





Meeting Date	21st December 2021	Agenda Item	2.1
Report Title	Integrated Performance Repo	ort	
Report Author	Meghann Protheroe, Head of Performance		
Report Sponsor	Darren Griffiths, Director of Fin	ance and Performar	nce
Presented by	Darren Griffiths, Director of Fin	ance and Performar	nce
Freedom of	Open		
Information			
Purpose of the	The purpose of this report is to	provide an update	on the current
Report	performance of the Health Bo		
	reporting window (November	r 2021) in deliveri	ng key local
	performance measures as well	as the national mea	sures outlined
	in the NHS Wales Delivery Fra	mework.	
Key Issues	The Integrated Performance provides an overview of how against the National Delivery markety measures.	the Health Board	is performing
	Historically Welsh Government Delivery Framework on an annioutcomes Framework for Heal published however, developmed due to the COVID19 pandemic Framework 2021/22 was publicated framework measures 2021 Management Board meeting the Delivery Framework will be Integrated Performance Report integrated framework measures and populations are better off the allowing a different balance acress the Health Board continues for the Health Board continues for the polivery framework measures and populations are better off the allowing a different balance acress the polivery framework measures and populations are better off the polivery framework measures and poliv	ual basis. In 2021/22 Ith and Social Care went of the framework. The updated Natished in October 2 being presented at the ting. Full updates of reflected in the Deart. The intention of its is to demonstrate prough the delivery of the cost our traditional stress of the cost of the process our traditional stress of the cost of the	2 a new Single was due to be a was delayed tional Delivery 021, with the the November outlined within ecember 2021 of the updated to how patients of services and ervices.
	The Health Board continues to plan and develop recovery traj of unscheduled care and cancer discussion at the Septemble Committee. Performance again measured.	ectories. Trajectorie er performance were per Performance	s for recovery submitted for and Finance
	Key high level issues to high	light this month ar	e as follows:
	2021/22 Delivery Framework COVID19- The number of new decrease in November 2021		

reported in-month. The occupancy rate of confirmed COVID patients in general medical and critical care beds remains at a low rate, however figures are slowly increasing in early December 2021.

Unscheduled Care- Demand for emergency department care within Swansea Bay University (SBU) Health Board increased from January 2021 to June 2021 but has since then been on modest reduction trajectory. Attendances have decreased in October 2021 to 10,138 from 10,737 in October 2021. The Health Board's performance against the 4-hour measure improved from 71.96% in October 2021 to 73.46% in November 2021 and correspondingly the number of patients waiting over 12 hours in Accident and Emergency (A&E) decreased in month also.

Revised trajectories will be discussed at the Health Board for adoption in relation to UEC, Cancer and Planned Care.

Planned Care- November 2021 saw a 2% in-month increase in the number of patients waiting over 26 weeks for a new outpatient appointment. Additionally, the number of patients waiting over 36 weeks increased by 1.8% to 37,064. There has been an increase in the number of referrals received by secondary care in November 2021 up 7% to 11,238 on October 2021. Therapy waiting times have increased in November 2021 to 629 from 414 in October.

Cancer- Both September 2021 and October 2021 saw 62% performance against the Single Cancer Pathway measure of patients receiving definitive treatment within 62 days (measure reported a month in arrears). The backlog of patients waiting over 63 days has decreased in November 2021 to under 600 for the first time since June 2021.

Mental Health- performance against the Mental Health Measures continues to be maintained. All Welsh Government targets were achieved in September 2021. Psychological therapies within 26 weeks continue to be maintained at 100%.

Child and Adolescent Mental Health Services (CAMHS)-Access times for crisis performance has improved by 2% to 97% in October 2021. Neurodevelopmental Disorders (NDD) access times within 26 weeks continues to be a challenge, with performance the same in both September 2021 and October 2021 at 34% against a target of 80%. The committee will reive a separate update report on CAMHS at the meeting.

Specific Action	Information	Discussion	Assurance	Approval
Required	✓		✓	

Recommendations

Members are asked to:

- NOTE the Health Board performance against key measures and targets.
- NOTE the actions being taken to improve performance: -
 - Care home beds have been commissioned to support the move of clinically optimised patients from acute beds
 - Virtual Ward recruitment progressing well and service being established to take case load
 - Further financial resource agreed to support cancer recovery
 - Work has started on the development of Enfys ward at Morriston to enable establishment of Ambulatory Emergency Care Centre
 - Extending therapies and clinical services to be more consistent over 7 days of the week
 - Hot clinic slots developed for patients who require care/assessment but can come back to a scheduled slot next day
 - Both UEC and cancer performance remain under escalation as part of the Health Board's performance escalation framework.
 - 26 theatre sessions moved from Morriston to Singelton and a further 26 being considered before Christmas
 - Insourcing contract range being extended to include further specialties including gynaecology
 - Trajectories have been reviewed and may change subject to Board approval.

INTEGRATED PERFORMANCE REPORT

1. INTRODUCTION

The purpose of this report is to provide an update on current performance of the Health Board at the end of the most recent reporting window in delivering key performance measures outlined in the NHS Wales Delivery Framework and local quality & safety measures.

2. BACKGROUND

In 2021/22, a Single Outcomes Framework for Health and Social Care was due to be published but was delayed due to the COVID19 pandemic. Welsh Government has confirmed that during 2021/22 the Single Outcomes Framework will be developed for adoption in 2022/23 and that the 2020/21 measures will be rolled over into 2021/22.

The NHS Wales Delivery Framework sets out measures under the quadruple aims which the performance of the Health Board is measured. The aims within the NHS Delivery Framework are:

- Quadruple Aim 1: People in Wales have improved health and well-being with better prevention and self-management
- Quadruple Aim 2: People in Wales have better quality and more accessible health and social care services, enabled by digital and supported by engagement
- Quadruple Aim 3: The health and social care workforce in Wales is motivated and sustainable
- Quadruple Aim 4: Wales has a higher value health and social care system that has demonstrated rapid improvement and innovation, enabled by data and focused on outcomes

The Health Board's performance reports have traditionally been structured according to the aims within the NHS Delivery Framework however, the focus for NHS Wales reporting has shifted to harm management as a consequence of the COVID-19 pandemic. In order to improve the Health Board's visibility of measuring and managing harm, the structure of this report has been aligned with the four quadrants of harm as set out in the NHS Wales COVID-19 Operating Framework. The harm quadrants are illustrated in the following diagram.

Harm from Covid itself	Harm from overwhelmed NHS and social care system
Harm from reduction in non- Covid activity	Harm from wider societal actions/lockdown

Appendix 1 provides an overview of the Health Board's latest performance against the Delivery Framework measures along with key local quality and safety

measures. A number of local COVID-19 specific measures have been included in this iteration of the performance report.

The traditional format for the report includes identifying actions where performance is not compliant with national or local targets as well as highlighting both short term and long terms risks to delivery. However, due to the operational pressures within the Health Board relating to the COVID-19 pandemic, it was agreed that the narrative update would be omitted from this performance report until operational pressures significantly ease. Despite a reduction in the narrative contained within this report, considerable work has been undertaken to include additional measures that aid in describing how the healthcare systems has changed as a result of the pandemic.

3. GOVERNANCE AND RISK ISSUES

Appendix 1 of this report provides an overview of how the Health Board is performing against the National Delivery measures and key local measures. Mitigating actions are listed where performance is not compliant with national or local targets as well as highlighting both short term and long terms risks to delivery.

4. FINANCIAL IMPLICATIONS

At this stage in the financial year there are no direct impacts on the Health Board's financial bottom line resulting from the performance reported herein.

5. RECOMMENDATION

Members are asked to:

- **NOTE** the Health Board performance against key measures and targets.
- NOTE the actions being taken to improve performance: -
 - Care home beds have been commissioned to support the move of clinically optimised patients from acute beds
 - Virtual Ward recruitment progressing well and service being established to take case load
 - o Further financial resource agreed to support cancer recovery
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 - 26 theatre sessions moved from Morriston to Singelton and a further 26 being considered before Christmas
 - Insourcing contract range being extended to include further specialties including gynaecology
 - Trajectories have been reviewed and may change subject to Board approval.

Governance ar	Governance and Assurance		
Link to Enabling	- appearing account and accounting all accounting a		
Objectives	Partnerships for Improving Health and Wellbeing	\boxtimes	
(please	Co-Production and Health Literacy	\boxtimes	
choose)	Digitally Enabled Health and Wellbeing	\boxtimes	
	Deliver better care through excellent health and care services achieving the outcomes that matter most to people		
	Best Value Outcomes and High Quality Care	\boxtimes	
	Partnerships for Care	\boxtimes	
	Excellent Staff	\boxtimes	
	Digitally Enabled Care	\boxtimes	
	Outstanding Research, Innovation, Education and Learning	\boxtimes	
Health and Car	re Standards		
(please	Staying Healthy	\boxtimes	
choose)	Safe Care	\boxtimes	
	Effective Care	\boxtimes	
	Dignified Care	\boxtimes	
	Timely Care	\boxtimes	
	Individual Care	\boxtimes	
	Staff and Resources	\boxtimes	

Quality, Safety and Patient Experience

The performance report outlines performance over the domains of quality and safety and patient experience, and outlines areas and actions for improvement. Quality, safety and patient experience are central principles underpinning the National Delivery Framework and this report is aligned to the domains within that framework.

There are no directly related Equality and Diversity implications as a result of this report.

Financial Implications

At this stage in the financial year there are no direct impacts on the Health Board's financial bottom line resulting from the performance reported herein.

Legal Implications (including equality and diversity assessment)

A number of indicators monitor progress in relation to legislation, such as the Mental Health Measure.

Staffing Implications

A number of indicators monitor progress in relation to Workforce, such as Sickness and Personal Development Review rates. Specific issues relating to staffing are also addressed individually in this report.

Long Term Implications (including the impact of the Well-being of Future Generations (Wales) Act 2015)

The '5 Ways of Working' are demonstrated in the report as follows:

- Long term Actions within this report are both long and short term in order to balance the immediate service issues with long term objectives.
- Prevention the NHS Wales Delivery framework provides a measureable mechanism to evidence how the NHS is positively influencing the health and wellbeing of the citizens of Wales with a particular focus upon maximising people's physical and mental well-being.
- Integration this integrated performance report brings together key performance measures across the seven domains of the NHS Wales Delivery Framework, which identify the priority areas that patients, clinicians and stakeholders wanted the NHS to be measured against. The framework covers a wide spectrum of measures that are aligned with the Well-being of Future Generations (Wales) Act 2015.
- Collaboration in order to manage performance, the Corporate Functions within the Health Board liaise with leads from the Service Groups as well as key individuals from partner organisations including the Local Authorities, Welsh Ambulance Services Trust, Public Health Wales and external Health Boards.
- **Involvement** Corporate and Service Group leads are key in identifying performance issues and identifying actions to take forward.

Report History	The last iteration of the Integrated Performance Report was presented to Performance & Finance Committee in November 2021. This is a routine monthly report.
Appendices	Appendix 1: Integrated Performance Report







Appendix 1- Integrated Performance Report December 2021



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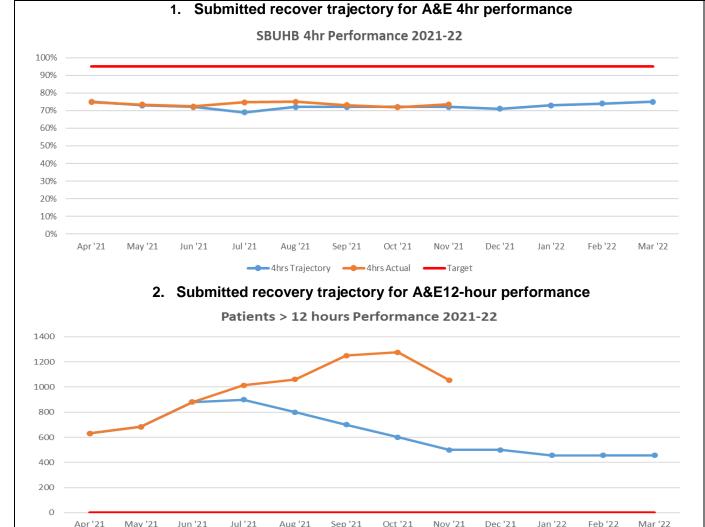
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1. OVERVIEW

The following summarises the key successes, along with the priorities, risks and threats to achievement of the quality, access and workforce standards.

Succe	sses	Con	cerns
572,174 Total vaccinations undertaken (12.12.21)	↓ Reduction in A&E attendances	Increase in no. elective procedures cancelled due to lack of beds	0% CAMHS patients started therapeutic intervention within 28 days
100 MH&LD patients waited I psychological therapy (p nation 95%	ess than 26 weeks for performing above the	Patients of	52%↑) n Therapies g > 14 weeks
↓ Reduction in number of Pressure ulcers reported	1,055 (17%↓) Waits in A&E over 12 hours	268 (13%1) Medically fit patients	37,064 (1.8%1) Increase in patients waiting > 36 weeks
129,255 Patients was follow-up of appoint	aiting for a outpatient		total size of ing list
52.0% (8%↑) Red calls responded to within 8 minutes	584 (9.6%↓) USC backlog over 63 days	1 Never Event reported	438 Podiatry patients waiting > 14 weeks

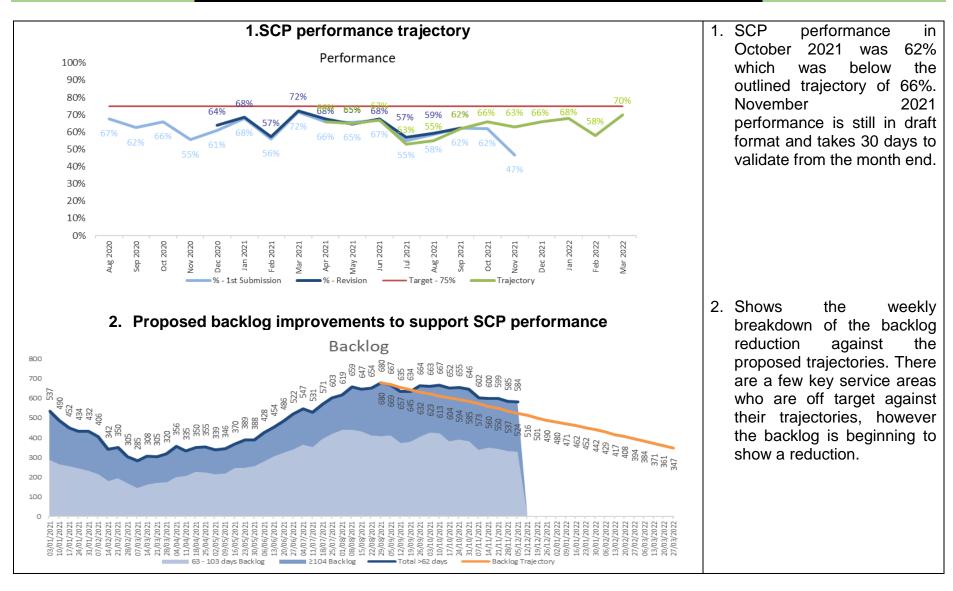
HARM FROM OVERWHELMED NHS AND SOCIAL CARE SYSTEM UNSCHEDULED CARE – PERFORMANCE ESCALATION UPDATES



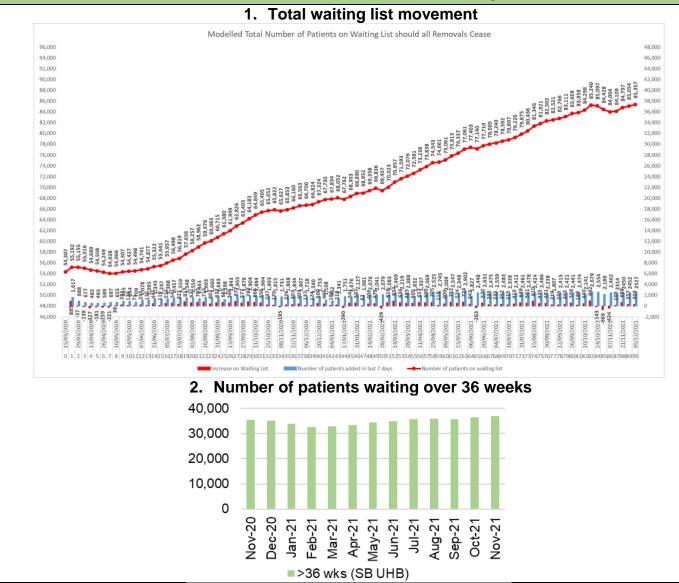
1. In November 2021, the 4 hour Emergency department (ED) performance level was 73.46%, which is slightly above the outlined trajectory.

