report.
 Up to date in schedule by age 4 					88.7%			87.0%				
•2 doses of the MMR vaccine by age 5					90.8%			91.7%				
•4 in 1 vaccine by age 5					92.2%			92.8%				
 MMR vaccination by age 16 					95.1%			94.7%				
 Teenage booster by age 16 	•Teenage booster by age 16				90.9%			91.9%				
 MenACWY vaccine by age 16 					91.6%			92.8%				
MHLD and Children's services activity												
	% of mental health assessments undertaken within (up to and including) 28 days from the date of receipt of referral		99%	99%	100%	99%	99%	97%	99.5%	98.0%		
Adult Mental Health Services	% of therapeutic interventions started within (up to and including) 28 days following an assessment by LPMHSS	\sim	97%	100%	96%	96%	88%	94%	93%	98%		Reported two months in arrears. Source: Mental Health Measures monthly
	% patients waiting < 26 weeks to start a psychological therapy in Specialist Adult Mental Health		93%	89%	84%	89%	91%	99%	99.7%	100.0%		submission to Welsh Government
	% residents in receipt of secondary MH services (all ages) who have a valid care and treatment plan (CTP)		93%	92%	92%	94%	92%	90%	91%	91%		

	Harm from wider societal actions/lockdown											
		Trend (from 1st Apr 20)	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Comments
	% of urgent assessments undertaken within 48 hours from receipt of referral (Crisis)		100%	100%	100%	100%	100%	100%	100%	100%		
Children & Adolescent Mental Health Services (CAMHS)	% Patients with Neurodevelopmental Disorders (NDD) receiving a Diagnostic Assessment within 26 weeks		35%	30%	28%	30%	24%	21%	22%	24%		
	% Patients waiting less than 28 days for a first outpatient appointment for Child and Adolescent Mental Health Services (CAMHS)		44%	78%	100%	100%	100%	98%	90%	88%		
	P-CAMHS - % of Routine Assessment by CAMHS undertaken within 28 days from receipt of referral		Data not available	88%	100%	100%	100%	62%	21%	41%		Source: Cwm Taf Morgannwg University Health Board
	P-CAMHS - % of therapeutic interventions started within 28 days following assessment by LPMHSS		Data not available	100%	100%	100%	86%	100%	100%	100%		
	S-CAMHS - % of Health Board residents in receipt of CAMHS to have a valid Care and Treatment Plan (CTP)		99%	97%	91%	98%	98%	81%	82%	81%		
	S-CAMHS - % of Routine Assessment by SCAMHS undertaken within 28 days from receipt of referral		46%	72%	100%	100%	100%	98%	79%	62%		



4.1 Updates on key measures

	COVID TESTIN	IG
Description	Current Performance	Trend
1. Number of new COVID19 cases in Swansea Bay population area	1. Number of new COVID cases In December 2020, there were an additional 11,972 positive cases recorded bringing the cumulative total to 25,068 in Swansea Bay since March 2020. In December 2020, 63,164 tests were carried out of which 19% (11,972) were positive.	1.Number of new COVID19 cases for Swansea Bay population 15,000 12,500 10,000 7,500
2. Number of staff referred for Antigen testing	2. Staff referred for Antigen testing The cumulative number of staff referred for COVID testing between March 2020 and December 2020 is 10,065 of which 1,996 have had a positive COVID test result (20%).	000,2 War-20 Jul-20 Jul-20 New-20 New-20 New-20 Dec-20
3. Number of staff waiting results of Antigen test	3. Number of staff awaiting results of Antigen test Occupational Health has implemented a new reporting system that is now integrated with the Health Board's internal COVID dashboard. The new data is reported on a weekly rather than daily basis. The latest figures as at 6 th January 2021 show that 99 members of staff awaiting their antigen test result.	2.Outcome of staff referred for Antigen testing 2,500 2,000 1,500 1,000 500 0 2

Staff absence due to COVID19

1.Number of staff selfisolating (asymptomatic)

2.Number of staff self isolating (symptomatic)

3.% staff sickness

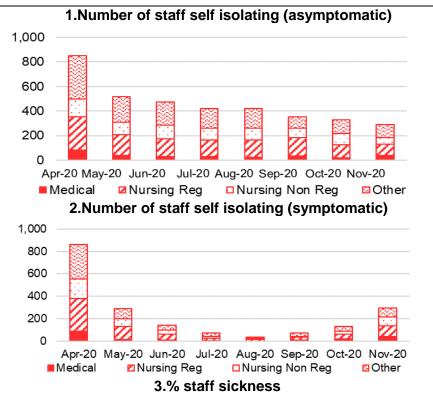
The following data is based on the mid-month position and broken down into the categories requested by Welsh Government.

1. & 2. Number of staff self-isolating (asymptomatic and symptomatic)

Between October and November 2020, the number of staff self-isolating (asymptomatic) reduced from 329 to 291 however, the number of staff self-isolating (symptomatic) increased from 132 to 294. In November 2020, "other" staff had the largest number of self-isolating staff who are asymptomatic and Registered Nursing had the largest number of symptomatic self-isolating staff.

3. % Staff sickness

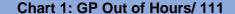
The percentage of staff sickness absence due to COVID-19 has significantly reduced from 13.2% in April 2020 to 4.4% in November 2020. However, the percentage of staff sickness has increased every month since September 2020.

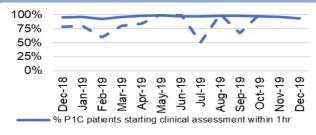


	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20
Medical	14.9%	4.0%	3.0%	2.8%	2.5%	4.0%	3.2%	7.3%
Nursing Reg	14.2%	7.0%	5.1%	4.0%	4.0%	4.4%	3.8%	4.7%
Nursing Non Reg	16.6%	8.0%	7.2%	5.5%	5.2%	4.2%	6.0%	6.5%
Other	11.0%	5.0%	3.6%	2.9%	2.7%	2.0%	2.5%	3.0%
All	13.2%	6.0%	4.5%	3.6%	3.5%	3.2%	3.5%	4.4%

HARM FROM OVERWHELMED NHS AND SOCIAL CARE SYSTEM

5.1 Unscheduled Care- Overview





 % P1F2F patients requiring a PCC based appointment seen within 1hr of clinical assessment

Service continues to experience issues with data reporting. It is anticipated that up to date accurate data will be available shortly.

Chart 5: A&E Attendances

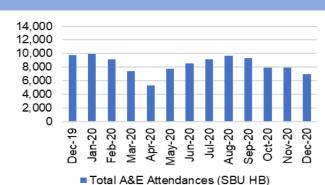
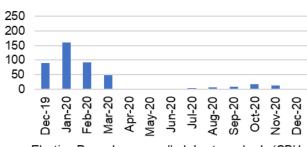


Chart 9: Elective procedures cancelled due to lack of beds



■ Elective Procedure cancelled due to no beds (SBU HR)

Chart 12: % of patients (> 60 years) who presented with a hip fracture that received an orthogeriatrician assessment within 72 hours

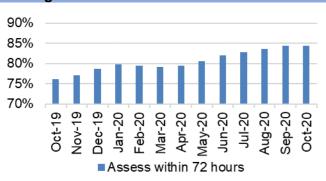


Chart 2: % red calls responded to within 8 minutes

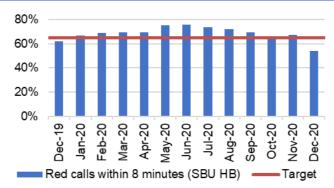


Chart 6: % patients who spend less than 4 hours in A&E



Chart 10: Number of Medically Fit For Discharge (MFFD) patients

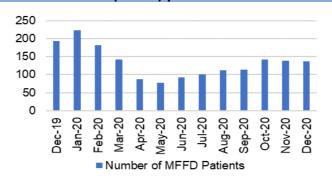
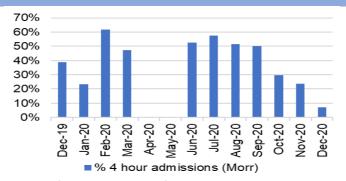


Chart 13: Direct admission to Acute Stroke Unit within 4 hours



* No data available for April and May 2020

Chart 3: Number of ambulance handovers over 1 hour

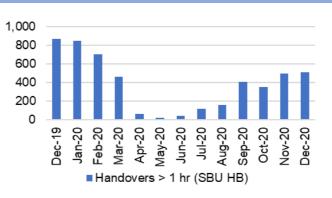


Chart 7: Number of patients waiting over 12 hours in A&E

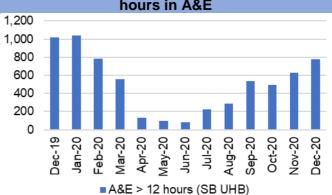
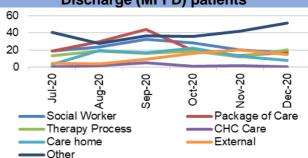
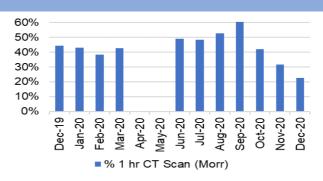


Chart 11: Delay reason for Medically Fit For Discharge (MFFD) patients



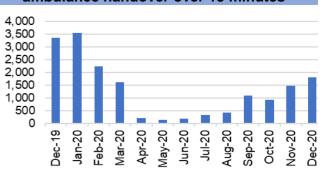
* accurate split of data in above categories not available before July 2020

Chart 14: % of stroke patients receiving CT scan with 1 hour



* No data available for April and May 2020

Chart 4: Lost hours- notification to ambulance handover over 15 minutes



Lost Handover Hours > 15 minutes (SBU HB)

Chart 8: Number of emergency admissions

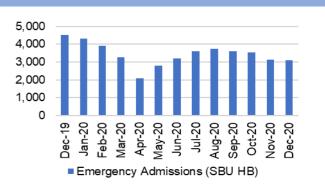
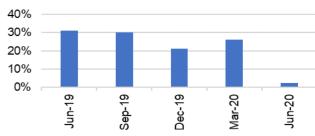


Chart 12: % of critical care bed days lost to delayed transfers of care



% critical care bed days lost to delayed transfer of care

Chart 15: % stroke patients receiving consultant assessment within 24 hours



■ % assess within 24 hrs (Morr)

* No data available for April and May 2020

Unscheduled Care Overview (December 2020)

Primary Care Access

97% (→)

GP practices open during daily core hours

93% (3%1)

% of Out of Hours (OoH)/111 patients prioritised as P1CH that started their definitive clinical assessment within 1 hour of their initial call being answered (July-19)

88% (→)

GP practices offering appointments between 5pm-6:30pm

100% (33%1)

% of Out of Hours (OOH)/111
patients prioritised as P1F2F
requiring a Primary Care
Centre (PCC) based
appointment seen within 1
hour following completion of
their definitive clinical
assessment (Oct-19)

Ambulance

54.1% (13%1)

Red calls responded to with 8 minutes

510 (2%1)

Ambulance handovers over 1 hour

3,323 (3%1)

Amber calls

426 (10%1)Red calls

Emergency Department

6,985 (12%1)

A&E attendances

72.58% (2.8%↓)Waits in A&E under
4 hours

776 (24%1)Waits in A&E over 12 hours

1,191 (1%1)
Patients admitted from A&E

Emergency Activity

3,118 (1%+)

Emergency Inpatient Admissions

244 (13%1)

Trauma theatre cases

305 (6%+)

Emergency Theatre Cases

1 (92%)

Elective procedures cancelled due to no beds

Patient Flow

13 (19%↓) (Mar-20) Mental Health DTOCs

* Data collection temporarily suspended

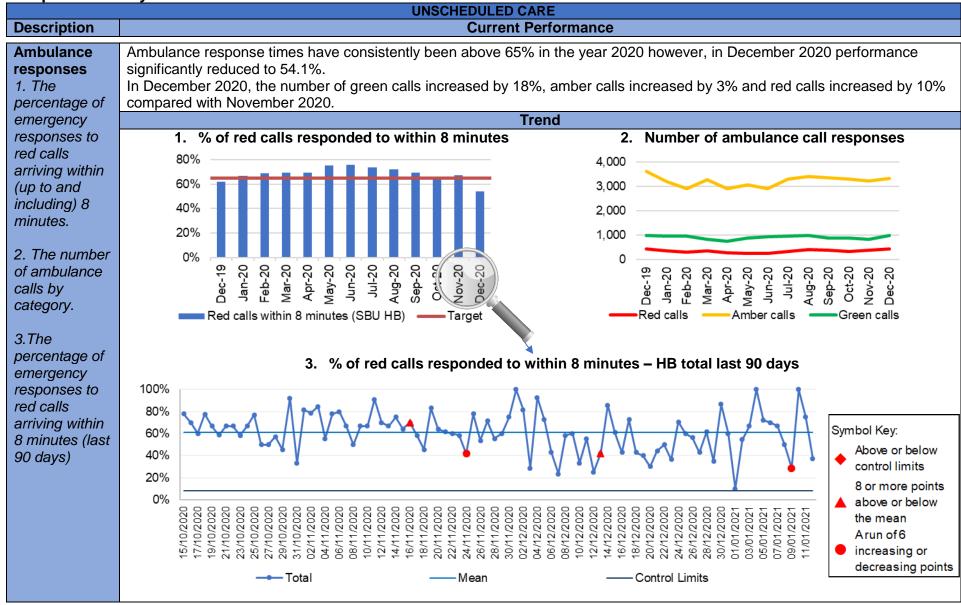
60 (13%↓) (Mar-20)
Non-Mental Health DTOCs
* Data collection temporarily
suspended

138 (1%+)

