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Bwrdd Iechyd Prifysgol
Bae Abertawe
Swansea Bay University
Health Board



Meeting Date	04 September 2019	Agenda Item	2.1
Report Title	Thoracic Surgical Centre		
Report Author	Siân Harrop-Griffiths, Director of Strategy		
Report Sponsor	Siân Harrop-Griffiths, Director of Strategy		
Presented by	Siân Harrop-Griffiths, Director of Strategy		
Freedom of Information	Open		
Purpose of the Report	The report updates the board on the position in relation to the development of a single Thoracic Surgery Centre for South Wales at Morriston Hospital.		
Key Issues	The group has been updated over recent months on the proposals to establish Morriston Hospital as the single Thoracic Surgical Centre for South Wales. Health Boards and the WHSSC Joint Committee accepted this recommendation, subject to a number of caveats. One significant issue to be resolved is to determine the medical workforce job plans between the two existing sites which deliver these services – Morriston Hospital and the University Hospital of Wales. The Medical Directors of both Health Boards have worked together to agree a job plan, following advice sought by Welsh Government, and was considered by WHSSC Joint Committee meeting held on 23 rd July 2019. This report sets out the outcome.		
Specific Action Required (please choose one only)	Information	Discussion	Assurance
	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
			<input checked="" type="checkbox"/>
Recommendations	<p>Members are asked to:</p> <ul style="list-style-type: none"> NOTE the outcome of the WHSSC Joint Committee discussions on 23rd July 2019. CONFIRM its approval of the designation of Morriston Hospital as the single Thoracic Surgical Centre for South Wales. 		

THORACIC SURGICAL CENTRE

1. INTRODUCTION

This report updates the Board on the position in relation to the development of a single Thoracic Surgical Centre for South Wales at Morriston Hospital.

2. BACKGROUND

The Board has been updated over recent months on the proposals to establish Morriston Hospital as the single Thoracic Surgical Centre for South Wales, following the outcome of public consultation in 2018.

Health Boards and the WHSSC Joint Committee accepted the recommendation, which were subject to a number of caveats. These are outlined in the attached papers which have been developed and considered by WHSSC.

A significant issue to be resolved was that of the determining the medical workforce job plans between the two existing sites which deliver these services – Morriston Hospital and University Hospital of Wales. The Medical Directors of the two Health Boards worked together to agree a job plan, which was considered by WHSSC in May 2019, following which advice was sought from Welsh Government. The outcome of this was considered at the WHSSC Joint Committee meeting on 23rd July 2019 as follows:

- Note the work that has been undertaken by the medical directors of CVUHB and SBUHB as well as the WHSS Team to develop workforce proposals for the consultant thoracic surgical service;
- Support the appointment of an additional Consultant Thoracic Surgeon, funded through the Major Trauma Centre (MTC) work stream, to support implementation of the MTC from April 2020 initially on an interim basis, pending clarity of the level of need;
- Support the allocation of funding for an additional two Consultant Surgeons (in addition to the existing establishment of six) from the MTC business case when the new single centre at Morriston Hospital is opened – the funding release for which will be dependent on consideration by the Joint Committee of the real world experience of the MTC, updated activity figures, a clearer understanding of the strategic issues highlighted above and the formal professional advice of the SCTC on emergency cover for Major Trauma Centres;
- Note the information set out in the May Joint Committee paper which provided assurance around the caveats identified by the affected Health Boards and the requirement for a report on the lessons learned from the engagement and consultation exercises;
- Support the recommendations going forward to the six affected Health Boards and agree that they be asked to confirm their unconditional approval for a single adult Thoracic Surgical Centre based at Morriston Hospital, Swansea.

These recommendations were all agreed by the WHSSC Joint Committee at its meeting. A letter has been received from the Chair of the Joint Committee, setting this out, and asking Health Boards to confirm their unconditional approval for the establishment of the single thoracic surgical centre at Morriston Hospital.

Work is ongoing across the affected Health Boards and with the CHCs to develop a detailed implementation plan to support the establishment of the centre at Morriston. Progress on this, along with any associated business cases, will be brought back to the Board through the IMTP/Annual Planning process, and capital business cases for approval.

