



Bwrdd Iechyd Prifysgol
Bae Abertawe
Swansea Bay University
Health Board



Meeting Date	10 September 2020	Agenda Item	2.2
Report Title	Field Hospital Assurance Review		
Report Author	Darren Griffiths, Director of Finance (interim)		
Report Sponsor	Darren Griffiths, Director of Finance (interim)		
Presented by	Darren Griffiths, Director of Finance (interim)		
Freedom of Information	Open		
Purpose of the Report	This report provides the Audit Committee with the final report received from the Welsh Government Integrated Assurance Hub review of Field Hospitals along with the Health Board’s action plan to address the findings of the report.		
Key Issues	<p>All Health Boards in Wales which have developed field hospitals in response to the COVID-19 pandemic are participating in field hospital reviews.</p> <p>Swansea Bay University Health Board (SBUHB) was reviewed by the Welsh Government Integrated Assurance Hub between 27th July 2020 and 29th July 2020.</p> <p>The Health Board received a draft report at the conclusion of the fieldwork on 29th July 2020 and received the formal report from the Director General for Health and Social Services on 24th August 2020.</p> <p>The report found a Delivery Confidence Assessment (DCA) of Amber/Red which is assessed as “successful delivery of the project/programme is in doubt with major risks or issues apparent in a number of key areas. Urgent action is needed to ensure these are addressed, and establish whether resolution is feasible.” There were seven key findings in the report.</p> <p>The Health Board’s Field Hospital Establishment Group is overseeing the action plan response to the findings and its delivery. The action plan was reported back to the Director General on 4th September 2020 at his request. A number of items within the action plan have already been completed since the review.</p>		

	The review team will revisit the Health Board on 12 th October 2020 to assess the completion of the actions.			
Specific Action Required <i>(please choose one only)</i>	Information	Discussion	Assurance	Approval
	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Recommendations	Members are asked to: <ul style="list-style-type: none"> • NOTE the content of the assurance review • NOTE the arrangements for completing the actions to address the review findings • NOTE the date of 12th October 2020 for the follow up review 			

FIELD HOSPITAL ASSURANCE REVIEW

1. INTRODUCTION

This report provides the Audit Committee with the final report received from the Welsh Government Integrated Assurance Hub review of Field Hospitals along with the Health Board's action plan to address the findings of the report.

2. BACKGROUND

All Health Boards in Wales which have developed field hospitals in response to the COVID-19 pandemic are participating in field hospital reviews. Swansea Bay University Health Board (SBUHB) was reviewed by the Welsh Government Integrated Assurance Hub between 27th July 2020 and 29th July 2020.

The review consisted of a document review coupled with a series of interviews with key individuals. As the review is a broad review, the participants in the review were from the Health Board, Wels Government, Finance Delivery Unit and Local Authorities as representatives from each of these bodies were involved in supporting the delivery of the Health Board's response at the start of the pandemic.

Cwm Taf Morgannwg University Health Board are also to be reviewed by the Assurance Hub, other health boards have been reviewed by KPMG. At this stage it is not clear what the findings have been across all of the reviews but this is expected in due course.

The Health Board received a draft report at the conclusion of the fieldwork on 29th July 2020 and received the formal report from the Director General for Health and Social Services on 24th August 2020 (**Appendices 1 and 2**; letter and report respectively). Work had already commenced on delivering the actions set out in the plan upon receipt of the draft report and therefore some actions are already complete.

The report found a Delivery Confidence Assessment (DCA) of Amber/Red which is assessed as "successful delivery of the project/programme is in doubt with major risks or issues apparent in a number of key areas. Urgent action is needed to ensure these are addressed, and establish whether resolution is feasible." There were seven key findings in the report. The report states that readiness of the field hospitals has been successfully delivered, but that the DCA was undertaken on the basis of "readiness for service now of existing Llandarcy and Bay field hospitals", this is stated on page 3 of the report at Appendix 2.