- 2. The 12-hour performance trajectory shows a consistent reduction in patients in the coming months. November 2021 saw the 12-hour performance improve after months of steady decline. It is still significantly above projected levels, however.
- A detailed recovery plan outlining key actions was shared in the September 2021 PFC agenda.

HARM FROM REDUCTION IN NON-COVID ACTIVITY CANCER SERVICES – PERFORMANCE ESCALATION UPDATES



HARM FROM REDUCTION IN NON-COVID ACTIVITY PLANNED CARE



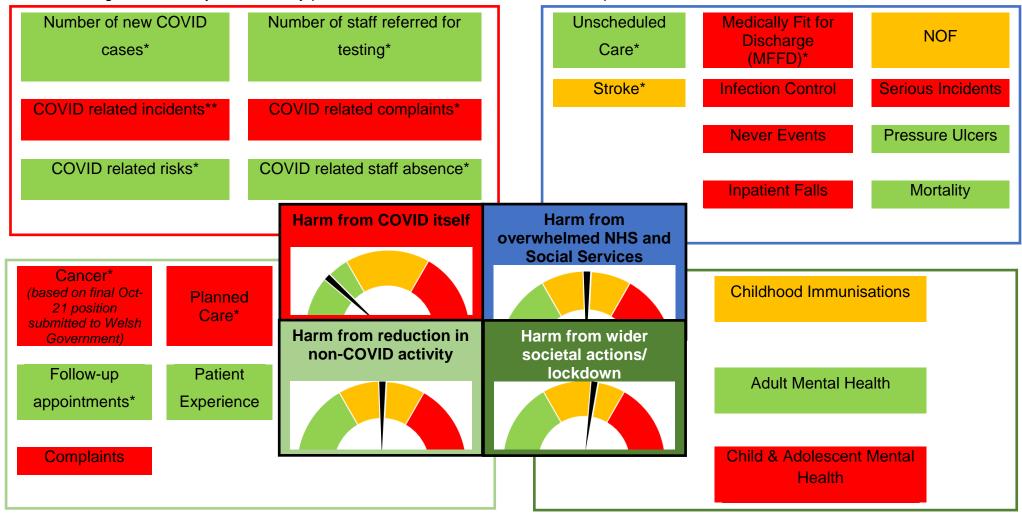
1. The chart shows the total waiting list movement since March 2020. Each data point is a weekly marker. The chart shows that the total number of patients on the list has increased in recent weeks, after reducing for a short period.

This measure is not yet under escalation but is an important area for Committee consideration and is included for information.

2. This chart shows the number of patients waiting over 36 weeks for either an outpatient appointment, a diagnostic test, a follow up or treatment. Whilst there was a reduction in numbers in March 2021, figures are now consistently increasing.

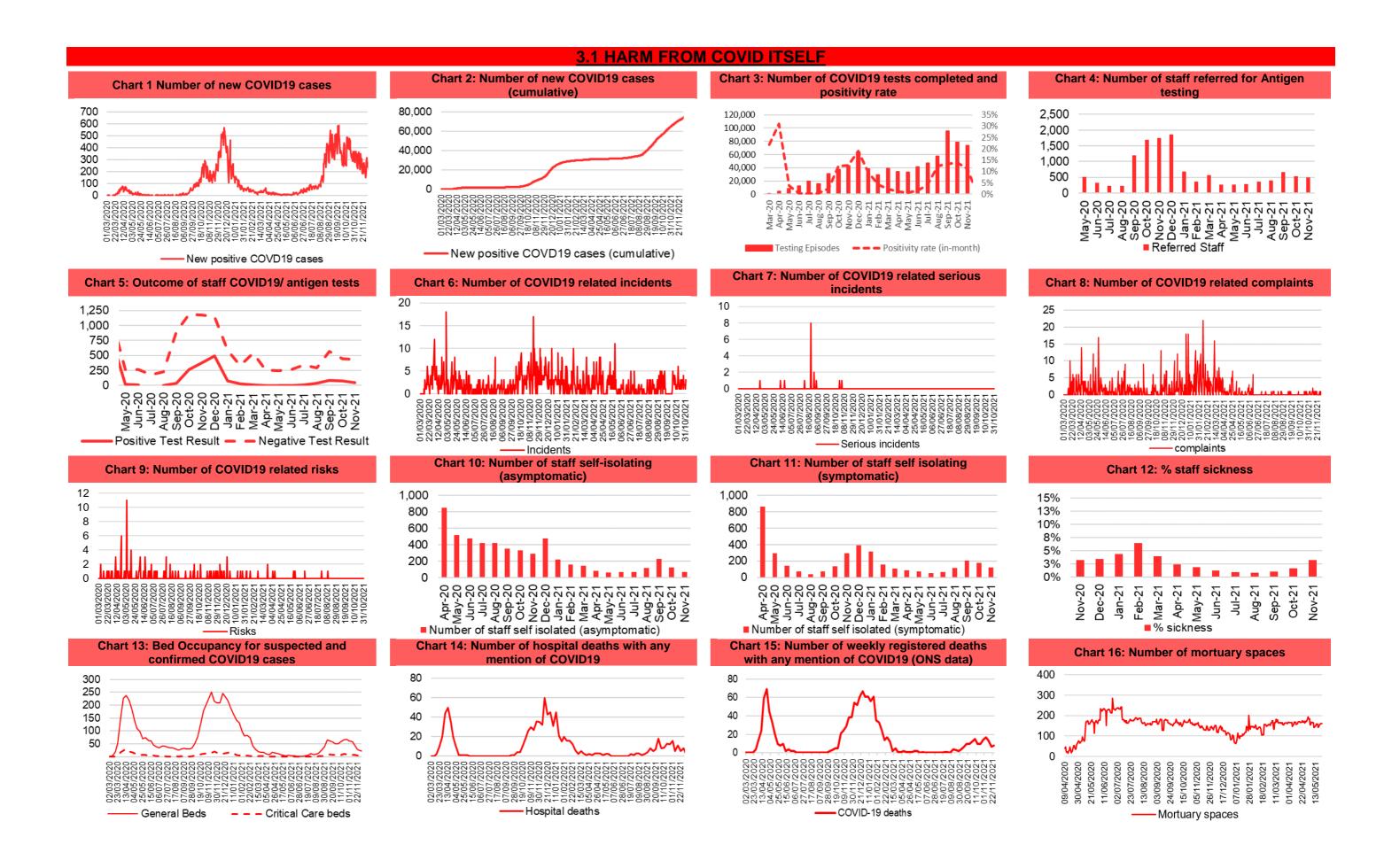
1. QUADRANTS OF HARM SUMMARY

The following is a summary of all the key performance indicators included in this report.

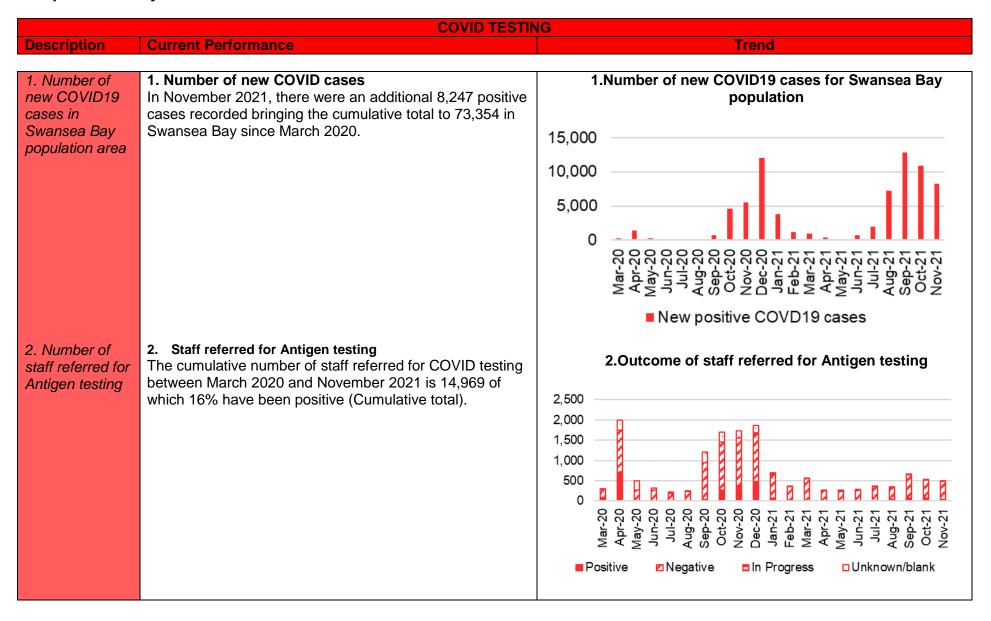


NB- RAG status is against national or local target
** Data not available

^{*}RAG status based on in-month movement in the absence of local profiles



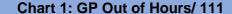
3.1 Updates on key measures

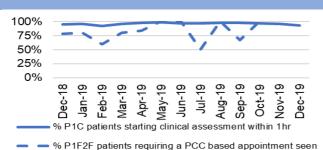


COVID RELATED STAFF ABSENCE		
Description	Current Performance	Trend
Staff absence due to COVID19 1.Number of staff self- isolating (asymptomatic) 2.Number of staff self isolating (symptomatic)	The following data is based on the mid-month position and broken down into the categories requested by Welsh Government. 1. & 2. Number of staff self-isolating (asymptomatic and symptomatic) Between October and November 2021, the number of staff self-isolating (asymptomatic) reduced from 120 to 65 and the number of staff self-isolating (symptomatic) reduced from 180 to 120. In November 2021, "other staff" had the largest number of self-isolating staff who are asymptomatic and the largest number of self-isolating staff who are symptomatic.	1.Number of staff self isolating (asymptomatic) 1,000 800 600 400 200 Cot-70 Co
3.% staff sickness	3. % Staff sickness The percentage of staff sickness absence due to COVID19 has decreased from 2.3% in October 2021 to 1.4% in November 2021.	1,000 800 600 400 200 0
		Nursing Non Reg 4.0% 4.2% 4.2% 6.0% 6.5% 7.3% 7.0% 3.1% 2.2% 1.7% 0.8% 0.6% 0.6% 0.6% 0.6% 0.6% 4.3% 3.1% 1.6% 1.2% 1.8% 1.8% 1.8% 2.3% 4.3% 3.1% 1.6% 1.6% 1.2% 1.8% 1.8% 1.8% 2.3% 4.3% 3.1% 1.6%

HARM FROM OVERWHELMED NHS AND SOCIAL CARE SYSTEM

4.1 Unscheduled Care- Overview





within 1hr of clinical assessment

Service continues to experience issues with data reporting. It is anticipated that up to date accurate data will be available shortly.

Chart 5: A&E Attendances

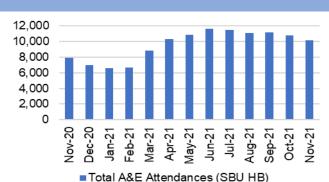
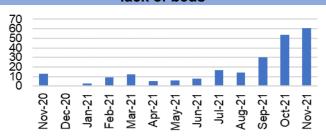


Chart 9: Elective procedures cancelled due to lack of beds



■ Elective Procedure cancelled due to no beds (SBU HB)

Chart 13 % of patients (> 60 years) who presented with a hip fracture that received an orthogeriatrician assessment within 72 hours

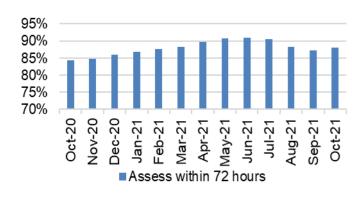


Chart 2: % red calls responded to within 8 minutes

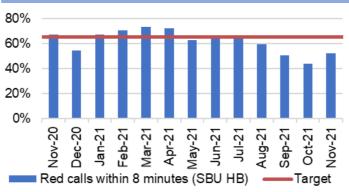


Chart 6: % patients who spend less than 4 hours in A&E

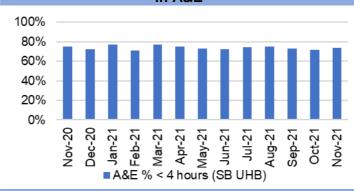


Chart 10: Number of clinically optimised patients



Chart 14: Direct admission to Acute Stroke Unit within 4 hours

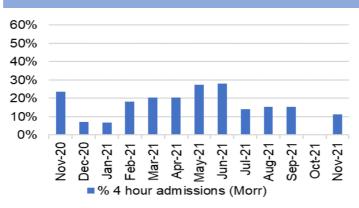


Chart 3: Number of ambulance handovers over 1 hour

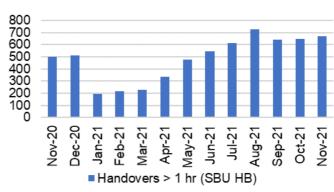


Chart 7: Number of patients waiting over 12

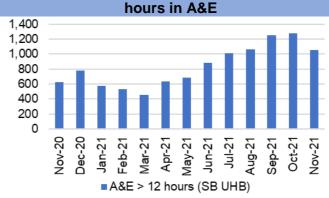


Chart 11: Delay reason for clinically optimised patients

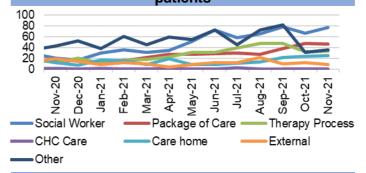


Chart 15: % of stroke patients receiving CT scan with 1 hour

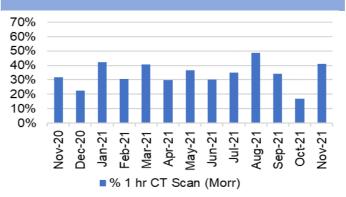


Chart 4: Lost hours- notification to ambulance handover over 15 minutes

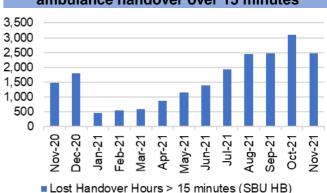


Chart 8: Number of emergency admissions

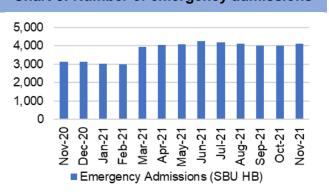


Chart 12: Average lost bed days (per day)



Chart 16: % stroke patients receiving consultant assessment within 24 hours



% assess within 24 hrs (Morr)

Unscheduled Care Overview (November 2021)

Primary Care Access

97% (→)

GP practices open during daily core hours

93% (3%1)

% of Out of Hours (OoH)/111 patients prioritised as P1CH that started their definitive clinical assessment within 1 hour of their initial call being answered (July-19)

88% (→)

GP practices offering appointments between 5pm-6:30pm

100% (33%†)

% of Out of Hours (OOH)/111
patients prioritised as P1F2F
requiring a Primary Care
Centre (PCC) based
appointment seen within 1
hour following completion of
their definitive clinical
assessment (Oct-19)

Ambulance

52.0% (8%1)

Red calls responded to with 8 minutes

670 (3%1)

Ambulance handovers over 1 hour

3,266 (19%↓) Amber calls

478 (15%+)

Red calls

Emergency Department

10,138 (6%)

A&E attendances

73.46% (1.5%1)Waits in A&E under
4 hours

1,055 (17%↓)Waits in A&E over 12 hours

1,739 (6%↓)
Patients admitted from A&E

Emergency Activity

4,107 (2%1)

Emergency Inpatient Admissions

368 (15%1) (Jun-21) Trauma theatre cases

309 (-14%↓)(Jun-21) Emergency Theatre Cases

61 (13%1)