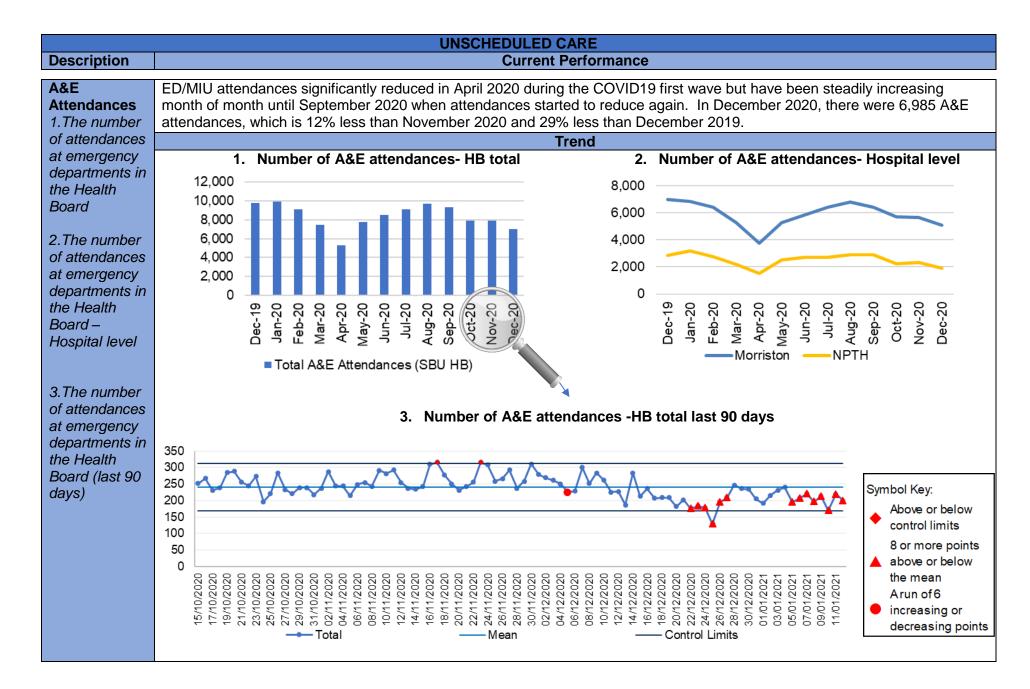
Medically fit patients

*RAG status and trend is based on in month-movement

5.2 Updates on key measures



	UNSCHEDULED CARE						
Description	Current Performance						
Ambulance handovers 1.The number of ambulance handovers over one hour	In December 2020, there were 510 ambulance to hospital handovers taking over 1 hour; this is a reduction from 868 in December 2019 but an in-month increase from November 2020 (from 500 to 510). In December 2020, 499 handovers over 1 hour were attributed to Morriston Hospital and 11 were attributed to Singleton Hospital. The number of handover hours lost over 15 minutes significantly reduced from 3,361 in December 2019 to 1,804 in December 2020 but increased from 1,474 in November 2020. Trend						
2. The number	1. Number of ambulance handovers- HB total 2. Number of ambulance handovers over 1 hour-						
of ambulance	Hospital level						
handovers	1,000						
over one hour-	800 - 1,000						
Hospital level	600						
•	400						
3.The number	200						
of ambulance	200						
handovers							
over one hour	Dec-19 Jan-20 Mar-20 May-20 Jun-20 Jun-20 Aug-20 Sep-20 Sep-20 Jul-20 Ju						
(last 90 days)							
	■ Handovers > 1 hr (SBU HB) ——Morriston handovers > 1 hour						
	Singleton handovers > 1 hour						
	3. Number of ambulance handovers- HB total last 90 days						
	40						
	35						
	30 25						
	20 A Symbol Key:						
	Above or below						
	10 control limits						
	above or below						
	## above or below the mean 12 / 10 / 10 / 10 / 10 / 10 / 10 / 10 /						
	## the mean 15/10/2020 23/10/2020 24/10/2020 25/10/2020						
	Total — Mean — Control Limits decreasing points						



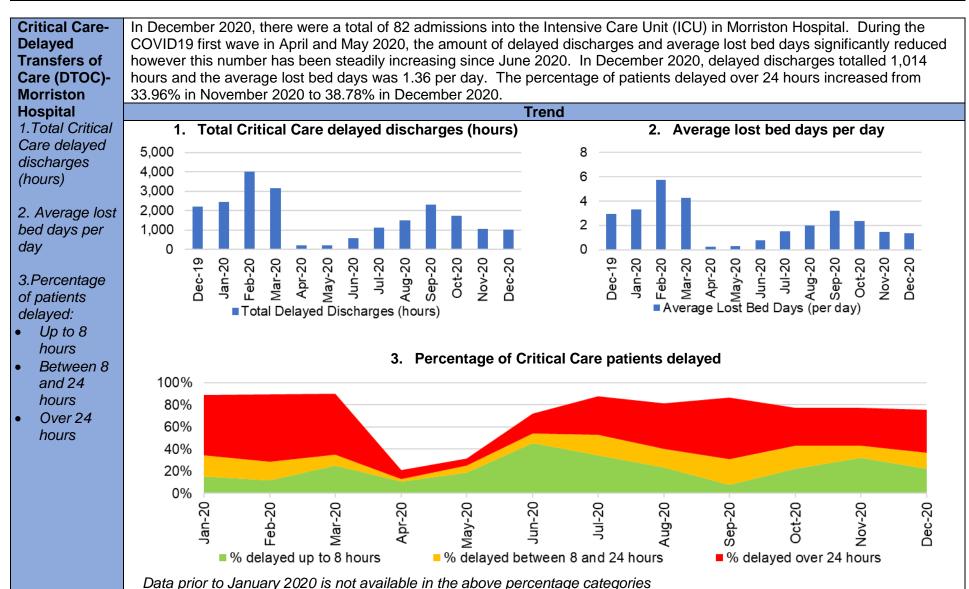
UNSCHEDULED CARE							
Description	Current Performance						
A&E waiting times 1.% of patients who spend less than 4 hours in all major and minor emergency care facilities from arrival until admission, transfer or discharge	The Health Board's performance against the 4 hour measure deteriorated from 75.36% in November 2020 to 72.58% in December 2020. Neath Port Talbot Hospital Minor Injuries Unit (MIU) continues to achieve (and exceed) the national target of 95% achieving 98.95% in December 2020. Morriston Hospital's performance reduced from 65.4% in November 2020 to 62.7% in December 2020. Trend 1. % patients waiting under 4 hours in A&E- HB total 100% 80% 60% 40% 20% 70% 80% 60%						
from arrival until admission, transfer or	20% 0% 0% 00 00 00 00 00 00 00 00 00 00 00 00 0						
	8 or more points above or below the mean Arun of 6 increasing or decreasing points Total 8 or more points above or below the mean Arun of 6 increasing or decreasing points — Control Limits						

Description	Current Performance
Description	Current Performance
A&E waiting times	In December 2020, performance against this measure deteriorated compared with November 2020, increasing from 626 to 776.
1.Number of patients who spend 12	775 patients waiting over 12 hours in December 2020 were in Morriston Hospital and 1 was in Neath Port Talbot Hospital. The position in December 2020 was 24% better than in December 2019. Trend
hours or more in A&E	Number of patients waiting over 12 hours in A&E-
2.Number of patients who spend 12 hours or more	1,000 800 600
in A&E- Hospital level	400 200 0 9 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8
patients who spend 12 hours or more	Dec-19 Dec-19 Jan-20 Jan-20 Jan-20 Jan-20 Jul-20 Jul-20 Jul-20 Jul-20 Jul-20 Nov-20 Nov-20 Nov-20 Nov-20 Nov-20 Nov-20
in A&E (last 90 days)	3. Number of patients waiting over 12 hours in A&E – HB total last 90 days 50 50 50 50 50 50 50 50 50 50 50 50 50 5
	30 Symbol Key: Above or below
	10 control limits 8 or more points
	## Above of below the mean Arun of 6 Control Limits Above of below the mean Arun of 6 Control Limits Above of below the mean Arun of 6 Control Limits Above of below the mean Arun of 6 Control Limits Above of below the mean Arun of 6 Control Limits Above of below the mean Arun of 6 Control Limits Above of below the mean Arun of 6 Control Limits Above of below the mean Arun of 6 Control Limits Above of below the mean Arun of 6 Control Limits Above of below the mean Arun of 6 Control Limits Above of below the mean Arun of 6 Control Limits Above of below the mean Arun of 6 Control Limits Above of below the mean Arun of 6 Control Limits Above of below the mean Arun of 6 Control Limits Above of below the mean Arun of 6 Control Limits Above of below the mean Arun of 6 Control Limits Above of below the mean Arun of 6 Control Limits Above of below the mean Arun of 6 Control Limits Control Limits

UNSCHEDULED CARE

	UNSCHEDULED CARE						
Description	Current Performance						
Emergency admissions	In December 2020, there were 3,118 emergency admissions across the Health Board, which is 1% less admissions than in November 2020 and 31% less than December 2019.						
1. The number of emergency	Morriston saw the largest in-month reduction with 79 less admissions (from 2,368 in November 2020 to 2,289 in December 2020).						
inpatient admissions	Trend 1. Number of emergency admissions- HB total 2. Number of emergency admissions- Hospital level						
2. The number of emergency inpatient admissions-Hospital level 3. The number of emergency inpatient admissions (last 90 days)	5,000 4,000 3,000 2,000 1,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0						
	3. Number of emergency admissions- HB total last 90 days						
	200 150 100 100 100 100 100 100						

UNSCHEDULED CARE						
Description	Current Performance					



UNSCHEDULED CARE						
Description	Current Performance	Trend				

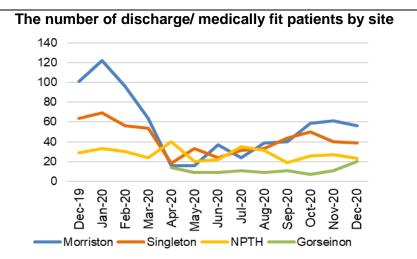
Medically Fit

The number of patients waiting at each site in the Health Board that are deemed discharge/medically fit

In December 2020, there were on average 138 patients who were deemed medically/ discharge fit but were still occupying a bed in the Health Board's Hospitals.

The number of medically/ discharge fit patients has risen every month since June 2020, however November 2020 was the first month to see an inmonth reduction. This reduction carried on into December with an in-month reduction of 1% (from 139 in November 2020 to 138 in December 2020).

In December 2020, Morriston Hospital had the largest proportion of medically/ discharge fit patients with 56 out of 138 followed by Singleton with 39.



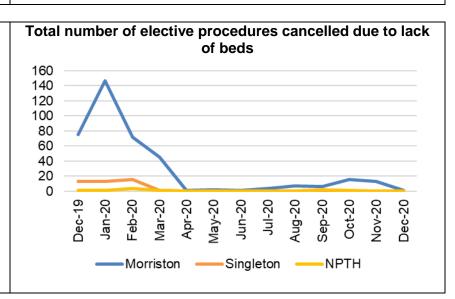
*Consistent data capture for Gorseinon not available before April 2020

Elective procedures cancelled due to lack of beds

The number of elective procedure cancelled across the hospital where the main cancellation reasons was lack of beds

In December 2020, there was 1 elective procedure cancelled due to lack of beds on the day of surgery. This is 92 less cancellation than in November 2020 (from 13 to 1).

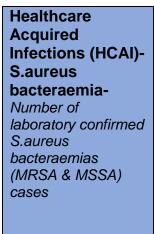
In December, the 1 cancelled procedure was attributed to Morriston Hospital.



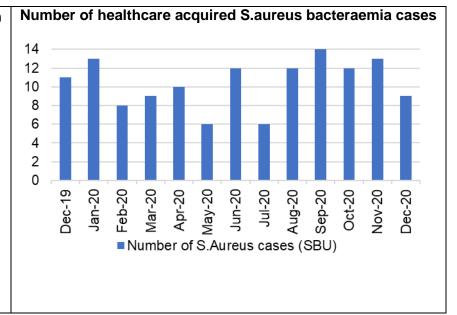
	FRACTURED NECK OF FEMUR (#NOF)							
Description	Current Performance	Trend						
Fractured Neck of Femur (#NOF)		Prompt orthogeriatric assessment						
1. Prompt orthogeriatric assessment- % patients receiving an assessment by a senior geriatrician within 72 hours of	1. Prompt orthogeriatric assessment- In October 2020, 84.4% of patients in Morriston hospital received an assessment by a senior geriatrician within 72 hours. This is 8.2% more than in October 2019.	90% 70% 50% 61 61 02 02 02 02 02 02 02 02 02 02 02 02 02						
presentation		2. Prompt surgery						
2. Prompt surgery - % patients undergoing surgery the day following presentation with hip fracture	2. Prompt surgery- In October 2020, 51.0% of patients had surgery the day following presentation with a hip fracture. This is a reduction from October 2019 which was 59.5%	40% 40% Apr-20 Apr-20 Apr-20 Apr-20 Apr-20 All-Wales All-Wales All-Wales All-Wales All-Wales All-Wales						
3. NICE compliant	3. NICE compliant surgery- 72.8% of operations	3. NICE compliant Surgery						
surgery - % of operations consistent with the recommendations of NICE CG124	were consistent with the NICE recommendations in October 2020. This is an improvement of 3% compared with October 2019 (from 68.8% to 72.8%). In October 2020, Morriston was above the all-Wales average of 66.6%.	Oct-20 Aug-20 Oct-20 Sep-20 Oct-20 Oc						
4. Prompt	4. Prompt mobilisation- In October 2020, 76.3% of	Morriston ——All-Wales ——— Eng, Wal & N. Ire 4. Prompt mobilisation						
mobilisation after surgery - % patients out of bed (standing or hoisted) by the day after operation	patients were out of bed the day after surgery. This is an improvement of 3.1% compared with October 2019 and above the all-Wales average of 74.2%.	90% 70% 80% 70% 80% 70% 80% 80% 70% 80% 80% 90% 80% 90% 80% 90% 80% 90% 80% 90% 90% 90% 90% 90% 90% 90% 90% 90% 9						

FRACTURED NECK OF FEMUR (#NOF)					
Description	Current Performance	Trend			
5. Not delirious when tested- % patients (<4 on 4AT test) when tested in the week after operation	5. Not delirious when tested- 70.5% of patients were not delirious in the week after their operation in October 2020. This is an improvement of 32.2% compared with October 2019.	5. Not delirious when tested Nov-19			
6. Return to original residence- % patients discharged back to original residence, or in that residence at 120 day follow-up	in October 2020 were discharged back to their original residence. This was above the all-Wales average of 74.2%.	Morriston All-Wales — Eng, Wal & N. Ire 6. Return to original residence 76% 71% 66% 8 Abr-Zo 7 Ang-Zo 8 Ang-Z			
7. 30 day mortality rate	7. 30 day mortality rate- In September 2020 the morality rate for Morriston Hospital was 6.3% which is 2.2% lower than September 2019. The mortality rate in Morriston Hospital in September 2020 is higher than the all-Wales average of 5.6% and the national average of 6.2%.	7. 30 day mortality rate 7. 30 day mortality rate 9% 6% 5% Morriston All-Wales Eng, Wal & N. Ire 7. 30 day mortality rate 9% 6% 5% All-Wales Eng, Wal & N. Ire All-Wales Eng, Wal & N. Ire			

HEALTHCARE ACQUIRED INFECTIONS															
Description	Current Performance							Tre	end						
Healthcare Acquired Infections (HCAI) - E.coli bacteraemia- Number of laboratory confirmed E.coli bacteraemia cases	 12 cases of <i>E. coli</i> bacteraemia were identified in December 2020, of which 5 were hospital acquired and 7 were community acquired. Cumulative cases from April to December 2020 are 23% less than the equivalent period in 2019/20. 	Nun 40 30 20 10 0	Dec-19	Jan-20	Feb-20		Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20

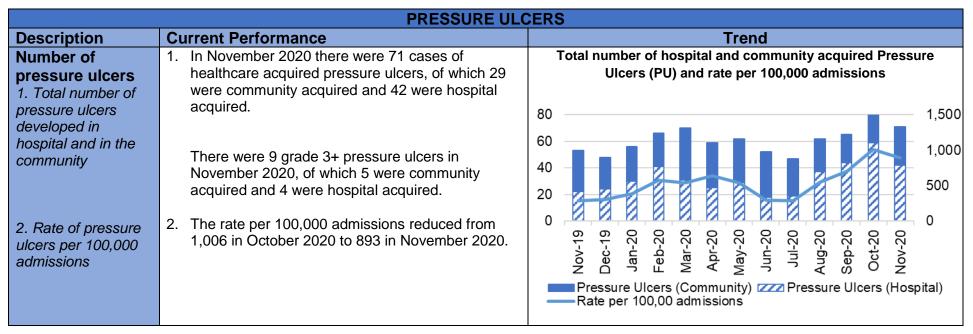


- There were 9 cases of Staph. aureus bacteraemia in December 2020, of which 6 were hospital acquired and 3 were community acquired.
- Cumulative cases from April to December 2020 are 9% less than the equivalent period in 2019/20.