3. GOVERNANCE AND RISK ISSUES

There are no governance issues associated with this report.

4. FINANCIAL IMPLICATIONS

The revised job plan, and agreement of the Joint Committee, requires the appointment of a Consultant to support the Major Trauma Centre from April 2019; and the appointment of an additional two Consultants, subject to an ongoing evaluation of demand, when the single surgical centre is opened. The funding will be included in the Business Case for the Major Trauma Centre which will be considered by the WHSSC Joint Committee later in 2019.

5. RECOMMENDATION

Members are asked to:

- **NOTE** the outcome of the WHSSC Joint Committee discussions on 23rd July.
- **CONFIRM** its approval of the designation of Morriston Hospital as the single Thoracic Surgical Centre for South Wales.

Governance and Assurance		
Link to Enabling Objectives (please choose)	Supporting better health and wellbeing by actively promoting and empowering people to live well in resilient communities	
	Partnerships for Improving Health and Wellbeing	<input checked="" type="checkbox"/>
	Co-Production and Health Literacy	<input type="checkbox"/>
	Digitally Enabled Health and Wellbeing	<input type="checkbox"/>
	Deliver better care through excellent health and care services achieving the outcomes that matter most to people	
	Best Value Outcomes and High Quality Care	<input checked="" type="checkbox"/>
	Partnerships for Care	<input checked="" type="checkbox"/>
	Excellent Staff	<input type="checkbox"/>
	Digitally Enabled Care	<input type="checkbox"/>
	Outstanding Research, Innovation, Education and Learning	<input type="checkbox"/>
Health and Care Standards		
(please choose)	Staying Healthy	<input type="checkbox"/>
	Safe Care	<input checked="" type="checkbox"/>
	Effective Care	<input type="checkbox"/>
	Dignified Care	<input type="checkbox"/>
	Timely Care	<input type="checkbox"/>
	Individual Care	<input type="checkbox"/>
	Staff and Resources	<input type="checkbox"/>
Quality, Safety and Patient Experience		
The establishment of a single Adult Thoracic Surgery Centre for South Wales, West Wales and South Powys should result in improved patient outcomes and quicker access to treatment. Using patient and carer experiences of current services to plan future services should ensure that these are taken into account in the new models of care.		
Financial Implications		
Please see main report.		
Legal Implications (including equality and diversity assessment)		
As part of the engagement and public consultation on this service change a number of issues were raised and assurances have been given that mitigations to address these will be included in the new model of services developed.		
Staffing Implications		
As per main report, there will be the appointment of additional Consultant Thoracic Surgeons to support the centralisation and Major Trauma Centre.		
Long Term Implications (including the impact of the Well-being of Future Generations (Wales) Act 2015)		
The new pattern of services planned will ensure the long-term sustainability of these services for the region. Integrating this specialist service with local respiratory and related services will be critical to its successful operation. Involving patients and carers in helping define the new models of care will be important to ensure that their needs can be met effectively by the new pattern of services.		
Report History	Previous updates have been provided the board.	

Appendices	Appendix A	WHSSC Joint Committee Report 'Adult Thoracic Surgery for South Wales – Consultant Workforce'
	Appendix B	WHSSC Report – 'Thoracic Surgery Public Engagement & Consultation - A Review of the Conduct of the Project and Key Lessons Learned'
	Appendix C	Arrangements for addressing the additional assurances requested by Health Boards
	Appendix D	Draft : Major Trauma Centre : Management of emergency patients with thoracic injuries – Consultant workforce requirements
	Appendix E	Thoracic Surgery Single Site Consultant Workforce Model – Consultation 07.06.19
	Appendix F	Thoracic Surgery Consultant Workforce Model Consultation - Stakeholder comments
	Appendix G	Thoracic Surgery Consultant Workforce Model Expert Advice
	Appendix H	Adult Thoracic Surgery for South Wales – letter from WHSSC following the WHSCC Joint Committee held on 23 rd July 2019.