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Health Board



<b>Meeting Date</b>	<b>7<sup>th</sup> October 2021</b>		<b>Agenda Item</b>	<b>6.2</b>
<b>Report Title</b>	<b>Update On Key External Partnerships</b>			
<b>Report Author</b>	<b>Joanne Abbott-Davies, Assistant Director of Strategy &amp; Partnerships</b> <b>Nicola O'Sullivan, Head of Partnerships and Engagement</b>			
<b>Report Sponsor</b>	<b>Siân Harrop-Griffiths, Director of Strategy</b>			
<b>Presented by</b>	<b>Siân Harrop-Griffiths, Director of Strategy</b>			
<b>Freedom of Information</b>	Open			
<b>Purpose of the Report</b>	The purpose of this report is to provide an overview of the recent key external partnerships of which the Health Board is a statutory member.			
<b>Key Issues</b>	The following report sets out some of the key issues discussed at recent key external partnerships meetings and in particular, the implications for the Health Board. In contrast to previous reports, minutes of the relevant meetings are not included with the report and may not be available at this time due to timings of meetings, but a summary of the key issues from the Health Board's point of view are included so that the Board is aware of these in a more timely manner.			
<b>Specific Action Required</b> <i>(please choose one only)</i>	<b>Information</b>	<b>Discussion</b>	<b>Assurance</b>	<b>Approval</b>
	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<b>Recommendations</b>	Members are asked to: <ul style="list-style-type: none"> <li>• <b>NOTE</b> the key external partnerships which Swansea Bay UHB works as a part of;</li> <li>• <b>NOTE</b> the issues discussed in these external partnerships and the implications for the Health Board.</li> </ul>			

## UPDATE ON KEY EXTERNAL PARTNERSHIPS

### 1. INTRODUCTION

Swansea Bay UHB is a statutory partner in a range of external partnerships, including those listed below:

- West Glamorgan Regional Partnership Board & its supporting governance structure including the Regional Housing Partnership
- Swansea Public Services Board Joint Committee
- Neath Port Talbot Public Services Board
- West Glamorgan Substance Misuse Area Planning Board
- Neath Port Talbot Youth Justice and Early Intervention Services Management Board
- Swansea Youth Justice Management Board
- Neath Port Talbot Community Safety Partnership
- Swansea Community Safety Partnership

This report provides an overview of the key issues from the most recent meetings of these external partnerships from the Health Board's point of view and any key areas of work being undertaken as a result.

### 2. KEY ISSUES

The following sections set out the key issues discussed at the external partnership groups from a Health Board point of view and any areas of work being undertaken as a result.

#### 2.1 West Glamorgan Regional Partnership Board

The new arrangements for the three Transformation Boards are now in place:

##### 2.1.1 Transformation Board 1

Transformation Board 1 has met three times with the most recent meeting held on the 3 August 2021. The main areas of work focus around

##### ***Home First***

This area of work has brought together the 'Hospital to Home' and 'Keep Me at Home' programmes to avoid hospital admissions and ensure people are returned home as soon as possible. The scope of the work will be updated through an updated Project Initiation Document and the importance of having the voice of patients throughout this work has been acknowledged. Pathways are being reviewed and developed for sign-off where required.

##### ***Building Community Resilience***

High level data was provided on the cluster whole system approach incorporating 'Our Neighbourhood Approach' and 'Building Community Resilience' - this has focused on supporting hospital discharge and emphasised the importance of multi-professional cluster support. The importance of the role of volunteers in supporting this work has been emphasised through the Building Resilient Communities Work. The challenges currently being faced by domiciliary care and the potential risk this presents to the health and care sector have been acknowledged.

There were no applicants for the voluntary sector role advertised, to support the work going forward. Following consideration of the most appropriate solution, Swansea CVS and Neath Port Talbot CVS

identified a level of capacity within their organisations that could support this work together with commissioning a level of support from an external consultant so that this could be progressed.

The Possibilities for People next event has been re-scheduled to the 9 September 2021.

### ***Virtual Wards***

Virtual wards were discussed as an opportunity to improve frailty care in the community, reduce unavoidable admissions, facilitate safe earlier discharges and help manage chronic conditions. This work fitted well with the priorities around Transformation Board 1.