Description	HEALTHCARE ACQUIRED Current Performance	Trend
Healthcare Acquired Infections (HCAI)- C.difficile- Number of laboratory confirmed C.difficile cases	 There were 9 Clostridium difficile toxin positive cases in December 2020, of which 6 were hospital acquired and 3 were community acquired. Cumulative cases from April to December 2020 are 28% more than the equivalent period of 2019/20 (133 in 2020/21 compared with 104 in 2019/20). 	Number of healthcare acquired C.difficile cases 25 20 15 10 5 Oct-20 Number of C.difficile cases Number of healthcare acquired C.difficile cases 25 20 15 Number of C.diff cases (SBU)
Healthcare Acquired Infections (HCAI)- Klebsiella sp- Number of laboratory confirmed Klebsiella sp cases	There were 12 cases of Klebsiella sp in December 2020, of which 8 were hospital acquired and 4 were community acquired. Cumulative cases from April to December are 14% more than the equivalent period in 2019/20.	Number of healthcare acquired Klebsiella cases 12 10 8 6 4 2 Oct-20 Number of Klebsiella cases (SBU) Number of Klebsiella cases (SBU)

	HEALTHCARE ACQUIRED INFECTIONS				
Description	Current Performance	Trend			
Healthcare Acquired Infections (HCAI)- Aeruginosa- Number of laboratory confirmed Aeruginosa cases	 There was 1 hospital acquired case of <i>P.Aerginosa</i> bacteraemia in December 2020. Cumulative cases from April to December 2020 are 30% less than the equivalent period in 2019/20. 	Number of healthcare acquired Pseudomonas cases 6 5 4 3 2 1 0 Nun-20 Apr-20 Nun-20 Seb-20 Nun-20 Poc-20 Nun-20 Nu			



	SERIOUS INCID	ENTS
Description	Current Performance	Trend
Serious Incidents- 1. The number of serious incidents 2. The number of Never Events 3. Of the serious incidents due for assurance, the	 The Health Board reported 12 Serious Incidents for the month of December 2020 to Welsh Government. The breakdown of incidents in December 2020 are set out below: 7 in Mental Health and Learning Disabilities 4 in Singleton Hospital 1 in Morriston Hospital There was no new Never Event reported in December 2020. In December 2020, performance against the 80% target of submitting closure forms within 60 working days was 4%. One of the 27 closure 	1. and 2. Number of serious incidents and never events 30 25 20 15 10 5 0 61-0-0 02-0-0 07-0-0 07-0-0 08-0
percentage which were assured within the agreed timescales	forms due to be submitted to Welsh Government in December 2020 was submitted on time. Below is a breakdown of the seven outstanding forms: 10 for Mental Health & Learning Disabilities 3 for Morriston Hospital 6 for Singleton Hospital 5 for Neath Port Talbot Hospital 2 for Primary, Community and Therapies	* 0% compliance in June, July, October and November 2020

	INPATIENT FAI	LLS
Description	Current Performance	Trend
Inpatient Falls The total number of inpatient falls	 The number of Falls reported via Datix web for Swansea Bay UHB was 247 in December 2020. This is the same amount that was reported in November 2020. The Health Board has agreed a targeted action to reduce Falls by 10%. 	Number of inpatient Falls 350 300 250 200 150 100 Seb-20 Inpatient Falls (SBU HB) Inpatient Falls (SBU HB) Number of inpatient Falls 350 300 250 200 150 100 100 100 100 100 100 100 100 1

	DISCHARGE SUMI	MARIES
Description	Current Performance	Trend
Discharge Summaries Percentage of discharge summaries approved and sent to patients' doctor following discharge	The latest data shows that in December 2020, the percentage of completed discharge summaries was 59%. In December 2020, compliance ranged from 53% in Neath Port Talbot Hospital to 69% in Mental Health & Learning Disabilities.	% discharge summaries approved and sent 80% 70% 60% 50% 40% 30% 20% 10% 0% I a b c c c c c c c c c c c c c c c c c c

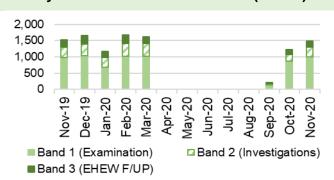
CRUDE MORTALITY Transl				
Description	Current Performance	Trend		
Crude Mortality Rate	November 2020 reports the crude mortality rate for the Health Board at 1.01% compared with 0.97% in October 2020. A breakdown by Hospital for November 2020: Morriston – 1.75% Singleton – 0.50% NPT – 0.21%	Crude hospital mortality rate by Hospital (74 years of age or less 2.0% 1.5% 1.0% 0.5% 0.0% Morriston Hospital NPT Hospital NPT Hospital Singleton Hospital HB Total		

WORKFORCE					
Description	Current Performance			Trend	
Staff sickness rates- Percentage of sickness absence rate of staff	Our in-month performance has deteriorated from 6.96% in October 2020 to 8.4% in December 2020.			% of full time equivalent (FTE) days lost to sickn absence (12 month rolling)	
	The 12-month rolling perform 7.07% in October 2020. November 2020.			11% 10% 9%	
	The following table provide reasons by full time equiva November 2020.			8% 7% 6% 5%	
	Absence Reason	FTE Days Lost	%	3%	
	Anxiety/ stress/ depression/ other psychiatric illnesses	9,317.73	31.9%	2% ————————————————————————————————————	
	Chest & respiratory problems	4,847.26	16.6%	Nov-19 Dec-19 Jan-20 Mar-20 Apr-20 Jun-20 Jul-20 Aug-20 Oct-20 Nov-20	
	Infectious diseases	4,332.64	14.8%	—— % sickness rate (12 month rolling) → % sickness rate (in-month)	
	Other musculoskeletal problems	2,007.86	6.9%		
	Other known causes - not elsewhere classified	1,616.07	5.5%		

HARM FROM REDUCTION IN NON-COVID ACTIVITY

6.1 Primary and Community Care Overview

Chart 1: Number of patients receiving care from Eye Health Examination Wales (EHEW)



No claims submitted between April and August 2020

Chart 5: Number and percentage of adult dental patients re-attending NHS Primary

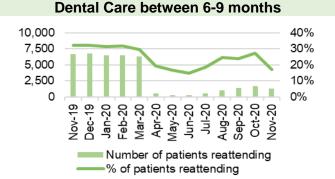


Chart 9: District Nursing- Number of patients on caseload

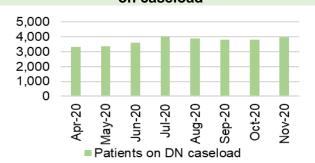
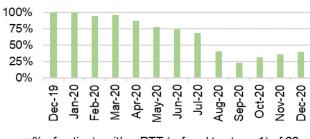


Chart 13: % of patients with a RTT (referral to stage 1) of 26 weeks or less for Restorative Dentistry



■ % of patients with a RTT (referral to stage 1) of 26 weeks or less

Chart 2: Common Ailment Scheme - Number of consultations provided



Chart 6: Pregnancy Advisory Service- Referral to appointment within 5 days and treatment within 10 days

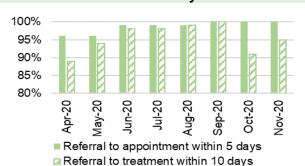


Chart 10: District Nursing- Total number of contacts

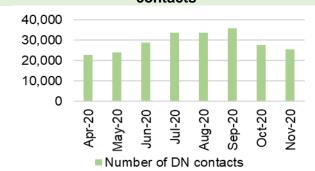


Chart 14: Audiology- Number of remote consultations

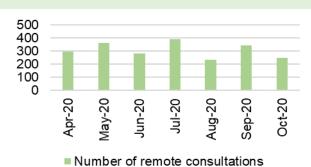


Chart 3: Urgent Dental Centre-Total episodes of patient care

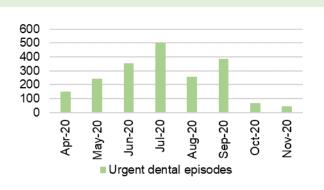


Chart 7: Sexual health services- Attendances at sexual health ambulance



Chart 11: Community wound clinic- Number of attendances and number of home visits

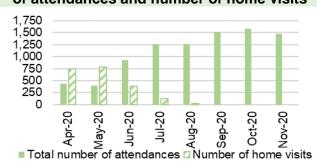


Chart 15: Audiology- Total number of patients on the waiting list



Chart 4: General Dental Practice activity- Total number of telephone calls received

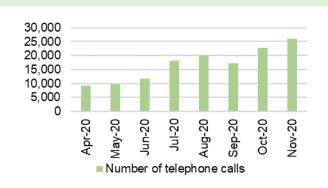


Chart 8: Sexual health services- Patient outcomes



Chart 12: Community wound clinic- Number of assessments by location

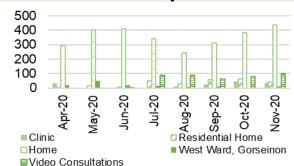
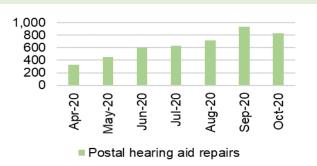


Chart 16: Audiology- Number of postal hearing aid repairs



Harm from reduction in non-Covid activity 6.2 Planned Care Overview

Chart 1: Number of GP Referrals into secondary care

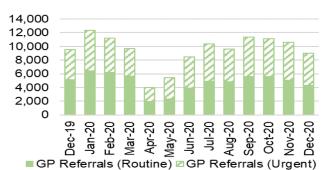


Chart 5: Number of patients waiting for reportable diagnostics over 8 weeks

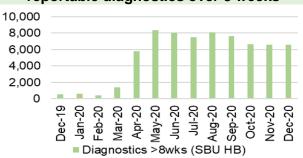


Chart 9: Single Cancer Pathway- % of patients starting definitive treatment within 62 days from point of suspicion

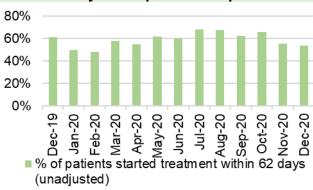


Chart 13: Number of patients without a documented clinical review date

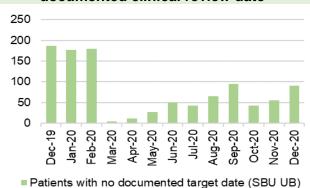


Chart 2: Number of patients waiting over 26 weeks for an outpatient appointment

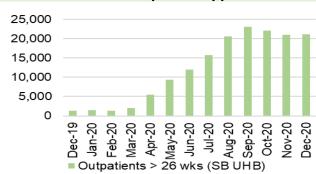


Chart 6: Number of patients waiting for reportable Cardiac diagnostics over 8 weeks

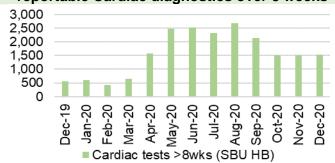


Chart 10: Number of new cancer patients starting definitive treatment

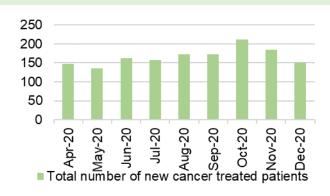


Chart 14: Ophthalmology patients without an allocated health risk factor

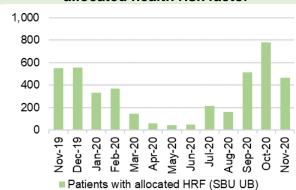


Chart 3: Number of patients waiting over 36 weeks for treatment

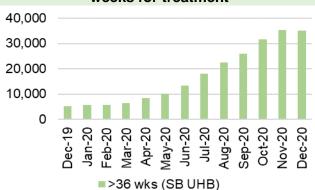


Chart 7: Number of patients waiting less than 14 weeks for Therapies



Chart 11: Backlog of urgent suspected cancer patients waiting over 63 days



Chart 15: Total number of patients on the follow-up waiting list

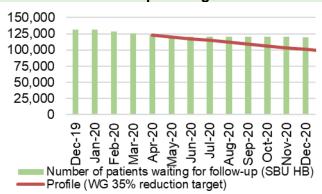


Chart 4: % patients waiting less than 26 weeks from referral to treatment



Chart 8: Cancer referrals



Chart 12: Number of patients waiting for an outpatient follow-up who are delayed past their target date

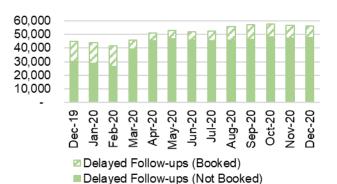
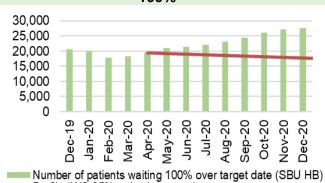


Chart 16: Number of patients delayed by over 100%



Planned Care- Overview	v (December 2020)		
Demand		Waiting Times	
8,956 (15%↓) Total GP referrals	21,141 (1%1) Patients waiting over 26 weeks for a new outpatient appointment	35,031 (1%↓) Patients waiting over 36 weeks for treatment	19,057 (17%↑) Patients waiting over 52 weeks for treatment
4,300 (15%↓) Routine GP referrals	48% (0.4%↑) Patients waiting under 26 weeks from referral to treatment	6,579 (0.5%↓) Patients waiting over 8 weeks for all reportable diagnostics	2,239 (1.9%↑) Patients waiting over 8 weeks for Cardiac diagnostics only
4,656 (15%↓) Urgent GP referrals	708 (13%↓) Patients waiting over 14 weeks for reportable therapies	119,963 (0.8%↓) Patients waiting for a follow-up outpatient appointment	27,641 (1.8%↑) Patients waiting for a follow-up outpatients appointment who are delayed over 100%
	Cancer	Theatre	Efficiencies
1,245 (12.4%↓) Number of USC referrals received	517 (4%↑) USC backlog over 63 days	59% (15%↓) Theatre utilisation rate	47% (3%↓) % of theatres sessions finishing early