Elective procedures cancelled due to no beds

Patient Flow

13 (19%↓) (Mar-20)
Mental Health DTOCs

Data collection temporari

* Data collection temporarily suspended

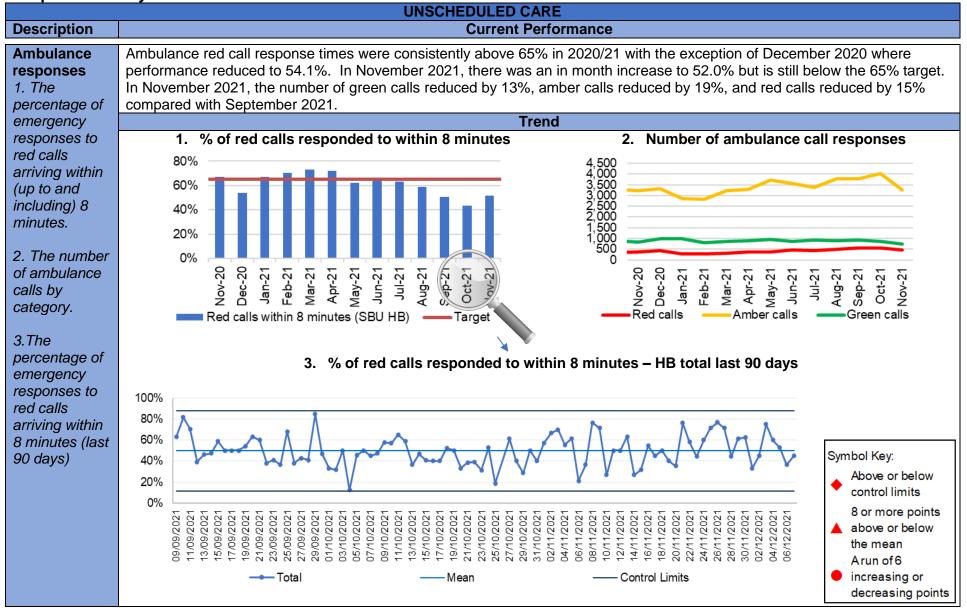
60 (13%↓) (Mar-20)
Non-Mental Health DTOCs
* Data collection temporarily
suspended

268 (13%1)

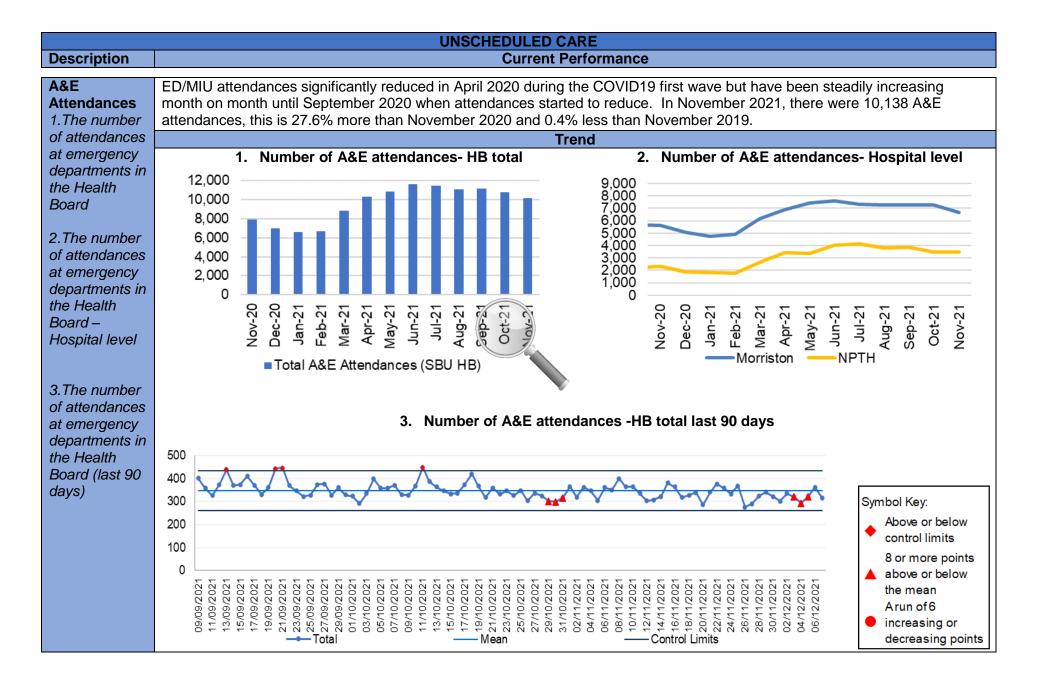
Medically fit patients

*RAG status and trend is based on in month-movement

4.2 Updates on key measures



	UNSCHEDULED CARE
Description	Current Performance
Ambulance handovers 1.The number of ambulance handovers over one hour	In November 2021, there were 670 ambulance to hospital handovers taking over 1 hour; this is a significant deterioration from 500 in November 2020, and is an in-month increase from October 2021. In October 2021, 655 handovers over 1 hour were attributed to Morriston Hospital and 15 were attributed to Singleton Hospital. The number of handover hours lost over 15 minutes significantly increased from 1,474 in November 2020 to 2,461 in November 2021.
2. The number	Trend A Number of embulance handevers LIP total A Number of embulance handevers ever 4 hours
of ambulance handovers	Number of ambulance handovers- HB total Number of ambulance handovers over 1 hour- 800 Hospital level
over one hour- Hospital level	700 600 500 400 300
3.The number of ambulance handovers	200 100 200 200 200
over one hour (last 90 days)	Nov-20 Nov-20
	2. Neuroban of ambulan as bandavans. UD total last 00 days
	3. Number of ambulance handovers- HB total last 90 days
	40
	30 20 Symbol Key: Above or below control limits
	0 8 or more points 8 or more points 10,09202021 12,09202021 12,09202021 13,09202021 13,09202021 13,09202021 13,09202021 13,09202021 13,09202021 13,09202021 13,09202021 13,09202021 13,09202021 13,09202021 13,10202021 13,10202021 14,112021 15,092021 16,092021 17,002021 18,0020
	© Total — Mean — Control Limits — increasing or decreasing points



UNSCHEDULED CARE	
Description	Current Performance
A&E waiting times	The Health Board's performance against the 4-hour measure improved from 71.96% in October 2021 to 73.46% in November 2021.
1.% of patients who spend less than 4	Neath Port Talbot Hospital Minor Injuries Unit (MIU) continues to achieve (and exceed) the national target of 95% achieving 99.00% in November 2021. Morriston Hospital's performance improved from 58.80% in October 2021 to 60.04% in November 2021.
hours in all	Trend
major and minor emergency	 % Patients waiting under 4 hours in A&E- HB total % Patients waiting under 4 hours in A&E- Hospital level
care facilities from arrival until	80%
admission, transfer or discharge	20% 70% 60%
2. % of patients who spend less	Nov-20 Nov-21 Nov-20 Nov-21 Nov-20 Nov-21 Nov-20 Nov-21 Nov-21
than 4 hours in A&E- Hospital level	3. % Patients waiting under 4 hours in A&E- HB total last 90 days
3. % of patients who spend less	80% 70% Symbol Key:
than 4 hours in A&E (last 90	Above or below control limits 8 or more points
days)	50% A above or below the mean A run of 6

	UNSCHEDULED CARE
Description	Current Performance
A&E waiting times	In November 2021, performance against the 12-hour measure improved compared with October 2021, decreasing from 1,276 to 1,055.
1.Number of patients who spend 12 hours or more in A&E 2.Number of patients who spend 12 hours or more in A&E-Hospital level 3.Number of patients who spend 12 hours or more patients who spend 12 hours or more	1,054 patients waiting over 12 hours in November 2021 were in Morriston Hospital, with 1 patient waiting over 12 hours in Neath Port Talbot Hospital. This is an increase of 429 compared to November 2020. Trend 1. Number of patients waiting over 12 hours in A&E-HB total 1,400 1,200 1,000 800 600 400 200 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
in A&E (last 90 days)	3. Number of patients waiting over 12 hours in A&E – HB total last 90 days Symbol Key: Above or below control limits
	20 10 0 10 10 10 10 10 10 10 10 10 10 10

UNSCHEDULED CARE		
Description	Current Performance	
Emergency admissions 1. The number	In November 2021, there were 4,107 emergency admissions across the Health Board, which is an increase of 88 from October 2021 and 30% more than November 2020. Morriston Hospital saw the largest in-month increase, with 117 more admissions (from 3,137 in October 2021 to 3,254).	
of emergency		
inpatient admissions	Trend 1. Number of emergency admissions- HB total 2. Number of emergency admissions- Hospital level	
2. The number of emergency inpatient admissions-Hospital level 3. The number of emergency inpatient admissions (last 90 days)	4,000 4,000 3,000 2,000 1,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	
	3. Number of emergency admissions- HB total last 90 days	
	250 200 150 100 50 0 Symbol Key: Above or below control limits 8 or more points 1202/60/61 1202	

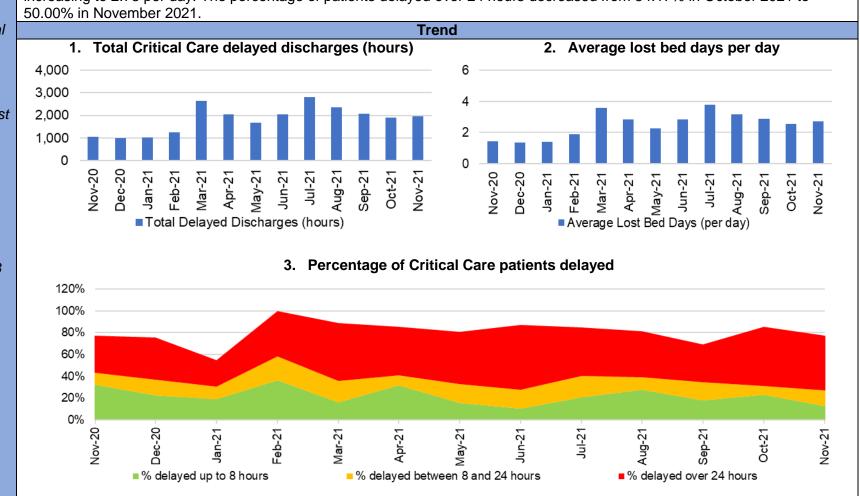
UNSCHEDULED CARE	
Description	Current Performance

Critical Care-Delayed Transfers of Care (DTOC)-Morriston Hospital 1.Total Critical

1.Total Critica Care delayed discharges (hours)

- 2. Average lost bed days per day
- 3.Percentage of patients delayed:
- Up to 8 hours
- Between 8 and 24 hours
- Over 24 hours

In November 2021, there were a total of 60 admissions into the Intensive Care Unit (ICU) in Morriston Hospital. During the COVID19 first wave in April and May 2020, the amount of delayed discharges and average lost bed days significantly reduced and this downward trend was also evident in the second wave starting in November 2020 but not to the extent of the first wave. However, in November 2021, delayed discharges saw an increase to 1965.25 hours, with the average lost bed days also increasing to 2.73 per day. The percentage of patients delayed over 24 hours decreased from 54.17% in October 2021 to 50.00% in November 2021.



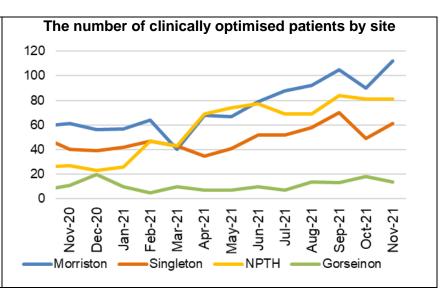
UNSCHEDULED CARE		
Description	Description Current Performance Trend	

Clinically Optimised The number of patients waiting at each site in the Health Board that are clinically optimised

In November 2021, there were on average 268 patients who were deemed clinically optimised but were still occupying a bed in one of the Health Board's Hospitals.

The number of medically/ discharge fit patients returned to the average that was seen in quarter 3 for 2021/21 in March 2021, after a significant increase in February 2021. October 2021 saw the first decrease in numbers, but there has been an increase to 268 in November 2021 from 238 in October 2021.

In November 2021, Morriston Hospital had the largest proportion of clinically optimised patients with 112, followed by Neath Port Talbot Hospital with 81.

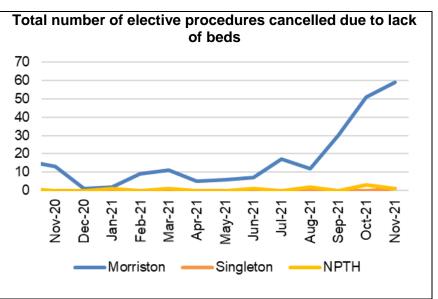


Elective procedures cancelled due to lack of beds

The number of elective procedure cancelled across the hospital where the main cancellation reasons was lack of beds

In November 2021, there were 61 elective procedures cancelled due to lack of beds on the day of surgery. This is 48 more cancellations than in November 2020 and 7 more than October 2021.

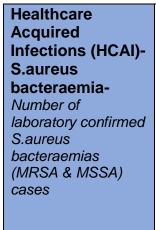
59 of the cancelled procedures were attributed to Morriston Hospital, with 1 attributed to Singleton Hospital and 1 attributed to Neath Port Talbot Hospital.



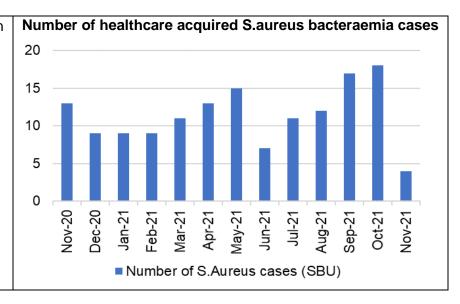
	FRACTURED NECK OF F	EMUR (#NOF)
Description	Current Performance	Trend
Fractured Neck of Femur (#NOF) 1. Prompt orthogeriatric assessment- % patients receiving an assessment by a	1. Prompt orthogeriatric assessment- In October 2021, 88.0% of patients in Morriston hospital received an assessment by a senior geriatrician within 72 hours. This is 3.6% more than in October 2020.	1. Prompt orthogeriatric assessment Nov-20 Nov-20 Jan-21 Jul-2-1 Jul-2-1 Sep-21 Sep-21 Oct-20 Oct-20 Oct-20 Oct-20 Oct-20 Oct-21 Oct-20 Oct-2
senior geriatrician within 72 hours of presentation	Prompt surgery- In October 2021, 57.7% of patients had surgery the day following	All-Wales Eng, Wal & N. Ire 2. Prompt surgery
2. Prompt surgery - % patients undergoing surgery the day following presentation with hip fracture	presentation with a hip fracture. This is an improvement from October 2020 which was 51.0% 3. NICE compliant surgery- 69.9% of operations were consistent with the NICE recommendations	80% 70% 60% 50% 40% Noc-2-2-2-2-2-2-2-2-2-2-2-2-2-2-2-2-2-2-2
3. NICE compliant surgery - % of operations consistent with the recommendations of NICE CG124	in October 2021. This is 0.2% less than in October 2020. In October 2021, Morriston was below the all-Wales average of 71.6%.	Oct-20 Nov-20 Nov-20 Mar-21 Jun-21 Aug-21 Sep-21 Oct-21
4. Prompt mobilisation after surgery - % patients out of bed (standing or hoisted) by the day after operation	4. Prompt mobilisation- In October 2021, 71.1% of patients were out of bed the day after surgery. This is 5.2% less than in October 2020.	## All-Wales

FRACTURED NECK OF FEMUR (#NOF)		
Description	Current Performance	Trend
5. Not delirious when tested- % patients (<4 on 4AT test) when tested in the week after operation	5. Not delirious when tested- 76.8% of patients were not delirious in the week after their operation in October 2021. This is an improvement of 6.3% compared with October 2020.	5. Not delirious when tested 60% 40% 20% All-Wales Fig. 72 F
6. Return to original residence- % patients discharged back to original residence, or in that residence at 120 day follow-up	6. Return to original residence- 66.1% of patients in September 2021 were discharged back to their original residence. This is 11.2% less that in September 2020.	80% 70% 80% 70% 80% 70% 80% 70% 80% 80% 70% 80% 80% 80% 80% 80% 80% 80% 80% 80% 8
7. 30 day mortality rate	 7. 30 day mortality rate- In January 2021 the morality rate for Morriston Hospital was 7.5% which is 0.5% less than January 2020. The mortality rate in Morriston Hospital in January 2021 is higher than the all-Wales average of 6.9% but lower than the national average of 7.6%. * Updated data is currently not available, but is being reviewed. 	7. 30 day mortality rate 7. 30 day mortality rate 9% 8% 7% 6% 5% All-Wales All-Wales Fing Nov-Sop Coct-20 Find Nov-Sop Coct-20

	HEALTHCARE ACQUIRE	D INFECTIONS
Description	Current Performance	Trend
Healthcare Acquired Infections (HCAI) - E.coli bacteraemia- Number of laboratory confirmed E.coli bacteraemia cases	 22 cases of <i>E. coli</i> bacteraemia were identified in November 2021, of which 5 were hospital acquired and 17 were community acquired. Cumulative cases from April 2021 to November 2021 are 23.5% higher than the equivalent period in 2020/21. (205 in 2021/22 compared with 166 in 2020/21). 	Number of healthcare acquired E.coli bacteraemia cases 40 30 20 10 Oct-21 Number E.Coli cases (SBU)



- There were 4 cases of Staph. aureus bacteraemia in November 2021, of which 1 was hospital acquired and 3 were community acquired.
- Cumulative cases from April 2021 to November 2021 are 14.1% higher than the equivalent period in 2020/21 (97 in 2021/22 compared with 85 in 2020/21).

