



GIG
CYMRU
NHS
WALES

Bwrdd Iechyd Prifysgol
Bae Abertawe
Swansea Bay University
Health Board



Meeting Date	26th May 2022		Agenda Item	6.2
Report Title	Update On Key External Partnerships			
Report Author	Nicola O'Sullivan, Head of Partnerships and Engagement Joanne Abbott-Davies, Assistant Director of Strategy and Partnerships			
Report Sponsor	Siân Harrop-Griffiths, Director of Strategy			
Presented by	Siân Harrop-Griffiths, Director of Strategy			
Freedom of Information	Open			
Purpose of the Report	The purpose of this report is to provide an overview of the recent key external partnerships of which the Health Board is a statutory member.			
Key Issues	The following report sets out some of the key issues discussed at recent key external partnerships meetings and in particular, the implications for the Health Board. Minutes of the relevant meetings are not included with the report and may not be available at this time due to timings of meetings, but a summary of the key issues from the Health Board's point of view are included so that the Board is aware of these in a more timely manner.			
Specific Action Required <i>(please choose one only)</i>	Information	Discussion	Assurance	Approval
	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Recommendations	Members are asked to: <ul style="list-style-type: none"> • NOTE the key external partnerships which Swansea Bay UHB works as a part of; • NOTE the issues discussed in these external partnerships and the implications for the Health Board. 			

UPDATE ON KEY EXTERNAL PARTNERSHIPS

1. INTRODUCTION

Swansea Bay UHB is a statutory partner in a range of external partnerships, including those listed below:

- West Glamorgan Regional Partnership Board & its supporting governance structure including the Regional Housing Partnership
- Swansea Public Services Board Joint Committee
- Neath Port Talbot Public Services Board
- West Glamorgan Substance Misuse Area Planning Board
- Neath Port Talbot Youth Justice and Early Intervention Services Management Board
- Swansea Youth Justice Management Board
- Neath Port Talbot Community Safety Partnership
- Swansea Community Safety Partnership

This report provides an overview of the key issues from the most recent meetings of these external partnerships from the Health Board's point of view and any key areas of work being undertaken as a result.

2. KEY ISSUES

The emphasis on winter pressures planning since September 2021 has meant meetings have been reviewed and reconfigured to meet these needs, as a result some meetings have been stood down during this period while other have been meeting on a more regular basis. This report is based on the minutes available at this time.

2.1 West Glamorgan Regional Partnership Board

The West Glamorgan Regional Partnership Board (RPB) met on 8th March 2022.

To support the progress and development of a **People's Forum**, the RPB core team will be strengthened with additional Participation and Engagement Officer posts, as well as an additional role to support and enhance the work of the representatives in a formal monitoring and support process.

The West Glamorgan Regional Investment Fund (RIF) is a five-year regional fund that will run from April 22 – March 27 and replaces the Intermediate Care Fund and Transformation Fund. Additional funding for carers from Welsh Government is also included.

6 national models of care have been identified and each region must ensure their programmes align to these models of care:

- Community Based Care – prevention and community coordination
- Community Based Care – complex care closer to home
- Promoting good emotional health and well-being
- Supporting Families to stay together safely, and therapeutic support for care experienced children
- Home from hospital services
- Accommodation based solutions

The key population priority groups supported via investment remains broadly the same as the ICF funding, the main amendments being “people with learning disabilities”, which has been changed to

include neurodevelopmental conditions (including Autism) and the addition of Emotional Health and Wellbeing instead of Mental Health.

The enabling tools to support the programmes include:

- Integrated planning and commissioning
- Technology and digital solutions
- Promoting the Social Value sector
- Workforce Development and Integration

West Glamorgan strategic priorities are:

- Stabilisation and Reconstruction
- Remodelling Acute Health and Community Services
- Transforming Complex Care
- Transforming Mental Health Services

The RIF offers a 5-year funding approach which includes:

- Piloting and testing of new projects over a 2-year period – Acceleration Change Fund. The funding split for this is 90% Welsh Government funding, 10% match funding from statutory partners.
- Evaluation of projects after 2 years, and if partners agree, projects can move to an Embedding Fund for 3 years. The funding split for this is 70% Welsh Government funding, 30% match funding (Cash or resources) from statutory partners.
- If at the end of these three years a pooled fund arrangement is in place, Welsh Government could help to mainstream by providing 50% of funding.
- The areas under national priorities funding - Integrated Autism Services, Dementia Services and Memory Assessment will be fully funded by Welsh Government.
- The RPB core team is 75% funded Welsh Government and 25% match funding.

The following 4 investment plans were approved:

- Home First Programme Investment Plan
- Wellbeing and Mental Health Programme (including dementia) Investment Plan
- Children and Young People's Programme Investment Plan
- Prevention and Community Coordination Programme Investment Plan

Further work is required around:

- Managing the unallocated spend
- Development of detailed business plans and business cases to demonstrate how we will transform and deliver these programmes and outcome measurement to demonstrate delivery for each business case
- Development of a Regional Performance Framework to support the measuring of the outcomes and success of these programmes.

