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Bwrdd Iechyd Prifysgol
Bae Abertawe
Swansea Bay University
Health Board



Meeting Date	07 October 2021		Agenda Item	6.1
Report Title	Joint NHS Partnership and Commissioning Update Report			
Report Author	Ian Langfield, Associate Programme Director, Tertiary Services			
Report Sponsor	Siân Harrop-Griffiths, Director of Strategy			
Presented by	Siân Harrop-Griffiths, Director of Strategy			
Freedom of Information	Open			
Purpose of the Report	This paper provides an update on the issues for SBUHB arising out of the partnership and commissioning meetings which have taken place with other NHS organisations since the Board last met.			
Key Issues	<p>The paper provides an update on our work to plan, commission and deliver services through the following joint arrangements:</p> <ul style="list-style-type: none"> • Welsh Health Specialised Services Committee (WHSSC) Management Group • Emergency Ambulance Services Joint Committee Meeting • NHS Wales Health Collaborative Executive Group • SBUHB/HDUHB interface and ARCH Service Transformation Group • Joint Management Group with Cwm Taf Morgannwg UHB • Regional and Specialised Services Provider Planning Partnership with Cardiff and Vale UHB • NHS Wales Shared Services Partnership. 			
Specific Action Required (please choose one only)	Information	Discussion	Assurance	Approval
	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Recommendations	<p>Members are asked to:</p> <ul style="list-style-type: none"> • NOTE the update on the Health Board's joint NHS partnership and commissioning arrangements. 			

JOINT NHS PARTNERSHIP AND COMMISSIONING UPDATE REPORT

1. INTRODUCTION

This report provides a brief summary of the joint NHS partnerships and commissioning meetings that have taken place since the last Board and the relevant issues for Swansea Bay University Health Board (SBUHB).

2. BACKGROUND

In line with 'A Healthier Wales' and the National Clinical Framework the Health Board works in partnership with other NHS organisations to plan, commission and deliver services for both our resident population, and patients from other Health Boards who access our specialised services, and to improve population health. The paper specifically summarises the issues arising from the:

- Welsh Health Specialised Services Committee (WHSSC)
- Emergency Ambulance Services Joint Committee
- NHS Wales Health Collaborative Executive Group
- ARCH Service Transformation Group
- Joint Management Group with Cwm Taf Morgannwg UHB
- Regional and Specialised Services Provider Planning Partnership with Cardiff and Vale UHB
- NHS Wales Shared Services Partnership.

All formal partnership arrangements have gradually been reinstated following a brief suspension during the early stages of the Covid-19 pandemic

3. GOVERNANCE AND RISK ISSUES

The most recent minutes or informal notes of the meetings are included in the Appendices or informally through AdminControl and the main issues for SBUHB are summarised as follows.

3.1 WHSSC Joint Committee

This report provides an update on the Joint Committee meeting held on 13th July, based on unconfirmed minutes. The issues of interest to SBUHB are:

- **Commissioning of Mesothelioma MDT** – Members approved the delegation of commissioning responsibility for specialised mesothelioma services from Health Boards (HBs) to WHSSC; and supported the inclusion of a scheme for an all Wales MDT within the CIAG process for 2022/2023 Integrated Commissioning Plan.
- **Activity Reports for Months 1 and 2 2021-2022 COVID-19 Period** - Members received a report that highlighted the scale of decrease activity in specialised services delivered for the Welsh population by providers in England, together with CVUHB and SBUHB.
- **Financial Performance Report – Month 2 2021-2022** - Members received an update on the financial position. The financial position reported at Month 2 for WHSSC was a year-end outturn under spend of £3,364k.
- **Future Services for Delegation to WHSSC** – Members were informed that WHSSC have received a request to take on the delegated commissioning

responsibility for specialised paediatric orthopaedic surgery and hepato-pancreato-biliary surgery.

