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Bwrdd Iechyd Prifysgol  
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Swansea Bay University  
Health Board



<b>Meeting Date</b>	<b>23 March 2021</b>	<b>Agenda Item</b>	<b>6.1</b>
<b>Report Title</b>	<b>Joint NHS Partnership and Commissioning Update Report</b>		
<b>Report Author</b>	Ian Langfield, Associate Programme Director, Tertiary Services Karen Stapleton, Ast Director of Strategy		
<b>Report Sponsor</b>	Siân Harrop-Griffiths, Director of Strategy		
<b>Presented by</b>	Siân Harrop-Griffiths, Director of Strategy		
<b>Freedom of Information</b>	Open		
<b>Purpose of the Report</b>	This paper provides an update on the issues for SBUHB arising out of the partnership and commissioning meetings which have taken place with other NHS organisations since the Board last met.		
<b>Key Issues</b>	<p>The paper provides an update on our work to plan, commission and deliver services through the following joint arrangements:</p> <ul style="list-style-type: none"> <li>• Welsh Health Specialised Services Committee (WHSSC)</li> <li>• SNUHB/HDUHB interface and ARCH Service Transformation Group</li> <li>• Joint Management Group with Cwm Taf Morgannwg UHB</li> <li>• Regional and Specialised Services Provider Planning Partnership with Cardiff and Vale UHB</li> <li>• NHS Wales Shared Services Partnership.</li> </ul>		
<b>Specific Action Required</b> <i>(please choose one only)</i>	<b>Information</b>	<b>Discussion</b>	<b>Assurance</b>
	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>Recommendations</b>	<p>Members are asked to:</p> <ul style="list-style-type: none"> <li>• <b>NOTE</b> the update on the Health Board's joint NHS partnership and commissioning arrangements.</li> </ul>		

# JOINT NHS PARTNERSHIP AND COMMISSIONING UPDATE REPORT

## 1. INTRODUCTION

This report provides a brief summary of the joint NHS partnerships and commissioning meetings that have taken place since the last Board and the relevant issues for Swansea Bay University Health Board (SBUHB).

## 2. BACKGROUND

In line with 'A Healthier Wales' the Health Board works in partnership with other NHS organisations to plan, commission and deliver services for our resident population and to improve population health. The paper specifically summarises the issues arising from the:

- Welsh Health Specialised Services Committee (WHSSC)
- ARCH Service Transformation Group
- Joint Management Group with Cwm Taf Morgannwg UHB
- Regional and Specialised Services Provider Planning Partnership with Cardiff and Vale UHB
- NHS Wales Shared Services Partnership.

All formal partnership arrangements were paused during the early stages of the Covid-19 pandemic but have gradually been reinstated, albeit in many cases with lighter agendas.

## 3. GOVERNANCE AND RISK ISSUES

The most recent minutes or informal notes of the meetings are included in the Appendices or informally through AdminControl and the main issues for SBUHB are summarised as follows.

### 3.1 WHSSC Management Group

This report provides an update on the Management Group meeting held on 21<sup>st</sup> January and the unconfirmed Minutes are not available. The issues of interest to SBUHB are:

- **CT MRI** - Members supported the provision of funding from the WHSSC forecast underspend to increase CT-MRI capacity at SBUHB, to reduce the backlog, on a non-recurrent basis until 31 March 2021.
- **Neonatal Transport Update**. Members were advised that the interim 24/7 model went live on 4 January for a six month period. The WHSS Team confirmed that they will be taking forward the commissioning process based on a lead provider model.
- **Hepato Cellular Carcinoma** Members received a proposal to include tertiary hepatology within the 2021-22 WHSSC financial plan. Members agreed that the utilisation of the provision within the Integrated Commissioning Plan would be subject to approval of a business case and that the collective commissioning work would initially be exploratory.
- **Activity Report** Members received an updated on activity levels during the peak COVID-19 period. They were informed that the rate of recovery in England had slowed down and recovery of Welsh providers had stalled in month 8.

### **3.2 SBUHB/HDUHB interface and ARCH Service Transformation Group**

A Regional Collaboration for Health (ARCH) is a unique collaboration between three strategic partners; Swansea Bay University Health Board, Hywel Dda University Health Board and Swansea University. ARCH aligns with Swansea Bay's University Health Board status.

#### **Key decisions**

The ARCH Delivery Leadership Group is developing priorities that will be considered at the Partnership Board in March. These will be focused around: COVID insights; supporting both Health Boards' clinical services plans; education, workforce and skills; City Deal projects and expanding the funding portfolio.

