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Bwrdd Iechyd Prifysgol
Bae Abertawe
Swansea Bay University
Health Board



Meeting Date	25th July 2019	Agenda Item	3.4 (ii)
Report Title	Joint Regional Planning and Delivery Committee		
Report Author	Karen Stapleton, Head of Strategy and Planning ARCH		
Report Sponsor	Siân Harrop-Griffiths, Director of Strategy		
Presented by	Siân Harrop-Griffiths, Director of Strategy		
Freedom of Information	Open		
Purpose of the Report	<p>The last Joint Regional Planning and Delivery Committee (JRPDC) meeting took place on 10th April 2019. The meeting scheduled for June 2019 did not take place and the subsequent meeting is on 21st August 2019.</p> <p>This report provides an interim update to offer assurance on the pace and momentum of ongoing regional projects.</p>		
Key Issues	<p>Key points to note in this report are:</p> <ul style="list-style-type: none"> • Following submission of the Pathology Strategic Outline Case in March 2019 to Welsh Government, the Office of Government Commerce Gateway '2' ('delivery strategy' stage) project assurance is planned for September 2019; • A new regional project has been established to consider Dermatology and a workshop will take place in October to develop a regional work programme; and, • Work has continued, led by the Directors of Strategy and Planning, since April to develop Regional Clinical Services Plan for presentation to the next JRPDC. 		
Specific Action Required <i>(please ✓ one only)</i>	Information	Discussion	Assurance
			✓
Recommendations	<p>Members are asked to:</p> <ul style="list-style-type: none"> • NOTE the interim update on the JRPDC regional joint working that is being progressed. 		

JOINT REGIONAL PLANING AND DELIVERY COMMITTEE UPDATE

1. INTRODUCTION

The purpose of this report is to provide the Swansea Bay University Health Board with an interim update to offer assurance on the pace and momentum of ongoing Joint Regional Planning and Delivery Committee (JRPDC) projects. The group last met on 10 April 2019, and the next meeting is scheduled on 21 August 2019.

2. BACKGROUND

The Joint Regional Planning & Delivery Committee (JRPDC) has a key role in driving forward, at pace, a range of projects that have been identified by both Hywel Dda University Health Board (HDdUHB) and Swansea Bay University Health Board (SBUHB) as priorities for joint working on a regional basis; to deliver Ministerial objectives, especially those relating to the NHS Outcomes Framework, as well as alignment to the more strategic 'A Regional Collaboration for Health' (ARCH) Programme Board and that of the Service Transformation Programme.

Key points to note in this report are:

- Following submission of the Pathology Strategic Outline Case in March 2019 to Welsh Government, the Office of Government Commerce Gateway '2' ('delivery strategy' stage) project assurance is planned for September 2019;
- A new regional project has been established to consider Dermatology and a workshop will take place in October to develop a regional work programme; and,
- Work has continued, led by the Directors of Strategy and Planning, since April to develop Regional Clinical Services Plan for presentation to the next JRPDC.

3. ASSESSMENT

The JRPDC did not take place in June due to a number of significant changes at leadership level in both Health Boards and the meeting was not able to be quorate. Progress continues to be made across a range of regional projects and Directors of Strategy and Planning hold bi-weekly meetings with planning and service colleagues in both Health Boards to keep pace on key actions.

The attached JRPDC Portfolio Report in Appendix 1 is a high level summary of key deliverables for each project along with the current status of each action. Detailed updates on the following will be received at the JRPDC in August:

Pathology – response to scrutiny questions and preparations for the OGC Gateway '2' Review for September 2019;

Endoscopy - A report on the Joint Regional Work programme;

Dermatology – A report on the Joint Regional Work programme;

Workforce – A presentation on regional workforce issues;

Cardiology – An update on project deliverables;
Health Board – Thursday, 25th July 2019

Major Trauma – an update on the work to establish Major Trauma Units in SW Wales and the regional approach to Rehabilitation;

Regional Clinical Services Plan for South West Wales (RCSP) – The first draft of the RCSP will be received for comment.