### ***Digital Transformation for Health and Social Care***

This work stream has been established to provide digital and technology solutions to facilitate integrated care. The voluntary sector has been supporting people in the community to access digital technology. This work will have cross over with other programmes of work and will need to consider the local authority, health board and RPB requirements and decision-making processes. A scoping paper will be developed outlining the proposed way forward.

### **2.1.2 Transformation Board 2**

Transformation Board 2 has met three times with the most recent meeting held on the 10 August 2021. The main areas of work focus around:

#### ***Transforming Mental Health***

The Programme Initiation Document will be amended to reflect the changes of projects and work streams. The importance of capturing service user and carer experience to inform this work has been emphasised.

The joint Dementia and Older People's Mental Health Service work stream has now been established to integrate the work of the two previous groups and to support a partnership approach to this work. A mapping exercise is taking place to identify how different partners commission services from different sectors.

The Adult Acute Inpatient Unit relocation work has only recently received feedback from Welsh Government on the Strategic Outline Case to enable further work to be progressed. The Sanctuary service is now operating with open access and work is ongoing around the development of a Single Point of Access.

#### ***Wellbeing and Learning Disabilities***

Work is currently being undertaken to develop the Learning and Disability and Wellbeing Regional 5-year strategy. The process will include the use of existing feedback to inform the work and retesting the approach with people with learning disabilities, partners, providers, staff etc. The broad scope of this work was acknowledged, however the work needed to be in line with WG recommendations with the aims being:

- improving lives
- living in the right place
- being health & happy
- having the right care and support
- having a happy childhood
- learning skills and having a job

The tight timescales for delivering the strategy and plan and the need to co-produce the priorities, strategy and plan were acknowledged.

## ***Carers Partnership***

The Carers Partnership mission and vision is that carers:

- are recognised and supported to care
- have a life alongside caring
- have a feeling of wellbeing throughout their caring journey

The Regional Carers Strategy was approved by the RPB in January 2021 and the sub-groups supporting this work include the Strategy Development Group, Forum Planning Group and the Funding Panel. This work is underpinned by the Carers Liaison Group.

The ambition is for the regional strategy to be implemented locally with further opportunities taken for the identification of carers and to ensure the voices and experiences of carers are more visible. The need for consistency of representation of carers / a charter for engagement was identified.

Mapping work is currently taking place to review who funds carers across the region and any other services that have been commissioned. The Carers Partnership is supporting the development of a Carers Chapter in the Population Needs Assessment

### **2.1.3 Transformation Board 3**

Transformation Board 3 has met three times with the most recent meeting held on the 17 August 2021. The main areas of work focus around:

#### ***Transforming Complex Care***

This work has been streamlined from 8 work streams to 3:

- Regional Policies and Procedures
- Externally Commissioned Care (Adults)
- Commissioning for Complex Needs

The importance of the voice of the person in this work was acknowledged and it was suggested digital stories be shared with the Board to provide challenge and highlight issues to be addressed.

Externally commissioned care has moved from emergency planning to business-as-usual work.

The vulnerable position of care homes and the concerns around occupancy rates was discussed. The need to identify what the future market for care homes could look like, including clarity around future priorities was considered with a plan of how we get to this point. The additional costs for more complex patients was noted. Discussions have taken place between the Local Authorities and the Health Board around the potential to invest in care homes.

Regional Policies and Procedures is the busiest work stream and includes work around the operating Continuing Healthcare policy, the Child to Adult Transition, Multi-agency pathway for Children and Young People and the Inter-agency dispute policy.

The Emergency Funding Protocol set up at the beginning of COVID to ensure timely discharge from hospital was implemented in April 2020 for older adults in long term care and after 17 August the emergency protocol will move to business as usual.

Under Western Bay outcome focused assessments, the development of new joint supported living schemes and the brokerage for mental health and learning disabilities were key elements, these were still important and will feature more as we return to a business-as-usual model of work.