54% (1.4%↓**)** draft

Patients starting first definitive cancer treatment within 62 days

*RAG status and trend is based on in month-movement

45% (6%1)

% of theatres sessions starting late

138 (10%1)

Operations cancelled on the day

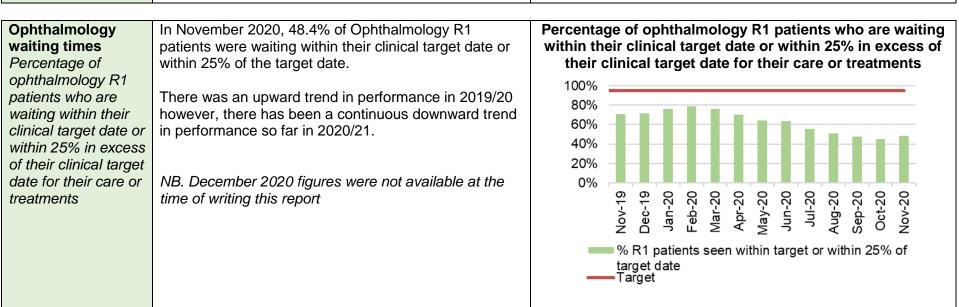
6.3 Updates on key measures

PLANNED CARE Description **Current Performance** Referrals and The number of GP referrals and additions to the outpatient waiting list increased each month since May 2020, this is shape of the reflected in the reduction in the size of the waiting list in April 2020 and subsequent increase every month since May 2020. However, since September 2020 the number of referrals and additions to the waiting list appear to have stabilised. waiting list Chart 4 shows the shape of the waiting list and the second wave that has formed at the beginning of the waiting list as GP referrals start to pick back up. 1. GP Referrals Trend The number of 1. Number of GP referrals received by SBU Health 2. Number of stage 1 additions per week Stage 1 additions **Board** 2,500 per week 8.000 2,000 6,000 1.500 2. Stage 1 4.000 1.000 additions The number of new 500 2,000 patients that have 0 been added to the Apr-20 May-20 Aug-20 Sep-20 Mar-20 Jun-20 Jul-20 Feb-20 outpatient waiting list GP Referrals (Routine) Additions to outpatients (stage 1) waiting list 3. Size of the waiting list GP Referrals (Urgent) Total number of 3. Total size of the waiting list and movement 4. Total size of the waiting list and movement patients on the (December 2019) (December 2020) waiting list by stage 3,000 Additions to the list continue to rise 26 36 52 2,000 as at December 2,500 2019 1,500 Volume of patients breaching time gates 2.000 4. Size of the 'wave<mark>'</mark> of patients moving through time gates 1.500 1.000 waiting list 1,000 Total number of Elongating tail of longest waiting patients 500 Breaching 36 weeks patients on the 500 waiting list by stage 0 0 as at December 2020 ■ STAGE 1 ■ STAGE 2 ■ STAGE 3 ■ STAGE 4 ■ STAGE 5 ■ STAGE 1 ■ STAGE 2 ■ STAGE 3 ■ STAGE 4 ■ STAGE 5

PLANNED CARE Description **Current Performance** The number of patients waiting over 26 weeks for a first outpatient appointment is a challenge. December 2020, saw an **Outpatient waiting** in-month increase in the number of patients waiting over 26 weeks for an outpatient appointment. The number of times breaches increased from 21,005 in November 2020 to 21,141 in December 2020. Orthopaedics has the largest 1. Number of proportion of patients waiting over 26 weeks for an outpatient appointment closely followed by ENT and Ophthalmology. The number of outpatient attendances has significantly reduced since February 2020 due to COVID19, however chart 4 patients waiting more than 26 weeks shows that the number of attendances has started to increase from May 2020. Work continues to be undertaken to for an outpatient accurately record the split between face-to-face and virtual attendances and will be reported through a new Outpatient appointment (stage dashboard. 1)- Health Board **Trend** Total 1. Number of stage 1 over 26 weeks- HB total 2. Number of stage 1 over 26 weeks- Hospital level 25.000 14.000 2. Number of 12.000 20,000 10.000 patients waiting 15,000 8,000 more than 26 weeks 6.000 for an outpatient 10.000 4,000 appointment (stage 2.000 5.000 1)- Hospital Level Aug-20 May-20 Mar-20 Apr-20 Jun-20 Jul-20 Oct-20 Nov-20 ■ Dec-19 Jan-20 Jan-20 Mar-20 May-20 Jul-20 Jul-20 Aug-20 Aug-20 Aug-20 Oct-20 3. Patients waiting Singleton over 26 weeks for an outpatient appointment by 3. Patients waiting over 26 weeks for an outpatient 4. Outpatient activity undertaken specialty appointment by specialty as at December 2020 30.000 3,500 25,000 3,000 20,000 4. Outpatient activity 2,500 15,000 2,000 undertaken 10,000 1.500 5,000 1,000 500 Dec-19 Jan-20 Aug-20 Sep-20 Nov-20 Dec-20 Mar-20 Apr-20 May-20 Jul-20 Jun-20 ain Manage New outpatient attendances Follow-up attendances

	PLANNED CARE			
Description	Current Performance			
Patients waiting over 36 weeks for treatment 1. Number of patients waiting more than 36 weeks	wave of COVID19 in March 2020. However, December 2035,387 in November 2020 to 35,031 in December 2020). 2020. Orthopaedics/ Spinal accounted for 23% of the bread	quently removed from the waiting list) significantly reduced		
for treatment and the		Trend		
number of elective patients admitted for	Number of patients waiting over 36 weeks- HB total	2. Number of patients waiting over 36 weeks- Hospital level		
treatment- Health Board Total	40,000	25,000		
Board Total	30,000	20,000		
2. Number of	20,000	15,000		
patients waiting more than 36 weeks	10,000	10,000		
for treatment and the		5,000		
number of elective patients admitted for	Dec-19 Jan-20 Jan-20 Mar-20 Jun-20 Jul-20 Oct-20 Oct-20 Dec-20	0		
treatment- Hospital	Dec-19 Jan-20 Feb-20 Mar-20 Jun-20 Jul-20 Aug-20 Oct-20 Dec-20	Dec-19 Jan-20 Apr-20 Apr-20 Jun-20 Jun-20 Aug-20 Sep-20 Sep-20 Dec-20		
level	■>36 wks (SB UHB)	MorristonSingleton		
3. Number of elective admissions	3. Number of elective admissions	PC&CS —NPTH		
	5,000 4,000 3,000 2,000			
	Dec-19 Jan-20 Mar-20 Jun-20 Jun-20 Jul-20 Aug-20 Sep-20 Oct-20 Dec-20			
	Admitted elective patients with procedures			

	PLANNED CARE				
Description	Current Performance				
Total waiting times Percentage of patients waiting less than 26 weeks from referral to treatment	Throughout 2019/20 the overall percentage of patients waiting less than 26 weeks from referral to treatment ranged between 80% and 88%. The percentage consistently fell every month between April and September 2020, however there has been an increase every month between October and December 2020 (44.8% in October, 47.6% in November 2020, 48.0% in December 2020).	Percentage of patient waiting less than 26 weeks 100% 90% 80% 70% 60% 50% 40% 30% 20% 10% 0% Seb-20 And-20 And-20 And-20 Seb-20 New Singleton PC&CS NPTH			



PLANNED CARE			
Description	Current Performance	Trend	

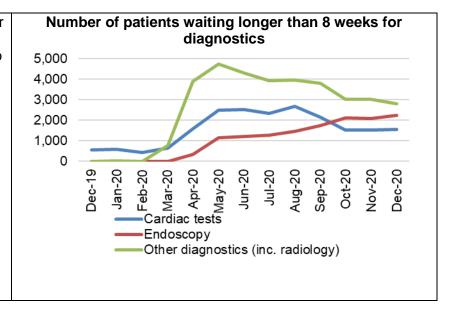
Diagnostics waiting times

The number of patients waiting more than 8 weeks for specified diagnostics

In December 2020, there was a reduction in the number of patients waiting over 8 weeks for specified diagnostics. It reduced from 6,610 in November 2020 to 6,579 in December 2020.

The following is a breakdown for the 8 week breaches by diagnostic test for December 2020:

- Endoscopy= 2,218
- Radiology= 1,915
- Cardiac tests= 1,538
- Neurophysiology= 828
- Fluoroscopy= 32
- Physiological measurement= 27
- Cystoscopy= 21



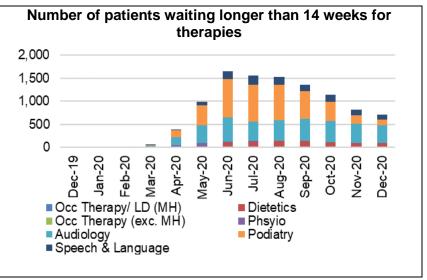
Therapy waiting times

The number of patients waiting more than 14 weeks for specified therapies

In December 2020 there were 708 patients waiting over 14 weeks for specified Therapies.

The breakdown for the breaches in December 2020 are:

- Audiology= 387
- Podiatry= 123
- Speech & Language Therapy= 105
- Dietetics= 93



CANCER Description **Current Performance** The number of Urgent Suspected Cancer (USC) referrals significantly reduced between March and April 2020, however Cancer demand there has been a constant increase every month since May 2020 and November 2020 was at pre-Covid level. The shape and shape of the waiting list of the waiting list shows that there is a significant "wave" of patients that are likely to breach in the near future and there are more patients waiting at the tail end of the waiting list when compared with December 2019. 1. Number of Urgent Suspected Cancer **Trend** (USC) referrals 2. Source of suspicion for patients starting cancer 1. Number of USC referrals received 1.750 treatment 1.500 2.500 1,250 2.000 2. Source of 1,000 1,500 750 suspicion for 1.000 500 patients starting 250 500 cancer treatment Apr-20 Aug-20 02-deStant Jan-20 Vay-20 Jun-20 Jul-20 Oct-20 lay-20 Jun-20 Jul-20 Oct-20 Nov-20 Dec-20 3. Volume of USC ■Other healthcare professional patients by stage ■ Breast ■ Gynaecological ■ Ward Screening Services Haematological Héad and Neck and adjusted wait Lower Gastrointestinal ■A&E/Med Assess/ Emerg Admission Dentist Luna Referral after diagnostic Other Skin ■ Eve care services December 2019 ■ Upper Gastrointestinal ■ Saroma Out patient upgrade GP referral Urological Volume of patients by stage and adjusted 4. Volume of patients by stage and adjusted wait 4. Volume of USC wait (December 2019) (December 2020) patients by stage and adjusted wait Additions to list continue to 400 400 Patients 000 Patients on the "wave" of patients moving December 2020 increase at front end. 300 through time gates Likely future breaching patients <u>15</u>200 "wave". ₽ 200 Tracking 0 Backlog of breaching patients Volume continues to be removed 100 Patients breaching 62 days 8 10 12 14 16 18 20 22 24 26 12 14 16 18 20 22 24 26 2 Weeks Wait No of Weeks Wait New OP Diagnostics ■ Follow-up New OP Diag MDT Treatment New OPTCI? Mew OP TCI? ☑ Diag TCI/DDT? F/Up TCI/DDT? MDT TCI/DDT? Diagnostics TCI? Follow-up TCI? MDT TCI? ■ Treat DDT? - 14 Davs - 21 Davs Treatment TCI? — — 14 Davs 21 davs 28 days 31 days 62 days **- - 2**8 days **— — —** 32 days — — 63 days

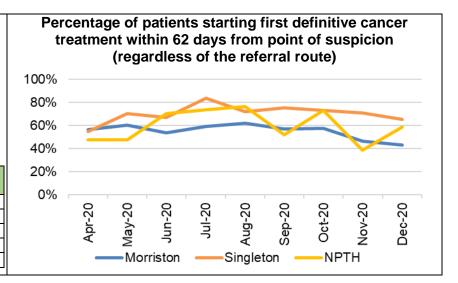
CANCER			
Description	Current Performance	Trend	

Single Cancer Pathway

Percentage of patients starting first definitive cancer treatment within 62 days from point of suspicion (regardless of the referral route) December 2020 figures will be finalised on the 30th January 2021.

Draft figures indicate a possible achievement of 54% of patients starting treatment within 62 days of the suspicion of cancer first being raised (unadjusted pathway). At the time of writing this report, 70 patients did not receive their treatment within the time frame.

Tumour Site	Breaches	Tumour Site	Breaches
Urological	17	Upper GI	6
Lower GI	13	Gynaecological	6
Lung	8	Skin	4
Breast	8	Other	1
Head and neck	7		



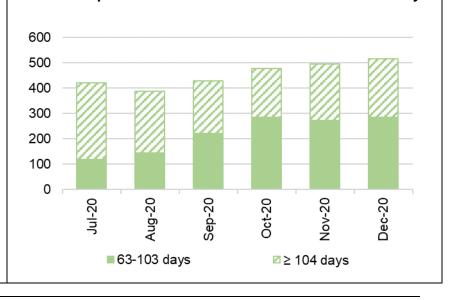
Single Cancer Pathway backlog

The number of patients with an active wait status of more than 63 days

End of December 2020 backlog by tumour site:

Tumour Site	63 - 103 days	≥104 days
Acute Leukaemia	0	0
Brain/CNS	0	1
Breast	5	3
Children's cancer	1	0
Gynaecological	21	20
Haematological	2	3
Head and neck	13	10
Lower Gastrointestinal	106	87
Lung	21	19
Other	15	20
Sarcoma	2	1
Skin(c)	25	6
Upper Gastrointestinal	44	38
Urological	32	22
Grand Total	287	230

Number of patients with a wait status of more than 53 days



CANCER			
Description	Current Performance	Trend	

USC First Outpatient Appointments

The number of patients at first outpatient appointment stage by days waiting

Week to week through December 2020 the percentage of patients seen within 14 days to first appointment ranged between 9% and 24%.