3.2 EASC Joint Committee

This report provides an update on the EASC Joint Committee meeting held on 13th July, and the special meeting held on the 20th July, based on the unconfirmed Minutes. The issues of interest to SBUHB are:

- **Follow-up on the discussion held around 'A Modern Ambulance Service'** – Members received a presentation on 'EASC 999/111 Opportunities'. Members endorsed the development of a road map of key design principles for consideration and approval at a future meeting.
- **Chief Ambulance Services Commissioner's Report** – Members noted that specific work had been undertaken by Ministerial Ambulance Availability Taskforce with a focus on ambulance handover delays, and key actions could include the development of a refreshed Welsh Health Circular to clarify responsibilities across the system. Members received and approved the Emergency Medical Retrieval and Transfer Service Quality and Delivery Framework.
- **Welsh Ambulance Services NHS Trust (WAST) Provider Report** – Members received and noted the WAST provider report. Members noted the position relating to roster reviews and ongoing policy changes within the service and the likely impact of these, as well as the current review of performance and short-term actions that aimed to improve performance immediately in addition to addressing winter resilience requirements.
- **EASC Finance Report** - Members received and approved the EASC finance report, and noted the current break-even position. Members noted the ongoing work with the Emergency Medical Retrieval and Transfer Service regarding the additional allocations relating to the 24/7 expansion and the Adult Critical Care Transfer Service

3.3 NHS Wales Health Collaborative Executive Group

The last meeting of the NHS Wales Health Collaborative Executive Group was held on the 20th July 2021. The minutes from this meeting were not available at the time that this report was prepared. Items of interest to SBUHB discussed at the previous meeting on the 22nd June include the following:

- **Wales Cancer Network** – Members received an update on the changes that the network had made to the workplan in response to COVID.
- **Stroke Services in Wales** – Members received a presentation on the current status of stroke services in Wales, and approved further work to be undertaken by the Stroke Implementation Group on gap analysis, and the impact on artificial intelligence.
- **Digital Cellular Pathology** – Members agreed that the final Business Justification Case for the Digital Cellular Pathology programme should be presented to the Chief Executives, and then for approval by each Health Board, prior to submission to Welsh Government.
- **Informatics Programme** – Members received an update on the Laboratory Informatics Network Cymru Programme and supported further work to

progress the programme. Members also received an update on the progress of the Outline Business Case for the radiology informatics system.

- **Inflammatory Bowel Disease** – Members received an update from the working group on the development of the plan.

3.4 SBUHB/HDUHB Interface and ARCH Service Transformation Group

The ARCH DLG met on 15th June 2021 to finalise discussions on the re-organisation of the ARCH governance structure together with priorities and key deliverables.

A Regional Service Planning and Priorities meeting took place on 9th July 2021 to firm up the current/ pipeline priorities. The revised structure includes a greater emphasis on service transformation and delivering the ARCH critical success factors.

- **ARCH Service Transformation July 2021**
 - **Eye Care** – The Glaucoma Business Case was presented as part of the wider South West Wales Glaucoma Service proposal. The Service Transformation Group approved the clinical and operational model and supported its introduction. The business case is currently going through Health Board internal processes.
 - **Neurology** Three workshops to develop the Functional Neurological Disorder (FND) business case have been successfully delivered by ARCH, and the FND Awareness Webinar held on 29th June 2021 was attended with over 100 delegates, and received excellent feedback.
 - **Cancer** – The South West Wales Cancer Centre regional strategic programme was presented to the ARCH Service Transformation Board, outlining project scope, focus on recovery phase, establishing baseline through demand and capacity work, workforce development, Health Board annual/ recovery plans, and stabilisation and modernisation plans in a regional capacity.
 - **Cardiology** – The newly re-formed Cardiology Regional Steering Group met on the 19th August 2021 and progress will be shared at the new ARCH Regional Recovery Group meeting on 21st September 2021.
 - **Regional Pathology Service** – The two final site options have been identified (Morriston and Parc Felindre) and the group will be finalising decision-making within the next month.
- **ARCH Supporting and Enabling Research, Enterprise and Innovation**
 - **Campuses** – Swansea University is in the advanced preparation stage, completing the Outline Business Case. A second draft has been submitted to the City Deal Project Management Office (CDPMO). Gateway review meetings have taken place.