An update on the Infection Prevention Control (IPC) work covered the project brief, performance measures, background and clarity that domiciliary care and supported living was outside of scope – this work focused on care home provision. The IPC Teams have traditionally been supporting secondary and tertiary provision rather than community and care home provision. There needs to be a balance around managing IPC with vulnerable patients in a care home setting. Releasing care home staff for training is incredibly difficult in the care home setting. One approach has been to train key individuals and stakeholders to act as key connections, or champions in care homes, however this approach does take time

The level of COVID positive patients in care homes and impact has been incredibly challenging for the care home sector, there is reduced capacity in care homes and a challenge is to address the current vacancy levels.

### ***Childrens Programme***

Discussions took place as to whether ALNET (Additional Learning Needs Education Tribunal Act) needs to be included as part of this work.

The importance of avoiding Children and Young People getting lost in the wider work was acknowledged.

Transforming as a region complex care / safely reducing the number of looked after children via therapeutic provision is a priority for funding.

NEST is a planning tool for mental health and wellbeing support services for children and young people and their families and is based on the 'No Wrong Door' approach. This was launched in May with a regionally co-ordinated digital platform that has local content and dovetails with other platforms that have been developed. The longer-term sustainability of this work will need to be addressed.

The first draft of the Project Initiation Document has been developed and the vision will be developed in collaboration with children, young people, parents and carers. The focus will be around emotional wellbeing, mental health, co-production and valuing the lived experience. The interdependencies around other programmes have been acknowledged.

### ***Regional Housing Partnership***

The scope of this work is wide ranging. The group are in the early stages of identifying its focus and are considering

- Integrated support services
- Homes' suitability and accessibility
- Homelessness prevention
- Housing needs

A Person-Centred approach will be taken. The next steps will be to develop the first draft of the Regional Housing, Health & Social Care Strategy, as well as learning lessons from the Development of the Regional Carers Strategy, updating of the Terms of Reference and expanding the reach and focus of the Regional Housing Forum.

### ***Regional Autism Strategy***

The Regional Autism Strategy Group has met and updated the strategy action plan and identified the priority themes as assessment, diagnosis and meeting support needs (including awareness raising, training and information provision). The statutory Code of Practice has gone to the Senedd and will come into force in September 2021. There will be a requirement for an Autism Champion to be identified as part of the RPB governance structure. The strategy will report through Transformation Board 3.

## 2.2 Swansea Public Services Board Joint Committee

The Swansea PSB Joint Committee met most recently on 7 June 2021.

NRW presented the **State of Natural Resources Report**. This focuses on achieving the following aims

- Stable stocks of natural resources
- Resilient ecosystems
- Healthy places for people, free from environmental risks
- A regenerative economy

Transformational change will be needed around food, energy and transport to make the biggest impact. This approach will support a City for Wellbeing approach. NRW are able to support the development of Wellbeing Assessments and the 'Three horizons' framework could support organisations meet their Wellbeing of Future Generations Act duties.

Enabling Swansea to become a **Human Rights City** will require commitment and support from partners. The key actions will be:

- Each statutory PSB member will need to sign a declaration of ambition on becoming a Human Rights City. A copy of the Statement of Intent is attached below.



51001-21 Stement  
of Intent Scroll.pdf

- To agree the creation of a new body to oversee the journey
- Commit a senior resource to lead on human rights from organisations to sit on the new governance group to shape our journey
- Agree to oversee the development of a Human Rights City approach through the Public Services Board

The **Local Property Board** provided a presentation round the collaborative City Centre Community Hub (former BHS Building) as an opportunity to develop an employability hub and link with the public sector. The front facing services would include a Central Library, Archives, Family Housing, Housing Options, Employability, Contact Centre Revenue and Benefits and Lifelong Learning.

External discussions have taken place with a range of stakeholders including The Princes Trust, Careers Wales, SCVS, Citizens Advice, South Wales Police, Department of Work and Pensions, Swansea Carers Centre, the Universities, Gower College and the Health Board.

Stage 1 has just been finalised and included the development of the brief and stakeholder engagement has been positive. Stage 2 has just commenced and will focus on spatial arrangements and building plans.

## 2.3 Neath Port Talbot Public Services Board

The Neath Port Talbot PSB met most recently on the 27 May 2021.