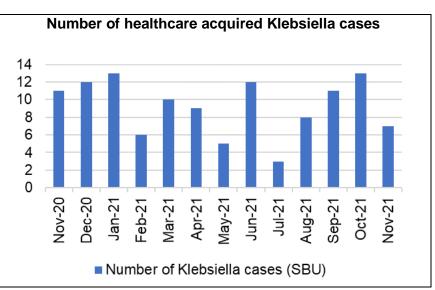


	HEALTHCARE ACQUIRE	D INFECTIONS
Description	Current Performance	Trend
Healthcare Acquired Infections (HCAI)- C.difficile- Number of laboratory confirmed C.difficile cases	 There were 20 Clostridium difficile toxin positive cases in November 2021, of which 10 were hospital acquired and 10 were community acquired. Cumulative cases from April 2021 to November 2021 are 11.3% more than the equivalent period of 2020/21 (138 in 2021/22 compared with 124 in 2020/21). 	Number of healthcare acquired C.difficile cases 25 20 15 10 Seb-21 Number of C.diff cases (SBU)

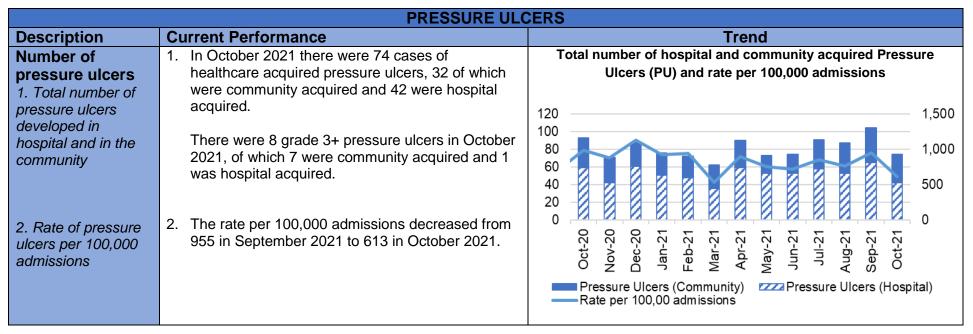


- There were 7 cases of Klebsiella sp in November 2021, of which 2 were hospital acquired and 5 were community acquired.
- Cumulative cases from April 2021 to November 2021 are 11.4% higher than the equivalent period in 2020/21

(68 in 2021/22 compared with 61 in 2020/21).

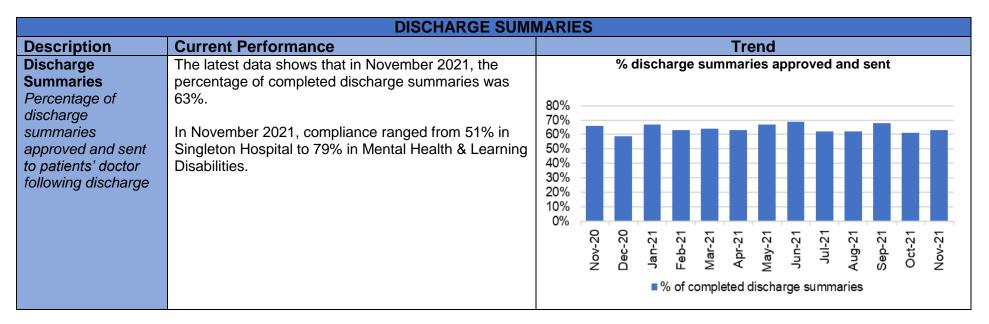


	HEALTHCARE ACQUIRED INFECTIONS	
Description	Current Performance	Trend
Healthcare Acquired Infections (HCAI)- Aeruginosa- Number of Iaboratory confirmed Aeruginosa cases	 There were 3 cases of <i>P.Aerginosa</i> in November 2021, all of which were hospital acquired. Cumulative cases from April 2021 to November 2021 are 6.6% less than the equivalent period in 2020/21. 	Number of healthcare acquired Pseudomonas cases 6 5 4 3 2 1 0 Nov-20 Nav-21 Value 2 10 Nov-21 Number of Pseudomonas cases (SBU)



	SERIOUS INCID	ENTS
Description	Current Performance	Trend
Serious Incidents- 1. The number of serious incidents	 The Health Board reported 8 Serious Incidents for the month of November 2021 to Welsh Government. The breakdown of incidents in November 2021 are set out below: Morriston – 6 Singleton – 1 Primary, Community and Therapies – 1 	1. and 2. Number of serious incidents and never events 30 25 20 15 10 5
2. The number of Never Events	There was one new Never Event reported in November 2021 for Morriston Hospital which relates to a surgical prosthesis event.	Nov-20 O
3. Of the serious incidents due for assurance, the percentage which were assured within the agreed timescales	3. In November 2021, performance against the 80% target of submitting closure forms within 60 working days was 0% as the one closure form in Morriston due to be submitted to Welsh Government, was not submitted on time.	3. % of serious incidents closed within 60 days 100% 90% 80% 70% 60% 50% 10% 0% 10% 0% 10% 10% 10% 10% 10% 10%
		* 0% compliance in November 2020 and January, March, April, May, June, August, October and November 2021

	INPATIENT FA	LLS
Description	Current Performance	Trend
Inpatient Falls The total number of inpatient falls	The number of Falls reported via Datix web for Swansea Bay UHB was 213 in November 2021. This is 13.7% less than November 2020 where 247 falls were recorded.	Nov-20 Sep-21 Aug-21 Aug-21 Nov-21 Sep-21 Sep-21 Sep-21 Nov-21 Nov-21 Nov-21 Sep-21 Sep-21 Sep-21 Sep-21 Nov-20 Nar-21 Sep-21



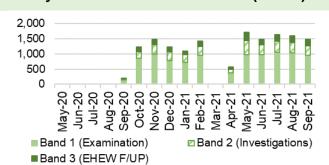
CRUDE MORTALITY		
Description	Current Performance	Trend
Crude Mortality Rate	October 2021 reports the crude mortality rate for the Health Board at 1.03%, the same as reported for September 2021. A breakdown by Hospital for October 2021: Morriston – 1.71% Singleton – 0.54% NPT – 0.10%	Crude hospital mortality rate by Hospital (74 years of age or less) 2.5% 2.0% 1.5% 1.0% 0.5% 0.0% Morriston Hospital NPT Hospital NPT Hospital NPT Hospital Crude hospital mortality rate by Hospital (74 years of age or less) 2.5% 2.0% 1.5% 1.5% 1.5% 1.5% 1.5% 1.5% 1.5% 1.5

		W	ORKFOR	E
Description	Current Performance			Trend
Staff sickness rates- Percentage of sickness absence rate of staff	Our in-month performance deteriorated from 8.41% in September 2021 to 8.64% in October			% of full time equivalent (FTE) days lost to sickness absence (12 month rolling and in-month)
	 The 12-month rolling perform 7.29% in September October 2021. The following table provide reasons by full time equiva October 2021. 	2021 to 7.44% es the top 5 al	% in bsence	11% 10% 9% 8% 7% 6% 5% 4%
	Absence Reason	FTE Days Lost	%	3% —
	Anxiety/ stress/ depression/ other psychiatric illnesses	9,140.57	29.5%	Oct-20 Nov-20 Dec-20 Jan-21 Mar-21 May-21 Jul-21 Sep-21 Oct-21
	Chest & respiratory problems	3,821.13	12.3%	O O O O O O O O O O O O O O O O O O O
	Infectious diseases	2,996.01	9.7%	70 SIGNITESS TATE (III III IIII)
	Other musculoskeletal problems	2,745.06	8.9%	
	Other known causes - not elsewhere classified	1,977.14	6.4%	

HARM FROM REDUCTION IN NON-COVID ACTIVITY

5.1 Primary and Community Care Overview

Chart 1: Number of patients receiving care from Eye Health Examination Wales (EHEW)



No claims submitted between April and August 2020

Chart 5: Number and percentage of adult dental patients re-attending NHS Primary Dental Care between 6-9 months

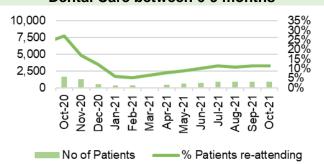


Chart 9: District Nursing- Number of patients on caseload

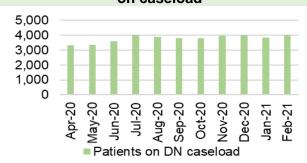
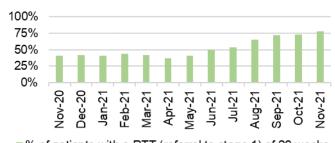


Chart 13: % of patients with a RTT (referral to stage 1) of 26 weeks or less for Restorative Dentistry



% of patients with a RTT (referral to stage 1) of 26 weeks or less

Chart 2: Common Ailment Scheme - Number of consultations provided

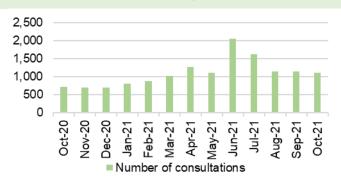


Chart 6: Pregnancy Advisory Service- Referral to appointment within 5 days and treatment within 10 days



☑ Referral to treatment within 10 days
 Chart 10: District Nursing- Total number of contacts

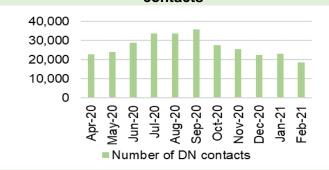


Chart 14: Audiology- Number of remote consultations

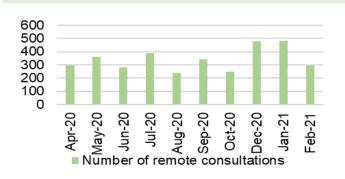


Chart 3: Urgent Dental Centre-Total episodes of patient care

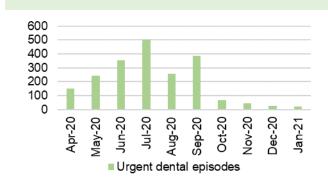


Chart 7: Sexual health services- Attendances at sexual health ambulance



Chart 11: Community wound clinic- Number of attendances and number of home visits

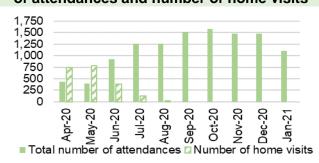


Chart 15: Audiology- Total number of patients waiting > 14 weeks

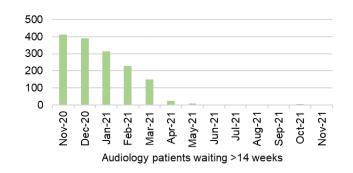


Chart 4: General Dental Practice activity- Total number of telephone calls received

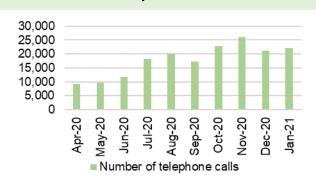


Chart 8: Sexual health services- Patient outcomes

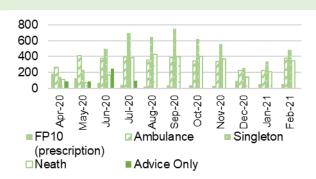


Chart 12: Community wound clinic- Number of assessments by location



Chart 16: Speech & Language Therapy— Number of patients waiting > 14 weeks



Harm from reduction in non-Covid activity 5.2 Planned Care Overview

Chart 1: Number of GP Referrals into secondary care



Chart 5: Number of patients waiting for reportable diagnostics over 8 weeks

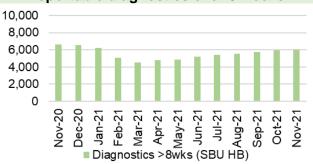


Chart 9: Single Cancer Pathway- % of patients starting definitive treatment within 62 days from point of suspicion

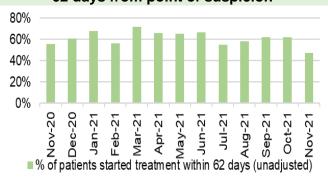


Chart 13: Number of patients without a documented clinical review date

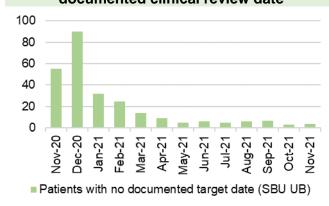


Chart 2: Number of patients waiting over 26 weeks for an outpatient appointment

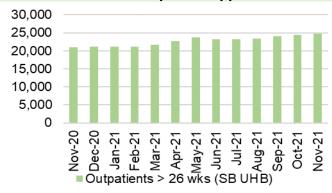


Chart 6: Number of patients waiting for reportable Cardiac diagnostics over 8 weeks

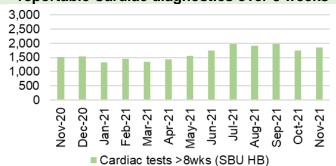


Chart 10: Number of new cancer patients starting definitive treatment

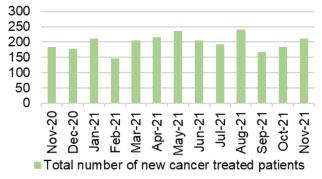


Chart 14: Ophthalmology patients without an allocated health risk factor

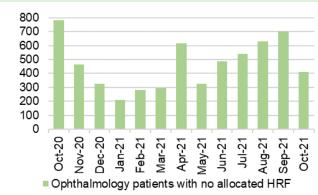


Chart 3: Number of patients waiting over 36 weeks for treatment

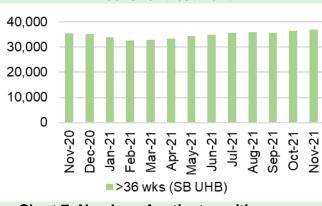


Chart 7: Number of patients waiting more than 14 weeks for Therapies



Chart 11: Single Cancer Pathway backlogpatients waiting over 63 days

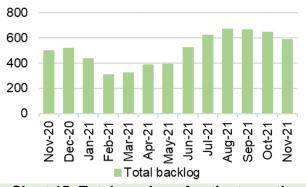


Chart 15: Total number of patients on the follow-up waiting list

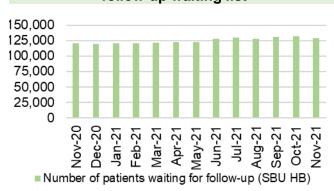


Chart 4: % patients waiting less than 26 weeks from referral to treatment

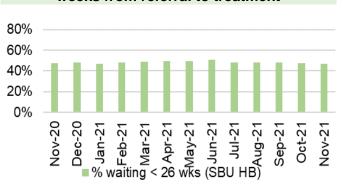


Chart 8: Cancer referrals



Chart 12: Number of patients waiting for an outpatient follow-up who are delayed past their target date



Chart 16: Number of patients delayed by over 100%



Number of patients waiting 100% over target date (SBU HB)

anned Care- Overview	v (October 2021)		
Demand		Waiting Times	
11,238 (7%↑) Total GP referrals	24,752 (2%↑) Patients waiting over 26 weeks for a new outpatient appointment	37,064 (1.8%↑) Patients waiting over 36 weeks for treatment	27,728 (1%↑) Patients waiting over 52 weeks for treatment
7,199 (9%↑) Routine GP referrals	46.8% (0.7%↓) Patients waiting under 26 weeks from referral to treatment	6,008 (1%1) Patients waiting over 8 weeks for all reportable diagnostics	1,856 (6.4%1) Patients waiting over 8 weeks for Cardiac diagnostics only
4,039 (4%1) Urgent GP referrals	629 (29%1) Patients waiting over 14 weeks for reportable therapies	129,255 (1.8%↓) Patients waiting for a follow-up outpatient appointment	30,946 (6.6%↓) Patients waiting for a follow-up outpatients appointment who are delayed over 100%
	Cancer	Theatre	Efficiencies
1,684 (7%↓) Number of USC referrals received	584 (9.6%↓) USC backlog over 63 days	67% (1%↑) Theatre utilisation rate	48% (2%↓) % of theatres sessions finishing early

