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Bwrdd Iechyd Prifysgol
Bae Abertawe
Swansea Bay University
Health Board



Meeting Date	16 December 2021	Agenda Item	3.1
Report Title	West Glamorgan RPB Emergency Winter Plan 2021/22		
Report Author	Siân Harrop-Griffiths, Director of Strategy		
Report Sponsor	Inese Robotham, Chief Operating Officer		
Presented by	Siân Harrop-Griffiths, Director of Strategy Inese Robotham, Chief Operating Officer		
Freedom of Information	Open		
Purpose of the Report	To advise the Board of the RPB Emergency Winter Plan		
Key Issues	<p>Given COVID and system wide pressures, the RPB has agreed to establish an emergency winter plan for 2021/22 to focus on priority areas to maintain essential services during winter 2021/22.</p> <p>The plan has been developed by Service leads across organisations, and linked into the Health Board's winter plan through the UEC Programme.</p> <p>It is reviewed on a weekly basis through the RPB governance routes</p>		
Specific Action Required <i>(please choose one only)</i>	Information	Discussion	Assurance
	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Recommendations	<p>Members are asked to:</p> <ul style="list-style-type: none"> • <u>CONSIDER</u> the attached Emergency Winter Plan 		

WEST GLAMORGAN RPB EMERGENCY WINTER PLAN 2021/22

1. INTRODUCTION

West Glamorgan RPB has Transformation Boards established to lead service change to deliver the Regional Plan. These Transformation Boards were stood down in October 2021 to respond to the increasing COVID and system pressures. An Emergency Winter Plan has been prepared to enable services to focus on delivering essential services to the focused care groups during the winter of 2021/22.

2. ASSESSMENT

The attached Emergency Winter Plan sets out priority actions to support essential services for vulnerable people during the winter of 2021/22. It focuses on the care groups considered through the RPB:

- Older People – through Home First and the commissioning of additional care home beds through the independent sector
- Building Resilient Communities – how the 3rd sector can support people to stay in their own homes
- Carers – the support required to enable carers to continue to support vulnerable groups
- Housing Strategy and Homeless – eg further support through Care and Repair to enable people to stay at home/be discharged from hospital
- Digital – what technology might be available to enable people to stay at home/be discharged more quickly
- Transforming Complex Care – not directly related to care provision, but crucial to ensuring people with complex needs have agreed packages of care and funding arrangements in place; liaison with independent sector to maximise care opportunities
- Children and Young People – particular focus on emotional health and wellbeing
- Transforming Mental Health – continuing the adult acute re-provision and focus on well being
- Learning disability – where possible continuing to develop new models, but also focus on support for people with learning disabilities and their carers
- Workforce – opportunities for joint working.

The greatest opportunities for maximum impact through these work programmes are in relation to Older People through Home First and the commissioning of additional care home beds. However, whilst smaller numbers, the ongoing impacts for children and young people and people with mental health problems, and their potential impact on the system cannot be underestimated. Additional emphasis has been placed on supporting carers during this winter to reflect the crucial role they play in supporting vulnerable people at home.

3. GOVERNANCE ISSUES AND RISKS

To oversee implementation of the plan, and to ensure risks are flagged, each programme of work reports on a bi-weekly basis to a Transformation Board that is chaired on a rotational basis by the Director of Strategy from the Health Board, and the Directors of Social Services in Neath Port Talbot and Swansea. The Health Board is well represented on each of the workstreams that have developed and are implementing the Plan. There are also links into the UEC Programme Board.

The greatest risks to the delivery of the plan are workforce, both in terms of people able to deliver care, but also in the programme office.

4. FINANCIAL IMPLICATIONS

Through winter funding (~£1.2m), and unallocated RPB funding (~£1.1m), ~£2.3m is available to support the emergency winter plan. It has been confirmed that ~£1.9m will be available for the service units to support the commissioning of the additional care home beds. Proposals are being sought for the use of the remaining funds which support our urgent and emergency care plans to release capacity in our acute provider services.

5. RECOMMENDATION

Members are asked to:

- **CONSIDER** the attached Emergency Winter Plan

Governance and Assurance		
Link to Enabling Objectives (please choose)	Supporting better health and wellbeing by actively promoting and empowering people to live well in resilient communities	
	Partnerships for Improving Health and Wellbeing	<input type="checkbox"/>
	Co-Production and Health Literacy	<input type="checkbox"/>
	Digitally Enabled Health and Wellbeing	<input type="checkbox"/>
	Deliver better care through excellent health and care services achieving the outcomes that matter most to people	
	Best Value Outcomes and High Quality Care	<input type="checkbox"/>
	Partnerships for Care	<input type="checkbox"/>
	Excellent Staff	<input type="checkbox"/>
	Digitally Enabled Care	<input type="checkbox"/>
	Outstanding Research, Innovation, Education and Learning	<input type="checkbox"/>
Health and Care Standards		
(please choose)	Staying Healthy	<input type="checkbox"/>
	Safe Care	<input checked="" type="checkbox"/>
	Effective Care	<input type="checkbox"/>
	Dignified Care	<input type="checkbox"/>
	Timely Care	<input type="checkbox"/>
	Individual Care	<input type="checkbox"/>
	Staff and Resources	<input type="checkbox"/>
Quality, Safety and Patient Experience		
Financial Implications		
As per report		
Legal Implications (including equality and diversity assessment)		
There are no legal implications to highlight.		
Staffing Implications		
There are no direct staffing implications to highlight as a result of this report .		
Long Term Implications (including the impact of the Well-being of Future Generations (Wales) Act 2015)		
Report History		
Appendices	Appendix 1 – Emergency Winter Plan	