4. RECOMMENDATIONS

Members are asked to:

- **NOTE** the interim update on the JRPDC regional joint working that is being progressed.

Governance and Assurance		
Link to Enabling Objectives (please choose)	Supporting better health and wellbeing by actively promoting and empowering people to live well in resilient communities	
	Partnerships for Improving Health and Wellbeing	<input checked="" type="checkbox"/>
	Co-Production and Health Literacy	<input checked="" type="checkbox"/>
	Digitally Enabled Health and Wellbeing	<input checked="" type="checkbox"/>
	Deliver better care through excellent health and care services achieving the	

outcomes that matter most to people		
	Best Value Outcomes and High Quality Care	<input checked="" type="checkbox"/>
	Partnerships for Care	<input checked="" type="checkbox"/>
	Excellent Staff	<input checked="" type="checkbox"/>
	Digitally Enabled Care	<input checked="" type="checkbox"/>
	Outstanding Research, Innovation, Education and Learning	<input checked="" type="checkbox"/>
Health and Care Standards		
<i>(please choose)</i>	Staying Healthy	<input checked="" type="checkbox"/>
	Safe Care	<input checked="" type="checkbox"/>
	Effective Care	<input checked="" type="checkbox"/>
	Dignified Care	<input checked="" type="checkbox"/>
	Timely Care	<input checked="" type="checkbox"/>
	Individual Care	<input checked="" type="checkbox"/>
	Staff and Resources	<input checked="" type="checkbox"/>
Quality, Safety and Patient Experience		
Implementation of the priority projects on a regional basis will support the delivery of Ministerial objectives, especially those relating to the NHS Outcomes Framework.		
Financial Implications		
There are no implications to this working arrangement.		
Legal Implications (including equality and diversity assessment)		
No implications		
Staffing Implications		
No implications		
Long Term Implications (including the impact of the Well-being of Future Generations (Wales) Act 2015)		
The projects identified in this regional working arrangement are designed to be able to support health boards to deliver on the commitments outlined in the WBFGA.		
Report History	The last report received by SBUHB Board was in March 2019.	
Appendices	None	

JRPDC Portfolio Project Summary 2018/19

Actions and timescale								
Programme Reference	PROJECT NAME	DELIVERABLES	TIMESCALE	DESCRIPTION / COMMENTARY	EXECUTIVE LEAD ABMU HDDA	RAG	STATUS	Governed By
JRPDC 1.1	Endoscopy	Implement regional standardised electronic referral form for endoscopy services across the South Wwest Wales region	Q4 2019/20	Work-stream to be closed – this has been superseded by the work of the National Endoscopy Programme who are looking at the establishment and implementation of an All Wales solution	Karen Miles	Red	NOT LIVE	JRPDC
JRPDC 1.2		Implement agreed guidance for surveillance management and follow-up to increase clinical effectiveness	Q4 2019/20	<ul style="list-style-type: none"> Information on surveillance protocols have been shared between the two UHBs Requirement to clear the backlog of surveillance cases Requirement to review pre-assessments to reduce DNAs 	Karen Miles	Amber	LIVE	JRPDC
JRPDC 1.3		Undertake endoscopy demand and capacity gap analysis	Q4 2019/20	<ul style="list-style-type: none"> Hywel Dda currently undertaking work to understand the Swansea Bay demand and capacity model Both UHBs will need to review future demand and capacity as part of the National Programme to look at future demand based on the potential increases through the Single Cancer Pathway and revised Bowel Screening protocol Hywel Dda reviewing its use of Scorpio and have been undertaking a gap analysis between the Scorpio system and the Endoscopy Management System used in Swansea Bay Swansea Bay undertaking work on EMS to allow migration into the Welsh Clinical Portal, and ensure that it is compliant for National Endoscopy Database reporting Review of digital infrastructure including ability to use video imagery capture 	Karen Miles	Amber	LIVE	JRPDC
JRPDC 1.4		Develop and implement endoscopy workforce plan that provides high-quality and timely patient-centred care, with effective outcomes to support the future requirements of the service	Q4 2019/20	<ul style="list-style-type: none"> Both UHBs looking at accelerated training programmes for nurse and clinical endoscopists Both UHBs to review how we share / support staff to help with the immediacy of filling workforce gaps Consultant endoscopy issue regarding the WLI / pension issue 	Karen Miles	Amber	LIVE	JRPDC