47% (14.9%↓) draft Nov '21 Patients starting first definitive cancer treatment within 62 days

*RAG status and trend is based on in month-movement

43% (3%↓)

% of theatres sessions starting late

38% (4%↓)

Operations cancelled on the day

5.3 Updates on key measures

PLANNED CARE Current Performance Description Referrals and The number of GP referrals and additions to the outpatient waiting list has increased each month since May 2020, this is shape of the reflected in the reduction in the size of the waiting list in April 2020 and subsequent increase every month since May waiting list 2020. November 2021 has seen an increase in referral figures. Since September 2020 the number of referrals and additions appeared to stabilise but then started to increase again from January 2021. Chart 4 shows the shape of the current waiting list, there are currently 9,749 patients waiting over 104 weeks at all stages. Chart 3 shows the waiting list 1. GP Referrals as at December 2019 as this reflects a typical monthly snapshot of the waiting list prior to the COVID19 pandemic. The number of **Trend** Stage 1 additions Number of GP referrals received by SBU Health 2. Number of stage 1 additions per week **Board** per week

2. Stage 1 additions

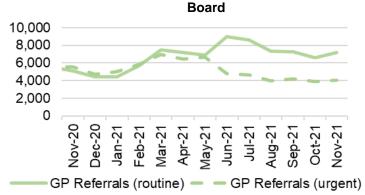
The number of new patients that have been added to the outpatient waiting list

3. Size of the waiting list

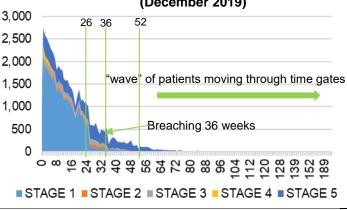
Total number of patients on the waiting list by stage as at December 2019

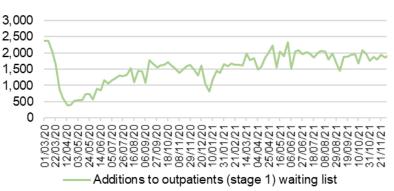
4. Size of the waiting list

Total number of patients on the waiting list by stage as at November 2021

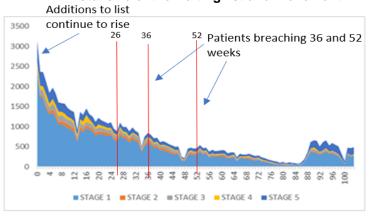


3. Total size of the waiting list and movement (December 2019)





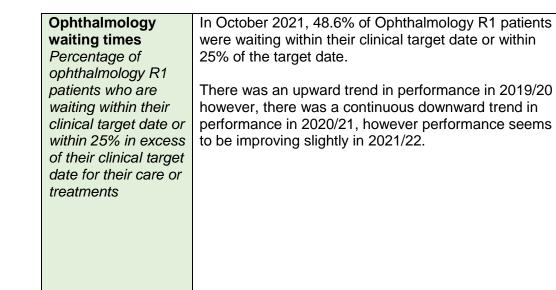
4. Total size of the waiting list and movement

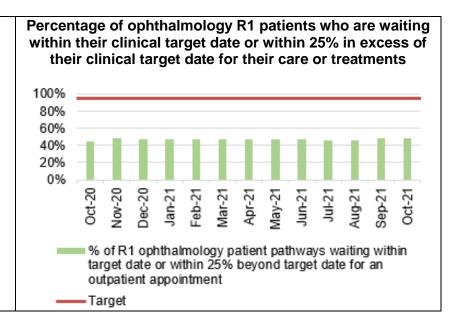


PLANNED CARE Description **Current Performance** The number of patients waiting over 26 weeks for a first outpatient appointment is still a challenge. November 2021 saw **Outpatient waiting** an in-month increase in the number of patients waiting over 26 weeks for an outpatient appointment. The number of times breaches increased from 24,483 in October 2021 to 24,752 in November 2021. Ophthalmology has the largest 1. Number of proportion of patients waiting over 26 weeks for an outpatient appointment closely followed by Orthopaedics and ENT. The number of outpatient attendances has significantly reduced since February 2020 due to COVID19. Chart 4 shows patients waiting more than 26 weeks that the number of attendances started to increase from April 2021 before remaining steady for a period and then for an outpatient increasing again in November 2021. appointment (stage Trend 1)- Health Board 1. Number of stage 1 over 26 weeks- HB total 2. Number of stage 1 over 26 weeks- Hospital level Total 30.000 17.500 15 000 25,000 12,500 2. Number of 20,000 10,000 patients waiting 15.000 7,500 more than 26 weeks 10.000 5.000 for an outpatient 2,500 5.000 appointment (stage Nov-20 1)- Hospital Level ■ Nov-20 Dec-20 Dec-20 Jan-21 SyMay-21 SyMay-21 Jun-21 Jul-21 Feb-21 May-21 Aug-21 Apr-2, Oct-2, Nov-21 Sep-21 Mar-2 Oct-21 Morriston Singleton 3. Patients waiting over 26 weeks for an 3. Patients waiting over 26 weeks for an outpatient 4. Outpatient activity undertaken outpatient appointment by specialty as at November 2021 30.000 appointment by 25.000 specialty 4500 20,000 4000 15.000 3500 10,000 3000 2500 4. Outpatient activity 5,000 2000 undertaken 1500 1000 Dec-20 Aug-21 Mar-21 Jun-21 Jul-21 Sep-21 Oct-21 Relative SugeryBeagu New outpatient attendances Follow-up attendances **Please note – reporting measures changed from June 2021 – Using power BI platform

	PLANNED CARE				
Description	Current P	Performance			
Patients waiting over 36 weeks for treatment 1. Number of patients waiting	wave of COVID19 in March 2020. December 2020 was the trend continued into January and February 2021 however, t November 2021, there was 37,064 patients waiting over 36 27,728 of the 37,064 were waiting over 52 weeks in November 2021, the second se	he number of breaches increased again from March 2021. In weeks which is a 1.8% in-month increase from October 2021. ber 2021.			
more than 36 weeks	Trend Control of the				
for treatment and the number of elective	Number of patients waiting over 36 weeks- HB total	2. Number of patients waiting over 36 weeks- Hospital level			
patients admitted for	40,000	30,000			
treatment- Health		25,000			
Board Total	30,000	20,000			
2. Number of	20,000	15,000			
patients waiting	10,000	10,000			
more than 36 weeks	0	5,000			
for treatment and the number of elective patients admitted for treatment- Hospital	Nov-20 Nov-20 Dec-20 Says 98 Feb-21 May-21 Aug-21 Aug-21 Sep-21 Oct-21 Nov-21	Mov-20 Jun-21 Jan-21 Jun-21 Jun-21 Jun-21 Jun-21 Aug-21 Nov-20			
level	3. Number of elective admissions				
3. Number of elective admissions	6,000 5,000 4,000 3,000 2,000				
	Nov-20 Dec-20 Jan-21 Feb-21 May-21 Jun-21 Aug-21 Sep-21 Oct-21				
	Admitted elective patients				

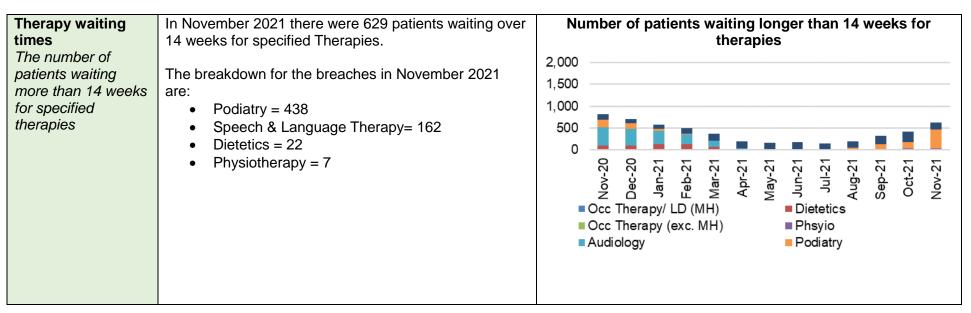
PLANNED CARE				
Description	Current	Performance		
Total waiting times Percentage of patients waiting less than 26 weeks from referral to treatment	Throughout 2019/20 the overall percentage of patients waiting less than 26 weeks from referral to treatment ranged between 80% and 88%. Whereas, throughout the Covid19 pandemic in 2020/21 the percentage ranged between 41% and 72%. In November 2021, 46.8% of patients were waiting under 26 weeks from referral to treatment, which is a reduction from October 2021.	Percentage of patient waiting less than 26 weeks 100% 80% 60% 40% 20% Oct-27 Nov-50 Morriston Singleton PCT NPTH		





THEATRE EFFICIENCY				
Description	Current Performance	Trend		
Theatre Efficiency 1. Theatre Utilisation Rates	In November 2021 the Theatre Utilisation rate was 67%. This is an in-month increase of 1% and a 7% decrease compared to November 2020.	1. Theatre Utilisation Rates 100% 80% 60% 40%		
2. % of theatre sessions starting late	43% of theatre sessions started late in November 2021. This is a decline from 39% in November 2020.	Nov-20 Nov-20 Nov-20 Nov-20 Nov-20 Nov-20 Nov-20 Nov-21 Nov-20 Nov-21 No		
3. % of theatre sessions finishing early	In November 2021, 48% of theatre sessions finished early. This is 2% lower than figures seen in both October 2021 November 2020.	2. and 3. % theatre sessions starting late/finishing 80% 60% 40%		
4. % of theatre sessions cancelled at short notice (<28 days)	7% of theatre sessions were cancelled at short notice in November 2021. This is a reduction of 2% from October 2021 and is the same as reported in November 2020.	20% 0% 0% 07-0-00 07-00 07-00 07-0		
5. % of operations cancelled on the day	Of the operations cancelled in November 2021 (580), 38% of them were cancelled on the day. This is a reduction from 42% in October 2021 and a 2% increase from October 2020.	40% 20% 0% 0% 12-be-21 12-dal-2-lan-		
		Nov-20 Nov-20 Nov-20 Nov-20 Nov-21 Sep-21 Sep-21 Nov-21 Nov-21 Nov-21 Nov-21 Nov-21 Nov-21 Nov-21		

	PLANNED CAR	E
Description	Current Performance	Trend
Diagnostics waiting times The number of patients waiting more than 8 weeks for specified diagnostics	In November 2021, there was an increase in the number of patients waiting over 8 weeks for specified diagnostics. It increased from 5,939 in October 2021 to 6,008 in November 2021. The following is a breakdown for the 8-week breaches by diagnostic test for November 2021: • Endoscopy= 2,804 • Cardiac tests= 1,856 • Cystoscopy= 13	Number of patients waiting longer than 8 weeks for diagnostics 4,000 3,000 2,000 1,000 Cardiac tests Endoscopy Other diagnostics (inc. radiology)

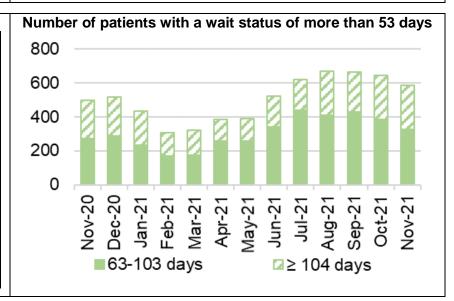


	CANCER	
Description	Current Performance	Trend
Cancer demand and shape of the waiting list 1. Number of Urgent Suspected Cancer (USC) referrals received	The number of Urgent Suspected Cancer (USC) referrals significantly reduced between March and April 2020, however there has been an upward trend since May 2020. The shape of the waiting list shows that there is a significant "wave" of patients that are likely to breach in the near future, there is also an increased number of referrals being received in comparison with previous years.	1. Number of USC referrals 2500 1932 1880 1871 2014 2062 1980 1740 1802 1684 1500 1340 1000 500
2. Source of suspicion for patients on Single Cancer Pathway (SCP)	Gastroenterology referrals are assigned to the tumour site 'Other' on receipt of referral, where possible this is refined to Upper or Lower GI as investigations are initiated and the suspected tumour site becomes clearer to trackers.	2. Source of suspicion for patients starting cancer treatment 2,500 2,000 1,500 1,000 500 0,000

Single Cancer Pathway backlog The number of patients with an active wait status of more

than 63 days

Late November 2021 backlog by tumour site:				
Tumour Site	63 - 103 days	≥104 days		
Acute Leukaemia	0	0		
Brain/CNS	1	0		
Breast	15	19		
Children's cancer	0	0		
Gynaecological	35	16		
Haematological	9	8		
Head and neck	10	6		
Lower Gastrointestinal	141	110		
Lung	21	5		
Other	1	1		
Sarcoma	3	1		
Skin(c)	11	5		
Upper Gastrointestinal	21	21		
Urological	60	64		
Grand Total	328	256		



CANCER				
Description	Current Performance	Trend		

USC First Outpatient Appointments

The number of patients at first outpatient appointment stage by days waiting

To date, early December 2021 figures show total wait volumes have decreased by 10%, which can be attributed to a change in the data recording following the introduction of a new category of patients who are first reviewed in a 'diagnostic one stop' outpatient appointment.

The number of patients waiting for a first outpatient appointment (by total days waiting) – Early December 2021

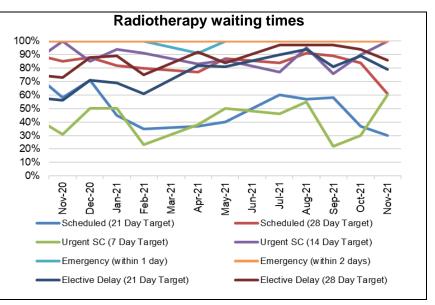
FIRST OPA 28-Nov 05-Dec % change Acute Leukaemia 0 0 0% Brain/CNS 0 0 0% Breast 6 0 -100% Children's Cancer 0 0 0% Gynaecological 74 109 47% Haematological 3 4 33% Head and Neck 70 69 -1% Lower GI 48 28 -42% Lung 7 5 -29% Other 128 59 -54%		_		_
Brain/CNS 0 0 0% Breast 6 0 -100% Children's Cancer 0 0 0% Gynaecological 74 109 47% Haematological 3 4 33% Head and Neck 70 69 -1% Lower GI 48 28 -42% Lung 7 5 -29%	FIRST OPA	28-Nov	05-Dec	% change
Breast 6 0 -100% Children's Cancer 0 0 0% Gynaecological 74 109 47% Haematological 3 4 33% Head and Neck 70 69 -1% Lower GI 48 28 -42% Lung 7 5 -29%	Acute Leukaemia	0	0	0%
Children's Cancer 0 0 0% Gynaecological 74 109 47% Haematological 3 4 33% Head and Neck 70 69 -1% Lower GI 48 28 -42% Lung 7 5 -29%	Brain/CNS	0	0	0%
Gynaecological 74 109 47% Haematological 3 4 33% Head and Neck 70 69 -1% Lower GI 48 28 -42% Lung 7 5 -29%	Breast	6	0	-100%
Haematological 3 4 33% Head and Neck 70 69 -1% Lower GI 48 28 -42% Lung 7 5 -29%	Children's Cancer	0	0	0%
Head and Neck 70 69 -1% Lower GI 48 28 -42% Lung 7 5 -29%	Gynaecological	74	109	47%
Lower GI 48 28 -42% Lung 7 5 -29%	Haematological	3	4	33%
Lung 7 5 -29%	Head and Neck	70	69	-1%
	Lower GI	48	28	-42%
Other 128 59 -54%	Lung	7	5	-29%
	Other	128	59	-54%
Sarcoma 15 13 -13%	Sarcoma	15	13	-13%
Skin 117 110 -6%	Skin	117	110	-6%
Upper GI 17 31 82%	Upper GI	17	31	82%
Urological 16 24 50%	Urological	16	24	50%
501 452 -10%		501	452	-10%

Radiotherapy waiting times

The percentage of patients receiving radiotherapy treatment

Radiotherapy waiting times are challenging however the provision of emergency radiotherapy within 1 and 2 days has been maintained at 100% throughout the COVID19 outbreak.