The number of patients waiting for a first outpatient appointment (by total days waiting) - End of December 2020

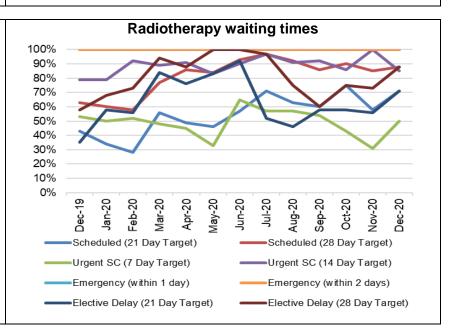
	≤10	11-20	21-30	>31	Total
Breast	0	1	52	37	90
Children Cancer	0	0	0	0	0
Gynaecological	0	4	44	18	66
Haematological	0	0	0	0	0
Head&Neck	2	7	1	3	13
Lower GI	0	0	2	30	32
Lung	0	4	2	1	7
Other	1	6	1	1	9
Sarcoma	0	0	0	0	0
Skin	5	48	13	6	72
Upper GI	4	2	0	2	8
Urological	1	8	7	0	16
Total	13	80	122	98	313

Radiotherapy waiting times

The percentage of patients receiving radiotherapy treatment

Radiotherapy waiting times are challenging however the provision of emergency radiotherapy within 1 and 2 days has been maintained at 100% throughout the COVID19 outbreak.

Measure	Target	Dec-20
Scheduled (21 Day Target)	80%	71%
Scheduled (28 Day Target)	100%	88%
Urgent SC (7 Day Target)	80%	50%
Urgent SC (14 Day Target)	100%	85%
Emergency (within 1 day)	80%	100%
Emergency (within 2 days)	100%	100%
Elective Delay (21 Day Target)	80%	71%
Elective Delay (28 Day Target)	100%	88%



	FOLLOW-UP APPOIN	ITMENTS
Description	Current Performance	Trend

Follow-up appointments

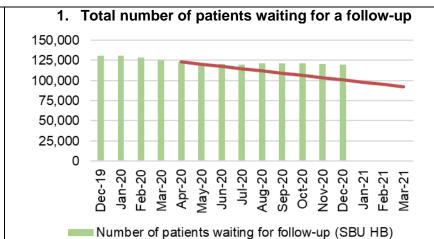
- 1. The total number of patients on the follow-up waiting list
- 2. The number of patients waiting 100% over target for a follow-up appointment

In December 2020, the overall size of the follow-up waiting list reduced by 911 patients compared with November 2020 (from 120,874 to 119,963).

In December 2020, there was a total of 56,210 patients waiting for a follow-up past their target date. This is an in-month reduction of 0.8% (from 56,647 in November 2020 to 56,210 in December 2020).

Of the 56,210 delayed follow-ups in December 2020, 8,480 had appointment dates and 47,730 were still waiting for an appointment.

In addition, 27,641 patients were waiting 100%+ over target date in December 2020. This is a 1.8% increase when compared with November 2020.



2. Delayed follow-ups: Number of patients waiting 100% over target

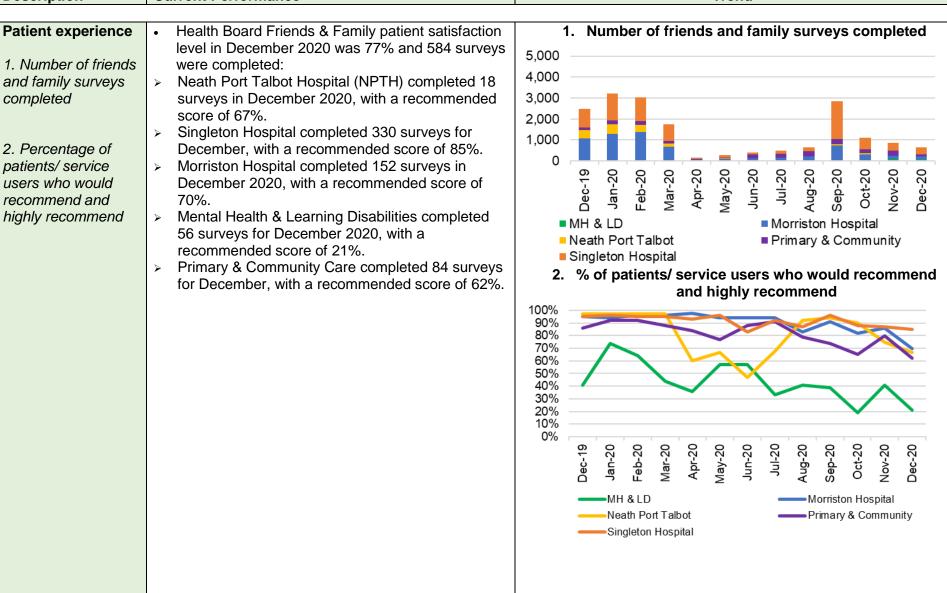
Profile (WG 35% reduction target)



Number of patients waiting 100% over target date (SBU HB)

Profile (WG 35% reduction target)

	PATIENT EXPERI	ENCE
Description	Current Performance	Trend



	COMPLAINTS	
Description	Current Performance	Trend

1. Number of formal complaints received **Patient concerns** 60 1. Number of formal 1. In December 2020, the Health Board received 83 50 formal complaints; this is a 5% reduction when complaints received compared with December 2019 (from 87 to 83). The monthly number of complaints received has been significantly lower since the COVID19 outbreak in March 2020 however, the numbers have gradually increased month on month since April 2020. In December 2020, Neath Port Talbot Hospital did not Jul-20 Aug-20 Sep-20 Oct-20 Nov-20 Dec-20 receive any formal complaints. ■MH & LD Morriston Hospital NPT Hospital Singleton Hospital PCCS 2. Response rate for concerns within 30 days 2. Percentage of 2. The overall Health Board rate for responding to concerns within 30 working days was 75% in October concerns that have 90% 2020 against the Welsh Government target of 75% received a final reply 80% or an interim reply and Health Board target of 80%. 70% up to and including 60% 30 working days Performance in September 2020 ranged from 64% in 50% Singleton Hospital to 86% in Morriston Hospital. from the date the 40% concern was first 30% received by the 20% organisation 10% 0% Dec-19 Apr-20 May-20 Aug-20 Mar-20 Jun-20 Jan-20 Feb-20 Sep-20 30 day response rate Profile

HARM FROM WIDER SOCIETAL ACTIONS/LOCKDOWN

7.1 Vaccinations and Immunisations

Chart 1: % children who received 3 doses of the hexavalent '6 in 1' vaccine and MenB2 vaccine by age 1

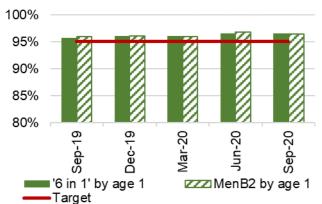
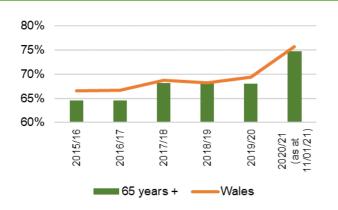


Chart 5: % children who are up to date in schedule by age 4



Chart 9: Influenza uptake for amongst 65 year olds and over



Data prior to April 2019 relates to Abertawe Bro Morgannwg University Health Board

Chart 2: % children who received PCV2 vaccine and Rotavirus vaccine by age 1

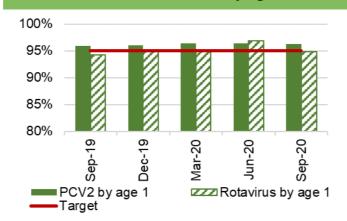


Chart 6: % children who received 2 doses of the MMR vaccine and 4 in 1 vaccine by age 5

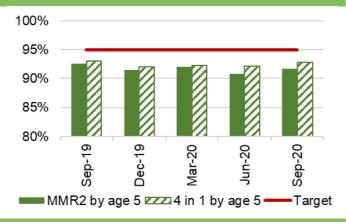


Chart 10: Influenza uptake for amongst under 65s in risk groups



Data prior to April 2019 relates to Abertawe Bro Morgannwg University Health Board

Chart 3: % children who received MMR1 vaccine and PCVf3 vaccine by age 2

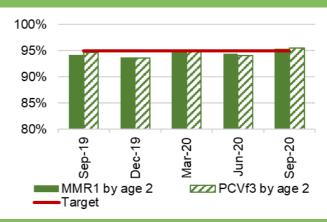


Chart 7: % children who received MMR vaccine and teenage booster by age 16

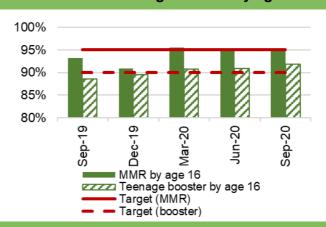
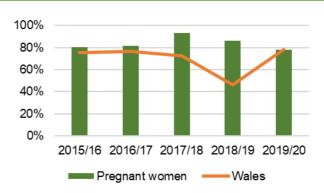


Chart 11: Influenza uptake for amongst pregnant women



Data prior to April 2019 relates to Abertawe Bro Morgannwg University Health Board. 2020/21 data not available

Chart 4: % children who received MenB4 vaccine and Hib/MenC vaccine by age 2

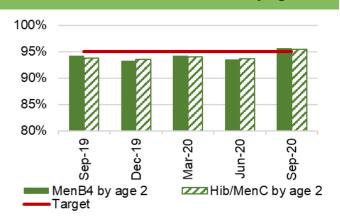


Chart 8: % children who received MenACWY vaccine by age 16

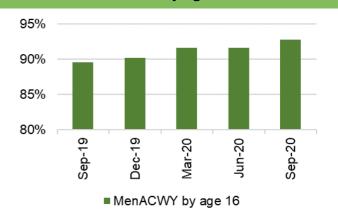
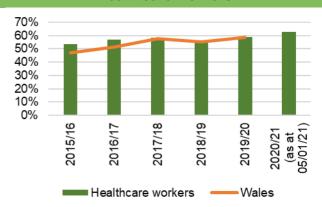


Chart 12: Influenza uptake for amongst healthcare workers



Data prior to April 2019 relates to Abertawe Bro Morgannwg University Health Board. 2020/21 all-Wales data not yet available

HARM FROM WIDER SOCIETAL ACTIONS/LOCKDOWN

7.2 Mental Health Overview

100% 80% 60% 40% 20%

Chart 1: % of mental health assessments undertaken within (up to and including) 28 days from the date of receipt of referral

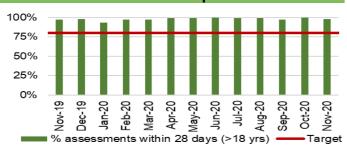


Chart 2: % of therapeutic interventions started within (up to and including) 28 days following an assessment by LPMHSS

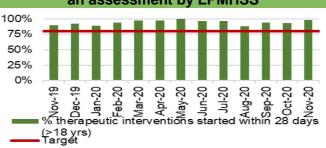


Chart 3: % of health board residents in receipt Chart 4: % of patients waiting less than 26 of secondary mental health services (all ages) weeks to start a psychological therapy in who have a valid care and treatment plan

Aug-20 Sep-20 Oct-20 Nov-20



Chart 5: 95% of those admitted 0900-2100 will receive a gate-keeping assessment by the **CRHTS** prior to admission

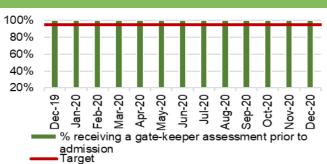


Chart 6: 100% of those admitted without a gate keeping assessment will receive a follow up assessment by CRHTS within 24hrs of

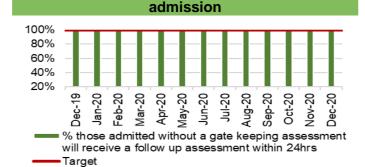


Chart 7: % of patients waiting under 14 weeks for Therapies

% patients with valid CTP (>18 yrs)

Dec-19 Jan-20 Feb-20 Mar-20 Apr-20 Jun-20 Jul-20

-Profile



Chart 8: Number of Mental Health Delayed Transfers of Care (DTOCs)

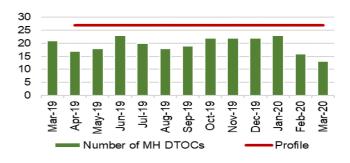


Chart 9: Number of patients detained under the Mental Health Act as a percentage of all admissions



Chart 10: Number of patients subject to **Deprivation of Liberty Safeguards (DOLS)**

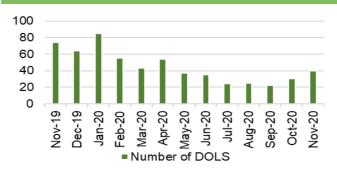


Chart 11: Number of Serious Incidents



Chart 12: Number of ligature incidents

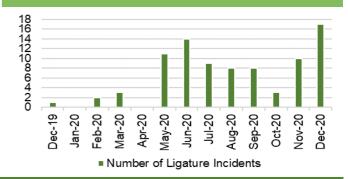


Chart 13: Urgent assessments undertaken within 24 hours from receipt of referral

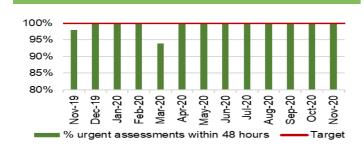
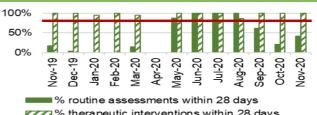


Chart 14: Neuro-developmental disorder assessment and intervention received within 26 weeks



Child & Adolescent Mental Health Services (CAMHS)

Chart 15: Assessment and intervention within 28 days



% therapeutic interventions within 28 days Local Target (both measures)