JRPDC 2.1	Catheter Labs	Implement the approved expansion of tertiary pathways (ACS/Cardiac Ablation/TAVI) - recruitment of required cath lab and consultant staff	Q2 2019/20	The substantive recruitment for the three elements of expansion ACS/EPS and TAVI is progressing. All three elements of the expansion plan are in place being supported by a combination of substantive appointments and staff working additional hours. ACS additional lists are running in the week at the moment (Monday and Friday) pending staff consultation to move to a Saturday planned all day list. Treat and repatriate service model has also continued post winter with a costed plan in the process of being finalised. TAVI costed plan has been finalised and was reviewed by WHSSC management group in their June 2019 meeting but this has been deferred.	Chris White	Amber	LIVE	JRPDC
JRPDC 2.2		Hywel Dda commissioning of demountable Cardiac Catheter Laboratory	Q4 2019/20	Awaiting updated position from Hywel Dda	Joe Teape	Amber	LIVE	JRPDC
JRPDC 2.3.1		Year1 Hywel Dda Cardiac Cath Lab (repatriation activity from SBUHB to Hywel Dda UHB) - consider opportunity to repatriate some swansea angiography undertaken in POW if capacity in local Hywel Dda Health Board cardiac cath laboratory	Q4 2020/21	Awaiting updated position from Hywel Dda	Joe Teape	Amber	LIVE	JRPDC
JRPDC 2.3.2		Recruit Cardiac Cath Lab staff to Hywel Dda Health Board laboratory to support year 2 plan	Q2 2021/22	Awaiting updated position from Hywel Dda	Joe Teape	Amber	LIVE	JRPDC
JRPDC 2.3.3		Year 2 Hywel Dda cardiac cath lab	Q2 2021/22	Awaiting updated position from Hywel Dda	Joe Teape	Amber	LIVE	JRPDC
JRPDC 2.4		Replace the third cardiac catheter laboratory in Morriston Hospital - once replacement completed repatriate remaining swansea angiography undertaken in POW back to south west	Q2 2021/22	Work to commence on developing business case for replacement of 3rd Lab in Quarter 4 2019/20	Chris White	Amber	LIVE	JRPDC