Measure	Target	Nov-21
Scheduled (21 Day Target)	80%	30%
Scheduled (28 Day Target)	100%	61%
Urgent SC (7 Day Target)	80%	60%
Urgent SC (14 Day Target)	100%	100%
Emergency (within 1 day)	80%	100%
Emergency (within 2 days)	100%	100%
Elective Delay (21 Day Target)	80%	79%
Elective Delay (28 Day Target)	100%	86%



FOLLOW-UP APPOINTMENTS											
Description	Current Performance	Trend									

Follow-up appointments

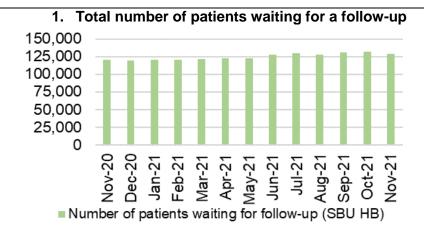
- 1. The total number of patients on the follow-up waiting list
- 2. The number of patients waiting 100% over target for a follow-up appointment

In November 2021, the overall size of the follow-up waiting list decreased by 2,299 patients compared with October 2021 (from 131,554 to 129,255).

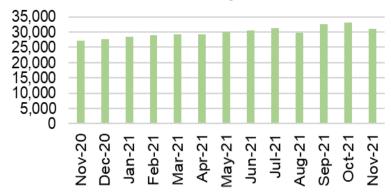
In November 2021, there was a total of 56,618 patients waiting for a follow-up past their target date. This is an in-month improvement of 6.3% (from 60,447 in October 2021 to 56,618).

Of the 56,618 delayed follow-ups in November 2021, 9,136 had appointment dates and 47,482 were still waiting for an appointment.

In addition, 30,946 patients were waiting 100%+ over target date in November 2021. This is a 6.6% decrease when compared with October 2021.



2. Delayed follow-ups: Number of patients waiting 100% over target



Number of patients waiting 100% over target date (SBU HB)

	PATIENT EXPERI	ENCE
Description	Current Performance	Trend

Health Board Friends & Family patient satisfaction 1. Number of friends and family surveys completed **Patient experience** level in November 2021 was 94% and 3,194 5,000 1. Number of friends surveys were completed. > Singleton/ Neath Port Talbot Hospitals Service and family surveys 4.000 Group completed 1,602 surveys in November completed 3,000 2021, with a recommended score of 94%. 2,000 Morriston Hospital completed 1,131 surveys in 2. Percentage of November 2021, with a recommended score of 1.000 patients/ service 93%. Primary & Community Care completed 360 users who would Nov-20 Dec-20 Aug-21 May-21 Jun-21 Mar-21 Apr-21 Jul-21 Feb-21 Sep-21 Oct-21 Nov-21 surveys for November 2021, with a recommend and highly recommend recommended score of 94%. The Mental Health Service Group completed ■MH & LD Morriston Hospital 36 surveys for November 2021, with a ■ Primary & Community Neath Port Talbot recommended score of 97%. ■ Singleton Hospital 2. % of patients/ service users who would recommend and highly recommend 100% 90% 80% 70% 60% 50% 40% 30% 20% 10% 0% Nov-20 Apr-21 May-21 Jan-21 Oct-21 Feb-21 Jun-21 Jul-21 Aug-21 MH&LD — Morriston – NPT ——PCCS Singleton * Data not available for April 2021. Neath Port Talbot included in Singleton's figures from May 2021

	COMPLAINTS	
Description	Current Performance	Trend

Patient concerns

1. Number of formal complaints received

1. In September 2021, the Health Board received 115 formal complaints; this is equal to the number seen in August 2021.

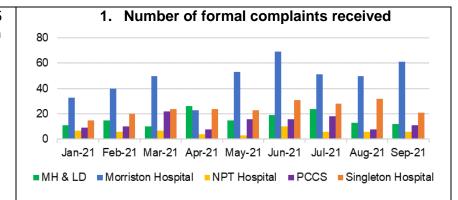
Since the COVID19 outbreak began in March 2020, the monthly number of complaints received has been significantly low. The numbers have gradually increased each month and numbers are now consistent with those seen pre-Covid.

2. Percentage of concerns that have received a final reply or an interim reply up to and including 30 working days from the date the concern was first received by the organisation

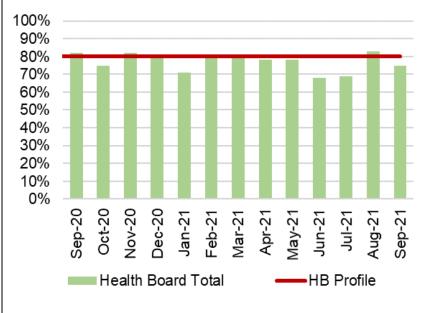
2. The overall Health Board rate for responding to concerns within 30 working days was 75% in September 2021, against the Welsh Government target of 75% and Health Board target of 80%.

Below is a breakdown of performance against the 30-day response target:

30 day response rate
50%
84%
92%
73%
52%



2. Response rate for concerns within 30 days



HARM FROM WIDER SOCIETAL ACTIONS/LOCKDOWN

6.1 Vaccinations and Immunisations

Chart 1: % children who received 3 doses of the hexavalent '6 in 1' vaccine and MenB2 vaccine by age 1

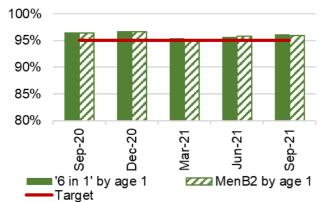


Chart 2: % children who received PCV2 vaccine and Rotavirus vaccine by age 1

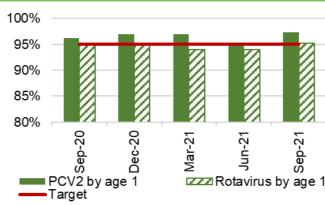


Chart 3: % children who received MMR1 vaccine and PCVf3 vaccine by age 2

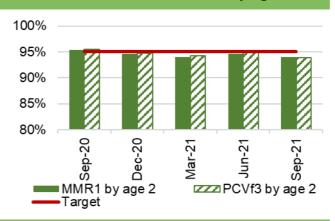


Chart 4: % children who received MenB4 vaccine and Hib/MenC vaccine by age 2



Chart 5: % children who are up to date in schedule by age 4



Chart 6: % children who received 2 doses of the MMR vaccine and 4 in 1 vaccine by age 5

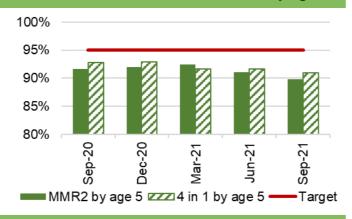


Chart 7: % children who received MMR vaccine and teenage booster by age 16

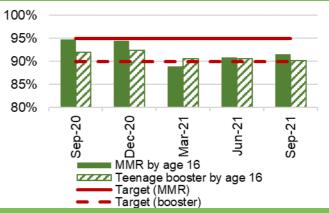


Chart 8: % children who received MenACWY vaccine by age 16



Chart 9: Influenza uptake for amongst 65 year olds and over



Chart 10: Influenza uptake for amongst under 65s in risk groups

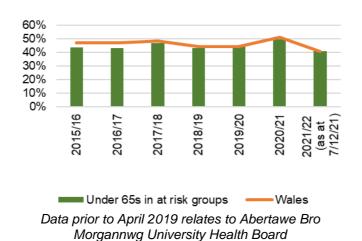
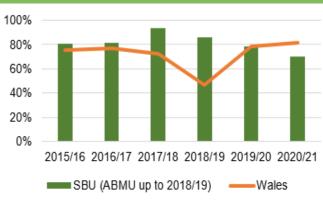
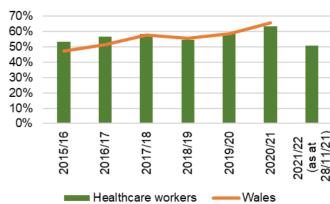


Chart 11: Influenza uptake for amongst pregnant women



healthcare workers

Chart 12: Influenza uptake for amongst



Data prior to April 2019 relates to Abertawe Bro Morgannwg University Health Board. 2020/21 data not available

Data prior to April 2019 relates to Abertawe Bro Morgannwg University Health Board. 2020/21 all-Wales data not yet available

Data prior to April 2019 relates to Abertawe Bro Morgannwg University Health Board

HARM FROM WIDER SOCIETAL ACTIONS/LOCKDOWN

6.2 Mental Health Overview

Chart 1: % of mental health assessments undertaken within (up to and including) 28 days from the date of receipt of referral

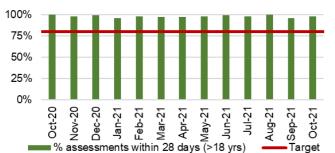


Chart 5: 95% of those admitted 0900-2100 will receive a gate-keeping assessment by the CRHTS prior to admission

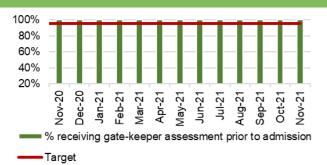


Chart 9: Number of patients detained under the Mental Health Act as a percentage of all admissions



Chart 13: Urgent assessments undertaken within 48 hours from receipt of referral

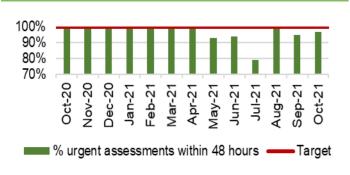


Chart 2: % of therapeutic interventions started within (up to and including) 28 days following an assessment by LPMHSS

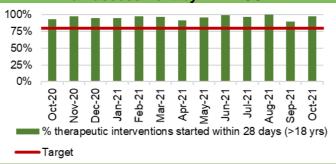


Chart 6: 100% of those admitted without a gate keeping assessment will receive a follow up assessment by CRHTS within 24hrs of admission

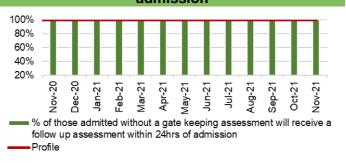


Chart 10: Number of patients subject to Deprivation of Liberty Safeguards (DOLS)

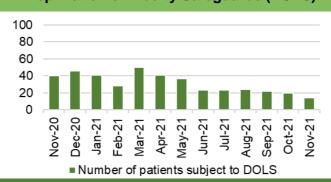


Chart 14:Neuro-developmental disorder assessment and intervention received within 26 weeks



Chart 3: % of health board residents in receipt of secondary mental health services (all ages) who have a valid care and treatment plan

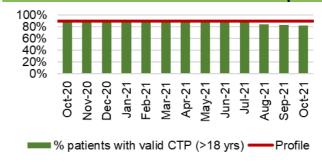
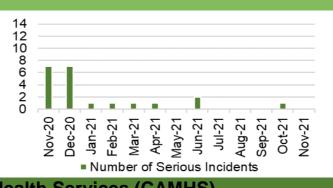


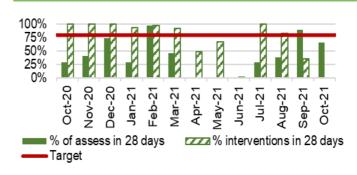
Chart 7: % of patients waiting under 14 weeks for Therapies



Chart 11: Number of Serious Incidents



Child & Adolescent Mental Health Services (CAMHS) euro-developmental disorder Chart 15: Assessment and intervention within



28 days

Chart 4: % of patients waiting less than 26 weeks to start a psychological therapy in Specialist Adult Mental Health



Chart 8: Number of Mental Health Delayed Transfers of Care (DTOCs)

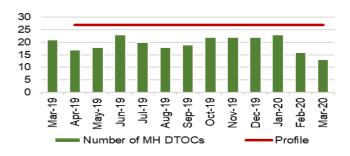


Chart 12: Number of ligature incidents

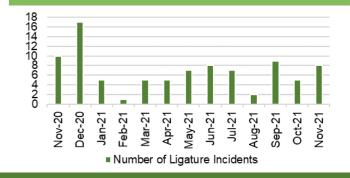
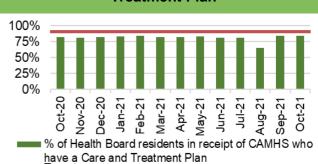


Chart 16: % of residents with a Care and Treatment Plan



6.3 Updates on key measures

	ADULT MENTAL HEALTH Description Current Performance Trend													
Description	Current Performance	Trend												
Adult Mental Health Measures: 1. % of MH assessments undertaken within 28 days from the date of receipt of referral (18	In October 2021, 97.8% of assessments were undertaken within 28 days of referral for patients 18 years and over.	1. % Mental Health assessments undertaken within 28 days from receipt of referral 100% 75% 50% 25% 0% 00ct-27 100												
years and over) 2. % of therapeutic interventions started within 28 days	In October 2021, the percentage of therapeutic interventions started within 28 days following an assessment by the Local	**S & S & S & S & S & S & S & S & S & S												
following an assessment by LPMHSS (18 years and over)	Primary Mental Health Support Service (LPMHSS) was 98%.	75% 25% 0% 0ct-2-12-12-12-12-12-12-12-12-12-12-12-12-1												
3. % of health board residents in receipt of secondary mental health services who have a valid Care and Treatment Plan (CTP) (18 years and over)	3. 83% of residents in receipt of secondary care mental health services had a valid Care and Treatment Plan in October 2021.	3. % residents with a valid Care and Treatment Plan (CTP) 100% 75% 50% 25% 0% 100% 100% 100% 100% 100% 100% 100												
4. % of patients waiting less than 26 weeks to start a psychological therapy in Specialist Adult Mental Health	4. In October 2021, 100% of patients waited less than 26 weeks for psychological therapy. This was above the national target of 95%.	% patients with valid CTP (>18 yrs) — Profile 4. % waiting less than 26 weeks for Psychology Therapy 100% 75% 50% 25% 0% 00, 00, 00, 00, 00, 00, 00, 00, 00, 00,												

	CHILD & ADOLESCENT MENTA	AL HEALTH (CAMHS)
Description	Current Performance	Trend
1. Crisis - % Urgent Assessment by CAMHS undertaken within 48 Hours from receipt of referral	In October 2021, 97% of CAMHS patients received an assessment within 48 hours.	1. Crisis- assessment within 48 hours 100% 90% 80% 70%
2. Primary CAMHS (P-CAMHS) - % Routine Assessment by CAMHS undertaken within 28 days from	65% of routine assessments were undertaken within 28 days from referral in October 2021 against a target of 80%.	wurgent assessments within 48 hours
receipt of referral 3. Primary CAMHS (P-CAMHS) - % Therapeutic interventions started within 28 days following assessment by LPMHSS	0% of therapeutic interventions were started within 28 days following assessment by LPMHSS in October 2021.	100% 100% 25% 25% 0% 07, 17, 12, 12, 12, 13, 15, 15, 15, 15, 15, 15, 15, 15, 15, 15
4. NDD - % Neurodevelopmental Disorder patients receiving a Diagnostic Assessment within 26 weeks	4. 34% of NDD patients received a diagnostic assessment within 26 weeks in October 2021 against a target of 80%.	00% 75% 00% 0ct-20 Nov-20 Nov-
5. Specialist CAMHS (S-CAMHS) - % Routine Assessment by SCAMHS undertaken within 28 days from receipt of referral	5. 3% of routine assessments by SCAMHS were undertaken within 28 days in October 2021.	5. S-CAMHS % assessments within 28 days 100% 75% 50% 25% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0%

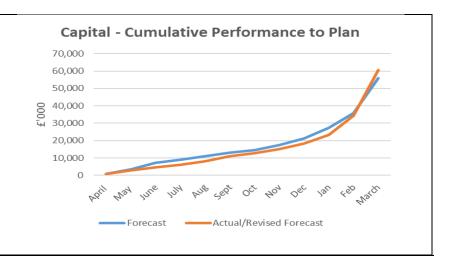
8. FINANCE UPDATESThis section of the report provides further detail on key workforce measures.