3.5 Joint Executive Group with Cwm Taf Morgannwg (CTM) UHB

The Joint Executive Group between Swansea Bay UHB and CTM UHB last met on 16th July 2021. Items of interest to SBUHB include the following:

- **Joint commissioning & contracting update** – Members received an update on the planned service cessations, for Cardiology Physiology, Rheumatology, Mobile Dentistry and Haematology
- **Neath Port Talbot Hospital** - Members received a paper outlining the arrangements in place between Health Boards for services at NPT hospital and Princess of Wales and agreed to publish a joint staff briefing on how they will continue to work together to shape the future of the two hospitals in line with the development of the Clinical Services Plans.
- **ICT SLA** – Members received an update on the progress of disaggregating the ICT SLA, and noted that the limited available dedicated resources meant that digital interdependencies could result in delays in progressing changes within some clinical services.

3.6 **Regional and Specialised Services Provider Planning Partnership Group - (RSSPPP) with Cardiff and Vale UHB**

The Regional and Specialised Services Provider Planning Partnership Group met on 23rd July. The main items for SBUHB under discussion were;

- **Neurophysiology Service Specification** – Members received and approved a draft service specification for submission to the NHS Wales Health Collaborative Executive Group for approval in principle, and agreed that a multidisciplinary task and finish group should be established to make recommendations on implementing the service specification.
- **Hepato-pancreato-biliary Surgery Service Specification Implementation Workshop** – Members received and agreed a proposal for an inter-organisational workshop is held with a multidisciplinary membership to develop a clinically informed action plan to support the implementation of the service specification.
- **Oesophago-gastric Cancer Surgery** – Members received an update on the outcome of the Service Model Working Group, including the recommendation that the only viable option was to centralise Oesophago-gastric Cancer Surgery Services at CVUHB, with surgical outreach enabling pre-operative assessment, and follow up care to be delivered locally. Members agreed that a proposal should be developed to take forward the next stages of the process, commencing with a comprehensive stakeholder engagement exercise.
- **Modernising Spinal Services** – Members were informed that NHS Wales Health Collaborative Executive Group (CEG) had agreed that the two Health Boards could establish the interim spinal services network, and that SBUHB should act as the host.
- **Adult Specialised Endocrinology Services** – Members received a report on the current provision of the specialised elements of endocrinology and endocrine surgery in South and West Wales. It was agreed that further work should be undertaken to identify opportunities for collaboration, to improve the sustainability of the service, and that support should be sought from the NHS Wales Health Collaborative Executive Group to develop a service specification.

- **Partnership Strategic Framework for Specialised Services** – Members received and agreed a proposal for a joint workshop with Cardiff and Vale UHB to further develop the strategic partnership with specialised services across the two organisations.

3.7 NHS Wales Shared Services Partnership (NWSSP) Committee

The last meeting was held on 22nd July. The main issues arising for the Health Board to be aware of are:

- **Managing Director's Report** – The Committee noted that work is ongoing to develop a number of additional products through the Temporary Medicines Unit, and that the Home Office is due to lift the dispensation which allowed pre-employment checks to be undertaken remotely on the 1st September.
- **BREXIT Closure Report** – The Committee received the BREXIT Closure Report and noted that a decision on stockholding is expected from the UK Government by January 2022, and that the National Supply Disruption Response Helpdesk is being decommissioned and going forward will be incorporated into business-as-usual activities for Health Courier Service.
- **Oxygen Finance** – The Committee approved a proposal to revise the Gain/Share arrangement with Oxygen Finance Limited
- **Laundry SLA** – The Committee approved the updated SLA based on the existing service volumes and schedules for the existing 12 customers of the 3 LPUs that are currently managed by NWSSP, subject to any significant amendments being suggested by Nurse Directors.
- **Finance Report** – The Committee noted that NWSSP are forecasting a break-even position for the year, and that the latest forecast outturn identifies that £16.495m will be required to be funded through the risk sharing agreement which is in line with the 2021/22 Annual Plan.

