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Bwrdd Iechyd Prifysgol  
Abertawe Bro Morgannwg  
University Health Board



<b>Meeting Date</b>		<b>Agenda Item</b>	<b>2.3</b>	
<b>Report Title</b>	Neonatal and Post-natal capacity on the Singleton Hospital site			
<b>Report Author</b>	Shân Morgan Service Development Manager			
<b>Report Sponsor</b>	Simon Davies, Asst Director of Strategy (Capital)			
<b>Presented by</b>	Siân Harrop-Griffiths, Director of Strategy			
<b>Freedom of Information</b>	Open			
<b>Purpose of the Report</b>	This paper will inform the Board of the status of the Transitional Care Unit Project at Singleton Hospital which will increase neonatal and Post-natal capacity on the Hospital site.			
<b>Key Issues</b>	<p>The Health Board has proposed a strategic capital investment in ABMU's local, regional and tertiary Neonatal and Post-natal services based at Singleton Hospital, Swansea.</p> <p>The investment will support the South Wales Programme and Central Alliance Group's vision of providing safer and higher quality healthcare within local, regional and tertiary Neonatal and Post-natal care settings. It supports ABMU's clinical strategy.</p>			
<b>Specific Action Required</b> <i>(please ✓ one only)</i>	<b>Information</b>	<b>Discussion</b>	<b>Assurance</b>	<b>Approval</b>
	✓			
<b>Recommendations</b>	<p>Members are asked to:</p> <ul style="list-style-type: none"> <li>• <b>Note</b> that Welsh Government has approved the Business Justification Case to increase Neonatal and Post-natal capacity on the Singleton Hospital site.</li> <li>• <b>Note that</b> a contractor has been appointed</li> <li>• <b>Note</b> that a start on site date has been agreed.</li> </ul>			

## TITLE OF REPORT

### 1. INTRODUCTION

This report is provided to inform the Health Board of the Welsh Governments approval of the Business Justification Case that was submitted to seek funding for proposals to increase Neonatal and Post-natal capacity on the Singleton Hospital site. The report will provide details of the procurement route that has been followed in the appointment of the contractor and confirm the agreed programmed start and completion dates.

### 2. BACKGROUND

There is a severe lack of neonatal critical care cots capacity across Wales and this proposal will allow ABMU to transfer 270 births from the PoW Hospital to Singleton Hospital from the end of July 2019 under the South Wales Plan (SWP). ABMU currently provides a limited local transitional care service within its Post-natal ward at Singleton Hospital and to a certain extent, within its Neonatal Intensive Care Unit (NICU) ward but best practice, supports delivery of transitional care services in a dedicated area.

The availability of a vacant ward area one floor below the current NICU at Singleton Hospital (in Ward 5) provides an excellent opportunity to develop new TCU and SCBU areas, fully compliant with national standards. The development of a dedicated TCU will improve quality of care for the mothers and babies who will receive their care there, and will free-up space in the existing NICU for significant expansion in HDU capacity on the NICU in the near future.

The current SCBU area on the NICU ward at Singleton Hospital is not compliant with national recommendations for minimum cot spacing. A new dedicated SCBU area would be compliant with national recommendations for cot space and infection prevention and control guidance.

The initial scope of the project was for a refurbishment of existing accommodation within Ward 5 with an estimated cost of circa £3m. At this cost level in order to progress the design and develop the Business Case a design team and contractor was appointed from the Local Framework. The appointment of a Clinical User Group to work with the designers to develop the scheme for tender purposes led to an extensive review of the original scope which increased the costs to an estimated £10m.

At this point the scheme was reviewed and a fully tendered cost submitted by the Contractor in the amount of £8.316m. At this cost level the scheme should have been developed using the 5 Case model and undertaken under the aegis of the Design4Life2 Framework and discussions were held with Mr. Iain Worby Head of Design for Life: Building for Wales, NHS Wales Shared Services Partnership - Specialist Estates Services to review the procurement route given the amount of work already undertaken on the project under the Local Framework. Mr. Worby advised that the Health Board "...maintain this current route of procurement (as opposed to utilising D4L2). This advice is based on the time delays and abortive costs that would

now be incurred should the D4L2 framework be deployed. Whilst abortive costs in the order of £0.5m were discussed it is recognised that this was an estimate.”

The Business Justification Case was therefore completed on this basis and was submitted to the Investment and Benefits Group for approval on the 29<sup>th</sup> September 2017 and subsequently approved for submission to Welsh Government by the Health Board

The Business Justification Case was approved by Welsh Government on March 2018 the contractor has been appointed and contracts completed. Work is due to start on site on the 13<sup>th</sup> August 2018 and is programmed to complete in January 2020.

### **3. GOVERNANCE AND RISK ISSUES**

The approvals process for the project has complied with governance requirements and the risk issues are fully identified in the project Risk Register. These risks will be monitored and addressed throughout the life of the project being mitigated and removed wherever possible.

### **4. FINANCIAL IMPLICATIONS**

All Wales Capital funding has been approved for the project by Welsh Government and will be drawn down in accordance with the Cash flow. Monthly updates on progress are required to be submitted to Welsh Government which will focus on risk management, financial position and progress.

### **5. RECOMMENDATION**

The Health Board is asked to

- **Note** that Welsh Government has approved the Full Business Case to increase Neonatal and Post-natal capacity on the Singleton Hospital site.
- **Note that** a contractor has been appointed
- **Note** that a start on site date has been agreed.

<b>Governance and Assurance</b>							
<b>Link to corporate objectives</b> <i>(please ✓)</i>	Promoting and enabling healthier communities		Delivering excellent patient outcomes, experience and access		Demonstrating value and sustainability	Securing a fully engaged skilled workforce	Embedding effective governance and partnerships
	✓		✓		✓		
<b>Link to Health and Care Standards</b> <i>(please ✓)</i>	Staying Healthy	Safe Care	Effective Care	Dignified Care	Timely Care	Individual Care	Staff and Resources
	✓	✓	✓	✓	✓	✓	✓
<b>Quality, Safety and Patient Experience</b>							
<p>The implementation of the improvement to Neonatal and Post-Natal services within Singleton Hospital will provide a new 7-bed TCU with specialist 24/7 nursing to care for those babies who require more than normal Post-natal care, but do not require admission to the Neonatal Unit together with a fully compliant and permanent 12-cot SCBU. It will improve essential patient pathways with Singleton Hospital;</p>							
<b>Financial Implications</b>							
Full funding for the project has been awarded by Welsh Government in the sum of £7.710M							
<b>Legal Implications (including equality and diversity assessment)</b>							
There are none							
<b>Staffing Implications</b>							
None							
<b>Long Term Implications (including the impact of the Well-being of Future Generations (Wales) Act 2015)</b>							
<b>Report History</b>	Previous papers relating to this project have been submitted to the Executive Strategy Group, the Investments and Benefits Group and the Health Board. The most recent paper sought approval of the Business Justification Case from the Health Board before it was submitted to Welsh Government.						
<b>Appendices</b>	There are none.						