**Partner updates** were provided around work undertaken around Covid-19 from an educational and carer perspective. The work undertaken around the Skewen floods was acknowledged.

The **Multi Agency Recovery Panel Update** included an update around the Economic Recovery Plan for the short, medium and long term. The Housing and Homelessness Group outlined the

homelessness pressures since the onset of COVID and the short-term accommodation solutions that had been developed to manage the situation, Partners were keen to work together to develop collaborative solutions. The impact of the pandemic on emotional health and wellbeing has been acknowledged and KOOH the online live chat facility for 1-2-1 support was discussed.

An important aspect of **PSB Statutory Duties** is the development of the Wellbeing Assessment which is due for completion by May 2022. It was agreed to write to the Chairs of Swansea PSB and the RPB recommending the Wellbeing Assessment and Population Needs assessment should be co-ordinated across the region.

There was an update on **Operation Dawn Glas** the All Wales Multi-Agency Task Force established to reduce the number of grass fires. The All-Wales Multi-Agency Communications plan was shared.

The **Levelling Up Fund** is a UK funding source with an allocation for Wales of approximately £240m over a 4-year period. Local authority areas have been categories according to need and Neath Port Talbot is designated as a category 1 area.

The short list of bids to be developed into applications include:

### Neath

Neath town centre piazza	Piazza development providing community and green space.
Pontardawe Arts Centre	Cinema extension / potential outdoor community space development.
Commercial Property Grant	Funding internal and externals works to commercial properties across the county

### Aberavon

Port Talbot Civic Square	Re-purpose as a multi-purpose community space
Port Talbot Riverside development	Riverside development including green infrastructure and a children's play area.
Commercial Property Grant	Funding internal and externals works to commercial properties, including acquisition.

The **Local Assessment of Well-being 2022** update advised a co-ordination board of senior representatives of the PSBs and RPBs met to ensure a co-ordinated approach was adopted. Collaboration will continue via the Regional Planning and Delivery Group. A small editorial group will consider the format and content of the assessment.

**NRW Funded Wellbeing Project Work** provided an update on the projects supported around Community Green Space Mapping, Afan Valley Visitor Centre and Jersey Park work.

## 2.4 West Glamorgan Substance Misuse Area Planning Board

The West Glamorgan Substance Misuse APB met on 29 June 2021.

APBs has been requested to provide an update on the development of a Co-occurring strategy and action plan. The requirement to report on the Transforming Mental Health Programme in addition to the Dual Diagnosis Strategy was identified.

Andy Perkins provided an update on the Alliance Programme and the outline of what is required:

- Preparation to ensure foundations are in place
- Recruitment of members to a panel / commission
- Adequate administrative support
- Data collation recruitment

The importance of the lived experience was acknowledged as was the need to understand the problem before jumping to solutions,

Project ADDER (Addiction, Diversion, Disruption, Enforcement and Recovery) secured Home Office funding to reduce the rate of drug deaths, drug related offences, drug use in the key areas within three years as well as the disruption of criminals and networks involved in middle market drugs and firearms supply.

## **2.5 Neath Port Talbot Youth Justice and Early Intervention Services Management Board**

The **NPT YJEIS Management Board** last met on 12 July 2021. An update was received around the Equine Assisted Learning Programme and the positive impact it has had on the two individuals involved with the programme. The programme will run as a six-month pilot and is the only Youth Justice service in Wales offering this programme.

The development of an emotional wellbeing game is continuing. The vision is to have a bilingual training tool that can act as a conversation starter which reflects young people's journeys. It is aimed at 10-17 year older potentially with low levels of literacy. Funding has been secured to develop a prototype.

The first draft of the Youth Justice Annual plan was shared with members for comment.

The JICPA multi agency inspection took place between Monday 28 June and Friday 2 July. Feedback was generally excellent, with few areas identified for improvement. The official letter will be circulated to Board.

The KPI performance report for 2021-21 was shared to ensure board members had access to this information.

The July NPT YJEIS provided the service statistics which included a huge increase in prevention referrals over the past few months.

The membership of the group will be reviewed at the next meeting.