4 FINANCIAL IMPLICATIONS

There are no financial consequences associated with the updates in this report.

5 RECOMMENDATIONS

Members are asked to:

- **NOTE** the update on the Health Board's joint NHS partnership and commissioning arrangements.

Governance and Assurance		
Link to Enabling Objectives (please choose)	Supporting better health and wellbeing by actively promoting and empowering people to live well in resilient communities	
	Partnerships for Improving Health and Wellbeing	<input checked="" type="checkbox"/>
	Co-Production and Health Literacy	<input type="checkbox"/>
	Digitally Enabled Health and Wellbeing	<input type="checkbox"/>
	Deliver better care through excellent health and care services achieving the outcomes that matter most to people	
	Best Value Outcomes and High Quality Care	<input checked="" type="checkbox"/>
	Partnerships for Care	<input checked="" type="checkbox"/>
	Excellent Staff	<input type="checkbox"/>
	Digitally Enabled Care	<input type="checkbox"/>
	Outstanding Research, Innovation, Education and Learning	<input type="checkbox"/>
Health and Care Standards		
(please choose)	Staying Healthy	<input checked="" type="checkbox"/>
	Safe Care	<input type="checkbox"/>
	Effective Care	<input checked="" type="checkbox"/>
	Dignified Care	<input type="checkbox"/>
	Timely Care	<input type="checkbox"/>
	Individual Care	<input type="checkbox"/>
	Staff and Resources	<input checked="" type="checkbox"/>
Quality, Safety and Patient Experience		
Through the joint partnership and commissioning arrangements, the Health Board plans and commissions services to improve population health and quality of service delivery.		
Financial Implications		
The consequences of the pandemic on the Risk Pool arrangements is identified in section 3.7 although the financial consequences are not yet known.		
Legal Implications (including equality and diversity assessment)		
Under the Wellbeing of Future Generations Act the Health Board has a duty to work in collaboration and integration to plan, commission and deliver services for the benefit of the population.		
Staffing Implications		
There are no direct staffing implications of this paper.		
Long Term Implications (including the impact of the Well-being of Future Generations (Wales) Act 2015)		
<p>The paper gives an update on how the Health Board is working in collaboration with other NHS bodies to plan, commission and deliver integrated services in line with 'A Healthier Wales' and the WBFGA.</p> <ul style="list-style-type: none"> ○ Long Term - The importance of balancing short-term needs with the need to safeguard the ability to also meet long-term needs. ○ Prevention - How acting to prevent problems occurring or getting worse may help public bodies meet their objectives. ○ Integration - Considering how the public body's well-being objectives may impact upon each of the well-being goals, on their other objectives, or on the objectives of other public bodies. 		

<ul style="list-style-type: none"> ○ Collaboration - Acting in collaboration with any other person (or different parts of the body itself) that could help the body to meet its well-being objectives. ○ Involvement - The importance of involving people with an interest in achieving the well-being goals, and ensuring that those people reflect the diversity of the area which the body serves. 	
Report History	None.
Appendices	Appendix 1 – EASC Joint Committee – 13/07/21 Appendix 2 – WHSSC Joint Committee – 13/07/21 Appendix 3 – NHS Wales Collaborative Executive Group – 22/06/21 Appendix 4 – ARCH Partnership Appendix 5 – Joint Executive Group SBUHB & CTMUHB – 16/07/21 Appendix 6 – Regional and Specialised Services Provider Planning Partnership – 23/07/21 Appendix 7 – NHS Wales Shared Services Partnership – 22/07/21