The Health Board's Field Hospital Establishment Group is overseeing the action plan response to the findings and its delivery (**Appendix 3**). The action plan was reported back to the Director General on 4th September 2020 at his request. A number of items within the action plan have already been completed since the review.

The review team will revisit the Health Board on 12th October 2020 to assess the completion of the actions. The Field Hospital Establishment Group will ensure that the actions are complete in good time ahead of the review on 12th October and it is

envisaged that the action plan, along with the associated evidence of completion will form the document review pack to support the commencement of the review.

3. GOVERNANCE AND RISK ISSUES

The DCA assesses the readiness of the Health Board's field hospitals for service. Some services (not bed based services) are already being provided from Bay field hospital and the facility is physically ready for occupation. A live exercise is being planned to ensure that the hospital can deliver the required service response should super surge be needed.

The Health Board accepts the findings of the report and is bringing these before the audit committee for assurance. Further updates will be brought before the committee along with the findings of the follow up review on Monday 12th October 2020.

4. FINANCIAL IMPLICATIONS

There are no direct financial implications of this report. The processes for the establishment and cost forecasting for the field hospitals, aligned to Health Board modelling of potential future COVID-19 waves is subject to separate governance.

5. RECOMMENDATION

Members are asked to:

- **NOTE** the content of the assurance review
- **NOTE** the arrangements for completing the actions to address the review findings
- **NOTE** the date of 12th October 2020 for the follow up review

Governance and Assurance		
Link to Enabling Objectives <i>(please choose)</i>	Supporting better health and wellbeing by actively promoting and empowering people to live well in resilient communities	
	Partnerships for Improving Health and Wellbeing	<input checked="" type="checkbox"/>
	Co-Production and Health Literacy	<input checked="" type="checkbox"/>
	Digitally Enabled Health and Wellbeing	<input type="checkbox"/>
	Deliver better care through excellent health and care services achieving the outcomes that matter most to people	
	Best Value Outcomes and High Quality Care	<input checked="" type="checkbox"/>
	Partnerships for Care	<input checked="" type="checkbox"/>
	Excellent Staff	<input checked="" type="checkbox"/>
	Digitally Enabled Care	<input type="checkbox"/>
	Outstanding Research, Innovation, Education and Learning	<input checked="" type="checkbox"/>
Health and Care Standards		
<i>(please choose)</i>	Staying Healthy	<input checked="" type="checkbox"/>
	Safe Care	<input checked="" type="checkbox"/>
	Effective Care	<input checked="" type="checkbox"/>
	Dignified Care	<input checked="" type="checkbox"/>
	Timely Care	<input checked="" type="checkbox"/>
	Individual Care	<input checked="" type="checkbox"/>
	Staff and Resources	<input checked="" type="checkbox"/>
Quality, Safety and Patient Experience		
Ensuring increased delivery confidence of our field hospital capability as the super surge component of the Health Board's COVID-19 response will ensure that sufficient capacity exists to treat patients in a planned way, in the most appropriate care setting.		
Financial Implications		
There are no direct financial implications of this report.		
Legal Implications (including equality and diversity assessment)		
Some of the findings of this report require finalisation on conclusion of the collaborative agreement and lease arrangements for the field hospitals. These action are nearing completion.		
Staffing Implications		
There are no direct staffing implications as a result of this report but there are clear workforce components of the Health Board's COVID-19 response plan should demand be such that both surge and super surge capacity be required.		
Long Term Implications (including the impact of the Well-being of Future Generations (Wales) Act 2015)		
Ensuring that the Health Board has a resilient plan for delivering sufficient capacity to meet any COVID-19 future waves will ensure timely access to care and reduced risk of any preventable long term harm to patients who otherwise may have been unable to access care.		
Report History	This report is the first report to the committee on the Field Hospital Assurance Review.	

Appendices	Appendix 1 – Letter from Director General to Chief Executive Issuing Field Hospital Review Appendix 2 – Final Field Hospital Review Reports Appendix 3 – 3 rd September 2020 update of Assurance Review Findings Action Plan
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