## **2.6 Swansea Youth Justice Service Management Board**

The **Swansea Youth Justice Service Management Board** met on 24 June 2021. The Board is looking to appoint a vice-Chair to the group.

The relaxation of COVID rules has meant staff are able to meet young people, work from the office and go into schools. The need for the YJS to have a presence on social media was emphasised by staff.

The update by Police identified a structural staffing gap around child exploitation, this could act as a bridge between the Police and YJS. Opportunities for joint training should be shared and maximised.

The opportunities for YJS and Child and family services to work more closely together are reviewed.

The YJS continues to work with partner agencies and young people following the Mayhill Riots.

## **2.7 Neath Port Talbot Community Safety Partnership Board**

The CSP Board met on 17 June 2021. Information was shared on Safer Streets and a multi-agency partnership meeting was held in response to the recent murder of Sarah Everard in Clapham and opportunities to make feel and be safer were identified. There has been a reduction in anti-social behaviour activities and incidents in Neath Town Centre.

There has not been a decrease in county lines across the borough during lockdown and SWP continue to work in partnership and with other forces to tackle these issues.

A joint pilot inspection has taken place by Care Inspectorate Wales and focuses on three key areas:

- Evaluation of the multi-agency front door for child protection
- Deep dive evaluation of the experiences of children and young people at risk of exploitation
- Evaluation of the quality of the leadership, management and governance

NPT currently has 3 ongoing domestic homicide reviews.

### **2.8 Other Meetings**

The following additional meetings have been held, but there are no matters to report:

- Safer Swansea Partnership – 27 May 2021

## **3. RECOMMENDATIONS**

The Health Board is recommended to:

- **NOTE** the key external partnerships which Swansea Bay UHB works as a part of;
- **NOTE** the issues discussed in these external partnerships which are of relevance to the Board.

Governance and Assurance		
Link to Enabling Objectives (please choose)	Supporting better health and wellbeing by actively promoting and empowering people to live well in resilient communities	
	Partnerships for Improving Health and Wellbeing	<input checked="" type="checkbox"/>
	Co-Production and Health Literacy	<input checked="" type="checkbox"/>
	Digitally Enabled Health and Wellbeing	<input checked="" type="checkbox"/>
	Deliver better care through excellent health and care services achieving the outcomes that matter most to people	
	Best Value Outcomes and High Quality Care	<input checked="" type="checkbox"/>
	Partnerships for Care	<input checked="" type="checkbox"/>
	Excellent Staff	<input type="checkbox"/>
	Digitally Enabled Care	<input checked="" type="checkbox"/>
	Outstanding Research, Innovation, Education and Learning	<input type="checkbox"/>
Health and Care Standards		
(please choose)	Staying Healthy	<input checked="" type="checkbox"/>
	Safe Care	<input checked="" type="checkbox"/>
	Effective Care	<input checked="" type="checkbox"/>
	Dignified Care	<input checked="" type="checkbox"/>
	Timely Care	<input checked="" type="checkbox"/>
	Individual Care	<input checked="" type="checkbox"/>
	Staff and Resources	<input type="checkbox"/>
Quality, Safety and Patient Experience		
The report highlights the current partnership arrangements with Local Authorities and other partners. These arrangements have been developed to improve outcomes for patients and mitigate any quality and safety risks.		
Financial Implications		
The recommendations made are not associated with any financial implications. Members of the Committee are not being asked to consider or approve any financial assumptions.		
Legal Implications (including equality and diversity assessment)		
There are no legal implications associated with this report or the plans outlined within it. The Health Board is fulfilling the statutory requirements placed on it to participate in the partnerships outlined in this paper.		
Staffing Implications		
There are no staffing implications associated with this report or the plans outlined within it.		
Long Term Implications (including the impact of the Well-being of Future Generations (Wales) Act 2015)		
The actions outlined in the report support the five ways of working outlined in the Act. Swansea Bay UHB is working collaboratively with partner organisations to identify improved ways of working to support the longer-term strategic vision of the organisations involved.		
Report History	This Board considered a previous Partnership Report Update at its meeting in May 2021.	
Appendices	-	