#### **Achievement/Activity since last report in the partnership**

- Head of ARCH Strategy and Service Planning appointed – Siôn Charles joins the team from the Bevan Commission.
- Working with the Service Transformation Group, Swansea University has submitted a tender to HEIW to recommission the Health & Life Science Higher Education portfolio – a regional approach to the tendering for new Medical/Health higher education provision driven by the regional and local Clinical and Organisational needs and plans.
- Grant Thornton have completed a review of the Draft Outline Business Case for Campuses Phase 1, highlighting work required to finalise.
- The Eye Care Project and Dermatology Project Regional Vision documents have been agreed.
- The Pathology Programme Board has been re-established to oversee Outline Business Case development, with Siân Harrop-Griffiths as Chair and SRO.

#### **Off track what the plan is to address/mitigate**

Many projects under the ARCH portfolio have been in abeyance since March due to COVID. The ARCH Priority to 'Review Service Transformation portfolio to reflect recovery from COVID' will identify projects suitable for restart and how COVID context changes may impact delivery.

The impact of the work required to finalise the Outline Business Case for Campuses Phase 1 on Swansea Bay's Clinical Services Plan Capital developments is being assessed.

### **3.3 Joint Executive Group with Cwm Taf Morgannwg (CTM) UHB**

The Joint Executive Group between Swansea Bay UHB and CTM UHB met on 12<sup>th</sup> March. The main issues to note are:

- **Joint Governance Agreements & Support Documentation** – a programme critical path and a new highlight report format were agreed to strengthen governance and support improved management of clinical risks.
- **Long Term Agreement (LTA) and Service Level Agreement (SLA) principles** – a set of principles for adjusting the LTA baselines as a result of planned service changes were signed off and the group endorsed a commitment to work together to agree an updated LTA framework by end Quarter 1 20/22.
- **NPTH future model** – Health Boards agreed to commence joint strategic planning on future arrangements to support the development of services/ service models for the populations of Swansea Bay and CTM.
- **Informatics disaggregation** – the Group noted that the first two phases would be complete by 31<sup>st</sup> March and 30<sup>th</sup> June 2021 and endorsed the phased approach to mitigate clinical, service and financial risk.

### 3.4 **Regional and Specialised Services Provider Planning Partnership Group - (RSSPPP) with Cardiff and Vale UHB**

The Regional and Specialised Services Provider Planning Partnership Group met on 18<sup>th</sup> February. The main items for SBUHB under discussion were

- **Major Trauma** – an update was provided on the progress of the Major Trauma Centre and Network. The group were informed that the network was undertaking further work to refine the acceptance policy for secondary transfers, and that WHSSC have agreed to fund the additional plastic surgery post on a permanent basis.
- **Spinal Surgery** – the group received an update on the spinal surgery project. The project is on track to submit the final report for consideration at the March meeting of the RSSPPP. The group were informed that there has been a high level of engagement from all professions across the spinal services community, with consensus reached on a proposed regional model for spinal surgery. Further work to identify the services for delivery at a supraregional level and to describe a network model is well advanced, and due to conclude at the end of February. The group agreed that this work would need to be signalled to Health Boards and Welsh Government in order to identify implications for the 2022/23 planning round.
- **Hepato Pancreato Biliary (HPB) Surgery** – an update was provided on the development of a service specification for HPB surgery. The group were informed that the document had been issued to stakeholders for consultation between the 15<sup>th</sup> December and the 31<sup>st</sup> January, and that the Wales Cancer Network task and finish group had met to consider the feedback, and the document is in the process of being finalised. It was agreed that the RSSPPP would review the document to identify and consider the associated implementation issues, prior to submitting it for approval to the April meeting of the NHS Wales Health Collaborative Executive Group.
- **Service Interdependencies** – Following the discussion on HPB surgery, the group agreed it would be helpful to arrange an additional meeting of the partnership to review the tertiary services baseline assessment, in order to identify service interdependencies across both organisations and inform the development of a collaborative approach for the delivery of specialised and tertiary services.

- **Oesophageal and Gastric (OG) Cancer Surgery** – the group received a report on the urgent service change for OG cancer surgery. The arrangement has been working well, with support provided to the SBUHB MDT and OPD from the CVUHB service. It was agreed to extend the arrangement for a further six months, to enable the work to determine the definitive service model to be concluded.
- **Specialised Paediatric Services** – the group received an update on the support that CVUHB are providing with the **Cleft Lip and Palate** service, with the first case at UHW scheduled for the 6th March. An update was provided on the work that CVUHB are taking forward on **Paediatric Neurology**, it was agreed that further work should be undertaken to clarify the relationship between the paediatric neurology services in CVUHB and SBUHB. The group received a presentation on **Paediatric Orthopaedic Surgery** in South and West Wales. The service is currently delivered across multiple providers, with no centralised commissioning, and there are a number of sustainability issues which need to be addressed.
- **Clinical Service Plans and Programme Business Cases** – the group received an update from a recent meeting between the two organisations to discuss their respective plans and business cases. It was agreed to receive further progress updates, in the forthcoming meeting to discuss specialised services interdependencies.