Chart 16: % of residents with a Care and **Treatment Plan**



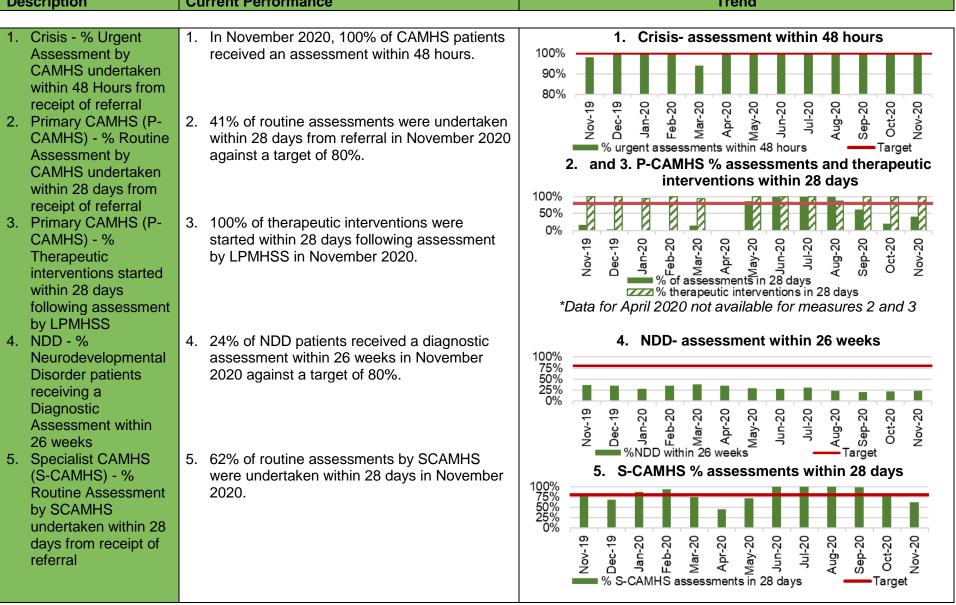
Target

^{*} Apr-20 data not available

7.3 Updates on key measures

	ADULT MENTAL H	EALTH
Description	Current Performance	Trend
Adult Mental Health Measures: 1. % of MH	In November 2020, 98% of assessments were	1. % Mental Health assessments undertaken within 28 days from receipt of referral
assessments undertaken within 28 days from the date of receipt of referral (18 years and over)	undertaken within 28 days of referral for patients 18 years and over.	90% 80% 70% 80% 70% 80% 70% 80% 70% 80% 80% 70% 80% 70% 80% 70% 80% 70% 80% 70% 80% 70% 80% 70% 80% 70% 80% 70% 80% 70% 80% 70% 80% 70% 80% 70% 80% 80% 80% 80% 80% 80% 80% 8
2. % of therapeutic interventions started	In November 2020, the percentage of therapeutic interventions started within 28	2. % Mental Health therapeutic interventions started within 28 days following LPMHSS assessment
within 28 days following an assessment by LPMHSS (18 years and over)	days following an assessment by the Local Primary Mental Health Support Service (LPMHSS) was 98%.	Apr-20 May-20 May-20 May-20 Aug-20 Sep-20 Sep-20 Nov-20 Nov-20
3. % of health board residents in receipt of secondary mental health services who have a valid Care and Treatment Plan (CTP)	3. 91% of residents in receipt of secondary care mental health services had a valid Care and Treatment Plan in November 2020.	**Target 3. % residents with a valid Care and Treatment Plan (CTP) **Target** 3. % residents with a valid Care and Treatment Plan (CTP) **Target** 3. % residents with a valid Care and Treatment Plan (CTP) **Target** 3. % residents with a valid Care and Treatment Plan (CTP) **Target** 3. % residents with a valid Care and Treatment Plan (CTP) **Target** 3. % residents with a valid Care and Treatment Plan (CTP) **Target** 3. % residents with a valid Care and Treatment Plan (CTP) **Target** **Target** 3. % residents with a valid Care and Treatment Plan (CTP) **Target** **Ta
(18 years and over)4. % of patients waiting less than 26 weeks to start a psychological therapy in Specialist Adult Mental Health	4. In November 2020, 100% of patients waited less than 26 weeks for psychological therapy. This was below the national target of 95%.	** patients with valid CTP (>18 yrs) — Profile 4. ** waiting less than 26 weeks for Psychology Therapy 100% 90% 80% 70% ** or

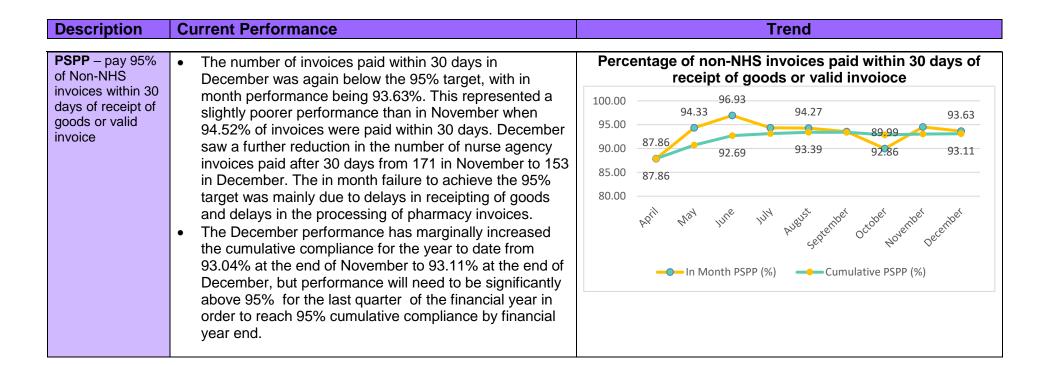
	CHILD & ADOLESCENT MENTA	L HEALTH (CAMHS)
Description	Current Performance	Trend



8. FINANCE UPDATESThis section of the report provides further detail on key workforce measures.

Description	Current Performance	Trend
Revenue Financial Position – expenditure incurred against revenue resource limit	 The reported revenue financial position for December 2020 is an in-month overspend of £1.944m, resulting in a cumulative overspend of £18.680m. The in-month position broadly reflects the HB operational plan deficit, with COVID costs and savings broadly covered by WG funding allocations. The application of this funding provides coverage for the additional costs of incurred and the savings delivery impact of the pandemic. The cumulative overspend compares with the planned operational deficit for 2020/21, which to December is £18.3m. 	HEALTH BOARD FINANCIAL PERFORMANCE 2020/21 15,000 10,000 5,000 1,528 1,749 1,480 1,476 1,467 1,310 1,394 1,528 2,118 2,101 1,930 2,147 2,358 2,018 1,528 2,231 1,944 1,631 1,418 0 -10,000 -20,000 -25,000 **Operational Position **Savings Delivery **Net COVID Impact*

Description Current Performance Trend Capital The forecast outturn capital position for 2020/21 is an **Capital - Cumulative Performance to Plan Financial** overspend of £0.342m. Allocations on 4 schemes are Position anticipated from WG which will balance this position. 45,000 expenditure 40,000 incurred against The forecast outturn includes latest estimates for COVID 35,000 capital resource expenditure across our surge capacity, Field Hospitals 30.000 limit and new ways of working, including home working. 25,000 20,000 15.000 10,000 5,000 Actual/Revised Forecast Workforce The total workforce costs were slightly lower than Variable Pay Expenditure This Year and Last Year Spend forecast planned spend in December. This reflects field workforce hospital not being operationalised and delays in medical expenditure rota change payments and service development 5,000,000 profile slippage. Variable pay costs have increased by around £1m in 3.000.000 December, which reflects the increasing operational pressures, resulting in utilising all funded beds and the 2.000.000 use of surge capacity.



APPENDIX 2: INTEGRATED PERFORMANCE DASHBOARD

							Harm fro	m Covid its	elf													
Sub Domain	Measure	National or Local Target	Report Period	Current Performance	National Target	Annual Plan/ Local Profile	Welsh Average/ Total		Performance Trend	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20
	Number of new COVID19 cases	Local	Dec-20	11,972		Reduce								1,381	303	57	53	66	787	4,662	5,525	11,972
	Number of staff referred for Antigen Testing	Local	Dec-20	10,065		Reduce								2,281	2,785	3,102	3,329	3,564	4,765	6,460	8,201	10,065
s	Number of staff awaiting results of COVID19 test	Local	Dec-20	99		Reduce							i	0	19	16	1	0		21 (as at 06/11/20)	,	99 (as at 05/01/21)
els rue	Number of COVID19 related incidents	Local	Dec-20	116		Reduce								119	67	40	26	39	30	87	141	116
asu	Number of COVID19 related serious incidents	Local	Dec-20	0		Reduce								1	0	2	0	11	1	1	1	0
ae	Number of COVID19 related complaints	Local	Dec-20	66		Reduce			>					77	61	39	58	27	30	37	50	66
8	Number of COVID19 related risks	Local	Dec-20	10		Reduce								19	20	19	5	8	2	6	7	10
O	Number of staff self isolated (asymptomatic)	Local	Nov-20	291		Reduce							i	851	516	474	422	420	353	329	291	
	Number of staff self isolated (symptomatic)	Local	Nov-20	294		Reduce							ĺ	860	292	141	70	36	72	132	294	
	% sickness	Local	Nov-20	4.4%		Reduce			1					13.2%	6.0%	4.5%	3.6%	3.5%	3.2%	3.5%	4.4%	

						Harm	from ov	verwhelmed	NHS and	social care sy	stem												
Sub Domain	Measure	National or Local Target	Report Period	Current Performance	National Target	Annual Plan/ Local Profile	Profile Status	Welsh Average/ Total		Performance Trend	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20
	% 111 patients prioritised as P1CH that started their definitive clinical assessment within 1 hour of their initial call being answered	National	Jun-19	97%	90%																		
	% of emergency responses to red calls arriving within (up to and including) 8 minutes	National	Dec-20	54%	65%	65%	×	59.5% (Nov-20)	2nd (Nov-20)	~~~	62%	67%	69%	69%	70%	75%	76%	74%	72%	69%	66%	67%	54%
Care	Number of ambulance handovers over one hour	National	Dec-20	510	0			3,328 (Nov-20)	4th (Nov-20)	_~	868	848	704	462	61	20	47	120	163	410	355	500	510
pel ed	Handover hours lost over 15 minutes	Local	Dec-20	1,804							3,361	3,545	2,247	1,623	209	125	178	315	418	1,100	916	1,474	1,804
Unschedu	% of patients who spend less than 4 hours in all major and minor emergency care (i.e. A&E) facilities from arrival until admission, transfer or discharge	National	Dec-20	73%	95%			75.1% (Oct-20)	5th (Oct-20)		70.9%	71.6%	74.1%	72.8%	78.4%	83.5%	87.7%	80.1%	80.6%	76.4%	77.2%	75.4%	72.6%
	Number of patients who spend 12 hours or more in all hospital major and minor care facilities from arrival until admission, transfer or discharge	National	Dec-20	776	0			4,360 (Oct-20)	4th (Oct-20)		1,018	1,038	783	557	131	97	81	223	286	537	494	626	776
	% of survival within 30 days of emergency admission for a hip fracture	National	Sep-20	88.9%	12 month ↑			85.1% (Sep-20)	2nd (Sep-20)	W	84.4%	78.6%	87.5%	75.0%	78.9%	77.1%	95.5%	93.5%	93.6%	88.9%			
NOF	% of patients (age 60 years and over) who presented with a hip fracture that received an orthogeriatrician assessment within 72 hours	National	Sep-20	84.0%	12 month ↑			59% (Oct-20)	2nd (Oct-20)		78.0%	80.0%	79.0%	79.0%	79.0%	80.0%	82.0%	83.0%	83.0%	84.0%	84.0%		
	Direct admission to Acute Stroke Unit (<4 hrs)	National	Dec-20	7.1%	54.0%			28.7% (Oct-20)	4th (Oct-20)	$\sqrt{}$	39%	24%	62%	47.4%		•	52.7%	57.4%	51.4%	50.0%	29.8%	23.7%	7.1%
	CT Scan (<1 hrs) (local	Local	Dec-20	22.7%						~ ^	44%	43%	38%	42.5%			49.1%	48.2%	52.8%	62.5%	42.1%	31.7%	22.7%
	Assessed by a Stroke Specialist Consultant Physician (< 24 hrs)	National	Dec-20	95.5%	85.3%			81.7% (Oct-20)	1st (Oct-20)	V ~~	100%	90%	97%	97.5%	Data not a	available	100.0%	94.6%	97.2%	97.5%	98.2%	96.7%	95.5%
ô	Thrombolysis door to needle <= 45 mins	Local	Dec-20	0.0%	12 month ↑					_ ~~	20%	0%	0%	0.0%	Jaianott	a (aa.)	30.0%	25.0%	0.0%	12.5%	11.1%	28.6%	0.0%
Strok	% compliance against the therapy target of an average of 16.1 minutes if speech and language therapist input per stroke patient	National	Dec-20	63.4%	12 month ↑			51.9% (Oct-20)	1st (Oct-20)	$\sqrt{}$	38%	33%	28%	32.8%			30.7%	44.3%	61.7%	80.1%	86.5%	65.1%	63.4%
	% of stroke patients who receive a 6 month follow-up assessment	National	Q3 19/20	49.6%	Qtr on qtr ↑			62.2% (Q3 19./20)	5th out of 6 organisations (Q3 19/20)		49.6%												
	Number of mental health HB DToCs	National	Mar-20	13	12 month ↓	27	4				22	23	16	13			D	OC report	ting tempora	rily suspend	ded		
DTOCs	Number of non-mental health HB DToCs	National	Mar-20	60	12 month ↓	50	×				53	52	69	60			D	TOC report	ting tempora	rily suspend	ded		
	% critical care bed days lost to delayed transfer of care	National	Q1 20/21	26.2%	Quarter on quarter √			5.3% (Q1 20/21)	2nd (Q1 20/21)	· ·	21.3%			26.2%			2.5%						