The reset of health and social care, an intensive 2 week's system reset started on 01/03/22. The aim was to focus on improving patient flow and clear the backlogs within hospitals. To support this the following actions taken:

- Extending the Pathway 3 (residential reablement) offer;
- Trying to create more defined transition beds - in Swansea, this is in-house services; in Neath Port Talbot, it is a commissioned model
- Looking at the Choice Policy again to support these actions
- Working with people affected by the hand back of domiciliary care contracts from providers
- GPs (General Practitioners) were asked to extend their opening hours on a voluntary basis, 6 practice opened at short notice

In September 2021 the Transformation Boards were stood down in their usual guise and reconfigured to weekly meetings focusing on winter pressures planning. Transformation Boards recommenced to business as usual in April 2022.

2.1.1 Transformation Board 1 – 5 April 2022

A Regional Integrated Escalation Framework (RIEF) update was provided around care homes, brokerage, domiciliary care and community services including district nursing.

The work around transitional beds was discussed. The need for a clear understanding of actions and impact, with trackers included was emphasised for the approach to be transferrable to other programmes of work.

The challenges around the domiciliary care market remains a significant risk to the programme delivery. A Domiciliary Care Action Plan is being developed and a separate task and finish group will need to be established to progress this work.

The importance of ensuring the voice of the service user informs work was reiterated.

An update was provided on the Population Needs Assessment development, a pragmatic and iterative process for the development of these has been taken and the intention is to update these on a regular basis. Chapters on Children and Young People, Autism, Mental Health and Older People were presented and approved subject to a few amendments.

The Building Resilient Steering Group has had a name change to the Prevention and Community Co-ordination Programme to reflect Welsh Government guidance.

An update was provided on the progress of the development of the Framework for Volunteering Health and Social Care, which builds on the Regional Volunteering Strategy. The importance of supporting young people to participate in volunteering was acknowledged and the Discovery Student Volunteering was highlighted with the example of a volunteer supporting a care home resident having a conversation in their first language.

2.1.2 Transformation Board 2 – 12 April 2022

An update was provided around the **Clinically optimised** work. A workshop has taken place to explore and agree a standardised definition of clinically optimised, for instance a patient could be clinically optimised but still require inpatient rehabilitation. It was proposed a headline definition for the reason a person was in a bed was included and linked to a lead organisation. The distinction between Health Board and Local Authority responsibility has not always been clear and it needed to be checked whether or not the primary care element should also be included. The proposal around clinically optimised was supported with the benefits of a single IT system to serve everybody was acknowledged. The next steps would be for a task and finish group to meet to agree the governance arrangements between organisations.

The **Joint Funding Paper** has previously been agreed and in the most recent papers the principles were approved. There had been an assumption of 30% funding of packages of care, but work by the

Health Board around assumptions had identified 21% was more accurate. The importance of understanding demand and capacity data to understand the full cost of the packages, where patients are in the process to determine estimated costs. The financial governance needs to be worked through and a streamlined process will be brought back in a month as this work is important in addressing the backlog.

Emotional Wellbeing and Mental Health further clarity was required around the Mental Health Improvement Fund, the additional value provided by utilising funding from the Regional Innovation Fund and the process for agreeing the Mental Health Improvement Fund. The linking of this to other programmes was queried and the importance of service user involvement was reiterated.

The Learning Disability Programme is a relatively new piece of work and an overview of the work to date was provided. A link to a survey was included and colleagues were invited to complete and share. The need for end goals to be identified and new approaches to be tested was confirmed. A query was raised around how the work of this programme would be coproduced

A paper on **Externally Commissioned Care** highlighted the need to explore the impacts of ongoing cost pressures from a commissioned services perspective (including domiciliary care and care home operators). The rising costs of fuel is having an impact on domiciliary care services, providers across the region have asked commissioners to pay mileage at 45p per mile and the local authorities had approved this. The Health Board's finance team are looking at the impact on the Health Board.

2.1.3 Transformation Board 3

No minutes are available for this meeting at present.

2.1.4 Emergency Community Silver Meetings

On the 4th January it was agreed the Tuesday Transformation Board meeting was reformed to become the Emergency Community Silver, which is now meeting twice weekly.

These meetings have focused around

- Regional Integrated Escalation Framework (REIF) dealing with the immediate business continuity challenges for organisations and how working in partnership can address these
- Addressing the domiciliary care capacity and resilience challenges
- Care homes emergency response, including the development of an emergency cover for care homes SOP
- Use of residential beds as alternatives to hospital beds
- Winter plan update
- Staff vaccination

At the community emergency silver meeting on the 3 February 2022 it was agreed there was no longer a requirement to meet twice a week and the emergency arrangements could be stepped down. Going forward the Thursday meetings will stop and Tuesday meeting will focus on recovery.

2.2 Swansea Public Services Board (PSB) Joint Committee

The **Swansea PSB Joint Committee** met 10 February 2022 but the minutes have not yet been approved for this meeting.

2.3 Neath Port Talbot Public Services Board (PSB)

The **Neath Port Talbot PSB** met on 21 March 2022 but the minutes have not yet been approved for this meeting.