JRPDC 2.5		Phased implementation plan for 5 year growth requirements for cardiac catheter laboratory requirements South West Wales (23/24)	2023/24			Amber	LIVE	JRPDC
JRPDC 3.1	Orthopaedics	Demand and capacity analysis and options paper	Q4 2018/19 February 2019	The JRPDC received an update on the modelling work undertaken between the UHBs in respect of elective orthopaedic backlog and sustainability for 2019/2020. Both Health Boards are having ongoing discussions with Welsh Government in respect of their Annual Plans for 2019/20 to agree the final delivery points. It was agreed at the JRPDC meeting that the challenge for SBUHB to reach zero wait would be take forward as part of IMTP planning.	ABMU - Chris White/Darren Griffiths H.Dda - Joe Teape Ⓜ	Green	NOT LIVE	JRPDC
JRPDC 3.2		Joint strategic direction and action plan	Q1 2019/20 April 2019	Any opportunities to align plans will need to be explored as part of the work on our RCSP.	ABMU - Chris White/Darren Griffiths H.Dda - Joe Teape Ⓜ	Amber	LIVE	JRPDC
JRPDC 4.1	Vascular	Appointment to joint posts	Q1 2019/20	Joint Middle Grade Surgical Doctor - Candidate withdrew, post to be readvertised Consultant Post – Funding has been approved for a 9th post. The JD has been approved by the Royal College and has gone to advert.	Joe Teape	Green	LIVE	JRPDC
JRPDC 4.2		Joint Regional Hybrid Theatre		A group has been re-established to take forward the business case development. A paper was submitted to IBG at the end of April to obtain approval for the release of design fees to support a refresh on previous plans for the hybrid. SBUHB Execs have requested a presentation at SBUHB Execs on 24th July to provide an overview of the vascular network, progress to date and the relationship between the hybrid theatre and the overall plan and strategy of the vascular network. Next steps will include submission to IBG for approval of the release of design fees to progress with the business case development. . They will then confirm if the project can move onto the next stage which is release of design fees and appointing an architect to work with the vascular team.	Chris White	Amber	LIVE	JRPDC
JRPDC 4.3		Regional Limb at Risk Pathway	Q1 2019/20	<ul style="list-style-type: none"> The Limb at Risk Pathway has gone live. Value-based healthcare project - The Clinical Leads of the podiatry departments within ABM and Hywel Dda University Health Boards have identified areas where there are low value activities undertaken that may release resources to be redirected into higher value activities. Referral to National Exercise Referral Scheme (NERS) - Podiatrists are now able to refer directly into NERS following discussions taken forward with Public Health Wales. It has been agreed that named clinicians can refer into NERS. Education package - The content of the education package has been finalised and the first Education Day was held on 14th February 2019 with more than 100 clinicians in attendance. There has been very positive feedback and there are plans to run the course annually. 	Joe Teape	Green	LIVE	JRPDC

JRPDC 4.4		Sustainable Vascular Laboratory	TBC	Following discussions it has been agreed that the vascular laboratory staff will now come under the responsibility of radiology. This provides appropriate line management for the clinical staff and opportunities. There have been discussions whether the vascular laboratory services within the two Health Boards should be networked or remain separate. Paper and further discussions at next vascular meeting	Joe Teape	Amber	LIVE	JRPDC
JRPDC 5.1	Dermatology	Stabilise current services across the region	TBC	Focus is on understanding current demand and capacity across all sites the system and working on joint plan to address gaps. GP education and training to begin in HD in order to upskill GPs initially, supported by SBUHB. A proposal is being submitted for the development of a Clinical Photography service for rural areas, including Hywel Dda and Neath Port Talbot. Work underway to agree a sustainable pathway for dermatology across the region	Chris White	Green	LIVE	JRPDC
JRPDC 5.2		Develop regional workforce development programme - med term	2020-2022	The structure and content of the programme will be agreed as part of the workshop in October 2019	Chris White	Green	LIVE	JRPDC
JRPDC 5.3		Develop 5 Year Regional Dermatology Strategy	2019-2024	Begin planning for this as part of the Workshop on 3rd October 2019. Explore Artificial Intelligence (AI) solutions as part of workshop and strategy.	Chris White	Green	LIVE	JRPDC
JRPDC 4.1	Ophthalmology	Operational plan focusing on regional eye on-call service.	TBD further info awaited	Project not currently LIVE	Joe Teape	RAG	NOT LIVE	JRPDC
JRPDC 6.1	Cellular Pathology	Regional Cellular Pathology Service Business Case	Q4 2020	UHBs formally signed off SOC and submitted to WGov 29/3/19 for approval. WGov scrutiny letter received 24/5/19. Joint response in hand - qtr2 OGC Gateway '2' ('delivery strategy' stage) project assurance planned for September 2019. Resource schedule for OBC / Commence outline design, post SOC approval - qtr3	Karen Miles	Green	LIVE	JRPDC