Description	Current Performance	Trend
Revenue Financial Position – expenditure incurred against revenue resource limit	 The Health Board's annual plan produces a forecast deficit for 2021/22 of £42.077m. This includes £17.672m impact on savings delivery from 2020/21. The £42.077m forecast deficit equates to an expected monthly overspend of £3.506m. The Health Board was advised by WG to anticipate non-recurrent funding to support the 2020/21 savings impact and this reduces the HB forecast to £24.405m, which equates to an expected monthly overspend of £2.034m. This was reflected in the May position. The Health Board has reported a cumulative overspend of £15.687m against a forecast position of £16.270m. 	HEALTH BOARD FINANCIAL PERFORMANCE 2021/22 4,000 3,500 2,500 1,500 1,976 1,973 2,131 1,821 1,875 1,805 1,829 S64 O Operational Position Forecast Position Target Overspend

Description Current Performance Trend

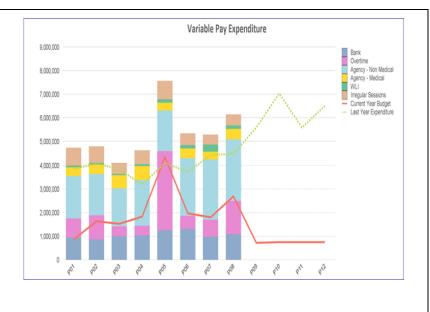
Capital Financial Position – expenditure incurred against capital resource limit

- The forecast outturn capital position for 2021/22 is an overspend of £4.715m. Allocations are anticipated from Welsh Government which will balance this position.
- There are several All Wales Capital schemes reported to Welsh Government as high/medium risk. Any schemes where risks are reported are being closely monitored and discussed at the Capital Review progress meetings with Welsh Government.
- The reported forecast outturn position assumes that £0.552m of disposal income will be received.



Workforce Spend – workforce expenditure profile

- The pay budgets are underspent by £6.56m after 8 months.
- Funding has been allocated to:
- o support additional costs associated with COVID,
- o funding of the overtime holiday pay arrears which were paid in August and again in November. These payments are driving the increases in overtime payments (pink) in P05 and P08 on the variable pay expenditure graph.
- the application of funding for the 2021/22 pay award, which was implemented with arrears in September.
- Variable pay remains high, this reflects operational pressures, increasing sickness levels and recovery actions.
- The Health Board is incurring around £3m of additional pay costs per month related to COVID response and recovery, in addition to the TTP and vaccination costs.



Current Performance Description Trend PSPP – pay 95% Percentage of non-NHS invoices paid within 30 days of The Health Board failed to deliver this target in of Non-NHS receipt of goods or valid invoicce 2020/21, with the target only being met on three of invoices within 30 the twelve months. days of receipt of There was a very positive start to the financial year, goods or valid **PSPP Target** invoice with the target being met in the first six months, with a cumulative achievement of 96.07% for the first six 98.00% months. 97.00% However, October saw a significant reduction in 96.00% compliance with the target and this has continued in 95.00% November, with both months at 91.3%. This has 94.00% resulted in a cumulative achievement of 95%. 93.00% The key area of impact is nurse agency invoices 92.00% where the volume of invoices has increased 91.00% significantly and service pressures are impacting on 90.00% the timeliness of the sign off of shifts to allow invoices 89.00% to be processed. Additional resource has been 88.00% secured to support the processing process, which is M5 M6 M7 M8 M9 M10 M11 M12 starting to show benefit, however it is likely to impact on PSPP performance both in month and ■PSPP In Month ■■PSPP Cumulative cumulatively for a number of months. There are also failures in achievement related to

> receipting of goods and authorisation of invoices, these are being reviewed to identify specific areas of concern and any training or resource requirements.

APPENDIX 2: INTEGRATED PERFORMANCE DASHBOARD

					ŀ	larm from Covi	id itself																
Sub Domain	Measure	National or Local Target	Report Period	Current Performance	National Target	Annual Plan/ Local Profile	Profile Status	Welsh Average/ Total	SBU's all- Wales rank	Performance Trend	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21
_	Number of new COVID19 cases	Local	Nov-21	8,247		Reduce				^_	5,525	11,976	3,759	1,208	907	406	189	708	1,946	7,177	12,839	10,918	8,247
res	Number of staff referred for Antigen Testing	Local	Nov-21	14,969		Reduce					8,201	10,065	10,749	11,115	11,683	11,957	12,224	12,505	12,872	13,278	13,951	14,475	14,969
neasu	Number of staff awaiting results of COVID19 test	Local	Nov-21	0		Reduce					41 (as at 06/12/20)	99 (as at 05/01/21)	78 (as at 07/02/21)	69 (as at 06/03/21)	2 (as at 11/04/21)	0	0	0	0	0	0	0	0
_ <u>_</u>	Number of COVID19 related incidents	Local	Oct-21	0		Reduce					141	127	84	63	53	74	67	23	24	36	36	73	
late	Number of COVID19 related serious incidents	Local	Oct-21	0		Reduce				\	1	0	0	0	0	0	0	0	0	0	0	0	
9 re	Number of COVID19 related complaints	Local	Nov-21	14		Reduce					50	83	106	131	98	38	13	16	4	6	3	4	14
D18	Number of COVID19 related risks	Local	Nov-21	0		Reduce					7	10	3	3	3	2	2	1	1	1	0	0	0
<u> </u>	Number of staff self isolated (asymptomatic)	Local	Nov-21	65		Reduce					291	475	218	160	145	84	71	70	71	115	227	120	65
8	Number of staff self isolated (symptomatic)	Local	Nov-21	120		Reduce					294	394	316	156	108	87	71	50	67	114	204	180	120
	% sickness	Local	Nov-21	1.9%		Reduce					4.4%	6.5%	4.0%	2.4%	1.9%	1.9%	1.9%	0.9%	1.9%	1.9%	1.9%	1.9%	1.9%
Sub Domain	Measure	National or Local Target	Report Period	Current Performance	National Target	Annual Plan/ Local Profile	Profile Status	Welsh Average/ Total	SBU's all- Wales rank	Performance Trend	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21
	% of emergency responses to red calls arriving within (up to and including) 8 minutes	National	Nov-21	52%	65%	65%	×	50% (Oct-21)	5th (Oct-21)	V \	67%	54%	67%	70%	73%	72%	62%	67%	64%	59%	50%	44%	52%
Care	Number of ambulance handovers over one hour	National	Nov-21	670	0			5,350 (Oct-21)	2nd (Oct-21)	7_/~	500	510	195	219	231	337	477	547	616	726	642	648	670
<u> </u>	Handover hours lost over 15 minutes	Local	Nov-21	2461							1,474	1,804	455	550	583	877	1,154	1,386	1,937	2,443	2,467	3,093	2,461
schei	% of patients who spend less than 4 hours in all major and minor emergency care (i.e. A&E) facilities from arrival until admission, transfer or discharge	National	Nov-21	73%	95%			65% (Oct-21)	2nd (Oct-21)	$\bigvee \bigvee$	75.4%	72.6%	77%	71%	77%	75%	73%	72%	75%	75%	73%	72%	73%
	Number of patients who spend 12 hours or more in all hospital major and minor care facilities from arrival until admission, transfer or discharge	National	Nov-21	1055	0			9,484 (Oct-21)	4th (Oct-21)	^	626	776	570	534	457	631	684	880	1,014	1,060	1,250	1,276	1,055
	% of survival within 30 days of emergency admission for a hip fracture	National	Aug-21	86.7%	12 month ↑			85.9% (Aug-21)	4th (Aug-21)	~~	67.9%	68.0%	65.3%	70.7%	59.6%	71.1%	72.1%	78.3%	84.8%	86.7%			
	% of patients (age 60 years and over) who presented with a hip fracture that received an orthogeriatrician assessment within 72 hours	National	Feb-21	87.0%	12 month ↑			66% (Sep-21)	2nd (Sep-21)		85.0%	86.0%	87.0%	88.0%	88.0%	90.0%	91.0%	91.0%	91.0%	88.0%	87.0%		
	Direct admission to Acute Stroke Unit (<4 hrs)	National	Nov-21	11%	54.0%			18.8% (Oct-21	6th out of 6 organisations (Oct-21)		23.7%	7.1%	6.8%	18.2%	20.4%	20.3%	27.5%	28.3%	13.5%	15.4%	15.4%	0.0%	11.4%
	CT Scan (<1 hrs) (local	Local	Nov-21	41%						~~~~	31.7%	22.7%	42.2%	30.6%	40.8%	29.7%	36.5%	29.6%	34.6%	48.7%	34.1%	16.7%	40.9%
	Assessed by a Stroke Specialist Consultant Physician (< 24 hrs)	Local	Nov-21	96%							96.7%	95.5%	95.6%	97.2%	100.0%	96.9%	98.1%	100.0%	100.0%	92.3%	90.2%	100.0%	95.5%
	Thrombolysis door to needle <= 45 mins	Local	Nov-21	9%							28.6%	0.0%	12.5%	0.0%	55.6%	25.0%	0.0%	33.3%	28.6%	20.0%	0.0%	0.0%	9.1%
	% compliance against the therapy target of an average of 16.1 minutes if speech and language therapist input per stroke patient	National	Nov-21	54%	12 month ↑						65.1%	63.4%	65.7%	61.2%	55.9%	47.1%	39.7%	41.9%	45.4%	58.9%	58.6%	64.6%	54.4%
DTOCs	Number of mental health HB DToCs	National	Mar-20	13	12 month ↓	27	✓				DTOC reporting temporarily suspended												
51003	Number of non-mental health HB DToCs	National	Mar-20	60	12 month ↓	50	×								DTC	C reporting	temporarily	suspended					

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				На	rm from over	whelmed NHS	and socia	I care system	n														
Sub Domain	Measure	National or Local Target	Report Period	Current Performance	National Target		Profile	Welsh Average/ Total	SBU's all- Wales rank	Performance Trend	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21
	Cumulative cases of E.coli bacteraemias per 100k pop		Nov-21	80.5	<67		×	72.49 (Oct-21)	4th (Oct-21)		63.8	60.7	60.0	59.8	61.9	99.8	88.9	89.4	89.4	90.5	86.4	82.2	80.5
	Number of E.Coli bacteraemia cases (Hospital)] [5				(5	5	6	6	9	12	11	5	8	9	9	7	5
	Number of E.Coli bacteraemia cases (Community)		Nov-21	17						~~~~	11	7	12	11	19	20	15	23	15	25	12	12	17
	Total number of E.Coli bacteraemia cases			22				00.70	0.1		16	12	18	17	28	32	26	28	23	34	21	19	22
	Cumulative cases of S.aureus bacteraemias per 100k pop		Nov-21	37.2	<20		×	26.72 (Oct-21)	6th (Oct-21)		32.7	31.7	31.6	31.4	31.6	40.5	44.5	37.0	36.0	35.5	38.3	40.6	37.2
	Number of S.aureus bacteraemias cases (Hospital)] [1				,		~~	7	6	5	7	4	4	5	5	7	8	13	11	1
	Number of S.aureus bacteraemias cases (Community)	<u> </u>	Nov-21	3						~~	6	3	4	2	7	9	10	2	4	4	4	7	3
	Total number of S.aureus bacteraemias cases	-		4				37.49	6th		13	9	9	9	11	13	15	7	11	12	17	18	4
loute	Cumulative cases of C.difficile per 100k pop] [Nov-21	53.3	<25		×	(Oct-21)	(Oct-21)		48.4	45.7	42.0	41.5	41.1	62.3	49.1	46.2	52.0	55.0	53.2	52.9	53.3
00.0	Number of C.difficile cases (Hospital)	National		10						~~~	8	6	3	9	7	15	7	6	16	20	9	10	10
ctio	Number of C.difficile cases (Community)	-	Nov-21	10							2	3	0	2	5	5	5	6	7	2	5	5	10
infe	Total number of C.difficile cases Cumulative cases of Klebsiella per 100k pop		Nov-21	20 26.5							10 23.4	9 24.9	3 26.4	11 25.8	12 26.2	20 28.1	12 21.5	12 26.7	23 0.0	22 22.6	14 24.5	15 27.1	20 26.5
	Number of Klebsiella cases (Hospital)	-	1404-21	20.5						- \~\	7	8	8	4	1	4	3	5	2	4	8	8	20.3
	Number of Klebsiella cases (Community)	1	Nov-21	5							4	4	5	2	9	5	2	7	1	4	3	5	5
	Total number of Klebsiella cases	1	INUV-Z I	7				64	6th	7\\\\\	11	12	13	6	10	9	5	12	3	8	11	13	7
	Cumulative cases of Aeruginosa per 100k pop		Nov-21	5.4				(Oct-21)	(Oct-21)	~~~	5.8	5.5	5.2	5.1	4.9	9.4	6.1	6.2	0.0	5.5	5.6	4.8	5.4
	Number of Aeruginosa cases (Hospital)	-	1404-21	3.4							1	1	0	0	0	2	0.1	1	0.0	1	2	0	3.4
	Number of Aeruginosa cases (Community)	1	Nov-21	0						V	1	0	1	1	1	1	1	1	1	1	0	0	0
	Total number of Aeruginosa cases	1	1404-21	2				22 (Oct-21)	1st (Oct-21)	^_/	2	1	1	1	1	3	1	2	1	2	2	0	3
	Hand Hygiene Audits- compliance with WHO 5 moments	Local	Nov-21	92.2%		95%	×	(001-21)	(00:21)	~~~ <u>`</u>	97%	96%	95%	93%	97%	96%	98%	96%	95%	95%	96%	97%	92%
pug	Of the serious incidents due for assurance, the % which were	National	Nov-21	0.0%	90%	80%	×			. ^	0%	4%	0%	10%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Serious sidents ar risks	assured within the agreed timescales Number of new Never Events	National		1	0	0	**			\\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\	1	0	0	0	0	0	0	1	0	0	0	0	1
Ser cide	Number of risks with a score greater than 20	Local	Nov-21	121		12 month ↓	√				138	146	148	140	142	132	127	113	104	105	114	118	121
드	Number of risks with a score greater than 16 Number of pressure ulcers acquired in hospital	Local	Oct-21	238 42		12 month ↓ 12 month ↓	×			~~~	224 42	238 61	242 51	233 48	230 36	217 59	224 53	219 53	221 58	220 53	240 65	235 42	238
<u> </u>	Number of pressure ulcers acquired in riospital Number of pressure ulcers developed in the community	1	OCI-21	32		12 month ✔	×				29	26	25	24	26	31	20	21	33	34	39	32	
□	Total number of pressure ulcers	Local	Oct-21	74		12 month ↓	×			~~~	71	87	76	72	62	90	73	74	91	87	104	74	
nsse	Number of grade 3+ pressure ulcers acquired in hospital Number of grade 3+ pressure ulcers acquired in community		Oct-21	7		12 month ✓ 12 month ✓	√				<i>4</i> 5	7	5	3 4	2	4 10	2	2	3 2	8	6	7	
- Ā	Total number of grade 3+ pressure ulcers		Oct-21	8		12 month ↓	✓			~~~	9	10	7	7	3	14	3	6	5	10	7	8	
Inpatient Falls	Number of Inpatient Falls	Local	Nov-21	213		12 month ↓	×				247	247	203	177	171	176	228	174	193	198	207	240	213
	% of universal mortality reviews (UMRs) undertaken within 28 days of a death	Local	Oct-21	97%	95%	95%	✓			< \\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	98.1%	99.0%	100.0%	100.0%	97.6%	99.3%	98.0%	98.6%	97.6%	93.0%	98.0%	96.8%	
Mortality	Stage 2 mortality reviews required	Local	Oct-21	16						~~~	17	12	19	6	11	5	18	12	7	17	10	16	
Wortality	% stage 2 mortality reviews completed	Local	Jul-21	0.00%		100%	×	4.050/	4.1	\wedge	35.7%	75.0%	36.8%			ļ		25.0%	42.9%				
	Crude hospital mortality rate (74 years of age or less)	National	Oct-21	1.03%	12 month ↓			1.35% (Sep-21)	4th (Sep-21)		1.01%	1.08%	1.14%	1.17%	1.17%	1.04%	1.04%	1.01%	1.03%	1.02%	1.03%	1.03%	
NEWS	% patients with completed NEWS scores & appropriate responses actioned	Local	Nov-21	92%		98%	×			^~/_	94.6%	98.5%	95.0%	96.3%	93.5%	97.4%	98.9%	95.0%	89.7%	91.7%	91.6%	93.8%	92.2%
	% of episodes clinically coded within 1 month of discharge	Local	Oct-21	92%	95%	95%	×			- \	93%	93%	95%	96%	96%	96%	96%	89%	90%	94%	90%	92%	
E-TOC	% of completed discharge summaries (total signed and sent) Agency spend as a % of the total pay bill	Local National	Nov-21 May-21	3.30%	12 month ↓	100%	×	4.1%	5th out of 10 organisations		3.8%	5.4%	6.2%	4.9%	5.7%	63% 4.4%	3.3%	69%	62%	62%	68%	61%	63%
	Overall staff engagement score – scale score method	National	2020	75%	Improvement			(May-21)	(May-20) 6th out of 10 organisations				2020 = 75%										
ø	% of headcount by organisation who have had a PADR/medical appraisal in the previous 12 months (excluding doctors and	National	Nov-21	55%	85%	85%	×	60.0%	(2020) 8th out of 10 organisations	\wedge	56%	54%	52%	51%	53%	57%	60%	65%	60%	60%	58%	56%	55%
Workford	dentists in training) % compliance for all completed Level 1 competency with the	National	Nov-21	80%	85%	85%	×	(May-21) 78.8%	(May-21) 6th out of 10 organisations		80%	80%	80%	80%	80%	80%	80%	81%	81%	81%	80%	80%	80%
	Core Skills and Training Framework % workforce sickness absence (12 month rolling)	National	Oct-21	7.44%	12 month ↓	3370	**	(May-21) 5.68%	(May-21) 9th out of 10	V	7.23%	7.48%	7.57%	7.56%	7.44%	7.12%	6.93%	6.91%	6.99%	7.11%	7.29%	7.44%	3376
	% staff who would be happy with the standards of care provided		2020	67.1%				(May-21) 67.8%	organisations (May-21) 7th out of 10		1.23/0		2020 = 67.1%		1.44/0	1.12/0	0.3376	0.31/6	0.35/0	7.11/0	1.23/0	7.74/0	
	by their organisation if a friend or relative needed treatment	INGUUNAI	2020	07.1%	Improvement			(2020)	organisations (2020)				2020 = 01.1%										