2.4 West Glamorgan Substance Misuse Area Planning Board (APB)

An update from the **West Glamorgan Substance Misuse Area Planning Board (APB)** was provided as part of the partnerships report in January 2022.

2.5 Neath Port Talbot Youth Justice and Early Intervention Services Management Board

No update on the **Neath Port Talbot Youth Justice and Early Intervention Services Management Board** is available at this time.

2.6 Swansea Youth Justice Service Management Board

The **Swansea Youth Justice Service Management Board** met on 10 February 2022.

Her Majesties Inspectorate of Prisons (HMIP) undertook a review of Youth Justice Services and gave the service an overall rating of – requires improvement. An action and improvement plan is being developed for submission to HMIP by March 2022. It was requested the inspection report was shared more widely across partner organisations to evidence a wider interest in the work of the Youth Justice Service.

To address concerns raised around sexually harmful behaviour, specialised training has been offered to the whole team. In the future, dip sampling and quality assurance will take place with all cases that have potentially identified sexual harm or risk and links with Child and Family service colleagues will be further strengthened to ensure safeguarding of children.

13 young people charged with offences relating to the Mayhill riots, 5 will be going to Bureau, the remaining cases will be dealt with at court. As these cases are all being dealt with simultaneously so there will be an impact on the service. The method by which young people were charged via postal request was discussed, as this caused significant distress for some of the young people involved.

Following a good governance presentation, it was proposed a case is put forward for the training of members of the Youth Justice Service Management Board and there is an opportunity to learn from the good practice of others.

2.7 Neath Port Talbot Community Safety Partnership Board (CSP)

The **Neath Port Talbot CSP** met in late March, the notes are not currently available.

2.8 Swansea Community Safety Partnership Board (CSP)

The **Swansea CSP** will reinstate meetings in mid May.

2.9 Safer Neath Port Talbot

Safer Neath Port Talbot met on 2 December 2021.

A presentation was given on contextual safeguarding and the potential for taking this approach forward was discussed. A workshop will be scheduled to support partners embed contextual safeguarding.

The figures around Hate Crime reporting have increased regionally and nationally over the last year.

There continues to be a focus around County Lines Work.

South Wales Police have been addressing issues around spiking, violence against girls, as well as promoting the safe spaces in partnership with Neath Port Talbot CVC and Community Safety. The Safe Spaces Pontardawe has grown significantly based on community interest and activity. The Ask Angela campaign will relaunch this year.

The Safer Streets bid for Home Office funding was unsuccessful.

2.10 Safer Swansea

No update on the **Safer Swansea** is available at this time.

3. RECOMMENDATIONS

The Health Board is recommended to:

- **NOTE** the key external partnerships which Swansea Bay UHB works as a part of;
- **NOTE** the issues discussed in these external partnerships which are of relevance to the Board.

Governance and Assurance		
Link to Enabling Objectives (please choose)	Supporting better health and wellbeing by actively promoting and empowering people to live well in resilient communities	
	Partnerships for Improving Health and Wellbeing	<input checked="" type="checkbox"/>
	Co-Production and Health Literacy	<input checked="" type="checkbox"/>
	Digitally Enabled Health and Wellbeing	<input checked="" type="checkbox"/>
	Deliver better care through excellent health and care services achieving the outcomes that matter most to people	
	Best Value Outcomes and High Quality Care	<input checked="" type="checkbox"/>
	Partnerships for Care	<input checked="" type="checkbox"/>
	Excellent Staff	<input type="checkbox"/>
	Digitally Enabled Care	<input checked="" type="checkbox"/>
	Outstanding Research, Innovation, Education and Learning	<input type="checkbox"/>
Health and Care Standards		
(please choose)	Staying Healthy	<input checked="" type="checkbox"/>
	Safe Care	<input checked="" type="checkbox"/>
	Effective Care	<input checked="" type="checkbox"/>
	Dignified Care	<input checked="" type="checkbox"/>
	Timely Care	<input checked="" type="checkbox"/>
	Individual Care	<input checked="" type="checkbox"/>
	Staff and Resources	<input type="checkbox"/>
Quality, Safety and Patient Experience		
The report highlights the current partnership arrangements with Local Authorities and other partners. These arrangements have been developed to improve outcomes for patients and mitigate any quality and safety risks.		
Financial Implications		
The recommendations made are not associated with any financial implications. Members of the Committee are not being asked to consider or approve any financial assumptions.		
Legal Implications (including equality and diversity assessment)		
There are no legal implications associated with this report or the plans outlined within it. The Health Board is fulfilling the statutory requirements placed on it to participate in the partnerships outlined in this paper.		
Staffing Implications		
There are no staffing implications associated with this report or the plans outlined within it.		
Long Term Implications (including the impact of the Well-being of Future Generations (Wales) Act 2015)		
The actions outlined in the report support the five ways of working outlined in the Act. Swansea Bay UHB is working collaboratively with partner organisations to identify improved ways of working to support the longer-term strategic vision of the organisations involved.		
Report History	This Board considered a previous Partnership Report Update at its meeting in January 2022.	
Appendices		