infection control Will Co Will	tumulative cases of E.coli bacteraemias per 100k pop tumber of E.Coli bacteraemia cases (Hospital) tumber of E.Coli bacteraemia cases (Community) total number of E.Coli bacteraemia cases tumulative cases of S.aureus bacteraemias per 100k pop tumber of S.aureus bacteraemias cases (Hospital) tumber of S.aureus bacteraemias cases (Community) total number of S.aureus bacteraemias cases	National or Local Target	Report Period Dec-20	Current Performance	National Target	Annual Plan/ Local Profile	Profile	Welsh Average/	INTO AIIU	Performance	Dec-19	Jan-20	Feb-20		Apr-20	M 00	lum 00	lul 00					
infection control Will Co Will Will Co Co Will Will Co Co Co Co Co Co Co Co Co	cumulative cases of E.coli bacteraemias per 100k pop fumber of E.Coli bacteraemia cases (Hospital) fumber of E.Coli bacteraemia cases (Community) otal number of E.Coli bacteraemia cases cumulative cases of S.aureus bacteraemias per 100k pop fumber of S.aureus bacteraemias cases (Hospital) fumber of S.aureus bacteraemias cases (Community)		Period					Average/			Dec-10	lan-20	Enh-20		Apr 20	84	1 00	11.00					
infection control Will Co Will W	Jumber of E.Coli bacteraemia cases (Hospital) Jumber of E.Coli bacteraemia cases (Community) otal number of E.Coli bacteraemia cases Jumulative cases of S.aureus bacteraemias per 100k pop Jumber of S.aureus bacteraemias cases (Hospital) Jumber of S.aureus bacteraemias cases (Community)		Dec-20			200011101110	Status	Total		Trend	Dec-13	Jairzo	165-20	Mar-20	Арі-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20
Infection control Will To Co Ni Ni To Co Ni Ni To Co Co Ni Ni Co Co Co Co Co Co Co Co Co C	dumber of E.Coli bacteraemia cases (Community) otal number of E.Coli bacteraemia cases cumulative cases of S.aureus bacteraemias per 100k pop dumber of S.aureus bacteraemias cases (Hospital) dumber of S.aureus bacteraemias cases (Community)			60.7	<67		✓	61.86 (Nov-20)	4th (Novt-20)		78.6	80.8	82.5	81.4	43.8	43.0	46.4	53.8	62.5	64.0	65.7	63.8	60.7
Infection control Wi Wi To Co Ni Ni To	otal number of E.Coli bacteraemia cases cumulative cases of S.aureus bacteraemias per 100k pop fumber of S.aureus bacteraemias cases (Hospital) fumber of S.aureus bacteraemias cases (Community)			5						~~~	12	15	15	8	6	6	3	8	8	7	14	5	5
infection control	tumulative cases of S.aureus bacteraemias per 100k pop lumber of S.aureus bacteraemias cases (Hospital) lumber of S.aureus bacteraemias cases (Community)		Dec-20	7							20	18	16	15	8	8	14	17	24	16	11	11	7
infection control Co With the control With th	lumber of S.aureus bacteraemias cases (Hospital) lumber of S.aureus bacteraemias cases (Community)			12				24.12	6th		32	33	31	23	14	14	17	25	32	23	25	16	12
infection control Co W W	lumber of S.aureus bacteraemias cases (Community)		Dec-20	31.7	<20		×	(Nov-20)	(Nov-20)		35.2	35.6	34.8	34.2	31.5	24.7	28.8	26.1	28.2	30.7	31.5	32.7	31.7
infection control Cr Cr			Dec-20	6 3						^ ^^	7 4	6	6 2	4 5	6	2	8	3	5 7	7	6	7 6	3
infection control Ni Co			D00-20	9						~~~	11	13	8	9	10	6	12	6	12	14	12	13	9
infection control	sumulative cases of C.difficile per 100k pop		Dec-20	45.7	<26		×	29.5	6th	~~	35.6	35.3	36.5	35.4	34.4	42.9	49.5	45.3	50.2	51.2	50.4	48.4	45.7
infection cor	lumber of C.difficile cases (Hospital)	National		6			•	(Nov-20)	(Nov-20)	~~~	7	6	11	5	9	6	14	7	9	12	12	8	6
c C	lumber of C.difficile cases (Community)	ivalional	Dec-20	3						3	4	5	4	3	2	10	6	4	14	6	3	2	3
.=	otal number of C.difficile cases			9							11	11	15	8	11	16	20	11	23	18	15	10	9
M	umulative cases of Klebsiella per 100k pop		Dec-20	24.9							21.9	22.1	21.0	21.1	18.8	18.4	21.6	20.0	22.1	21.0	21.9	23.4	24.9
	lumber of Klebsiella cases (Hospital) lumber of Klebsiella cases (Community)			8						. ~~~	2	7	2	4	1 	2	5	3	6	3 2	7	7	8
	, ,,		Dec-20					49	7th			1	0	7			9		<u> </u>				
	otal number of Klebsiella cases			12				(Nov-20)	(Nov-20)	~~\\	6	8	3	1	6	6	Ů	5	10	5	9	11	12
	umulative cases of Aeruginosa per 100k pop lumber of Aeruginosa cases (Hospital)		Dec-20	5.5 1						~~~	7.9 1	8.0	7.6 1	7.2	6.3	10.7	7.2	6.2	6.7 0	5.6 <i>0</i>	5.7 1	5.8 1	5.5
	lumber of Aeruginosa cases (Hospital) lumber of Aeruginosa cases (Community)		Dec-20	0						~~~	1	1	0	0	0	2	0	1	3	0	1	1	0
	otal number of Aeruginosa cases		Dec-20	1				15	2nd	\wedge \wedge \wedge \circ	2	3	1	1	2	5	0	1	3	0	2	2	1
	land Hygiene Audits- compliance with WHO 5 moments	Local	Dec-20	96%		95%	✓	(Nov-20)	(Nov-20)		96%	97%	93%	99%	98%	99%	98%	98%	94%	96%	97%	97%	96%
	of the serious incidents due for assurance, the % which	National	Dec-20	4%	90%	80%	•			<u> </u>	38%	28%	29%	30%	7%	29%	0%	0%	50%	20%	0%	0%	4%
ত হৈ ত শ	rere assured within the agreed timescales						^			~_													
.0 ⊕.≅	lumber of new Never Events lumber of risks with a score greater than 20	National Local	Dec-20 Dec-20	0 146	0	0 12 month ↓	×				109	111	114	0 108	109	101	110	0 115	121	0 117	130	138	0 146
a a b a b a b a b a b a b a b a b a b a	lumber of risks with a score greater than 16	Local	Dec-20	238		12 month ↓	×				202	205	204	198	202	193	204	204	210	206	224	224	238
N	lumber of pressure ulcers acquired in hospital		Nov-20	42		12 month √	×			^	24	30	41	31	25	29	18	19	37	44	59	42	
ν Ni	lumber of pressure ulcers developed in the community		Nov-20	29		12 month ✔	×			~~~	24	26	25	39	34	33	34	28	25	21	34	29	
<u> </u>	otal number of pressure ulcers	Local	Nov-20	71		12 month ↓	×			^^	48	56	66	70	59	62	52	47	62	65	93	71	
<u> </u>	lumber of grade 3+ pressure ulcers acquired in hospital	Local	Nov-20	4		12 month ↓	×				2	2	3	1	2	0	1	0	4	0	4	4	
Ne Se	lumber of grade 3+ pressure ulcers acquired in community		Nov-20	5		12 month ↓	×			$/ \sim / \sim / \sim$	3	5	8	8	4	6	9	4	5	5	11	5	
Innotions	otal number of grade 3+ pressure ulcers		Nov-20	9		12 month ↓	×				5	7	11	9	6	6	10	4	9	5	15	9	
Inpatient No Falls	lumber of Inpatient Falls	Local	Dec-20	247		12 month ↓	×			\	297	249	207	210	193	209	196	208	227	219	187	247	247
	6 of universal mortality reviews (UMRs) undertaken within 8 days of a death	Local	Nov-20	98%	95%	95%	✓			\sim	98.5%	98.4%	100.0%	95.7%	95.6%	99.3%	100.0%	95.5%	96.6%	99.2%	100.0%	98.1%	
	tage 2 mortality reviews required	Local	Nov-20	17						~~/	15	16	8	9	10	11	10	10	10	11	9	17	
Mortality %	s stage 2 mortality reviews completed	Local	Sep-20	55%		100%	×			~~~	67.0%	75.0%	44.4%	0.0%	30.0%	27.3%	50.0%	90.0%	50.0%	54.5%			
	rude hospital mortality rate (74 years of age or less)	National	Nov-20	1.01%	12 month ↓			1.27% (Oct-20)	4th (Oct-20)		0.79%	0.71%	0.72%	0.75%	0.80%	0.88%	0.89%	0.92%	0.90%	0.93%	0.97%	1.01%	
%	of deaths scrutinised by a medical examiner	National			Qtr on qtr ↑									i			Ne	w measur	e for 2020/21	1- awaiting o	data		
	b patients with completed NEWS scores & appropriate esponses actioned	Local	Dec-20	98%		98%	4			$\sim \sim \sim$	96.4%	97.7%	95.17%	91.9%	92.0%	93.9%	91.6%	96.6%	92.4%	93.6%	93.9%	94.6%	98.5%
	6 of episodes clinically coded within 1 month of discharge	Local	Nov-20	93%	95%	95%	×			~~	95%	96%	95%	94%	94%	97%	97%	96%	96%	96%	95%	93%	
	of clinical coding accuracy attained in the NWIS national	National	2019/20	91%	Annual ↑			93.9%	7th			2019/20	= 91.4%										
0/2	linical coding accuracy audit programme 6 of completed discharge summaries (total signed and					4000/	**	(2019/20	(2019/20)	$\neg \wedge \wedge$	05.00/	00.00/	07.00/	000/	040/	2001	070/	2004	000/	700/	000/	000/	500/
F-1()(,	ent)	Local	Dec-20	59%		100%	×		Ath out of 10	•	65.0%	66.0%	67.0%	68%	61%	63%	67%	63%	66%	70%	68%	66%	59%
Ag	gency spend as a % of the total pay bill	National	Jul-20	2.81%	12 month ↓			3.83% (Jul-20)	4th out of 10 organisations (Jul-20)		4.07%	4.95%	4.69%	4.46%	4.04%	3.21%	4.32%	2.81%					
O	overall staff engagement score – scale score method	National	2018	3.81	Improvement			3.82 (2018)	7th out of 10 organisations (2018)			2018	= 3.81										
PA	of headcount by organisation who have had a ADR/medical appraisal in the previous 12 months excluding doctors and dentists in training)	National	Dec-20	54%	85%	85%	×	61.7% (Jul-20)	7th out of 10 organisations (Jul-20)		70%	72%	74%	72%	68%	63%	60%	59%	58%	58%	58%	56%	54%
9210 %	s staff who undertook a performance appraisal who agreed helped them improve how they do their job	National	2018	55%	Improvement			54% (2018)	2nd (2018)			2018:	= 55%										
76	compliance for all completed Level 1 competency with the core Skills and Training Framework	National	Dec-20	80%	85%	85%	×	80.0% (Jul-20)	7th out of 10 organisations (Jul-20)	$\overline{\bigcirc}$	80%	81%	82%	83%	82%	79%	79%	80%	80%	80%	80%	80%	80%
%	6 workforce sickness absence (12 month rolling)	National	Nov-20	7.23%	12 month ↓			5.97% (Jul-20)	10th out of 10 organisations (Jul-20)		6.09%	6.15%	6.18%	6.31%	6.65%	6.88%	6.98%	7.03%	7.03%	7.03%	7.07%	7.23%	
pr	s staff who would be happy with the standards of care rovided by their organisation if a friend or relative needed eatment	National	2018	72%	Improvement			73% (2018)	7th out of 10 organisations (2018)	-		2018:	= 72%										

							Harm fro	om reductio	on in non-C	ovid activity													
		National or	Report	Current	National	Annual Plan/	Profile	Welsh		Performance													
Sub Domain	Measure	Local Target	Period	Performance	Target	Local Profile	Status	Average/ Total		Trend	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20
	% of GP practices offering daily appointments between 17:00 and 18:30 hours	Local	Nov-20	88%	Annual ↑	95%	×	86.2%			88%	88%	88%	88%	88%	88%	88%	88%	88%	88%	88%	88%	88%
	% of GP practices open during daily core hours or within 1 hour of daily core hours	Local	Nov-20	97%	Annual ↑	95%	4				97%	97%	97%	97%	97%	97%	97%	97%	97%	97%	97%	97%	97%
	% of GP practices that have achieved all standards set out in the National Access Standards for in-hours GMS	National	2019/20	38.80%	100%			59.7% (2019/20)	7th (2019.20)			2019/20	=38.8%										
	% of population regularly accessing NHS primary dental	Local	Q4 19/20	60.6%	4 quarter ↑			54.8%	2nd	•	61%			61%									
	% of children regularly accessing NHS primary dental care	National	Q4 19/20	78.7%	4 quarter ↑			(Q4 19/20) 68.3%	(Q4 19/20) 1st	. :	79%			79%									
	within 24 months % adult dental patients in the health board population reattending NHS primary dental care between 6 and 9 months	National	Nov-20	17.2%	4 quarter ↓			(Q4 19/20) 32.2% (Q3 19/20)	(Q4 19/20) 2nd (Q3 19/20)	\mathcal{M}	32.3%	31.6%	31.8%	29.4%	19.2%	16.8%	14.7%	18.6%	24.7%	23.8%	27.2%	17.2%	
	% of patients newly diagnosed with cancer, not via the urgent route, that started definitive treatment within (up to and including) 31 days of diagnosis (regardless of referral route)	National	Nov-20	90.6%	98%			93.9% (Oct-20)	6th out of 6 organisations (Oct-20)		92%	99%	93%	93%	97%	82%	85%	90%	91%	94%	83%	91%	National measure retired in November 2020
Cancer	% of patients newly diagnosed with cancer, via the urgent suspected cancer route, that started definitive treatment within (up to and including) 62 days receipt of referral	National	Nov-20	79.2%	95%			73.7% (Oct-20)	1st out of 6 organisations (Oct-20)		92%	86%	78%	85%	81%	86%	88%	91%	91%	82%	85%	79%	National measure retired in November 2020
	% of patients starting definitive treatment within 62 days from point of suspicion (without adjustments)	National	Dec-20 (draft)	54.0%	12 month ↑			72.0% (Oct-20)	2nd out of 6 organisations (Oct-20)	M	61.0%	50.0%	48.0%	58.0%	54.7%	61.8%	59.9%	68.2%	67.4%	62.4%	65.9%	55.4%	54.0%
	Scheduled (21 Day Target)	Local	Dec-20	71%	80%		×			~~~	43%	34%	28%	56%	49%	46%	57%	71%	63%	60%	75%	58%	71%
	Scheduled (28 Day Target)	Local	Dec-20	88%	100%		×				63%	60%	58%	77%	86%	84%	93%	97%	92%	86%	90%	85%	88%
by se	Urgent SC (7 Day Target)	Local	Dec-20	50%	80%		×				53%	50%	52%	48%	45%	33%	65%	57%	57%	54%	43%	31%	50%
Radiotherapy waiting times	Urgent SC (14 Day Target)	Local	Dec-20	85%	100%		X				79%	79%	92%	89%	91%	83%	90%	97%	91%	92%	86%	100%	85%
dioth	Emergency (within 1 day)	Local	Dec-20	100%	80%		4				100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
∀ai	Emergency (within 2 days)	Local Local	Dec-20 Dec-20	100% 71%	100% 80%		×			~	100% 35%	100% 58%	100%	100% 84%	100%	100% 83%	100% 92%	100% 52%	100%	100%	100% 58%	100% 56%	100%
	Elective Delay (21 Day Target) Elective Delay (28 Day Target)	Local	Dec-20	88%	100%		×			~	58%	68%	56% 73%	94%	76% 88%	100%	100%	97%	46% 75%	58% 60%	75%	73%	71% 88%
	* ` * * *	Lucai	Dec-20	00%	100%		~	50.000	0-4	~	36%	00%	13%	94%	00%	100%	100%	9176	75%	00%	75%	13%	00%
	Number of patients waiting > 8 weeks for a specified diagnostics	National	Dec-20	6,579	0			58,029 (Oct-20)	3rd (Oct-20)		569	628	424	1,407	5,788	8,346	8,033	7,510	8,070	7,666	6,645	6,610	6,579
	Number of patients waiting > 14 weeks for a specified therapy	National	Dec-20	708	0			7,973 (Oct-20)	6th (Oct-20)		0	0	1	51	387	982	1,646	1,554	1,518	1,350	1,135	817	708
	% of patients waiting < 26 weeks for treatment	National	Dec-20	48%	95%			48.5% (Oct-20)	7th (Oct-20)		82.6%	81.8%	82.3%	80.2%	72.3%	64.0%	59.4%	52.5%	43.7%	41.0%	44.8%	47.6%	48.0%
9	Number of patients waiting > 26 weeks for outpatient appointment	Local	Dec-20	21,141	0						1,305	1,453	1,306	2,055	5,499	9,300	11,964	15,721	20,497	23,069	22,050	21,005	21,141
ned Ca	Number of patients waiting > 36 weeks for treatment	National	Dec-20	35,031	0			205,047 (Oct-20)	3rd (Oct-20)		5,141	5,623	5,729	6,509	8,355	10,247	13,419	18,078	22,494	26,046	31,508	35,387	35,031
Plan	The number of patients waiting for a follow-up outpatient appointment	National	Dec-20	119,963	35% reduction	100,700	×	773,445 (Oct-20)	5th (Oct-20)		131,263	131,090	128,674	125,708	123,082	121,434	120,468	120,062	120,969	120,962	120,968	120,874	119,963
	The number of patients waiting for a follow-up outpatients appointment who are delayed over 100%	National	Dec-20	27,641	by March 2021	17,657	×	201,871 (Oct-20)	5th (Oct-20)		20,579	19,969	17,747	18,258	19,538	21,026	21,448	22,101	23,209	24,472	26,217	27,156	27,641
	% of R1 ophthalmology patient pathways waiting within target date or within 25% beyond target date for an outpatient appointment	National	Nov-20	48%	95%			44.3% (Oct-20)	3rd (Oct-20)		71.6%	75.9%	78.5%	76.2%	69.9%	64.1%	63.4%	55.5%	50.9%	47.7%	45.2%	48.4%	
Hepatitis C	Number of patients with Hepatitis C who have successfully completed their course of treatment in the reporting year	National			HB target TBC									j			Ne	w measur	re for 2020/2	1- awaiting	data		
As	% of patients who did not attend a new outpatient appointment	Local	Dec-20	7.5%	12 month ↓						7.4%	6.5%	6.0%	5.6%	5.2%	3.7%	4.5%	4.4%	5.0%	6.2%	6.4%	6.7%	7.5%
DNAs	% of patients who did not attend a follow-up outpatient appointment	Local	Dec-20	7.9%	12 month ↓						8.0%	7.7%	6.9%	6.5%	4.7%	3.3%	4.4%	4.9%	6.1%	6.6%	6.6%	7.0%	7.9%
Т'	Theatre Utilisation rates	Local	Dec-20	59.0%		90%	×			~~	56%	63%	66%	35%	6%	11%	16%	42%	90%	75%	75%	74%	59%
Theatre Efficiencies	% of theatre sessions starting late	Local	Dec-20	45.3%		<25%	×			~~~	46%	44%	43%	38%	45%	43%	46%	51%	46%	49%	44%	39%	45%
010110103	% of theatre sessions finishing early	Local	Dec-20	47.0%		<20%	×				43%	41%	42%	40%	43%	45%	36%	37%	28%	39%	38%	50%	47%
	Number of procedures postponed either on the day or the day before for specified non-clinical reasons	National	Sep-20	2,083	> 5% annual			11,128 (Sep-20)	6th (Sep-20)	•••••	3,331	3,375	3,252	3,228	3,086	2,864	2,654	2,385	2,275	2,083			
Treatment	All new medicines must be made available no later than 2 months after NICE and AWMSG appraisals	National	Q1 20/21	98.7%	100%	100%	×	98.1% (Q1 20/21)	3rd out of 6 organisations (Q1 20/21)		98.6%			98.7%			98.7%						

