



**GIG**  
CYMRU  
**NHS**  
WALES

Bwrdd Iechyd Prifysgol  
Bae Abertawe  
Swansea Bay University  
Health Board



<b>Meeting Date</b>	<b>04 July 2022</b>	<b>Agenda Item</b>	<b>6.1</b>
<b>Report Title</b>	<b>Hosted Bodies Governance Report - NHS Wales Delivery Unit</b>		
<b>Report Author</b>	Jeremy Griffith, Director NHS Wales Delivery Unit		
<b>Report Sponsor</b>	Jeremy Griffith, Director NHS Wales Delivery Unit		
<b>Presented by</b>	Director of Corporate Governance		
<b>Freedom of Information</b>	Open		
<b>Purpose of the Report</b>	The Hosted Bodies Governance Report will provide an overview of the work programme and activities of the NHS Wales delivery Unit for the period 2021-22 and an outline of existing internal systems and controls, with a view to providing appropriate assurance to the host organisation, SBU UHB.		
<b>Key Issues</b>	The report aims to provide the required assurance to SBU UHB, as host organisation, in order to support the achievements of the Health Board's corporate objectives and to be included as part of the HB Annual Governance Statement.		
<b>Specific Action Required</b> <i>(please choose one only)</i>	<b>Information</b>	<b>Discussion</b>	<b>Assurance</b>
	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>Recommendations</b>	Members are asked to: <ul style="list-style-type: none"> <li><b>NOTE the contents of report.</b></li> </ul>		

# **NHS WALES DELIVERY UNIT GOVERNANCE REPORT 2021-22**

## **1. INTRODUCTION**

The Hosted Bodies Governance Report will provide an overview of the work programme and activities of the NHS Wales delivery Unit for the period 2021-22 and an outline of existing internal systems and controls, with a view to providing appropriate assurance to the host organisation, SBU HB.

## **2. BACKGROUND**

As this is an annual report (former quarterly updates) there are no key actions required of members other than ensuring that the required systems and controls are in place.

Due to the timing of the report the 2020/21 work programme is attached which is reviewed quarterly by Welsh Government.

This report outlines key activities from March 2021 to date, however a number of areas have been in process prior to this financial year. The NHS Wales Delivery Unit has re-shaped its operational structure to deliver on key national priorities as part of its responsibility on the COVID-19 pandemic. This has been at the request of Welsh Government with the governance instructed through the service level agreement with Welsh Government. The four tenants of the Delivery Unit work programme are as follows;

- Delivery and Assurance; Supporting NHS bodies acting as an interface with Welsh Government to ensure provide accurate and up to date reports on NHS services across all health care domains.  
The Delivery Unit has also taken on significant responsibility in national pieces of work such as serious incident reporting, capacity and demand for endoscopy and cancer services, right sizing community services and reviews into CRISIS mental health services.
- NHS Wales operational leadership for Test Trace and Protect (TTP). In June 2021 the Director was asked to undertake an additional role as Chief Operating Officer (COO) for NHS Wales TTP. Several members of the Delivery Unit were part of a small team that had responsibilities to ensure the infrastructure, systems and processes were in place for WG policy to be put into effective practice by all regions in Wales. This work ceased at the end of June 2022.
- NHS Wales operational leadership for the COVID 19 Vaccine programme. In December 2021 the COO role was expanded to include the rapid delivery of the COVID-19 vaccine by NHS Wales's organisations. A small team of DU staff play a vital role in determining strategy and ensuring operational effectiveness so that vaccines have been able to be administered as quickly and safely as supply dictates. This programme is now continuing with the spring/autumn vaccine strategy.

- Intelligence and Analytics has developed into a major national role for the DU. The team has expanded to ensure decisions for the key national programmes are data led and as well informed as the information available.

Following realignment of accountabilities, the DU has undergone a restructuring process, which at the time of this report is ongoing.

### **3. GOVERNANCE AND RISK ISSUES**

Existing governance arrangements and capacity to handle risk are covered within the report. A risk register is attached as appendix 2.

### **4. FINANCIAL IMPLICATIONS**

The report does not seek to gain approval of recommendations and therefore there are no financial implications.

### **5. RECOMMENDATION**

Members are asked to receive annual governance report of the NHS Wales Delivery Unit.

<b>Governance and Assurance</b>		
<b>Link to Enabling Objectives</b> (please choose)	<b>Supporting better health and wellbeing by actively promoting and empowering people to live well in resilient communities</b>	
	Partnerships for Improving Health and Wellbeing	<input checked="" type="checkbox"/>
	Co-Production and Health Literacy	<input checked="" type="checkbox"/>
	Digitally Enabled Health and Wellbeing	<input checked="" type="checkbox"/>
	<b>Deliver better care through excellent health and care services achieving the outcomes that matter most to people</b>	
	Best Value Outcomes and High Quality Care	<input checked="" type="checkbox"/>
	Partnerships for Care	<input checked="" type="checkbox"/>
	Excellent Staff	<input checked="" type="checkbox"/>
	Digitally Enabled Care	<input checked="" type="checkbox"/>
	Outstanding Research, Innovation, Education and Learning	<input checked="" type="checkbox"/>
<b>Health and Care Standards</b>		
(please choose)	Staying Healthy	<input checked="" type="checkbox"/>
	Safe Care	<input checked="" type="checkbox"/>
	Effective Care	<input checked="" type="checkbox"/>
	Dignified Care	<input checked="" type="checkbox"/>
	Timely Care	<input checked="" type="checkbox"/>
	Individual Care	<input checked="" type="checkbox"/>
	Staff and Resources	<input checked="" type="checkbox"/>
<b>Quality, Safety and Patient Experience</b>		
<b>Financial Implications</b>		
No financial implications.		
<b>Legal Implications (including equality and diversity assessment)</b>		
No legal implications.		
<b>Staffing Implications</b>		
No staffing implications.		
<b>Long Term Implications (including the impact of the Well-being of Future Generations (Wales) Act 2015)</b>		
<p>The NHS Delivery Unit is committed to ensuring that “The Well-being of Future Generations (Wales) Act 2015” is considered within all service developments, including:</p> <ul style="list-style-type: none"> <li>○ <b>Long Term</b> - The importance of balancing short-term needs with the need to safeguard the ability to also meet long-term needs.</li> <li>○ <b>Prevention</b> - How acting to prevent problems occurring or getting worse may help public bodies meet their objectives.</li> <li>○ <b>Integration</b> - Considering how the public body’s well-being objectives may impact upon each of the well-being goals, on their other objectives, or on the objectives of other public bodies.</li> <li>○ <b>Collaboration</b> - Acting in collaboration with any other person (or different parts of the body itself) that could help the body to meet its well-being objectives.</li> </ul>		

<ul style="list-style-type: none"> <li>○ <b>Involvement</b> - The importance of involving people with an interest in achieving the well-being goals, and ensuring that those people reflect the diversity of the area which the body serves.</li> </ul>	
<b>Report History</b>	-
<b>Appendices</b>	Appendix 1 – Work Programme Appendix 2 – Risk register