### 3.5 NHS Wales Shared Services Partnership (NWSSP) Committee

The last meeting was held on 21<sup>st</sup> January. The main issues arising for the Health Board to be aware of are:

- **Digital Workforce Systems Scheduling** – the Committee received a proposal for a Once for Wales e-scheduling system contract for District Nursing, and agreed that NWSSP should use a single tender approach to establish a short term contract, prior to establishing a competitive procurement exercise to secure a longer term agreement.
- **Transforming Access to Medicine** – the TRAMS Programme Business Case has been endorsed by the Chief Pharmacists Group, and will be presented to the Welsh Government Infrastructure Investment Board at the end of January 2021 for formal scrutiny as part of the government approval process.
- **Temporary Medicines Unit** - The Committee were advised that the unit has now produced its first batches of product, following the granting of a wholesale distribution license as well as a production license at IP5 from the Medicines and Healthcare Products Regulatory Agency. The service will initially supply key medicines needed for Health Board critical care units in ready-to-use syringes. The unit has also been involved in supporting the additional distribution of COVID vaccines and related consumable supplies, as part of the national contingency response. Welsh Government have also confirmed funding for the Unit for the next two years.
- **Scan for Safety** – The Committee approved the submission of a business case to Welsh Government. The project will deliver improvements to patient safety through tracking of medical devices to ensure the right product is provided to the right patient and that products can, where required, be swiftly identified and recalled in the event of product safety alerts.

- **Once for Wales Concerns Management Database** – the Committee approved the updated Terms of Reference for the Programme Board for this initiative which is being led by NWSSP on behalf of NHS Wales

#### **4 FINANCIAL IMPLICATIONS**

There are no financial consequences associated with the updates in this report.

#### **5 RECOMMENDATIONS**

Members are asked to:

- **NOTE** the update on the Health Board's joint NHS partnership and commissioning arrangements.

<b>Governance and Assurance</b>		
<b>Link to Enabling Objectives</b> (please choose)	<b>Supporting better health and wellbeing by actively promoting and empowering people to live well in resilient communities</b>	
	Partnerships for Improving Health and Wellbeing	<input checked="" type="checkbox"/>
	Co-Production and Health Literacy	<input type="checkbox"/>
	Digitally Enabled Health and Wellbeing	<input type="checkbox"/>
	<b>Deliver better care through excellent health and care services achieving the outcomes that matter most to people</b>	
	Best Value Outcomes and High Quality Care	<input checked="" type="checkbox"/>
	Partnerships for Care	<input checked="" type="checkbox"/>
	Excellent Staff	<input type="checkbox"/>
	Digitally Enabled Care	<input type="checkbox"/>
	Outstanding Research, Innovation, Education and Learning	<input type="checkbox"/>
<b>Health and Care Standards</b>		
(please choose)	Staying Healthy	<input checked="" type="checkbox"/>
	Safe Care	<input type="checkbox"/>
	Effective Care	<input checked="" type="checkbox"/>
	Dignified Care	<input type="checkbox"/>
	Timely Care	<input type="checkbox"/>
	Individual Care	<input type="checkbox"/>
	Staff and Resources	<input checked="" type="checkbox"/>
<b>Quality, Safety and Patient Experience</b>		
Through the joint partnership and commissioning arrangements, the Health Board plans and commissions services to improve population health and quality of service delivery.		
<b>Financial Implications</b>		
The consequences of the pandemic on the Risk Pool arrangements is identified in section 3.7 although the financial consequences are not yet known.		
<b>Legal Implications (including equality and diversity assessment)</b>		
Under the Wellbeing of Future Generations Act the Health Board has a duty to work in collaboration and integration to plan, commission and deliver services for the benefit of the population.		
<b>Staffing Implications</b>		
There are no direct staffing implications of this paper.		
<b>Long Term Implications (including the impact of the Well-being of Future Generations (Wales) Act 2015)</b>		
<p>The paper gives an update on how the Health Board is working in collaboration with other NHS bodies to plan, commission and deliver integrated services in line with 'A Healthier Wales' and the WBFGA.</p> <ul style="list-style-type: none"> <li>○ <b>Long Term</b> - The importance of balancing short-term needs with the need to safeguard the ability to also meet long-term needs.</li> <li>○ <b>Prevention</b> - How acting to prevent problems occurring or getting worse may help public bodies meet their objectives.</li> <li>○ <b>Integration</b> - Considering how the public body's well-being objectives may impact upon each of the well-being goals, on their other objectives, or on the objectives of other public bodies.</li> <li>○ <b>Collaboration</b> - Acting in collaboration with any other person (or different parts of the body itself) that could help the body to meet its well-being objectives.</li> </ul>		

<ul style="list-style-type: none"> <li>○ <b>Involvement</b> - The importance of involving people with an interest in achieving the well-being goals, and ensuring that those people reflect the diversity of the area which the body serves.</li> </ul>	
<b>Report History</b>	None.
<b>Appendices</b>	None.