							Harm fr	om reducti	on in non-C	ovid activity													
Sub Domain	Measure	National or Local Target	Report Period	Current Performance	National Target	Annual Plan/ Local Profile	Profile Status	Welsh Average/ Total		Performance Trend	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20
	Total antibacterial items per 1,000 STAR-PUs	National	Q1 20/21	243.8	4 quarter ↓			226.8 (Q1 20/21)	6th (Q1 20/21)	٠ .	336.5			323.9			243.8						
	Patients aged 65 years or over prescribed an antipsychotic	National	Q1 20/21	1,464	Quarter on quarter √			9,936 (Q1 20/21)	5th (Q1 20/21)		1,474			1,476			1,464						
	Number of women of child bearing age prescribed valproate as a % of all women of child bearing age	National	Q1 20/21	0.23%	Quarter on quarter ↓			0.17% (Q1 20/21)	7th (Q1 20/21)	·							0.23%						
Presc	Opioid average daily quantities per 1,000 patients	National	Q1 20/21	4,308	4 quarter ↓			4,382.9 (Q1 20/21)	3rd (Q1 20/21)	٠	4,409			4,329			4,308						
	Biosimilar medicines prescribed as % of total 'reference' product plus biosimilar	National	Q1 20/21	80.2%	Quarter on quarter ↑			80.9% (Q1 20/21)	4th (Q1 20/21)		80.2%			80.7%			80.2%						
	Average rating given by the public (age 16+) for the overall satisfaction with health services in Wales	National	2018/19	6.4	Annual ↑			6.31 (2018/19)	2nd (2018/19)			2018/1	9=6.4										
nce	% of adults (age 16+) who reported that they were very satisfied or fairly satisfied about the care that they received at their GP/family doctor	National	2019/20	88.7%	Annual ↑			88.6% (2019/20)	3rd (2019/20)			2019/20	= 88.7%										
ıt expe	Number of friends and family surveys completed	Local	Dec-20	584		12 month ↑	×			1	2,476	3,187	3,014	1,720	150	247	393	502	625	2,804	1,047	787	584
itie	% of who would recommend and highly recommend	Local	Dec-20	77%		90%	×			~~~	95%	95%	95%	95%	90%	92%	87%	91%	83%	93%	82%	84%	77%
P	% of all-Wales surveys scoring 9 out 10 on overall satisfaction	Local	Dec-20	65%		90%	×			~~~~	83%	86%	81%	90%	95%	100%	79%	91%	83%	84%	79%	85%	65%
φ	Number of new formal complaints received	Local	Dec-20	83		12 month ↓ trend	×			\	87	142	113	92	37	52	73	77	74	107	121	103	83
	% concerns that had final reply (Reg 24)/interim reply (Reg 26) within 30 working days of concern received	National	Oct-20	75%	75%	80%	✓	71.9% (Q2 20/21)	5th (Q2 20/21)	\sim	75%	83%	76%	48%	81%	81%	75%	79%	72%	82%	75%		
Con	% of acknowledgements sent within 2 working days	Local	Dec-20	100%		100%	✓				100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
	Number of Health and Care Research Wales clinical research portfolio studies		Q4 19/20	102	10% annual ↑						84			102									
	Number of Health and Care Research Wales commercially sponsored studies		Q4 19/20	36	5% annual ↑						31			36									
	Number of patients recruited in Health and Care Research Wales clinical research portfolio studies	National	Q1 20/21	210	10% annual ↑	1,651	×	3,486 (Q1 20/21)	6th out of 10 organisations (Q1 20/21)		1,109			1,505			210						
	Number of patients recruited in Health and Care Research Wales commercially sponsored studies		Q1 20/21	2	5% annual ↑	215	×	19 (Q1 20/21)	3rd out of 10 organisations (Q1 20/21)		179			205			2						

							Harm fro	m wider so	ocietal actio	ns/lockdown													
Sub Domain	Measure	National or	Report	Current	National	Annual Plan/	Profile	Welsh Average/	SBU's all-	Performance	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20
- Cub Domain	measure	Local Target	Period	Performance	Target	Local Profile	Status	Total	Wales rank	Trend	Dec-13	Jan-20	100-20	mar-20	Apr-20	may-20	ouii-20	0ui-20	Aug-20	ОСР-20	001-20	1407-20	DCC-20
	% of babies who are exclusively breastfed at 10 days old	National	2019/20	34.2%	Annual ↑			35.3%	5th (2019/20)			2019/20:	= 34.2%										
Early years measures	% children who received 3 doses of the hexavalent '6 in 1' vaccine by age 1	National	Q2 20/21	96.5%	95%			95.8% (Q2 20/21)	3rd (Q2 20/21)		96%			96%			96.5%			96.5%			
	% of children who received 2 doses of the MMR vaccine by age 5	National	Q2 20/21	91.7%	95%			92.0% (Q2 20/21)	5th (Q2 20/21)		92%			92%			90.8%			91.7%			
Smoking	% of adult smokers who make a quit attempt via smoking cessation services	National	Q4 19/20	2.87%	5% annual target	4.2%	×	3.34% (Q4 19/20)	6th (Q4 19/20)	·	2.1%	2.4%		2.87%									
cessation	% of those smokers who are co-validated as quit at 4 weeks	National	Q3 19/20	52.6%	40% annual target	40.0%	4	41.6% (Q4 19/20)	2nd (Q4 19/20)		55%			52.6%									
	European age standardised rate of alcohol attributed hospital admissions for individuals resident in Wales	National	Q1 20/21	278.7	4 quarter ↓			280.3 (Q1 20/21)	5th (Q1 20/21)	•	404.4			390.5			278.7						
Alcohol	% of people who have been referred to health board services who have completed treatment for alcohol abuse	National	Q1 20/21	49%	4 quarter ↑			59.9% (20/21)	5th (Q1 20/21)		27.4%			48.7%			49.0%						
	% uptake of influenza among 65 year olds and over	National	Dec-20	74.8%	75%			75.8% (Dec-20)	4th (Dec-20)		66.2%	68.7%	68.0%	68.1%							65.6%	72.4%	74.8%
	% uptake of influenza among under 65s in risk groups	National	Dec-20	47.2%	55%			49.0% (Dec-20)	5th (Dec-20)		39.2%	42.8%	43.4%	44.0%							34.4%	42.8%	47.2%
enza	% uptake of influenza among pregnant women	National	2019/20	86.1%	75%			78.5% (2019/20)	5th (Dec-20)					78.2%		Data coll	lection resta	rts Octobe	r 2020			Data not ava	ilable
Influe	% uptake of influenza among children 2 to 3 years old	Local	Dec-20	52.5%	50%			54.9% (Dec-20)	5th (Nov-20)		42.1%	48.2%	50.3%	50.3%							35.7%	48.8%	52.5%
	% uptake of influenza among healthcare workers	National	Dec-20	63.0%	60%			58.7% (2019/20)	7th out of 10 organisations (2019/20)		56.0%	58.7%	58.7%	58.7%						56.2%	62.9%	63.0%	
	Uptake of screening for bowel cancer	National	2018/19	57.0%	60%			57.3% (2018/19)	4th (2018/19)			= 57.0% (da g disaggreg											
Screening services	Uptake of screening for breast cancer	National	2018/19	73.6%	70%			72.8% (2018/19)	2nd (2018/19)			= 73.6% (da g disaggreg											
	Uptake of screening for cervical cancer	National	2018/19	72.1%	80%			73.2% (2018/19)	5th (2018/19)			= 72.1% (da g disaggreg											
	% of urgent assessments undertaken within 48 hours from receipt of referral (Crisis)	Local	Nov-20	100%		100%	✓				100%	100%	100%	94%	100%	100%	100%	100%	100%	100%	100%	100%	
	% Patients with Neurodevelopmental Disorders (NDD) receiving a Diagnostic Assessment within 26 weeks	National	Nov-20	24%	80%	80%	×	24.4% (Oct-20)	4th (Oct-20)	V~_	36%	28%	35%	38%	35%	30%	28%	30%	24%	21%	22%	24%	
	% Patients waiting less than 28 days for a first outpatient appointment for CAMHS	National	Nov-20	88%	80%	80%	4	61.6% (Oct-20)	4th (Oct-20)	\sim	69%	87%	93%	67%	44%	78%	100%	100%	100%	98%	90%	88%	
CAMHS	P-CAMHS - % of Routine Assessment by CAMHS undertaken within 28 days from receipt of referral	National	Nov-20	41%		80%	×	75.6% (Oct-20)	7th (Oct-20)	_ \	4%	0%	0%	14%		88%	100%	100%	100%	62%	21%	41%	
	P-CAMHS - % of therapeutic interventions started within 28 days following assessment by LPMHSS	National	Nov-20	100%		80%	4	76.7% (Oct-20)	1st (Oct-20)	\sim \sim	100%	94%	100%	94%		100%	100%	100%	86%	100%	100%	100%	
	S-CAMHS - % of Routine Assessment by SCAMHS undertaken within 28 days from receipt of referral	Local	Nov-20	62%		80%	×			\sim	69%	87%	93%	75%	46%	72%	100%	100%	100%	98%	79%	62%	
	% residents in receipt of CAMHS to have a valid Care and Treatment Plan (CTP)	National	Nov-20	81%		90%	×	87.9% (Oct-20)	5th (Oct-20)		100%	100%	99%	99%	99%	97%	91%	98%	98%	81%	82%	81%	
	% of mental health assessments undertaken within (up to and including) 28 days from the date of receipt of referral (over 18 years of age)	National	Nov-20	98%	80%	80%	~	82.9% (Oct-20)	1st (Oct-20)	\\	98%	93%	97%	97%	99%	99%	100%	99%	99%	97%	99.5%	98.0%	
Mental	% of therapeutic interventions started within (up to and including) 28 days following an assessment by LPMHSS (over 18 years of age)	National	Nov-20	98%	80%	80%	~	85.5% (Oct-20)	3rd (Oct-20)	_\\\	92%	89%	94%	97%	97%	100%	96%	96%	88%	94%	93%	98%	
Health	% patients waiting < 26 weeks to start a psychological therapy in Specialist Adult Mental Health	National	Nov-20	100%	95%	95%	✓	57.0% (Oct-20)	1st (Oct-20)	V V	100%	100%	100%	100%	93%	89%	84%	89%	91%	99%	99.7%	100.0%	
	% residents in receipt of secondary MH services (all ages) who have a valid care and treatment plan (CTP)	National	Nov-20	91%	90%	90%	4	87.1% (Oct-20)	2nd (Oct-20)		91%	93%	92%	91%	93%	92%	92%	94%	92%	90%	91%	91%	
Self harm	Rate of hospital admissions with any mention of intentional self-harm of children and young people (aged 10-24 years)	National	2019/20	3.29	Annual ↓			3.97 (2019/20)	4th (2019/20)			2019/20)= 3.29										
Dementia	% of people with dementia in Wales age 65 years or over who are diagnosed (registered on a GP QOF register)	National	2018/19	59.4%	Annual ↑			54.7% (2018/19)	2nd (2018/19)			2018/19:	= 59.4%										