					Harm from re	eduction in n	on-Covi	d activity															
Sub Domain	Measure	National or Local Target	Report Period	Current Performance	National Target	Annual Plan/ Local Profile	Profile Status	Welsh Average/ Total	SBU's all- Wales rank	Performance Trend	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21
Primary Care	% adult dental patients in the health board population re- attending NHS primary dental care between 6 and 9 months	National	Oct-21	6.6%	4 quarter √			21.8% (Q3 20/21)	1st (Q3 20/21)	\	17.2%	12.0%	5.9%	5.3%	6.6%	7.8%	9.0%	10.2%	11.4%	11.0%	11.5%	11.4%	
Cancer	% of patients starting definitive treatment within 62 days from point of suspicion (without adjustments)	National	Nov-21 (Draft)	47.0%	12 month ↑			59.0% (Sep-21)	2nd out of 6 organisations (Sep-21)	M_{M}	55.4%	61.0%	67.9%	56.4%	71.6%	65.7%	65.4%	66.8%	55.0%	58.4%	62.2%	61.9%	47.0%
es	Scheduled (21 Day Target)	Local	Nov-21	30%	80%		×		(55) 2.7	~~~	58%	71%	45%	35%	42%	37%	40%	31%	60%	57%	58%	37%	30%
g tim	Scheduled (28 Day Target)	Local	Nov-21	61%	100%		×			~~~	85%	88%	82%	80%	85%	77%	87%	70%	84%	91%	89%	84%	61%
iti	Urgent SC (7 Day Target)	Local	Nov-21	60%	80%		×			~~~	31%	50%	50%	23%	41%	38%	50%	45%	46%	55%	22%	30%	60%
, wa	Urgent SC (14 Day Target)	Local	Nov-21	100%	100%		✓			\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	100%	85%	94%	91%	90%	83%	86%	87%	77%	95%	76%	90%	100%
гару	Emergency (within 1 day)	Local	Nov-21	100%	80%		✓				100%	100%	100%	100%	100%	91%	100%	100%	100%	100%	100%	100%	100%
the	Emergency (within 2 days)	Local	Nov-21	100%	100%		✓				100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
adio	Elective Delay (21 Day Target)	Local	Nov-21	79%	80%		×			~~~	56%	71%	69%	61%	86%	82%	81%	91%	90%	94%	81%	89%	79%
ı, ç	Elective Delay (28 Day Target)	Local	Nov-21	86%	100%		×			~~ `	73%	88%	89%	75%	93%	92%	84%	95%	97%	97%	97%	94%	86%
	Number of patients waiting > 8 weeks for a specified diagnostics	National	Nov-21	6008	0			48,408 (Sep-21) 5,798	2nd (Sep-21) 2nd		6,610	6,579	6,239	5,087	4,554	4,804	4,842	5,230	5,425	5,523	5,732	5,939	6,008
	Number of patients waiting > 14 weeks for a specified therapy	National	Nov-21	629	0			(Sep-21)	(Sep-21)		817	708	584	491	369	201	166	171	151	186	320	414	629
	% of patients waiting < 26 weeks for treatment	National	Nov-21	47%	95%			54.9% (Sep-21)	6th (Sep-21)	~^\	47.6%	48.0%	47.0%	47.9%	48.8%	49.1%	49.1%	50.7%	47.8%	48.3%	48.1%	47.4%	46.8%
d Care	Number of patients waiting > 26 weeks for outpatient appointment	Local	Nov-21	24752	0			040.000	0.1		21,005	21,179	21,208	21,225	21,750	22,752	23,700	23,279	23,225	23,444	23,997	24,483	24,752
Planne	Number of patients waiting > 36 weeks for treatment	National	Nov-21	37064	0			240,306 (Sep-21)	3rd (Sep-21)		35,387	35,126	33,991	32,719	32,874	33,395	34,447	35,040	35,583	35,999	35,711	36,420	37,064
	The number of patients waiting for a follow-up outpatient appointment	National	Nov-21	129,255	HB target TBC			779,662 (Oct-21)	5th (Oct-21)		120,874	119,963	119,999	120,882	121,403	122,303	123,088	127,444	130,208	127,391	130,963	131,554	129,255
	The number of patients waiting for a follow-up outpatients appointment who are delayed over 100%	National	Nov-21	30,946	TID target TDO			199,698 (Oct-21)	5th (Oct-21)		27,156	27,641	28,419	28,862	29,316	29,334	30,062	30,550	31,316	29,770	32,574	33,121	30,946
	% of R1 ophthalmology patient pathways waiting within target date or within 25% beyond target date for an outpatient appointment	National	Oct-21	49%	95%			63.2% (Oct-21)	6th (Oct-21)	\bigvee	48.4%	47.3%	46.7%	47.4%	47.7%	47.2%	46.7%	46.7%	46.3%	46.1%	47.9%	48.6%	
DNAs	% of patients who did not attend a new outpatient appointment	Local	Nov-21	7.0%	12 month ↓						6.6%	7.7%	7.1%	6.2%	5.6%	5.3%	5.7%	6.5%	6.5%	6.4%	7.2%	7.7%	7.0%
	% of patients who did not attend a follow-up outpatient appointment	Local	Nov-21	7.0%	12 month ↓					\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	7.2%	8.2%	7.1%	6.2%	6.7%	6.1%	6.9%	5.5%	7.5%	7.5%	7.6%	7.8%	7.0%
Theatre	Theatre Utilisation rates	Local	Nov-21	67%		90%	×				74%	59%	65%	73%	75%	80%	78%	77%	72%	69%	72%	66%	67%
Efficiencies	% of theatre sessions starting late	Local	Nov-21	43%		<25%	×			\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	39%	45%	40%	42%	40%	38%	43%	43%	44%	44%	42%	46%	43%
	% of theatre sessions finishing early	Local	Nov-21	48%		<20%	×			•	50%	47%	44%	44%	48%	41%	45%	43%	48%	46%	46%	50%	48%
Postponed operations	Number of procedures postponed either on the day or the day before for specified non-clinical reasons	Local	Jan-21	1,200						· ·	1,677	1,509	1,200										
Treatment Fund	All new medicines must be made available no later than 2 months after NICE and AWMSG appraisals	National	Q1 21/22	99.0%	100%	100%	×	98.6% (Q1 21/22)	3rd out of 6 organisations (Q1 21/22)			98.9%			98.9%			99.0%					
	Total antibacterial items per 1,000 STAR-PUs	National	Q2 21/22	249.7	4 quarter √			227.5 (Q2 21/22)	6th (Q2 21/22)			258.8			236.2			249.7					
ribing	Patients aged 65 years or over prescribed an antipsychotic	National	Q1 21/22	1,641	Quarter on quarter ↓			10,221 (Q1 21/22)	5th (Q1 21/22)	<u> </u>		1,482			1,442			1,641					
Presc	Opioid average daily quantities per 1,000 patients	National	Q2 20/21	4,378	4 quarter ↓			4462.6 (Q1 21/22)	3rd (Q1 21/22)	,		4,567.7			4360.2			4,378.2					
	Biosimilar medicines prescribed as % of total 'reference' product plus biosimilar	National	Q1 21/22	79.9%	Quarter on quarter ↑			87.7% (Q1 21/22)	5th (Q1 21/22)	·		79.7%			80.10%			79.9%					
enc	Number of friends and family surveys completed	Local	Nov-21	3,194		12 month ↑	✓				787	584	678	798	1,050		4,590	3,297	1,912	2,075	2,025	2,733	3,194
Patient experienc e	% of who would recommend and highly recommend	Local	Nov-21	94%		90%	✓			_	84%	77%	79%	85%	87%		96%	97%	92%	92%	92%	92%	94%
e X	% of all-Wales surveys scoring 9 out 10 on overall satisfaction	Local	Nov-21	93%		90%	✓			V	85%	65%	81%	94%	93%		92%	96%	95%	92%	96%	93%	93%
ints	Number of new formal complaints received	Local	Sep-21	115		12 month ↓ trend	×			\sim	103	83	78	94	117	100	115	159	139	115	115		
ompla	% concerns that had final reply (Reg 24)/interim reply (Reg 26) within 30 working days of concern received	National	Sep-21	75%	75%	80%	✓	71.9% (Q3 20/21)	2nd (Q3 20/21)	$\sim \sim$	82%	80%	71%	80%	81%	78%	78%	68%	69%	83%	75%		
ŏ	% of acknowledgements sent within 2 working days	Local	Sep-21	100%		100%	✓				100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%		

				Harm	from wider	societal actio	ns/locko	lown															
Sub Domain	Measure	National or Local Target	Report Period	Current Performance	National Target	Annual Plan/ Local Profile	Profile Status	Welsh Average/ Total	SBU's all- Wales rank	Performance Trend	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21
	% of babies who are exclusively breastfed at 10 days old	National	2020/21	35.6%	Annual ↑			36.8% (2020/21)	5th (2020/21)		2020/21 = 35.6%												
Early years measures	% children who received 3 doses of the hexavalent '6 in 1' vaccine by age 1	National	Q1 21/22	96.2%	95%			95.3% (Q1 21/22)	3rd (Q1 21/22)			96.7%			95.4%			95.7%			96.2%		
	% of children who received 2 doses of the MMR vaccine by age 5	National	Q1 21/22	89.8%	95%			91.7% (Q1 21/22)	4th (Q1 21/22)	•		92.0%			92.4%			91.1%			89.8%		
Alcohol	European age standardised rate of alcohol attributed hospital admissions for individuals resident in Wales	National	Q4 20/21	322.1	4 quarter ↓			356.6 (Q4 20/21)	2nd (Q4 20/21)			308.8			322.1								
7 1001101	% of people who have been referred to health board services who have completed treatment for alcohol abuse	National	Q2 21/22	73.7%	4 quarter ↑			70.3% (Q2 21/22)	4th (Q2 21/22)			39.5%			45.5%	! ! !		31.8%			73.7%		
	% uptake of influenza among 65 year olds and over	National	Nov-21	74.8%	75%			76.5% (Mar-21)	4th (Mar-21)		72.4%	74.8%	75.2%	75.4%	75.5%							58.7%	74.8%
_	% uptake of influenza among under 65s in risk groups	National	Nov-21	40.8%	55%			51.07% (Mar-21)	5th (Mar-21) 5th out of 10		42.8%	47.2%	48.7%	49.4%	49.4%	 						26.0%	40.8%
nfluenza	% uptake of influenza among pregnant women	National	2020/21	69.8%	75%			78.5% (2019/20)	organisations (2019/20)			20	020/21 = 69.8	%		 	Data o	collection resta	arts October 2	2021		Data not	t available
=	% uptake of influenza among children 2 to 3 years old	Local	Nov-21	37.7%	50%			56.3% (Mar-21)	5th (Mar-21)		48.8%	52.5%	53.2%	53.4%	53.4%	<u> </u> 						22.0%	37.7%
	% uptake of influenza among healthcare workers	National	Nov-21	50.8%	60%			58.7% (2019/20)	7th out of 10 organisations (2019/20)		62.9%	63.0%	63.4%	63.4%	63.4%				48.6%	50.8%			
	% of urgent assessments undertaken within 48 hours from receipt of referral (Crisis)	Local	Oct-21	97%		100%	×			W	100%	100%	100%	100%	100%	100%	93%	94%	79%	100%	95%	97%	
	% Patients with Neurodevelopmental Disorders (NDD) receiving a Diagnostic Assessment within 26 weeks	National	Oct-21	34%	80%	80%	×	35.4 (Sep-21)	6th (Sep-21)	~~~\	24%	26%	24%	28%	30%	30%	33%	32%	34%	27%	34%	34%	
	% Patients waiting less than 28 days for a first outpatient appointment for CAMHS	National	Oct-21	40%	80%	80%	×	27.9% (Oct-21)	4th (Oct-21)	\	88%	61%	53%	66%	63%	60%	61%	58%	41%	48%	40%	40%	
CAMHS	P-CAMHS - % of Routine Assessment by CAMHS undertaken within 28 days from receipt of referral	National	Oct-21	65%		80%	×	44.2% (Sep-21)	2nd (Sep-21)	$\sqrt{\ }$	41%	73%	29%	97%	46%	0%	0%	0%	29%	37%	89%	65%	
	P-CAMHS - % of therapeutic interventions started within 28 days following assessment by LPMHSS	National	Oct-21	0%		80%	×	45.7% (Sep-21)	4th (Sep-21)	\sim	100%	100%	93%	97%	91%	49%	67%	1%	100%	82%	35%	0%	
	S-CAMHS - % of Routine Assessment by SCAMHS undertaken within 28 days from receipt of referral	Local	Oct-21	3%		80%	×				62%	58%	60%	56%	53%	48%	53%	44%	29%	32%	41%	3%	
	% residents in receipt of CAMHS to have a valid Care and Treatment Plan (CTP)	National	Oct-21	84%		90%	×	89.3% (Sep-21)	5th (Sep-21)		81%	82%	83%	84%	82%	82%	83%	81%	81%	65%	84%	84%	
	% of mental health assessments undertaken within (up to and including) 28 days from the date of receipt of referral (over 18 years of age)	National	Oct-21	98%	80%	80%	✓	65.4% (Sep-21)	1st (Sep-21)	\sim	98%	99%	96%	98%	97%	97%	98%	99%	98%	100%	96%	98%	
Mental Health	% of therapeutic interventions started within (up to and including) 28 days following an assessment by LPMHSS (over 18 years of age)	National	Oct-21	98%	80%	80%	✓	75.0% (Sep-21)	4th (Sep-21)	$\bigvee\bigvee$	98%	95%	95%	98%	97%	92%	96%	99%	97%	100%	90%	98%	
	% patients waiting < 26 weeks to start a psychological therapy in Specialist Adult Mental Health	National	Oct-21	100%	95%	95%	✓	72.2% (Sep-21)	1st (Sep-21)		100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
	% residents in receipt of secondary MH services (all ages) who have a valid care and treatment plan (CTP)	National	Oct-21	83%	90%	90%	×	85.8% (Sep-21)	6th (Sep-21)	~~~	91%	89%	91%	91%	91%	91%	92%	88%	88%	84%	84%	83%	
Self harm	Rate of hospital admissions with any mention of intentional self- harm of children and young people (aged 10-24 years)	National	2020/21	2.96	Annual ↓			3.54 (2020/21)	3rd (2020/21)			2	2020/21 = 2.96	6									
Dementia	% of people with dementia in Wales age 65 years or over who are diagnosed (registered on a GP QOF register)	National	2019/20	56.3%	Annual ↑			53.1% (2019/20)	2nd (2019/20)							i !							